

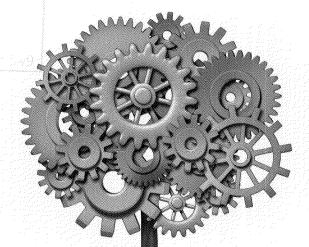
2011 ANNUAL REPORT

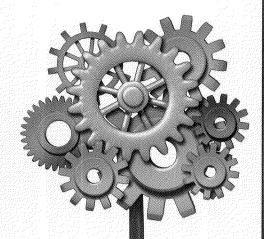
Taking it to the next level

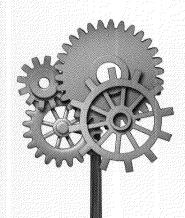
Received SEC

JAN 0 8 7072

Washington, OC







# Vision:

To grow Actuant's revenue and improve profit margins across a diverse group of market leading businesses. We will be known as a growth company that is operationally excellent.

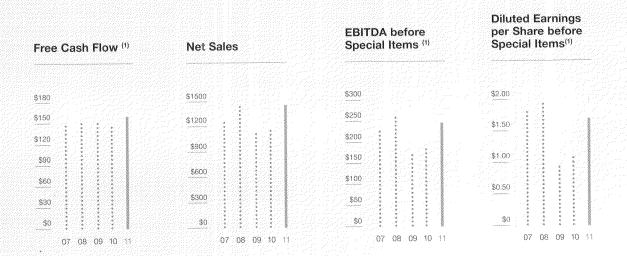


### 5-YEAR FINANCIAL HIGHLIGHTS

### **Summary Financial Data**

(US\$ in millions, except per share amounts)

Fiscal Year Ended August 31,	2007	2008	2009	2010	2011
Net sales	\$1,274	\$1,446	\$1,118	\$1,161	\$1,445
EBITDA before special items (1)	228	260	171	185	244
EBITDA % before special items (1)	17.9%	18.0%	15.2%	15.9%	16.9%
Earnings	114	126	26	70	124
Diluted earnings per share before special items (1)	1.81	1.94	0.94	1.08	1.68
Financial Position at August 31,					
Total assets	\$1,501	\$1,668	\$1,568	\$1,622	\$2,057
Net debt <sup>(2)</sup>	475	452	394	327	481
Shareholders' equity	500	630	747	740	919
Other Information					
Dividends declared per share	\$0.04	\$0.04	\$0.04	\$0.04	\$0.04
Capital expenditures	31	44	21	20	23
Depreciation and amortization	36	45	52	52	53
Funds deployed for business acquisitions	163	110	239	46	313
Free cash flow (1)	148	151	150	145	158



<sup>(9)</sup> See last page for calculation of free cash flow, EBITDA and diluted earnings per share before special items.

Net debt equals short term borrowings plus long term debt including current portion, less cash and cash equivalents.



Robert C. Arzbaecher, Chairman and CEO

2011 was a very good year for Actuant as we delivered strong financial results and made significant progress on our Growth + Innovation initiative.

We were able to meet or exceed all of the fiscal 2011 financial expectations we set at the beginning of the year and made significant progress toward our long-term goals. Sales from continuing operations in fiscal 2011 totaled \$1.45 billion, a 25% increase compared to \$1.16 billion last year. EPS from continuing operations, excluding special items were \$1.68, a 56% improvement from \$1.08 in fiscal 2010. We continued our track record of converting those earnings to cash, generating \$158 million of free cash flow, the 11th consecutive year of free cash flow conversion in excess of net income.

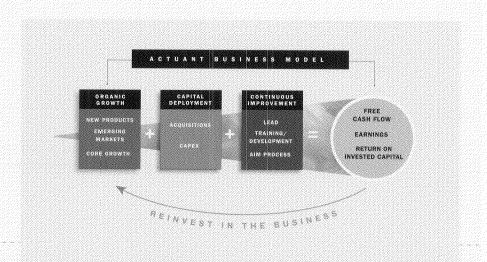
Our performance has been, and will continue to be, driven by the basic principles that underly our business model—focusing on cash returns, seeking and maintaining leadership positions in niche markets, driving continuous improvement and utilizing our asset light business model to generate cash flow to redeploy in internal and acquisition growth opportunities.

In last year's Annual Report, we reviewed our 100 year journey and

our ability to continually transform and reinvent Actuant to capitalize on opportunities and deliver results to our stakeholders. One of these transformations is our recent focus on Growth + Innovation. We are working to become known as a growth company that is operationally excellent – in essence, taking Actuant to the Next Level.

This means maintaining and even strengthening the operational rigor in our organization which includes lean manufacturing and assembly techniques, low cost country sourcing as well as standardizing and simplifying back office activities. But it also means creating a culture of growth, delivering innovative new products, expanding into higher growth markets, and attracting and retaining the right talent in the organization to capitalize on the vast array of opportunities in our markets.

In this year's Annual Report we will focus on these growth opportunities and provide examples of how Actuant is taking it to the *Next Level* - transforming into a growth company that is operationally excellent.



# transformIng

### Accelerating Growth By Going Where The Growth Is

We are accelerating core growth by strengthening our presence in some of the fastest growing regions of the world including China, India, Brazil and the Middle East, and by targeting attractive end markets such as energy, infrastructure, mining and transportation.

These investments are paying off, with core revenue growth (total sales growth less the impact of acquisitions, divestitures and currency translation) in emerging markets in 2011 of 25%, compared to 13% for overall Actuant. In China, core revenues grew nearly 30%. The growth model we developed in China is being replicated around the world, most notably in India, which we believe will be a significant contributor to our future growth. We appointed an India Country Leader in 2011 and are now expanding our footprint and capabilities to serve customers in the region.

One of the ways we win new business in emerging markets is by following our global customers, offering competitive products and delivering world-class quality and operational standards. A great example is Volvo. We currently serve as the exclusive supplier of heavy-duty truck cab-tilt systems to Volvo in Europe. As Volvo looks to expand production in India, our ability

to assemble and deliver in country the same high quality system, tailored to Volvo's local requirements, will allow them to compete effectively in the Indian market.

Other emerging markets are also ripe with opportunities. Brazil, Africa, the Middle East...all provide a broad array of prospects for Actuant businesses. There are common macroeconomic drivers across these markets. An expanding population and emerging middle class directly drive the need for more energy, food, infrastructure and transportation.

There is also a significant need to upgrade or replace aged infrastructure in mature markets. In all parts of the world, enhanced government regulation and growing concern about protecting the environment will likely continue to play an important role in determining how these needs are met. We are well positioned to capitalize on these macro opportunities.

Developing New Products
Customers Want –
Innovation Driven By
Voice Of The Customer
Listening to our customers and end
users is the starting point of our new
product development process. We are
building on our core technologies to



Seeing how the work gets done led to the development of this Enerpac toe jack now used in harsh mining applications.

develop products and solutions that help our customers become more productive, safe and profitable by solving some of their greatest challenges.

An Enerpac employee was observing one of its mining customers "slue" (pivot or turn) an underground mining car back on its tracks - a frequent occurrence. The mine's safety department was looking for ways to minimize employee injuries while re-railing cars after multiple injuries occurred using mechanical jacks. The Enerpac team quickly configured a prototype of a hydraulic toe jack and demonstrated it at the customer's mine in Pennsylvania. They were impressed! The Enerpac jack used 60% less handle effort with a two foot reduction in handle length. More than 20 miners utilized the jack and offered great insight, their "voice", into its refinement. Using this feedback, a new remote toe jack kit was developed

# adaptIng

which allows the miners to perform the sluing operation safely from up to 20 feet away, significantly reducing the risk of injury. The customer replaced every mechanical jack in its mines – generating a \$1.8 million initial order for Enerpac.

Another new product development example relates to agriculture productivity. As critical solution providers to the agriculture equipment market, our



Independent control of each seed drop, made possible by Elliott's flexible shaft technology, eliminates waste saving farmers money.

Engineered Solutions businesses can bring greater efficiency to farms and increase crop yields. A unique Elliott seeder system, developed with feedback from multiple implement manufacturers and large farmers, helps seeding equipment plant more efficiently by providing independent control of the seed drop remotely from within the tractor cab. This unique application of our Elliott businesses' flexible shaft technology eliminates unwanted seed drops while cornering or in varying ter-

rain. The result is increased seed utilization which reduces cost and increases productivity.

### **Evolving The Portfolio**

We continue to evolve our portfolio toward a more global, higher growth and solutions-based set of businesses. We believe these more stable, higher growth end markets will generate long-term sustained demand. In addition, Actuant continues to be an acquirer of companies with strong market positions, experienced management teams and macro themed growth prospects.

We completed the sale of the European Electrical business during the year, and completed two significant acquisitions. The first of these is



The concept EEL (Easily Engaged Locking system) adds a completely new twist to the market leading Marinco shore power system with its one handed functionality and built in illumination.

Mastervolt – a leader in the European leisure marine electrical systems market and an emerging supplier of solar "We continue to evolve our portfolio toward a more global, higher growth and solutions-based set of businesses."

photovoltaic (PV) system inverters. The combination of these actions serve to strengthen our global marine platform, reduce our overall retail electrical exposure and diversify our energy served markets with the addition of solar.

The other fiscal 2011 acquisition - Weasler Engineering, Inc. - enhances our exposure to the global agriculture market. Weasler is a leading provider of drive train and other critical systems to hay, grain & forage and other industrial customers. With both strong OEM relationships and a branded aftermarket presence, we believe we can expand Weasler's leading North American market share to other parts of the globe.

# The Next Level: Becoming A Growth Company That Is Operationally Excellent

The Growth + Innovation initiative we launched in 2010 as part of our LEAD continuous improvement process is gaining traction. We have been establishing the management systems, tools and metrics as well as building the organizational competency to ensure its long-term success. During the past

year, nearly 100 new employees were hired to specifically focus on various aspects of the initiative including engineering, marketing and sales talent. We've completed nearly 20 "pressure tests"—the process of gathering quick market feedback to determine the likelihood of a product or service's commercial success. Our segments' growth councils have been active, developing more robust strategic plans, assessing potential growth opportunities and leveraging common customers across Actuant.

Our aspirational goal is to add 200 to 300 basis points of core growth above our historic average. In addition, a more robust internal growth process gives us the building blocks to be nimble and respond quickly to shifts in customer needs and market trends which will allow us to withstand turbulent times, gain market share, and remain profitable through a variety of business cycles.

Actuant's employees are the central variable to achieving our vision. Our learning & development strategy is designed to build skills and organization capabilities that drive results, leadership, growth, a culture of innovation and business success. In 2011 we opened Actuant's new global training center to further align and standardize learning and development across the Company. In the six short months it has been open, we have conducted nearly

50 separate learning events ranging from week long emerging leaders development sessions to half day "finance for non-finance employees" training.

