UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q


Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES X
NO $\qquad$
Number of outstanding shares of Class A Common Stock: 13,790,256 as of March 31, 1997.

The Index to Exhibits appears on Page 11.

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APPLIED POWER INC.

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PART I - FINANCIAL INFORMATION

ITEM 1 - FINANCIAL STATEMENTS

> APPLIED POWER INC.
> CONDENSED CONSOLIDATED STATEMENT OF EARNINGS
> (DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS) (UNAUDITED)

<TABLE>
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Net Sales
Cost of Products Sold
Gross Profit
105,746
Engineering, Selling and Administrative Expenses
-- Operating Earnings
28,088
Other Expense(Income):
Net financing costs
4, 114
Amortization of
intangible assets
1, 707
Other - net
(321)


Weighted Average Common and Equivalent
\(\begin{array}{lll}\text { Shares } & 14,346 & 13,947\end{array}\)
13,959
</TABLE>
See accompanying Notes to Condensed Consolidated Financial Statements

APPLIED POWER INC.
CONDENSED CONSOLIDATED BALANCE SHEET
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)


## </TABLE>

See accompanying Notes to Condensed Consolidated Financial Statements
4

<TABLE>
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29,
--
Operating Activitie
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Net Earnings
Adjustments to reconcile net earnings to net cash
    provided by operating activities:
            Depreciation and amortization
            Provision for deferred taxes
\((1,285)\)
            Changes in operating assets and liabilities, excluding
                the effects of business acquisitions and disposals:
                    Accounts receivable
                        Inventories
\((6,363)\)
\((6,298)\)
                            Prepaid expenses and other assets
                            Trade accounts payable
                            Other liabilities
                            Income taxes payable
Net Cash Provided By Operating Activities
Investing Activities
- ----------------------
Proceeds on the sale of property, plant and equipment
Additions to property, plant and equipment
Cash used for business acquisitions
Proceeds from sale of product lines
Other
(21)
    Net Cash Used In Investing Activities
Financing Activities
- ----------------------
Net borrowings under long-term credit agreements

\begin{tabular}{|c|c|c|c|c|}
\hline Net borrowings on short-term credit facilities & & 9,421 & & 3,151 \\
\hline Net commercial paper repayments
\[
(3,276)
\] & & - & & \\
\hline Additional receivables financed & & 525 & & 7,500 \\
\hline Dividends paid on common stock
(804) & & (826) & & \\
\hline Stock options exercised & & 2,346 & & 267 \\
\hline Other
(47) & & - & & \\
\hline - & & & & \\
\hline Net Cash Provided By Financing Activities & & 56,817 & & 14,410 \\
\hline Effect of Exchange Rate Changes on Cash & & (629) & & (77) \\
\hline - & & & & \\
\hline Net (Decrease) Increase in Cash and Cash Equivalents & & (917) & & 2,460 \\
\hline Cash and Cash Equivalents - Beginning of Period & & 1,001 & & 911 \\
\hline - & & & & \\
\hline Cash and Cash Equivalents - End of Period & \$ & 84 & \$ & 3,371 \\
\hline
\end{tabular}
</TABLE>
See accompanying Notes to Condensed Consolidated Financial Statements

NOTE A - BASIS OF PRESENTATION
The accompanying unaudited condensed consolidated financial statements of Applied Power Inc. (the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial reporting and with the instructions of Form $10-Q$ and Article 10 of Regulation $S-X$.
Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. For additional information, refer to the consolidated financial statements and footnotes thereto in the Company's 1996 Annual Report on Form 10-K.

In the opinion of management, all adjustments considered necessary for a fair presentation have been made. Such adjustments consist of only those of a recurring nature. Operating results for the three and six months ended February 28, 1997 are not necessarily indicative of the results that may be expected for the fiscal year ending August 31, 1997.

NOTE B - ACQUISITIONS
On January 13, 1997, the Company, through its Wright Line subsidiary, acquired C Fab Group Limited ("C Fab") for approximately $\$ 11,300$ in net cash plus future consideration based on financial performance. The transaction generated goodwill of approximately $\$ 5,600$, and was funded through borrowings under existing credit facilities. C Fab, headquartered in Dublin, Ireland, manufactures electronic enclosures used by the computer, telecom, datacom and other industries. The results of operations for C Fab subsequent to the acquisition date are included in the Condensed Consolidated Statement of Earnings.