### Augmenting Our Capital Deployment Objectives

Acquisitions will continue to play an important role as we look to grow in existing and adjacent markets. We remain an active and disciplined acquirer, seeking businesses in niche markets that complement our existing businesses or offer opportunities in higher-growth markets.

With approximately three quarters of a billion dollars of free cash flow generated over the past five years, our track record of cash generation is proven and our capital structure is sound. We have ample liquidity to continue to invest in both core and acquisition growth opportunities.

As we began fiscal 2012, we incorporated a stock repurchase program into our capital allocation model. This was a first for Actuant and provides us with the flexibility to take advantage of market dislocations in our stock price as well as offset potential equity compensation dilution.

### Final Thoughts

Looking ahead, we plan more of the same. We will continue to invest in

our businesses by expanding our geographic presence in key markets, drive increased innovation and operational efficiencies across the Company, enhance our capabilities to serve our customers' business needs, and advance the skills and future leadership potential of our employees around the world. By following our asset light business model, our businesses are able to act nimbly in the face of uncertainty or volatile market conditions which will continue to reward shareholders.

On behalf of Actuant's Board of Directors and our executive leadership team, I would like to thank our customers for putting their continued trust in our products, services, and people, and for collaborating with us to help solve their most pressing business issues. I also want to thank our valued shareholders for their continued confidence in our longer-term growth potential. And finally, I want to thank our 6,200 employees around the world for their many achievements and commitment to our customers and to Actuant each and every day.

Sincerely,

Robert C. Arzbaecher Chairman and CEO

Part ly July



### Industria

2011 Sales: \$393 million



Wherever heavy and precise lifting in industrial, infrastructure, energy, mining, rail, and other rugged environments are needed, Actuant brands stand ready, Whether a stadium roof in Beijing, a bridge in France or a high-speed rail line in Amsterdam, we make the safe and accurate movement of some of the largest structures on earth possible. From these computer-controlled systems lifting huge loads down to the smallest lifting cylinders, our robust products increase productivity and make work safer and easier to perform.

# Energy

2011 Sales: \$293 million



The global energy markets never rest—they can't when billions depend on the resources they bring to market. Whether oil, gas, wind or nuclear, these process-oriented industries have no room for downtime or delay. That's why Actuant delivers safe, reliable connections for these vital systems with innovative joint integrity products and services, extreme-duty synthetic ropes as strong as steel and umbilicals that provide vita linkages between mission critical equipment. When the 24/7 industries that power the planet safely and efficiently need answers, they look to the experience and the brands of Actuant.

BUSINESS SEGMENTS

# Electrical

2011 Sales: \$286 million



When electrical pros and knowledgeable do-it-yourself consumers seek the right tool and trusted supplies, they start here. Those who specify and use electrical products in harsh marine, commercial, mobile, utility, new energy and industrial environments do the same. And when proven solutions are needed for the ultra-sensitive requirements of data centers, communications and medical equipment OEMs, they look to Actuant Electrical for product solutions. From harnessing the raw power of the sun, to connecting and managing power in every environment, our brands deliver-around the world

# Engineerec Solutons

2011 Sales: \$473 million



At the touch of a button hydraulic systems lower the convertible roof, safely lift the truck cab, level the MRI machine, or expand the RV living room. And there are products we don't see, but trust implicitly: air flow valves that reduce harmful emissions and components for jet thrust reverser systems. Operation of construction equipment and military vehicles, sophisticated farming equipment and countless other vehicles relies on our control and instrumentation devices. For precision motion control and engineered systems on the ground and in the air, OEMs around the world trust the engineering expertise of Actuant.

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### **FORM 10-K**

FURIV	1 1V-IX
(Mark One)	TO SECTION 13 OR 15(d)
OF THE SECURITIES EX	
For the fiscal year en	
0	
TRANSITION REPORT PURSU	JANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EX	
For the Transition period from to	to
Commission Fi	le No. 1-11288
ACTUANT CO	RPORATION
(Exact name of Registrant	
Wisconsin	39-0168610
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)
N86 W12500 WESTE	BROOK CROSSING
MENOMONEE FALL	S, WISCONSIN 53051
Mailing address: P.O. Box 3241	I, Milwaukee, Wisconsin 53201
(Address of principal)	
(262) 29	
(Registrant's telephone nu	
Securities registered pursuan	t to Section 12(b) of the Act: (Name of each exchange on
(Title of each class)	which registered)
Class A Common Stock, par value \$0.20 per share	New York Stock Exchange
Securities registered pursuant to	Section 12(g) of the Act: None
	n seasoned issuer, as defined in Rule 405 of the Securities
Act. Yes 🛛 No 🗌	
Indicate by check mark if the registrant is not required	to file reports pursuant to Section 13 or Section 15d of the
Act. Yes No 🗵	
Indicate by check mark whether the Registrant (1) has	filed all reports required to be filed by Section 13 or 15(d)
of the Securities Exchange Act of 1934 during the precedent	ding 12 months, and (2) has been subject to such filing
requirements for the past 90 days. Yes No [	
Indicate by check mark whether the registrant has subm	nitted electronically and posted on its corporate Web site, if
any, every Interactive Data File required to be submitted an of this chapter) during the preceding 12 months (or for suc	sh shorter period that the registrant was required to submit
and post such files). Yes $\boxtimes$ No $\square$	on shorter period that the registrant was required to submit
	rs pursuant to Item 405 of Regulation S-K is not contained
herein, and will not be contained, to the best of Registrant'	s knowledge, in definitive proxy or information statements
incorporated by reference in Part III of this Form 10-K or ar	y amendment to this Form 10-K.
Indicate by check mark whether the registrant is a lar	ge accelerated filer, an accelerated filer, a non-accelerated
filer or a smaller reporting company. See definition of "lar	ge accelerated filer," "smaller reporting company" in Rule
12b-2 of the Exchange Act. (Check one):	_
Large accelerated filer	Accelerated filer
Non-accelerated filer (do not check if a smaller reporting company)	Smaller-reporting company
	hall company (as defined in Pula 12h 2 of the Evchange
	hell company (as defined in Rule 12b-2 of the Exchange
· —	s A Common Stock outstanding as of September 30, 2011.
The aggregate market value of the shares of Common Sto	ock (based upon the closing price on the New York Stock
Exchange on February 28, 2011) held by non-affiliates of the	e Registrant was approximately \$1,907 million.
	RATED BY REFERENCE

Portions of the definitive Proxy Statement for the Annual Meeting of Shareholders to be held on January 10, 2012 are incorporated by reference into Part III hereof.

### TABLE OF CONTENTS

### PART I

Item 1.	Business	1
Item 1A.	Risk Factors	8
Item 1B.	Unresolved Staff Comments	12
Item 2.	Properties	12
Item 3.	Legal Proceedings	13
Item 4.		13
	PART II	
Item 5.	Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities	14
Item 6.	Selected Financial Data	16
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	17
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	28
Item 8.	Financial Statements and Supplementary Data	29
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	69
Item 9A.	Controls and Procedures	69
Item 9B.	Other Information	69
	PART III	
Item 10.	Directors; Executive Officers and Corporate Governance	70
Item 11.	Executive Compensation	70
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder  Matters	70
Item 13.	Certain Relationships and Related Transactions, and Director Independence	70
Item 14.	Principal Accounting Fees and Services	70
	PART IV	
Item 15.	Exhibits, Financial Statement Schedules	71

Actuant Corporation provides free-of-charge access to our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments thereto, through our website, www.actuant.com, as soon as reasonably practical after such reports are electronically filed with the Securities and Exchange Commission.

### FORWARD LOOKING STATEMENTS AND CAUTIONARY FACTORS

This annual report on Form 10-K contains certain statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties. The terms "may," "should," "could," "anticipate," "believe," "estimate," "expect," "objective," "plan," "project" and similar expressions are intended to identify forward-looking statements. Such forward-looking statements are subject to inherent risks and uncertainties that may cause actual results or events to differ materially from those contemplated by such forward-looking statements. In addition to the assumptions and other factors referred to specifically in connection with such statements, factors that may cause actual results or events to differ materially from those contemplated by such forward-looking statements include, without limitation, general economic conditions and market conditions in the truck, automotive, agricultural, industrial, production automation, oil & gas, power generation, maintenance, energy, marine, solar, infrastructure, residential and commercial construction and retail electrical Do-It-Yourself ("DIY") industries, market acceptance of existing and new products, successful integration of acquisitions and related restructuring, operating margin risk due to competitive pricing and operating efficiencies, supply chain risk, material, labor, or overhead cost increases, foreign currency risk, interest rate risk, commodity risk, the impact of geopolitical activity on the economy, economic uncertainty and the impact on the Company's served markets, litigation matters, the Company's ability to access capital markets, and other factors that may be referred to or noted in the Company's reports filed with the Securities and Exchange Commission from time to time. We disclaim any obligation to publicly update or revise any forward-looking statements as a result of new information, future events or any other reason.

When used herein, the terms "Actuant," "we," "us," "our," and the "Company" refer to Actuant Corporation and its subsidiaries.

#### PART I

### Item 1. Business

### General

Actuant Corporation, headquartered in Menomonee Falls, Wisconsin, is a Wisconsin corporation incorporated in 1910. We are a global diversified company that designs, manufactures and distributes a broad range of industrial products and systems to various end markets. The Company is organized into four operating and reportable segments as follows: Industrial, Energy, Electrical and Engineered Solutions.

The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment is primarily involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, wholesale, original equipment manufacturer ("OEM"), solar, utility, marine and other harsh environment markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various on and off-highway vehicle markets, as well as a variety of other products to the industrial and agricultural markets.

Our long-term goal is to grow annual diluted earnings per share ("EPS"), excluding unusual or non-recurring items, faster than most multi-industry peers. We intend to leverage our market positions to generate annual internal sales growth that exceeds the annual growth rates of the gross domestic product in the geographic regions in which we operate. In addition to internal sales growth, we are focused on acquiring complementary businesses. Following an acquisition, we seek to drive cost reductions, develop additional cross-selling opportunities and deepen customer relationships. We also focus on profit margin expansion and cash flow generation to achieve our financial objectives. Our LEAD ("Lean Enterprise Across Disciplines") operational

excellence process utilizes various continuous improvement techniques to reduce costs and improve efficiencies across all locations and functions worldwide, thereby expanding profit margins. Strong cash flow generation is achieved by maximizing returns on assets and minimizing primary working capital needs. Our LEAD efforts also support our Growth + Innovation initiative, a new process focused on improving core sales growth. The cash flow that results from efficient asset management and improved profitability is used to reduce debt and fund both strategic acquisitions and internal growth opportunities.