The Company, through its Wright Line subsidiary, purchased the net assets of Everest Electronic Equipment, Inc. ("Everest") on September 26, 1996 for cash consideration of $\$ 52,000$, which was funded through borrowings under existing credit facilities. Approximately $\$ 43,000$ of the purchase price was assigned to goodwill. Everest is a manufacturer of custom and standard electronic enclosures used by the computer, telecom, datacom and other industries and is headquartered in Anaheim, California. The results of Everest subsequent to September 26, 1996 are included in the Condensed Consolidated Statement of Earnings.

On May 15, 1996, CalTerm, Inc. ("CalTerm") was merged with a wholly-owned subsidiary of the Company. Consideration included 122,810 shares of Applied Power Inc. Class A common stock (valued at approximately $\$ 3,930$ ) and approximately $\$ 1,038$ in cash. In addition, the Company assumed approximately $\$ 6,000$ of outstanding debt which was extinguished by the Company shortly after the merger. In conjunction with the acquisition, a warehouse operated by CalTerm in Reno, Nevada was purchased for approximately $\$ 2,300$ and there were payments of $\$ 1,000$ for non-compete agreements. Three individuals received employment agreements and related stock options. Cash payments required were funded through borrowings under existing credit facilities. Goodwill of approximately $\$ 2,000$ was recorded as a result of this transaction. Headquartered in San Diego, California, CalTerm is a supplier of electrical consumables and tools primarily to the retail automotive aftermarket. The results of operations of CalTerm subsequent to the acquisition date are included in the Condensed Consolidated Statement of Earnings.

On February 23, 1996, the Company's Wright Line subsidiary acquired the European distribution rights for its products for cash of $\$ 1,250$ plus forgiveness of accounts receivable outstanding of $\$ 723$ from its European distributor. Goodwill of approximately $\$ 1,900$ was generated in conjunction with the transaction.

On December 8, 1995, the Company acquired the remaining $10 \%$ minority interest in Applied Power Korea. Cash of $\$ 388$ was used in the acquisition, which generated goodwill of approximately $\$ 340$. The results of operations of this subsidiary have historically been included in the Condensed Consolidated Statement of Earnings.

The Company acquired the assets of Designed Fluid-Air Systems, Inc. ("DFAS") on October 26, 1995 for $\$ 298$ in cash plus future royalties. The royalties are to be paid over the next five years and are not to exceed $\$ 500$ in the aggregate. Approximately $\$ 100$ of the purchase price was assigned to goodwill. DFAS, located in Oswego, Illinois,
designs, fabricates and assembles customized quick die change systems utilizing hydraulic, pneumatic and electrical components. The results of operations of DFAS after October 26, 1995 are included in the Condensed Consolidated Statement of Earnings.

On September 29, 1995, the Company completed the acquisition of substantially all of the assets and certain liabilities of Vision Plastics Manufacturing Company ("Vision") for $\$ 3,557$ in cash. Included in the liabilities assumed was $\$ 1,357$ of outstanding mortgage debt, which was subsequently extinguished by the Company during the first quarter of 1996. Certain proprietary technology rights and patents related to the business were acquired in a separate transaction in January, 1996. Total consideration for the two transactions was approximately $\$ 21,500$, and was funded by proceeds from borrowings under existing credit facilities. Vision, based in San Diego, California, manufactures plastic cable ties which are sold through electrical wholesale, retail and OEM channels. The results of operations for Vision subsequent to the acquisition date are included in the Condensed Consolidated Statement of Earnings.

All acquisitions were accounted for using the purchase method.

NOTE C - SALES OF PRODUCT LINES
On January 24, 1996, the Company sold substantially all of the assets and liabilities of its APITECH mobile equipment product line. Total consideration from the transaction, which included future collection of retained accounts receivable, is approximately $\$ 5,200$, which approximated the book value of the product line.