A significant portion of our growth has come from business acquisitions and this will continue to be an important part of our strategy in the future. For further information, see Note 2, "Acquisitions" in the notes to consolidated financial statements.

### **Description of Business Segments**

### Industrial

The Industrial segment is a leading global supplier of branded hydraulic and mechanical tools to a broad array of end markets, including general maintenance and repair, industrial, infrastructure and production automation. Its primary products include high-force hydraulic tools, highly engineered heavy lifting solutions, workholding (production automation) solutions and concrete stressing products. These hydraulic and mechanical tools are marketed primarily through our Enerpac, Simplex, Precision Sure-Lock and Milwaukee Cylinder brand names.

The high-force hydraulic and mechanical tools, including cylinders, pumps, valves, specialty tools and presses are designed to allow users to apply controlled force and motion to increase productivity, reduce labor costs and make work safer and easier to perform. Our hydraulic tools operate at very high pressures of approximately 5,000 to 12,000 pounds per square inch and are generally sold by a diverse group of industrial and specialty fluid power distributors to customers in the infrastructure, mining, steel mill, cement, rail, oil & gas and general maintenance industries. Key industrial distributors include W.W. Grainger, Applied Industrial Technologies and MSC, which collectively generate less than 10% of this segment's sales.

In addition to providing a comprehensive line of industrial tools, the segment also provides high-force hydraulic systems (integrated solutions) to meet customer specific requirements for safe and precise control of movement and positioning. These customized heavy lifting solutions, which combine hydraulics, steel fabrication and electronic controls with engineering and application knowledge, are typically utilized in major infrastructure projects (bridges, stadiums, tunnels and offshore platforms) for heavy lifting, launching & skidding or synchronous lifting applications.

The Industrial segment has leveraged production and engineering capabilities to also offer a broad range of workholding products (work supports, swing cylinders and system components) that are marketed through distributors to the automotive, machine tool and fixture design markets. In addition, the segment designs, manufactures and distributes concrete pre- and post-tensioning products (chucks and wedges, stressing jacks and anchors) which are used by concrete tensioning system designers, fabricators and installers for the residential and commercial construction, railroad, bridge, infrastructure and mining markets.

### Energy

The Energy segment provides technical products and services to the global energy markets, where safety, security, reliability and productivity are key value drivers. Products include joint integrity tools and connectors for oil & gas and power generation installations, as well as umbilical, rope and cable solutions. In addition to these products, the Energy segment also provides manpower services, including machining, engineering and maintenance activities. The products and services of the Energy segment are distributed and marketed under various brand names (principally Hydratight, D.L. Ricci, Morgrip, Cortland, FibronBX, Puget Sound Rope, Biach and Selantic) to OEMs, maintenance and service organizations and energy producers in emerging and developed countries.

Joint integrity products include hydraulic torque wrenches, bolt tensioners and portable machining equipment, which are either sold or rented to asset owners, service providers and end users. These products are used in the maintenance of bolted joints on oil rigs and platforms, wind turbines, refineries and pipelines, petrochemical installations, as well as fossil fuel and nuclear power plants to reduce customer downtime and provide increased safety and reliability. The Hydratight businesses also provide manpower services where our highly trained technicians perform bolting, machining and joint integrity work for customers. Our joint integrity business operates to world class safety standards while delivering products and services through a localized infrastructure of rental and maintenance depots. Service, product sales and rental revenue each generate approximately one-third of our joint integrity sales. This business maintains strong relationships with a variety of leading firms such as Statoil, BJ Services, Petrobras and British Petroleum.

The Energy segment also provides highly-engineered umbilical, rope and cable solutions that maximize performance, safety and efficiency for customers in the oil & gas, heavy marine, subsea, ROV and seismic markets. With its global design and manufacturing capabilities, the Cortland business is able to provide customized synthetic ropes, heavy lift slings, electro-mechanical cables and umbilicals to customers such as CGG Veritas, Expro and Sercel. These products are utilized in critical applications, often deployed in harsh environments (sub sea oil & gas production, maintenance and exploration) and are required to meet robust safety standards. Additional custom designed products are also sold to a variety of other niche markets including medical, security, aerospace and defense.

#### Electrical

The Electrical segment is involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, OEM, electrical distribution, power transformation and harsh environment electrical markets. Our Electrical businesses share core competencies in product branding, distribution and channel management, global sourcing and managing the logistics of SKU intensive product lines. The Electrical segment sells its products through a combination of distributors, direct sales personnel and manufacturers' representatives.

The Electrical segment provides the retail DIY market with a variety of electrical tools and consumables such as wire strippers, electrical meters, connectors, terminals, cable ties, staples and other wire management products and conduit bending equipment under the Gardner Bender, Del City and A.W. Sperry brands. These products are sold to leading retailers such as Lowe's, The Home Depot, Menards, True Value and Ace Hardware, as well as numerous electrical distributors and OEM's. This segment also sells power transformation products in North America including low voltage, single-phase dry type transformers and custom toroidal transformers under the Acme Electric brand name and high voltage switches under the Turner Electric brand name. These transformers are sold through electrical wholesale distributors, as well as directly to OEMs such as Rockwell Automation, Eaton, Yaskawa and General Electric. Product offerings also include electrical components and systems for the harsh environment and marine markets under the Ancor, Marinco, Guest, Mastervolt and B.E.P Marine brand names. These products are primarily sold to various customers in the industrial, marine, power generation, industrial and retail markets, including West Marine, Applied Materials and Kohler. The acquisition of Mastervolt in fiscal 2011 increased the Electrical segment's product offerings, including batteries, generators, battery chargers, inverters, display panels, wiring and fully integrated systems, to the global marine and European solar markets. Solar products (primarily high efficiency solar inverters for residential and small commercial applications) are sold through local distributors and installers.

### **Engineered Solutions**

The Engineered Solutions segment is a leading global designer and assembler of customized position and motion control systems and other industrial products to various transportation and other niche markets. This segment focuses on providing technical and highly engineered products, including actuation systems, mechanical power transmission products, engine air flow management solutions, rugged electronic instrumentation and flexible power transmission systems. Products in the Engineered Solutions segment are primarily marketed directly to OEMs through a technical sales organization. Within this segment, engineering capabilities, technical service, quality and established customer relationships are key competitive advantages.

Approximately 70% of this segment's revenue comes from the vehicle systems product line (Power-Packer, Gits and Power Gear brands), which is sold to the truck, automotive, off-highway and specialty vehicle markets. Products include hydraulic cab-tilt and latching systems which are sold to global heavy duty truck OEMs such as Volvo, Iveco, Scania and CNHTC and electro-hydraulic convertible top latching and actuation systems. The automotive convertible top actuation systems are utilized on both retractable soft and hard top vehicles manufactured by OEMs such as Daimler, Audi, Volkswagen, Renault, Peugeot, Saab, BMW, Volvo and Nissan. Our diesel engine air flow solutions, such as exhaust gas recirculation (EGR) systems, are used by diesel engine and turbocharger manufacturers to reduce emissions, improve fuel efficiency and increase horsepower. Primary end markets include heavy duty truck and off-highway equipment serving customers such as Caterpillar, DAF, Detroit Diesel, Garrett Turbochargers, Honeywell and Borg Warner. We also sell actuation systems to various specialty vehicle OEMs (principally in the defense and off-highway markets) such as Oshkosh, BAE Systems and Winnebago.

The fiscal 2011 acquisition of Weasler Engineering further diversified the Engineered Solutions segment. Weasler is a global designer and manufacturer of highly engineered drive train components and systems for agricultural, lawn & turf and industrial markets. The diverse products, technologies and engineered solutions of Weasler, Maxima Technologies, Elliott Manufacturing, Sanlo and Nielsen Sessions comprise the Other product lines within the Engineered Solutions segment. Products include severe-duty electronic instrumentation (including displays and clusters, machine controls and sensors), power transmission products (highly engineered drive train components including drive shafts, torque limiters, gearboxes and torsional dampers), custom designed flexible shafts and push pull cable assemblies, custom steel cable assemblies and a comprehensive line of case, container and industrial hardware. These products are sold to a variety of niche markets including agricultural implement, lawn & turf, construction, industrial, aerospace, material handling and security.

### **International Business**

Our products and services are generally available worldwide, with our principal markets outside the United States being Europe and Asia. In fiscal 2011 we derived approximately 48% of our net sales from the United States, 35% from Europe, 12% from Asia and 5% from other areas. We have operations around the world and this geographic diversity allows us to draw on the skills of a global workforce, provides flexibility to our operations, allows us to drive economies of scale, provides revenue streams that may help offset economic trends that are specific to individual countries and offers us an opportunity to access new markets. In addition, we believe that our future growth depends, in part, on our ability to develop products and sales opportunities that successfully target developing countries. Although international operations are subject to certain risks, we continue to believe that a global presence is key to maintaining strong relationships with many of our global customers.

### Product Development and Engineering

We conduct research and development activities to develop new products, enhance the functionality, effectiveness, ease of use and reliability of our existing products and expand the applications for our products. We believe that our engineering and research & development efforts have been key drivers of our success in the marketplace. Our advanced design and engineering capabilities contribute to the development of innovative and highly engineered products, maintain our technological leadership in each segment and enhance our ability to provide customers with unique and customized solutions and products. While much research and development activity supports improvements to existing products, our engineering staff engages in research for new products and product enhancements. We anticipate that we will continue to make significant expenditures for research and development as we seek to provide innovative products to maintain and improve our competitive position. Research and development costs are expensed as incurred, and approximated \$18 million, \$15 million and \$16 million in fiscal 2011, 2010 and 2009, respectively. We also incur significant costs in connection with fulfilling custom orders and developing unique solutions for customer applications, which are not included in these research and development expense totals.

Through our advanced proprietary processes, with approximately 640 patents (excluding pending applications), we create products that satisfy specific customer needs and make tasks easier and more efficient for our customers. We own numerous United States and foreign patents and trademarks. No individual patent or trademark is believed to be of such importance that its termination would have a material adverse effect on our business.

### Competition

The markets for all of our products are highly competitive. We provide a diverse and broad range of industrial products and systems to numerous global end markets, many of which are highly fragmented. Although we face larger competitors in several served markets, much of our competition is comprised of smaller companies that often lack the global footprint or financial resources to serve global customers. We compete for business principally on the basis of customer service, product quality, engineering, research and development expertise, and price. In addition, we believe that our competitive cost structure, strategic global sourcing capabilities and global distribution support our competitive position.

### **Manufacturing and Operations**

While we do have extensive manufacturing capabilities including machining, stamping, injection molding and fabrication, our manufacturing primarily consists of light assembly operations. We have implemented single piece flow methodology in most of our manufacturing plants, which reduces inventory levels, lowers "re-work" costs and shortens lead times to customers. We manufacture the majority of the products we sell, but strategically source components and finished goods from an established global network of qualified suppliers. Components are purchased from a variety of suppliers, including those in low cost countries such as China, Turkey and Mexico. We have built strong relationships with our key suppliers and, while we single source certain of our components, we believe that in most cases there are several qualified alternative sources.