On December 13, 1995, the Company's GB Electrical subsidiary sold its HIT spring steel product line for approximately $\$ 2,400$ in cash. Proceeds from the sale approximated the book value of the product line.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND
RESULTS OF OPERATIONS
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

RESULTS OF OPERATIONS
The Company reported record sales and earnings for the second quarter ended February 28, 1997. Net earnings for the quarter were $\$ 9,469$, or $\$ 0.66$ per share, compared to $\$ 7,650$, or $\$ 0.55$ per share, for the second quarter of the prior year. For the first six months of fiscal 1997, earnings were $\$ 19,009$, or $\$ 1.33$ per share, a 21 percent improvement over the earnings from the comparable period last year of $\$ 15,360$, or $\$ 1.10$ per share. Increased sales resulted in greater leverage on manufacturing and operating costs and generated the improved earnings. Foreign currency translation negatively impacted sales by approximately 2 percent for the quarter and on a year-to-date basis.

## <TABLE>

<CAPTION>

SALES BY SEGMENT

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { UARY 28, } \\ & 1997 \end{aligned}$ |  | $\begin{aligned} & \text { uary } 29, \\ & 1996 \end{aligned}$ | Change | FEBR | $\begin{aligned} & \text { UARY 28, } \\ & 1997 \end{aligned}$ |  | $\begin{aligned} & \text { uary } 29, \\ & 1996 \end{aligned}$ | Change |
| <S> | <C> |  | <C> |  | <C> | <C> |  | <C> |  | <C> |
| Distributed Products | \$ | 70,845 | \$ | 69,644 | $2 \%$ | \$ | 143,702 | \$ | 136,670 | 5\% |
| Engineered Solutions |  | 45,351 |  | 46,364 | (2) \% |  | 89,979 |  | 94,288 | (5) \% |
| Technical Environments and Enclosures |  | 40,974 |  | 21,071 | 94\% |  | 76,585 |  | 45,392 | 69\% |
| Total | \$ | 157,170 | \$ | 137,080 | 15\% | \$ | 310,266 | \$ | 276,350 | 12\% |

</TABLE>
Sales from Distributed Products grew by 2 percent and 5 percent for the three and six month periods ended February 28, 1997, respectively. Ignoring the impact of the strengthening US Dollar, the segment's sales increased 5 percent and 7 percent, respectively. Approximately $\$ 10,100$ of the sales growth was generated through business acquisitions net of product line dispositions on a year-to-date basis.

Engineered Solutions reported decreases in sales of 2 percent for the quarter and 5 percent year-to-date. Foreign
and the effect of the Cadillac valve contract which ended last fiscal year, sales in Engineered Solutions grew 6 percent for the quarter.

Technical Environments and Enclosures continued its impressive growth in sales with increases of 94 percent and 69 percent for the quarter and year-to-date periods ended February 28, 1997, respectively. Approximately $\$ 18,600$ of the sales growth for the year has come from the acquisitions of Everest and C Fab. Another factor driving the sales increases is the continued expansion of the direct sales force nationally and internationally.

<TABLE>
<CAPTION>
GROSS PROFIT BY SEGMENT
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{4}{|c|}{Three Months Ended} & \multicolumn{6}{|c|}{Six Months Ended} \\
\hline & & \[
\begin{aligned}
& \text { JARY 28, } \\
& 1997
\end{aligned}
\] & & \[
\begin{aligned}
& \text { גary 29, } \\
& 1996
\end{aligned}
\] & Change & & \[
\begin{aligned}
& \text { RUARY 28, } \\
& 1997
\end{aligned}
\] & & \[
\begin{aligned}
& \text { oruary 29, } \\
& 1996
\end{aligned}
\] & Change \\
\hline <S> & <C> & & <C> & & <C> & <C> & & < & & <C> \\
\hline Distributed Products & \$ & 27,816 & \$ & 28,141 & (1) \% & \$ & 57,398 & \$ & 56,704 & 1\% \\
\hline Engineered Solutions & & 15,167 & & 13,873 & \(9 \%\) & & 29,558 & & 27,698 & 7\% \\
\hline Technical Environments and Enclosures & & 17,450 & & 9,652 & 81 \% & & 34,115 & & 21,344 & 60\% \\
\hline Total & \$ & 60,433 & \$ & 51,666 & 17 \% & \$ & 121,071 & \$ & 105,746 & 14\% \\
\hline
\end{tabular}
</TABLE>
The Company's second quarter and year-to-date gross profit increased 17 percent and 14 percent, respectively, over the comparable prior year periods. The improvement is primarily due to favorable product mix, specifically the increase of Technical Environments and Enclosures as a greater portion of the total Company's business.