### **Raw Material Costs and Inflation**

We source a wide variety of materials and components from a network of global suppliers. These items are typically available from numerous suppliers. Raw materials, such as steel, plastic resin and copper, are subject to price fluctuations, which could have a negative impact on our results. We strive to offset such cost inflation with price increases to customers and by driving operational cost reductions.

No meaningful measures of inflation are available because we have significant operations in countries with diverse rates of inflation and currency rate movements. However, we believe that the overall rate of inflation in recent years has been relatively low and has not had a significant effect on our results of operations, after factoring in price increases and other manufacturing cost reductions.

### **Order Backlogs and Seasonality**

Our Industrial, Energy and Electrical segments have relatively short order-to-ship cycles, while our OEM oriented Engineered Solutions segment has a longer cycle, and therefore typically has a larger backlog. We had order backlogs of approximately \$260 million and \$204 million at August 31, 2011 and 2010, respectively. Substantially all orders are expected to be completed in the next twelve months. While we typically enjoy a stronger second half of our fiscal year, our consolidated sales are not subject to significant seasonal fluctuations.

### Sales Percentages by Fiscal Quarter

2011

	2011	2010
Quarter 1	22%	23%
Quarter 2	23%	23%
Quarter 3	27%	27%
Quarter 4	_28%	27%
	100%	100%
		===

### **Employees**

At August 31, 2011, we employed approximately 6,200 individuals. Our employees are not subject to collective bargaining agreements, with the exception of approximately 375 U.S. production employees, as well as certain international employees covered by government mandated collective labor agreements. We believe we have a good working relationship with our employees.

### **Environmental Matters**

Our operations, like those of most industrial businesses, are subject to federal, state, local and foreign laws and regulations relating to the protection of the environment, including those regulating discharges of hazardous materials into the air and water, the storage and disposal of such materials and the clean-up of soil and groundwater contamination. We believe that we are in substantial compliance with applicable environmental regulations. Compliance with these laws has and will require expenditures on an ongoing basis. However, environmental expenditures over the last three years have not been material. Soil and groundwater contamination has been identified at a few facilities that we operate or formerly owned or operated. We are also a party to certain state and local environmental matters, have provided environmental indemnifications for certain divested businesses, and retain responsibility for certain potential environmental liabilities. For further information, see Note 17, "Contingencies and Litigation" in the notes to consolidated financial statements.

### **Executive Officers of the Registrant**

The names, ages and positions of all of the executive officers of the Company as of October 15, 2011 are listed below.

Name	Age	Position
Robert C. Arzbaecher	51	President and Chief Executive Officer; Chairman of the Board
William L. Axline	63	Executive Vice President—Global Customer Relationships
William S. Blackmore	55	Executive Vice President—Engineered Solutions Segment
Gustav H.P. Boel	66	Executive Vice President; Director
Mark E. Goldstein	55	Executive Vice President and Chief Operating Officer
Sheri R. Grissom	47	Executive Vice President—Global Human Resources
Brian K. Kobylinski	45	Executive Vice President—Industrial and Energy Segments
Andrew G. Lampereur	48	Executive Vice President and Chief Financial Officer
David L. Scheer	52	Executive Vice President—Electrical Segment
Theodore C. Wozniak	53	Executive Vice President—Business Development

Robert C. Arzbaecher, President and Chief Executive Officer and Chairman of the Board of Directors. Mr. Arzbaecher was named President and Chief Executive Officer of the Company in August 2000. He served as Vice President and Chief Financial Officer of Actuant starting in 1994 and Senior Vice President in 1998. He served as Vice President, Finance of Tools & Supplies from 1993 to 1994. He joined Actuant in 1992 as Corporate Controller. From 1988 through 1991, Mr. Arzbaecher was employed by Grabill Aerospace Industries LTD, where he last held the position of Chief Financial Officer.

William L. Axline, Executive Vice President—Global Customer Relationships. In fiscal 2011, Mr. Axline was appointed to the newly created position of Executive Vice President—Global Customer Relationships. Mr. Axline joined Actuant in January 2008 as Executive Vice President of the Electrical Segment. Prior to Actuant, Mr. Axline held the role of Executive Vice President, Chief Operating Officer of Fluidmaster, Inc. from 2003 to 2007. Prior to joining Fluidmaster, he served as President, Chief Executive Officer, of Distribution America, Inc. from 2001 to 2003 and held the role of Vice President, General Manager at Alltrade, Inc. from 1999 to 2000. Mr. Axline also had over 27 years of leadership experience with The Stanley Works.

William S. Blackmore, Executive Vice President—Engineered Solutions Segment. Mr. Blackmore has been the Executive Vice-President—Engineered Solutions Segment since fiscal year 2004. He joined the Company as leader of the Engineered Solutions-Americas business in fiscal year 2002. Prior to joining Actuant, he served as President of Integrated Systems—Americas at APW Ltd. from 2000 to 2001 and as President, Rexnord Gear and Coupling Products ("Rexnord") from 1997 to 2000. Prior to 1997, Mr. Blackmore held various general management positions at Rexnord and Pillar Industries.

Gustav H.P. Boel, Executive Vice President and member of the Board of Directors. Mr. Boel has been associated with the Company for over 25 years, currently as a member of the Board of Directors and an Executive Vice President in charge of our LEAD initiatives. Following the spin-off of the Company's Electronics segment in fiscal 2000, he left the Company as an employee but served as a member of the Board of Directors. During this time he was employed by APW Ltd., where he last held the position of Senior Vice President. In September 2002, he rejoined the Company as an employee and was named business leader of the European Electrical business in addition to his Board responsibilities. Prior to the spin-off, he held various positions with Actuant, including President of the Industrial business segment, President of Engineered Solutions Europe and President of Enerpac.

Mark E. Goldstein, Executive Vice President and Chief Operating Officer. Mr. Goldstein has been Actuant's Chief Operating Officer since fiscal 2007. He joined the Company in fiscal 2001 as the leader of the Gardner Bender business and was appointed Executive Vice President—Tools and Supplies in 2003. Prior to joining Actuant, he spent over 20 years in sales, marketing and operations management positions at The Stanley Works, most recently as President, Stanley Door Systems.

Sheri R. Grissom, Executive Vice President—Global Human Resources. Ms. Grissom joined Actuant in fiscal 2011, from Johnson Controls, where she was Vice President of Human Resources for the Service, Energy Solution and Global Workplace Solutions business. Prior to that, Ms. Grissom held increasingly responsible human resources positions with several leading global organizations including Johns Manville, McKechnie Group and General Electric. Ms. Grissom brings to Actuant over 20 years of global human resources experience.

Brian K. Kobylinski, Executive Vice President—Industrial and Energy Segments. Mr. Kobylinski joined Actuant in 1993 and progressed through a number of management roles within the Electrical Segment. He became Vice President of Business Development for Actuant in 2002 and was named Global Business Leader, Hydratight in 2005. In 2007, he was promoted to the position of Industrial and Energy Segment Leader. Prior to Actuant, Mr. Kobylinski was employed by Fort Howard Corporation and Federated Insurance.

Andrew G. Lampereur, Executive Vice President and Chief Financial Officer. Mr. Lampereur joined Actuant in 1993 as Corporate Controller, a position he held until 1996 when he was appointed Vice President of Finance for Gardner Bender. In 1998, Mr. Lampereur was appointed Vice President, General Manager for Gardner Bender. He was appointed to his present position in August 2000. Prior to joining Actuant, Mr. Lampereur held a number of financial management positions at Terex Corporation.

David L. Scheer, Executive Vice President—Electrical Segment. Mr. Scheer joined Actuant in his current role in fiscal 2011, bringing over 25 years of experience in retail and wholesale electrical businesses. Prior to joining Actuant, Mr. Scheer was Chief Operating Officer at GranQuartz (2005-2010) and Sigma Electric Manufacturing (2002-2005). Mr. Scheer also previously held various management positions at Rexel USA, Thomas & Betts and Electroline Manufacturing.

Theodore C. Wozniak, Executive Vice President—Business Development. Mr. Wozniak joined Actuant in 2006 in his current position. Prior to joining Actuant, Mr. Wozniak held senior investment banking positions at Wachovia Securities, most recently as Managing Director of the Industrial Growth Corporate Finance Group. Mr. Wozniak was employed by Wachovia Securities for ten years. Prior to that, Mr. Wozniak held various investment banking positions at First Chicago Capital Markets and Riggs National Corporation.

### Item 1A. Risk Factors

The risk factors discussed in this section should be considered together with other information in the Form 10-K and should not be considered the only risks facing the Company.

# The Company's financial condition, results of operations, cash flows or liquidity may be adversely affected by a prolonged economic downturn or economic uncertainty.

Our businesses and operating results have been and will continue to be affected by worldwide economic conditions. The level of demand for our products depends, in part, on the general economic conditions that exist in our served end markets. A substantial portion of our revenues are derived from customers in cyclical industries (vehicles, industrial, oil & gas, marine and electrical) that typically are adversely affected by downward economic cycles. As global economic conditions deteriorate or economic uncertainty continues, our customers may experience deterioration of their businesses, which may delay or lengthen sales cycles. Unforeseen events may also require additional restructuring costs. Although we expect that the related cost savings and realization of efficiencies will offset the restructuring related costs over time, we may not achieve the net benefits. Like most industrial companies, our sensitivity to economic cycles may have a material effect on our financial condition, results of operations, cash flows and liquidity.

# Our growth strategy includes strategic acquisitions. We may not be able to consummate future acquisitions or successfully integrate recent and future acquisitions.

A significant portion of our growth has come from strategic acquisitions of businesses. We plan to continue making acquisitions to enhance our global market position and broaden our product offerings. Our ability to successfully execute acquisitions will be impacted by a number of factors, including the availability of financing for acquisitions on terms acceptable to us, our ability to identify acquisition candidates and increased competition for acquisitions. The process of integrating acquired businesses into our existing operations may result in unforeseen operating difficulties and may require additional financial resources and attention from management that would otherwise be available for the ongoing development or expansion of our existing operations. Failure to effectively execute our acquisition strategy or successfully integrate the acquired businesses could have an adverse effect on our financial condition, results of operations, cash flows and liquidity.