<TABLE>
<CAPTION>
OPERATING EXPENSES
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{4}{|c|}{Three Months Ended} & \multicolumn{6}{|c|}{Six Months Ended} \\
\hline & \multicolumn{2}{|l|}{FEBRUARY 28, 1997} & \multicolumn{2}{|l|}{\[
\begin{gathered}
\text { February } 29, \\
1996
\end{gathered}
\]} & Change & \multicolumn{2}{|l|}{\[
\begin{gathered}
\text { FEBRUARY 28, } \\
1997
\end{gathered}
\]} & \multicolumn{2}{|l|}{\[
\begin{aligned}
& \text { February } 29 \\
& 1996
\end{aligned}
\]} & Change \\
\hline <S> & <C> & & <C> & & <C> & < C & & < & & <C> \\
\hline Distributed Products & \$ & 18,253 & \$ & 19,537 & (7) \% & \$ & 38,151 & \$ & 38,963 & (2) \% \\
\hline Engineered Solutions & & 10,136 & & 9,791 & \(4 \%\) & & 20,453 & & 20,281 & 1 \% \\
\hline Technical Environments and Enclosures & & 11,839 & & 7,097 & 67 \% & & 22,640 & & 15,485 & 46 \% \\
\hline General Corporate & & 1,584 & & 1,377 & 15 \% & & 2,803 & & 2,929 & (4) \% \\
\hline Total & \$ & 41,812 & \$ & 37,802 & 11 \% & \$ & 84,047 & \$ & 77,658 & 8 \% \\
\hline
\end{tabular}
</TABLE>
Operating expenses increased 11 percent for the quarter and 8 percent on a year-to-date basis, reflecting the impact of acquisitions, which contributed approximately $\$ 1,500$ and $\$ 3,000$, respectively, and higher sales levels. The majority of the Company's growth and current year acquisitions are within Technical Environments and Enclosures, which explains the large operating expense increases noted within this segment. Overall, the Company continues to reduce operating expenses as a percent of net sales by aggressively managing spending levels. On a year-to-date basis, operating expenses were 27 percent of sales, down from 28 percent over the same period last year.

The increase in gross profits and the reduction of operating expenses as a percentage of sales combined to substantially improve operating profit margins to 11.9 percent from 10.2 percent over the comparable six month period.

NEW ACCOUNTING PRONOUNCEMENTS
In February 1997, the Financial Accounting Standards Board issued SFAS No. 128, "Earnings Per Share." The Company is currently in the process of evaluating the accounting and disclosure effects of the Statement, which is required to be adopted in the second quarter of fiscal 1998.

LIQUIDITY AND CAPITAL RESOURCES
Cash and cash equivalents totaled \$84 and \$1,001 at February 28, 1997 and August 31, 1996, respectively. In order to minimize net financing costs, the company intentionally maintains low cash balances by using available cash to reduce short-term bank borrowings.

Net cash generated from operations, after considering non-cash items and changes in operating assets and liabilities, totaled $\$ 14,115$ for the six months ended February 28, 1997, compared to $\$ 17,898$ for the comparable prior year period. The decrease is the result of increased working capital coupled with increased tax payments.