### We may not be able to realize the anticipated benefits from acquired companies.

We may not be able to realize the anticipated benefits from acquired companies. Achieving those benefits depends on the timely, efficient and successful execution of a number of post-acquisition events, including integrating the acquired business into the Company. Factors that could affect our ability to achieve these benefits include:

- difficulties in integrating and managing personnel, financial reporting and other systems used by the acquired businesses;
- the failure of acquired businesses to perform in accordance with our expectations;
- failure to achieve anticipated synergies between our business units and the business units of acquired businesses;
- the loss of customers of acquired businesses; or
- the loss of key managers of acquired businesses.

If acquired businesses do not operate as we anticipate, it could materially impact our business, financial condition and results of operations. In addition, acquired businesses may operate in niche markets in which we have little or no experience. In such instances, we will be highly dependent on existing managers and employees to manage those businesses, and the loss of any key managers or employees of the acquired business could have a material adverse effect on our financial condition, results of operations, cash flows and liquidity.

# The indemnification provisions of acquisition agreements by which we have acquired companies may not fully protect us and may result in unexpected liabilities.

Certain of the acquisition agreements from past acquisitions require the former owners to indemnify us against certain liabilities related to the operation of each of their companies before we acquired it. In most of these agreements, however, the liability of the former owners is limited and certain former owners may not be able to meet their indemnification responsibilities. These indemnification provisions may not fully protect us, and as a result we may face unexpected liabilities that adversely affect our profitability and financial position.

### Our goodwill and other intangible assets represent a substantial amount of our total assets.

Our total assets reflect substantial intangible assets, primarily goodwill. At August 31, 2011, goodwill and other intangible assets totaled \$1,368 million, or about 67% of our total assets. The goodwill results from our acquisitions, representing the excess of cost over the fair value of the net tangible and other identifiable intangible assets we have acquired. We assess annually whether there has been impairment in the value of our goodwill or indefinite-lived intangible assets. If future operating performance at one or more of our reporting units were to fall significantly below current levels, we could be required to recognize a non-cash charge to operating earnings for goodwill or other intangible asset impairment. Any significant goodwill or intangible asset impairment would negatively affect our financial condition and results of operations. See Note 6, "Impairment Charges" in the notes to consolidated financial statements for more information regarding impairment charges recognized in fiscal 2010 and 2009.

# If the Company fails to develop new products or its customers do not accept the new products it develops, the Company's business could be adversely affected.

Our ability to develop new products based on innovation can affect our competitive position and often requires the investment of significant resources. Difficulties or delays in research, development or production of new products or failure to gain market acceptance of new products and technologies may reduce future sales and adversely affect our competitive position. We continue to invest in the development and marketing of new products through our Growth + Innovation process. There can be no assurance that we will have sufficient resources to make such investments, that we will be able to make the technological advances necessary to maintain competitive advantages or that we can recover major research and development expenses. If we fail to make innovations, launch products with quality problems or the market does not accept our new products, then our financial condition, results of operations, cash flows and liquidity could be adversely affected. A lack of successful new product developments may also cause customers to buy from a competitor or may cause us to have to lower our prices to compete.

### Our indebtedness could harm our operating flexibility and competitive position.

We have incurred, and may in the future incur, significant indebtedness in connection with acquisitions. We have, and will continue to have, a substantial amount of debt which requires interest and principal payments. Our level of debt and the limitations imposed on us by our debt agreements could adversely affect our operating flexibility and put us at a competitive disadvantage. Our substantial debt level may adversely affect our future performance.

Our ability to make scheduled principal and interest payments, refinance our indebtedness and satisfy our other debt and lease obligations will depend upon our future operating performance and credit market conditions, which could be affected by factors beyond our control. In addition, there can be no assurance that future borrowings or equity financings will be available to us on favorable terms, or at all, for the payment or refinancing of our indebtedness. If we are unable to service our indebtedness, our business, financial condition and results of operations will be adversely affected.

### Our ability to service our debt obligations would be harmed if we fail to comply with the financial and other covenants in our debt agreements.

Our senior credit agreement and our other debt agreements contain financial and other restrictive covenants. These covenants could adversely affect us by limiting our financial and operating flexibility as well as our ability to plan for and react to market conditions and to meet our capital needs. Our failure to comply with these covenants could result in events of default which, if not cured or waived, could result in us being required to repay indebtedness before its due date, and we may not have the financial resources or be able to arrange alternative financing to do so. Borrowings under our senior credit facility are secured by most domestic personal property assets and are guaranteed by most of our domestic subsidiaries and by a pledge of the stock of most of our domestic subsidiaries and certain foreign subsidiaries. If borrowings under our senior credit facility were declared or became due and payable immediately as the result of an event of default and we were unable to repay or refinance those borrowings, the lenders could foreclose on the pledged assets and stock. Any event that requires us to repay any of our debt before it is due could require us to borrow additional amounts at unfavorable borrowing terms, cause a significant decrease in our liquidity and impair our ability to pay amounts due on our indebtedness. Moreover, if we are required to repay any of our debt before it becomes due, we may be unable to borrow additional amounts or otherwise obtain the cash necessary to repay that debt, when due, which could seriously harm our business.

### Our businesses operate in highly competitive markets, so we may be forced to cut prices or incur additional costs.

Our businesses generally face substantial competition in each of their respective markets. We may lose market share in certain businesses or be forced to reduce prices or incur increased costs. We compete on the basis of product design, quality, availability, performance, customer service and price. Present or future competitors may have greater financial, technical or other resources which could put us at a competitive disadvantage.

### Our international operations pose currency and other risks.

We continue to focus on penetrating global markets as part of our overall growth strategy and expect sales from and into foreign markets to continue to represent a significant portion of our revenue. In addition, many of the Company's manufacturing operations and suppliers are located outside the United States. Our international operations present special risks, primarily from currency exchange rate fluctuations, exposure to local economic and political conditions, export and import restrictions, controls on repatriation of cash and exposure to local political conditions. In particular, our results of operations have been significantly affected by fluctuations in foreign currency exchange rates, especially the euro and British pound. For example, since approximately one-third of our revenue is generated in Europe, the weakening of the U.S. dollar against the euro and British pound in fiscal 2011 favorably impacted our results of operations due to the translation of non-U.S. dollar denominated revenues. In addition, there have been several proposals to reform international taxation rules in the United States. We earn a substantial portion of our income from international operations and therefore changes to United States international tax rules may have a material adverse effect on future results of operations or liquidity. To the extent that we expand our international presence, these risks may increase.

# Geopolitical unrest and terrorist activities may cause the economic conditions in the U.S. or abroad to deteriorate, which could harm our business.

Terrorist attacks against targets in the U.S. or abroad, rumors or threats of war, other geopolitical activity or trade disruptions may impact our operations or cause general economic conditions in the U.S. and abroad to deteriorate. A prolonged economic slowdown or recession in the U.S. or in other areas of the world could reduce the demand for our products and, therefore, negatively affect our future sales. Any of these events could have a significant impact on our business, financial condition or results of operations.

# Large or rapid increases in the costs of raw materials or substantial decreases in their availability could adversely affect our operations.

The primary raw materials that we use include steel, plastic resin, copper, brass, steel wire and rubber. Most of our suppliers are not currently parties to long-term contracts with us. Consequently, we are vulnerable to fluctuations in prices of such raw materials. If market prices for certain materials such as steel, plastic resin and copper rise, it could have a negative effect on our operating results and ability to manufacture our respective products on a timely basis. Factors such as supply and demand, freight costs and transportation availability, inventory levels, the level of imports and general economic conditions may affect the prices of raw materials that we need. If we experience a significant increase in raw material prices, or if we are unable to pass along increases in raw material prices to our customers, our results of operations could be adversely affected. In addition, an increasing portion of our products are sourced from low cost regions. Changes in export laws, taxes and disruptions in transportation routes could adversely impact our results of operations.

# Regulatory and legal developments including changes to United States taxation rules, health care reform and governmental climate change initiatives could negatively affect our financial performance.

Our operations and the markets we compete in are subject to numerous federal, state, local and foreign governmental laws and regulations. Existing laws and regulations may be revised or reinterpreted and new laws and regulations, including with respect to taxation, health care reform and governmental climate change initiatives, may be adopted or become applicable to us or customers. These regulations are complex, change frequently and have tended to become more stringent over time. We cannot predict the form any such new laws or regulations will take or the impact any of these laws and regulations will have on our business or operations. Any significant change in any of these regulations could reduce demand for our products or increase our cost of producing these products.

### Environmental laws and regulations may result in additional costs.

We are subject to federal, state, local and foreign laws and regulations governing public and worker health and safety. Any violations of these laws by us could cause us to incur unanticipated liabilities that could harm our operating results. Pursuant to such laws, governmental authorities have required us to contribute to the cost of investigating or remediating certain matters at current or previously owned and operated sites. In addition, we provided environmental indemnities in connection with the sale of certain businesses and product lines. Liability as an owner or operator, or as an arranger for the treatment or disposal of hazardous substances, can be joint and several and can be imposed without regard to fault. There is a risk that our costs relating to these matters could be greater than what we currently expect or exceed our insurance coverage, or that additional remediation and compliance obligations could arise which require us to make material expenditures. In particular, more stringent environmental laws, unanticipated remediation requirements or the discovery of previously unknown conditions could materially harm our financial condition and operating results. We are also required to comply with various environmental laws and maintain permits, some of which are subject to discretionary renewal from time to time, for many of our businesses, and our business operations could be restricted if we are unable to renew existing permits or to obtain any additional permits that we may require.

### Any loss of key personnel and the inability to attract and retain qualified employees could have a material adverse impact on our operations.

We are dependent on the continued services of key executives such as our Chief Executive Officer, Chief Operating Officer, Chief Financial Officer and executives in charge of our segments. We currently do not have employment agreements with most of these or other officers. The departure of key personnel without adequate replacement could severely disrupt our business operations. Additionally, we need qualified managers and skilled employees with technical and manufacturing industry experience to operate our businesses successfully. From time to time there may be shortages of skilled labor which may make it more difficult and expensive for us to

attract and retain qualified employees. If we are unable to attract and retain qualified individuals or our costs to do so increase significantly, our operations would be materially adversely affected.

# If our intellectual property protection is inadequate, others may be able to use our technologies and tradenames and thereby reduce our ability to compete, which could have a material adverse effect on us, our financial condition and results of operations.

We regard much of the technology underlying our services and products and the trademarks under which we market our products as proprietary. The steps we take to protect our proprietary technology may be inadequate to prevent misappropriation of our technology, or third parties may independently develop similar technology. We rely on a combination of patents, trademark, copyright and trade secret laws, employee and third-party non-disclosure agreements and other contracts to establish and protect our technology and other intellectual property rights. The agreements may be breached or terminated, and we may not have adequate remedies for any breach, and existing trade secrets, patent and copyright law afford us limited protection. Policing unauthorized use of our intellectual property is difficult. A third party could copy or otherwise obtain and use our products or technology without authorization. Litigation may be necessary for us to defend against claims of infringement or to protect our intellectual property rights and could result in substantial cost to us and diversion of our efforts. Further, we might not prevail in such litigation which could harm our business.

# Our products could infringe on the intellectual property of others, which may cause us to engage in costly litigation and, if we are not successful, could cause us to pay substantial damages and prohibit us from selling our products.

Third parties may assert infringement or other intellectual property claims against us based on their patents or other intellectual property claims, and we may have to pay substantial damages, possibly including treble damages, if it is ultimately determined that our products infringe. We may have to obtain a license to sell our products if it is determined that our products infringe upon another party's intellectual property. We might be prohibited from selling our products before we obtain a license, which, if available at all, may require us to pay substantial royalties. Even if infringement claims against us are without merit, defending these types of lawsuits takes significant time, may be expensive and may divert management attention from other business concerns.

### Item 1B. Unresolved Staff Comments

None.

### Item 2. Properties

As of August 31, 2011, the Company operated the following facilities in its continuing operations (square footage in thousands):

	Numb	er of Locations					
	Manufacturing	Distribution / Sales /		Square Footage			
		Manufacturing	Admin	Total	Owned	Leased	Total
Industrial	8	12	20	157	496	653	
Energy	11	16	27	26	485	511	
Electrical	6	7	13	127	624	751	
Engineered Solutions	15	3	18	677	716	1,393	
Corporate and other	_1	_3	4	353	90	_443	
	41	41	<u>82</u>	1,340	2,411	3,751	

We consider our facilities suitable and adequate for the purposes for which they are used and do not anticipate difficulty in renewing existing leases as they expire or in finding alternative facilities. Our largest locations are located in the United States, the United Kingdom, the Netherlands and China. We also maintain a presence in Australia, Austria, Brazil, Canada, France, Germany, Hong Kong, Hungary, India, Italy, Japan, Kazakhstan, Malaysia, Mexico, New Zealand, Norway, Poland, Russia, Singapore, South Korea, Spain, Turkey and the United Arab Emirates. See Note 10 "Leases" in the notes to the consolidated financial statements for information with respect to our lease commitments. In addition to the facilities above, we retain responsibility for approximately 14 owned or leased facilities that are now idle and available for sale or sublease.

### Item 3. Legal Proceedings

We are a party to various legal proceedings that have arisen in the normal course of business, including product liability, environmental, labor and patent claims.

We have recorded reserves for estimated losses based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred as of the balance sheet date, the amount of the loss can be reasonably estimated and the loss is not covered by insurance. In our opinion, the resolution of these contingencies is not likely to have a material adverse effect on our financial condition, results of operation or cash flows. For further information refer to Note 17, "Contingencies and Litigation" in the notes to consolidated financial statements.

### Item 4. (Removed and Reserved)

### **PART II**

# Item 5. Market for Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities

### **Market Information**

The Company's common stock is traded on the New York Stock Exchange under the symbol ATU. At September 30, 2011, there were 1,809 shareholders of record of Actuant Corporation common stock. The high and low sales prices of the common stock were as follows for the previous two fiscal years:

Fiscal Year	Period	High	Low
2011	June 1, 2011 to August 31, 2011	\$27.65	\$17.47
	March 1, 2011 to May 31, 2011	29.29	23.94
	December 1, 2010 to February 28, 2011	30.41	23.91
	September 1, 2010 to November 30, 2010	23.97	20.06
2010	June 1, 2010 to August 31, 2010	\$21.74	\$17.47
	March 1, 2010 to May 31, 2010	23.87	18.10
	December 1, 2009 to February 28, 2010	19.80	15.93
	September 1, 2009 to November 30, 2009	17.31	13.37

### **Dividends**

In fiscal 2011, the Company declared a dividend of \$0.04 per common share payable on October 14, 2011 to shareholders of record on September 30, 2011. In fiscal 2010, the Company declared a dividend of \$0.04 per common share payable on October 15, 2010 to shareholders of record on September 30, 2010.

### Securities Authorized for Issuance under Equity Compensation Plans

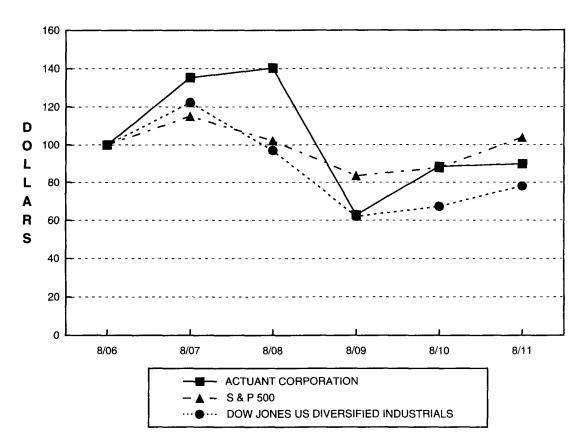
The information required by Item 201(d) of Regulation S-K is provided under Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters, which is incorporated herein by reference.

### Performance Graph:

The graph below compares the cumulative 5-year total return of Actuant Corporation's common stock with the cumulative total returns of the S&P 500 index and the Dow Jones US Diversified Industrials index. The graph tracks the performance of a \$100 investment in our common stock and in each of the indexes (with the reinvestment of all dividends) from August 31, 2006 to August 31, 2011.

### COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN

Among Actuant Corporation, the S&P 500 Index and the Dow Jones US Diversified Industrials Index



Copyright<sup>©</sup> 2011 S&P, a division of The McGraw-Hill Companies Inc. All rights reserved. Copyright<sup>©</sup> 2011 Dow Jones & Co. All rights reserved.

	8/06	8/07	8/08	8/09	8/10	8/11
Actuant Corporation	\$100.00	\$135.45	\$140.31	\$62.94	\$88.51	\$ 89.83
S&P 500	100.00	115.14	102.31	83.63	87.74	103.97
Dow Jones US Diversified Industrials	100.00	122.28	97.10	61.98	67.34	78.03

The stock price performance included in this graph is not necessarily indicative of future stock price performance.

### Item 6. Selected Financial Data

The following selected financial data has been derived from the consolidated financial statements of the Company. The data should be read in conjunction with these financial statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

	Year Ended August 31,				
	2011	2010	2009	2008	2007
	(	in millions,	except per	share data)	
Statement of Earnings Data(1)(2):					
Net sales	\$ 1,445	\$ 1,161	\$ 1,118	\$ 1,446	\$ 1,274
Gross profit	556	427	388	529	452
Selling, administrative and engineering expenses	333	268	250	298	247
Restructuring charges	2	15	19		
Impairment charges		_	31		
Amortization of intangible assets	27	22	20	14	10
Operating profit	194	122	68	217	195
Earnings from continuing operations	125	70	26	126	114
Diluted earnings per share from continuing	\$ 1.68	\$ 0.97	\$ 0.43	\$ 1.98	\$ 1.83
operations			,	•	
Cash dividends per share	0.04	0.04	0.04	0.04	0.04
Diluted weighted average common shares outstanding	75,305	74,209	66,064	64,833	63,628
Balance Sheet Data (at end of period)(2): Total assets	\$ 2,057 525	\$ 1,622 367	\$ 1,568 400	\$ 1,668 574	\$ 1,501 562

<sup>(1)</sup> Results are from continuing operations and exclude the financial results of previously divested businesses (European Electrical, Acme Aerospace and BH Electronics).

<sup>(2)</sup> We have completed various acquisitions that impact the comparability of the selected financial data. The results of operations for these acquisitions are included in our financial results for the period subsequent to their acquisition date. The following table summarizes the significant acquisitions that were completed during the last five years:

	Segment	Date Completed	Sales(a)
Weasler Engineering, Inc.	Engineered Solutions	June 2011	\$ 85
Mastervolt Intl. Holding B.V	Electrical	December 2010	110
Selantic	Energy	June 2010	10
Biach Industries	Energy	April 2010	5
Hydrospex	Industrial	April 2010	25
Team Hydrotec	Industrial	April 2010	5
The Cortland Companies		September 2009	
Cortland Cable Company	Energy		75
Sanlo, Inc	Engineered Solutions		25
Superior Plant Services, LLC	Energy	March 2008	25
Templeton, Kenly & Co, Inc	Industrial	September 2007	35
BH Electronics, Inc.	Electrical	July 2007	35
T.T. Fijnmechanica B.V	Industrial	April 2007	10
Injectaseal Deutschland GmbH	Energy	January 2007	10
Veha Haaksbergen B.V	Industrial	January 2007	5
Maxima Technologies	Engineered Solutions	December 2006	65

<sup>(</sup>a) Represents approximate annual sales (in millions) at the acquisition date.

### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

### **Background**

As Discussed in Item 1, "Business," we are a global diversified company that manufactures a broad range of industrial products and systems and are organized into four reportable segments, Industrial, Energy, Electrical and Engineered Solutions. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment designs, manufactures and distributes a broad range of electrical products to the retail DIY, wholesale, OEM, solar, utility, marine and other harsh environment markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as a variety of other products to the industrial and agricultural markets.

Our businesses provide a vast array of products and services across multiple customers and geographies which results in significant diversification to our overall enterprise. Most end markets we serve slowed dramatically in fiscal 2009 and into early fiscal 2010, as a result of the global recession. Since then, the majority of our end markets have improved, the result of increased global industrial output, improved worldwide demand for energy, elevated industrial manufacturing activities and increased production of vehicles for the heavy-duty truck, construction, military and agricultural markets. The long-term sales growth and profitability of our segments will depend not only on improved demand in end markets and the overall economic environment, but also on our ability to identify, consummate and integrate strategic acquisitions, develop and market innovative new products, expand our business activity geographically and continuously improve operational excellence. We remain focused on maintaining our financial strength by continually adjusting our cost structure to reflect changes in demand levels, if needed, and by proactively managing working capital and cash flow generation. Our priorities during fiscal 2012 include a continued focus on operational excellence, cash flow generation and growth initiatives (new product development, market share gains and strategic acquisitions).

### **Results of Operations**

The comparability of operating results has been impacted by acquisitions, divestitures and the economic conditions that existed in the end markets we serve. The operating results of acquired businesses are included in our consolidated financial statements only since their respective acquisition date. In addition to acquisitions, changes in foreign currency exchange rates also influence our financial results as approximately half of our sales are denominated in currencies other than the U.S. dollar. The year-over-year weakening of the U.S. dollar during fiscal 2011 favorably impacted our operating results due to the translation of non-U.S. dollar denominated results. Impairment charges, restructuring costs and the related benefits from previously completed restructuring projects also impact the comparability of financial results. Since fiscal 2009 we have taken significant actions to address our cost structure, including workforce reductions, consolidation of facilities and the centralization of certain selling and administrative functions.