Net cash used in investing activities totaled $\$ 71,220$ for the first six months of fiscal 1997, of which $\$ 63,312$ was used for the acquisitions of Everest and C-Fab. In addition, $\$ 10,862$ was used for capital expenditures, which was offset by approximately $\$ 3,000$ in proceeds from sales of property, plant and equipment. Proceeds included approximately $\$ 1,050$ related to a sale and leaseback transaction completed on certain machinery during the first quarter of fiscal 1997.

| TOTAL CAPITALIZATION | FEBRUARY 28, 1997 |  |  | August 31, 1996 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <S> | < |  | <C> |  |  | <C> |
| Shareholders' Equity | \$ | 184,216 | 54\% | \$ | 168,455 | 61\% |
| Total Debt |  | 144,944 | 42\% |  | 92,616 | 33\% |
| Deferred Taxes |  | 13,834 | 4\% |  | 15,395 | 6\% |
| Total | \$ | 342,994 | 100\% | \$ | 276,466 | 100\% |

</TABLE>
Outstanding debt at February 28, 1997 totaled $\$ 144,944$, an increase of approximately $\$ 52,300$ since the beginning of the year. The increase reflects additional borrowings for acquisitions. Despite the additional acquisition of $C$ Fab completed during the second quarter of the current year, the Company was able to maintain the debt to total capitalization ratio of $42 \%$, consistent with that reported at November 30, 1996. This is up from 33 percent at the beginning of the year. Dividends of $\$ 826$ were paid, while the exercise of stock options generated an additional $\$ 2,346$ of cash in the six month period ended February 28, 1997.

The Company anticipates that the funds generated from operations and available under credit facilities will be adequate to meet operating, debt service and capital expenditure requirements for the foreseeable future.

PART II - OTHER INFORMATION

ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
The Annual Meeting of Shareholders was held on January 8, 1997. Two matters were voted on by shareholders at the meeting. Each director nominee was elected. The number of votes for each nominee is set forth below:

```
<TABLE>
```

<CAPTION>
<S>

| Share Votes For | Share Votes Withheld |
| :--- | :--- |
| ------------- | <C> |
| <C> |  |
| $10,471,766$ | 162,386 |
| $10,471,595$ | 162,557 |
| $10,471,491$ | 162,661 |
| $10,471,933$ | 162,219 |
| $10,471,768$ | 162,384 |
| $10,468,290$ | 165,862 |

H. Richard Crowther
Jack L. Heckel
86
ichard A. Kashnow
L. Dennis Kozlowski
-162,219
$\begin{array}{lll}\text { L. Dennis Kozlowski } & 10,471,933 & 162,219 \\ \text { John J. McDonough } & 10,471,768 & 162,384\end{array}$
Richard G. Sim
$10,468,290 \quad 165,862$
</TABLE>

In addition, shareholders voted to approve the Applied Power Inc. 1996 Stock Plan (the "1996 Plan"). Shares voted for approval of the 1996 Plan totaled $6,877,825$; the holders of $2,771,262$ shares voted against such approval, the holders of 72,473 shares abstained, and the broker non vote was 912,592 .

ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K
(a) See Index to Exhibits on page 11, which is incorporated herein by reference.
(b) A Form 8-K/A was filed on December 10, 1996 to provide the required financial statements and pro forma disclosures related to the acquisition of the net assets of Everest Electronic Equipment, Inc.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

```
APPLIED POWER INC.
(Registrant)
```

Date: April 11, 1997

```
By: /s/Robert C. Arzbaecher
                                    s/Robert C.Arzbaecher
```

                                    Robert C. Arzbaecher
                                    Vice President and
                                    Chief Financial Officer
                                    (Principal Financial Officer
                                    and duly authorized to sign
                                    on behalf of the registrant)
    APPLIED POWER INC.<br>INDEX TO EXHIBITS<br>FISCAL 1997 SECOND QUARTER 10-Q

| Exhibit |  |  |
| :---: | :---: | :---: |
| Number | Description | Page No. |
| 11 | Computation of Earnings Per Share | 12 |
| 27 | Financial Data Schedule | 13 |

APPLIED POWER INC. COMPUTATION OF EARNINGS PER SHARE (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

<TABLE>
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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
UNAUDITED FINANCIAL STATEMENTS OF APPLIED POWER INC. FOR THE SIX MONTH PERIOD
ENDED FEBRUARY 28, 1997 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH
FINANCIAL STATEMENTS.
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