### **Historical Financial Data (in millions)**

	Year Ended August 31,					
	2011		2010		2009	
Statements of Earnings Data:						
Net sales	\$1,445	100%	\$1,161	100%	\$1,118	100%
Cost of products sold	889	62%	734	63%	730	65%
Gross profit	556	38%	427	37%	388	35%
Selling, administration and engineering expenses	333	23%	268	23%	250	22%
Restructuring charges	2	0%	15	1%	19	2%
Impairment charges		0%		0%	31	3%
Amortization of intangible assets	27	2%	22	2%	20	2%
Operating profit	194	13%	122	11%	68	6%
Financing costs, net	32	2%	32	3%	42	4%
Other expense (income), net	2	0%	1	0%	(1)	0%
Earnings from continuing operations before income tax						
expense	160	11%	89	8%	27	2%
Income tax expense	35	2%	19	2%	1	0%
Earnings from continuing operations	125	9%	70	6%	26	2%
Loss from discontinued operations, net of income taxes	(13)	-1%	(46)	-4%	(12)	-1%
Net earnings	\$ 112	8%	\$ 24	2%	\$ 14	1%
Other Financial Data:						
Depreciation	\$ 25		\$ 25		\$ 30	
Capital expenditures	23		20		21	

Consolidated net sales increased by approximately \$284 million (25%) from \$1,161 million in fiscal 2010 to \$1,445 million in fiscal 2011. Excluding the \$119 million of sales from acquired businesses and the \$23 million favorable impact of foreign currency exchange rate changes, fiscal 2011 consolidated core sales increased 13%. Consolidated net sales increased by approximately \$43 million (4%) from \$1,118 million in fiscal 2009 to \$1,161 million in fiscal 2010. Excluding the \$14 million of sales from acquired businesses and the \$12 million favorable impact of foreign currency exchange rate changes, fiscal 2010 consolidated core sales increased 2% compared to the prior year. Changes in net sales at the segment level are discussed in further detail below.

Consolidated operating profit for fiscal 2011 was \$194 million, compared with \$122 million and \$68 million for fiscal 2010 and 2009, respectively. In addition to the impact of economic conditions, the comparability between periods is impacted by acquisitions, the \$31 million impairment charge in fiscal 2009 and the timing and amount of restructuring charges and related benefits. Changes in operating profit at the segment level are discussed in further detail below.

### Segment Results

### **Industrial Segment**

During the fourth quarter of fiscal 2011, the Industrial segment delivered its sixth consecutive quarter of year-over-year double digit core sales growth due to robust demand across nearly all geographic regions. This increased sales volume, coupled with the benefits of previous restructuring actions, drove significant year-over-year improvement in operating profits. The Industrial segment continues to focus on operational excellence (manufacturing, distribution, sourcing and supply chain management), the commercialization of new products and expansion of its business in fast growing regions and vertical markets. The following table sets forth the results of operations for the Industrial segment (in millions):

	Year Ended August 31,			
	2011	2010	2009	
Net Sales	98	66	\$ 287 67 23.3%	

### Fiscal 2011 compared to Fiscal 2010

Compared to fiscal 2010, Industrial segment net sales increased \$93 million (31%) during fiscal 2011. The acquisition of two Integrated Solutions businesses (Hydrospex and Team Hydrotec) contributed \$36 million of sales for the twelve months ended August 31, 2011. Excluding sales from these acquisitions and the weaker U.S. dollar (\$8 million), core sales growth for fiscal 2011 was 19%. In addition to generally improved macroeconomic conditions, the increased sales were the result of new product introductions and increased demand from distributors and end users in the mining, oil & gas and general maintenance industries.

Industrial segment operating profits reached \$98 million for the year ended August 31, 2011 compared to \$66 million during fiscal 2010. Fiscal 2011 operating profit comparisons were favorably impacted by increased sales volumes and a \$6 million reduction in restructuring costs. The expansion of the Industrial segment operating profit margin, despite unfavorable acquisition mix and additional costs associated with growth initiatives, was the result of a lower cost structure from past restructuring actions and increased production levels (higher absorption of fixed manufacturing costs).

### Fiscal 2010 compared to Fiscal 2009

Fiscal 2010 Industrial segment net sales increased by \$13 million (5%) to \$300 million, relative to fiscal 2009. Excluding foreign currency rate changes (which favorably impacted fiscal 2010 sales by \$6 million) and sales from acquired businesses, core sales declined 1% during fiscal 2010. End markets in the Industrial segment were not significantly impacted by the global economic environment until the second quarter of fiscal 2009, and therefore full year fiscal 2010 core sales comparisons were unfavorable. However, sales levels and the core sales trend improved significantly during the second half of fiscal 2010, primarily the result of increasing global demand and comparatively lower sales levels in the prior year period (due to the impact of the recession in fiscal 2009).

Industrial segment operating profit decreased by \$1 million (2%) to \$66 million in fiscal 2010. Despite increased sales levels, operating profit margins declined, the result of \$2 million of incremental restructuring costs in fiscal 2010 (related to the consolidation of facilities), unfavorable acquisition mix and higher incentive compensation costs, somewhat offset by cost savings from restructuring actions.

### **Energy Segment**

Being a later cycle business, our Energy segment was the last of our four segments to recover from the global recession. Strong core sales growth during fiscal 2011 (including double-digit growth in the second half of

the year) reflects increased global demand and easier year-over-year comparisons resulting from the lower overall levels of demand that prevailed during fiscal 2010. Increased worldwide requirements for energy and higher oil prices during fiscal 2011 (despite recent declines) encouraged customers and asset owners to invest in capital projects or complete previously deferred maintenance activities. As a result, we experienced broad based strength across this segment in the second half of fiscal 2011. The following table sets forth the results of operations for the Energy segment (in millions):

	Year Ended August 31,			
	2011	2010	2009	
Net Sales	\$ 293	\$ 236	\$ 260	
Operating Profit	49	31	44	
Operating Profit %	16.8%	13.1%	16.9%	

### Fiscal 2011 compared to Fiscal 2010

Energy segment net sales for the fiscal year ended August 31, 2011 increased \$57 million (24%) to \$293 million from \$236 million a year ago. Excluding \$17 million of sales from the Selantic and Biach acquisitions and the impact of foreign currency rate changes (which favorably impacted fiscal 2011 sales by \$6 million), core sales increased 15%. The increase was the result of higher activity levels across nearly all of the segment's primary markets including capital project activity in the oil & gas market, maintenance related spending in North America and emerging markets and strong sales to the power generation market.

Energy segment operating profit increased \$18 million (58%) to \$49 million in fiscal 2011 compared to \$31 million in fiscal 2010. The year-over-year increase in operating profit margins is primarily the result of continued productivity improvements and significantly increased operating leverage, a \$2 million reduction in restructuring charges and favorable acquisition mix, partially offset by higher incentive compensation costs.

### Fiscal 2010 compared to Fiscal 2009

Energy segment net sales in fiscal 2010 were \$236 million, a \$24 million (9%) reduction compared to fiscal 2009. Excluding sales from acquired businesses and foreign currency changes (which favorably impacted fiscal 2010 sales by \$2 million), core sales decreased 10% during the year. This decline reflected the continued deferral of maintenance activities at certain oil & gas installations (especially in mature refinery markets) and lower capital project based revenue. The core sales trend improved slightly during the second half of fiscal 2010 due to growth in emerging markets, alternative energy and adjacent markets.

Energy segment operating profit decreased by \$13 million (30%) to \$31 million for fiscal 2010. Reduced operating profits were primarily due to low sales volumes, unfavorable product mix and an additional \$1 million of restructuring costs in fiscal 2010, relative to fiscal 2009.

### Electrical Segment

Many of the end markets that the Electrical segment serves (including retail DIY, solar, construction and marine) continued to experience weak demand throughout fiscal 2011, the result of ongoing weak consumer confidence, low construction market spending and uncertainty in worldwide economic conditions. Future Electrical segment results will be dependent on fluctuations in commodity costs, the realization of price increases, changes in European solar feed-in tariffs and end market demand. The Electrical segment continues to focus on successfully integrating the Mastervolt business and achieving the related cost savings and synergies. The following table sets forth the results of operations for the Electrical segment (in millions):

	Year Ended August 31,			
	2011	2010	2009	
Net Sales	\$286	\$234	\$242	
Operating Profit	21	20	4	
Operating Profit %	7.2%	8.5%	1.7%	

### Fiscal 2011 compared to Fiscal 2010

Compared to the prior year, fiscal 2011 Electrical segment net sales increased \$52 million (22%) to \$286 million, with Mastervolt contributing sales of \$49 million since its acquisition in December 2010. Excluding sales from this acquisition and favorable changes in foreign currency exchange rates, core sales were flat for fiscal 2011, compared to the prior year period.

Electrical segment operating profit for fiscal 2011 was \$21 million compared to \$20 million in fiscal 2010. Excluding restructuring costs, operating profits declined in fiscal 2011 as a result of the timing of raw material cost increases and related customer price increases, expedited freight costs and temporary operating inefficiencies as we completed facility consolidations. Unfavorable mix, resulting from the Mastervolt acquisition, also negatively impacted current year operating profit margins, despite the higher sales levels and lower incentive compensation costs.

### Fiscal 2010 compared to Fiscal 2009

Electrical segment net sales decreased by \$8 million (3%) to \$234 million in fiscal 2010. Foreign currency rate changes favorably impacted fiscal 2010 sales by \$2 million. Excluding foreign currency rate changes, core sales declined 4% for the year, reflecting lower demand in the first half of fiscal 2010 across all end markets, especially retail DIY, commercial construction and utility markets.

Electrical segment operating profit increased by \$16 million, to \$20 million for fiscal 2010, including a \$5 million non-cash asset impairment charge related to the harsh environment electrical business and \$2 million of incremental restructuring charges. Excluding these charges, the improvement in operating profit primarily reflected restructuring related cost savings as we realized the benefits of facility consolidations, reduced headcount and the movement of production and product sourcing to low cost countries.

### **Engineered Solutions Segment**

The Engineered Solutions segment continued to see a rebound in demand from global heavy-duty truck, construction equipment and other markets which resulted in higher sales levels. As expected, year-over-year core sales growth moderated during the second half of fiscal 2011, reflecting tougher fiscal 2010 comparables and the anniversary of prior year new vehicle launches. The acquisition of Weasler in June 2011 is expected to provide future sales and earnings growth opportunities for the segment, by expanding the product offerings (primarily in the North American and European agricultural markets) and providing increased aftermarket sales opportunities. The following table sets forth the results of operations for the Engineered Solutions segment (in millions):

	Year Ended August 31,			
	2011	2010	2009	
Net Sales	\$ 473	\$391	\$329	
Operating Profit (Loss)	64	32	(28)	
Operating Profit %	13.4%	8.2%	(8.5%)	

### Fiscal 2011 compared to Fiscal 2010

Net sales in the Engineered Solutions segment increased by \$82 million (21%) from \$391 million for the year ended August 31, 2010 to \$473 million in the current year. Excluding the \$26 million of sales generated by the recent Weasler acquisition and the impact of the weaker U.S. dollar (which favorably impacted fiscal 2011 sales by \$8 million), core sales growth was 12% for fiscal 2011. The core sales growth reflects improved demand from vehicle OEMs in the global heavy-duty truck, agriculture and construction equipment markets.

Engineered Solutions segment operating profit was \$64 million during fiscal 2011 and \$32 million in the prior year. Year-over-year operating profit comparisons are impacted by \$3 million of fiscal 2011 purchase accounting (Weasler) charges and \$4 million of restructuring costs incurred in the prior year. Operating profit

margin expansion was the result of increased manufacturing volume, continued productivity improvements and the benefits of previously completed restructuring actions, somewhat offset by higher incentive compensation costs and additional costs associated with growth initiatives.

### Fiscal 2010 compared to Fiscal 2009

Engineered Solutions segment net sales increased by \$62 million (19%) to \$391 million for fiscal 2010. Excluding the \$2 million favorable impact of foreign currency rate changes and sales from acquired businesses, core sales increased 15% in fiscal 2010. The core sales increase was a result of a strong rebound in demand in the Vehicle Systems product line (new automotive platforms, growth in China and Europe truck shipments and substantially higher recreational vehicle OEM production) and the impact of prior year inventory destocking by OEMs.

Engineered Solutions segment operating profit increased by \$60 million from an operating loss of \$28 million in fiscal 2009 to an operating profit of \$32 million for fiscal 2010. The loss from operations in fiscal 2009 included a \$27 million non-cash asset impairment charge related to the RV business and an incremental \$5 million of restructuring charges, relative to fiscal 2010. Excluding these charges, operating profit improved during fiscal 2010 due to increased sales and production levels (higher absorption of fixed manufacturing costs), favorable product mix, the benefits of completed restructuring activities and the favorable impact of foreign currency rate changes, which were partially offset by increased incentive compensation costs.

### **Restructuring Charges**

In fiscal 2009, in response to the dramatic downturn in the worldwide economy, the Company committed to various restructuring initiatives including workforce reductions, plant consolidations to reduce manufacturing overhead, the continued movement of production and product sourcing to low cost countries and the centralization of certain selling and administrative functions. These actions were substantially completed by August 31, 2010, with limited restructuring activity and expense in fiscal 2011, which primarily related to facility exit lease charges. Total restructuring costs were \$2 million, \$17 million and \$21 million for the years ended August 31, 2011, 2010 and 2009, respectively. We believe these restructuring actions better align our resources with strategic growth opportunities, optimize existing manufacturing capabilities, improve our overall cost structure and deliver increased free cash flow and profitability. See Note 4, "Restructuring" in the notes to the consolidated financial statements for further discussion on restructuring charges.

### **Impairment Charges**

Significant adverse developments in the RV market during the first quarter of fiscal 2009, including sharply lower wholesale motorhome shipments by OEM's, decreased consumer confidence and the lack of financing available to RV dealers and retail customers negatively impacted the financial results of our RV business. As a result, during the first quarter of fiscal 2009, we recognized a \$27 million non-cash impairment charge related to the goodwill and long-lived assets of the RV business (Engineered Solutions segment).

Difficult economic conditions, low consumer confidence, increased unemployment and tight credit markets during the third quarter of fiscal 2009 also negatively impacted consumer discretionary spending, resulting in a substantial reduction in recreational boating industry sales. During 2009, many OEM boat builders responded to the sharp drop in demand and high levels of finished goods inventory by temporarily suspending operations as well as eliminating brands and permanently closing facilities. As a result, in the third quarter of fiscal 2009, we recognized a \$32 million non-cash asset impairment charge related to the goodwill, indefinite lived intangibles and long-lived assets of the harsh environment electrical business (Electrical segment).

### **Financing Costs, Net**

All debt is considered to be for general corporate purposes and therefore financing costs have not been allocated to our segments. Net financing costs were \$32 million for the years ended August 31, 2011 and 2010

and \$42 million for the year ended August 31, 2009. The \$10 million reduction in financing costs in fiscal 2010, relative to fiscal 2009, was the result of substantially lower average debt levels and reduced interest rates on variable rate debt.

### **Income Tax Expense**

Our income tax expense is impacted by a number of factors, including the amount of taxable earnings derived in foreign jurisdictions with tax rates that are lower than the U.S. federal statutory rate, state tax rates in the jurisdictions where we do business, tax minimization planning and our ability to utilize various tax credits and net operating loss carryforwards. The effective income tax rate for fiscal 2011 was 21.8%, compared to 21.1% and 2.3% in fiscal 2010 and 2009, respectively. The income tax expense recognized in fiscal 2011 and 2010 benefited from the utilization of foreign tax credits, increased taxable earnings in foreign jurisdictions (with statutory tax rates lower than the U.S. statutory rate) and favorable changes in valuation allowances, which were offset somewhat by unfavorable provision to return adjustments and additional provisions for unrecognized tax benefits. The lower effective tax rate in fiscal 2009 is the result of the tax benefit on the impairment and restructuring charges being recognized at the domestic tax rate (which is higher than our consolidated global effective tax rate) and the benefit of income tax reserve adjustments resulting from settling tax audits for amounts less than previously accrued and the lapsing of various tax statutes of limitations.

### **Discontinued Operations**

Discontinued operations reflects the results of the divested European Electrical (sold in fiscal 2010), and Acme Aerospace and BH Electronics, Inc. (sold in fiscal 2009) businesses. See Note 3 "Discontinued Operations" in the notes to the consolidated financial statements for further information. The following table summarizes the results of discontinued operations (in millions):

	Year Ended August 31,		
	2011	2010	2009
Net sales	\$ 49	\$106	\$146
Net gain (loss) on disposal	(16)		18
Loss from operations of discontinued businesses(1)	(1)	(41)	(34)
Income tax benefit (expense)	4	<u>(5)</u>	4
Loss from discontinued operations, net of income tax	<u>\$(13)</u>	\$(46)	\$(12)

<sup>(1)</sup> Includes non-cash asset impairment charges of \$36 million (European Electrical) and \$27 million (BH Electronics) in fiscal 2010 and 2009, respectively.

### **Liquidity and Capital Resources**

The following table summarizes the cash flow attributable to operating, investing and financing activities (in millions):

	Year Ended August 31,			
	2011	2010	2009	
Net cash provided by operating activities	\$ 172	\$121	\$ 147	
Net cash used in investing activities	(331)	(57)	(221)	
Net cash provided by (used in) financing activities	158	(37)	(30)	
Effect of exchange rate changes on cash	5	2	(7)	
Net increase (decrease) in cash and cash equivalents	\$ 4	\$ 29	\$(111)	

During fiscal 2011 we generated \$172 million of cash flow from operations reflecting improved earnings from continuing operations and effective working capital management. We utilized the cash flow from operations, borrowings under our Senior Credit Facility and the \$4 million of proceeds from the sale of the European Electrical business to fund the \$313 million of capital deployed on the acquisitions of Mastervolt and Weasler and \$23 million of capital expenditures.

In fiscal 2010, cash flows from operating activities were \$121 million. Excluding the \$37 million negative impact on working capital due to the expiration of our accounts receivable securitization program, net cash provided by operating activities increased relative to the prior year as a result of increased earnings from continuing operations, effective working capital management and the receipt of income tax refunds. These operating cash flows and the \$8 million of proceeds from the sale of a portion of the European Electrical product line in the second quarter of fiscal 2010, funded \$46 million of acquisitions and \$20 million of capital expenditures, while reducing net debt by \$67 million.

Effective cash flow management during fiscal 2009 resulted in substantial cash flow from operating activities of \$147 million and an improved financial position at August 31, 2009. Operating cash flows benefited from lower working capital, given the decline in sales levels. During fiscal 2009, cash flows from operations, along with the \$125 million proceeds from a follow-on equity offering and \$38 million of proceeds from the divestiture of two businesses, funded \$239 million of business acquisitions (including the acquisition of the Cortland Companies), \$21 million of capital expenditures and a net reduction in debt of \$147 million.

### **Primary Working Capital Management**

We use primary working capital ("PWC") as a percentage of sales as a key indicator of working capital management. We define this metric as the sum of net accounts receivable and net inventory less accounts payable, divided by the past three months sales annualized. The following table shows the components of the metric (amounts in millions):

	August 31, 2011		August 31, 2010	
	\$	PWC %	\$	PWC %
Accounts receivable, net	\$ 224	14%	\$ 186	15%
Inventory, net	223	14%	146	12%
Accounts payable	(170)	(11%)	(130)	(11%)
Net primary working capital	\$ 277	17%	\$ 202	16%

Our net primary working capital percentage increased year-over-year from 16% to 17% as of August 31, 2011, primarily due to the fiscal 2011 acquisitions and a conscious effort to increase inventory levels in certain businesses to meet growing customer demand. During fiscal 2011, excluding acquisitions and changes in foreign currency exchange rates, accounts receivable decreased \$3 million and inventory increased \$29 million, while accounts payable increased \$7 million.

### Liquidity

Our Senior Credit Facility, which was expanded and extended during the second quarter of fiscal 2011, includes a \$600 million revolving credit facility, a \$100 million term loan and a \$300 million expansion option. There are no required principal repayments under the term loan until March 31, 2012. At August 31, 2011, we had \$44 million of cash and cash equivalents and \$540 million of unused capacity on the revolver (of which \$523 million was available for borrowings). We believe that the remaining revolver availability combined with our existing cash on hand and anticipated operating cash flows will be adequate to meet operating, debt service, acquisition funding and capital expenditure requirements for the foreseeable future.

Holders of our 2% Convertible Notes have the option to require us to repurchase all or a portion of their 2% Convertible Notes for cash on November 15, 2013 and November 15, 2018 at a price equal to 100% of the principal amount, plus accrued interest. Holders may also convert their 2% Convertible Notes into shares of the Company's Class A common stock prior to the scheduled maturity date under certain conditions. Effective November 2010, we have the ability to redeem all or part of the 2% Convertible Notes for cash, at a redemption price equal to 100% of the principal amount, plus accrued interest.

See Note 8, "Debt" in the notes to the consolidated financial statements for further discussion on the Senior Credit Facility and the 2% Convertible Notes.

### Seasonality and Working Capital

We have met our working capital and capital expenditure requirements through a combination of operating cash flow and availability under our Senior Credit Facility. Although there are modest seasonal factors within certain of our businesses, on a consolidated basis, we do not experience material changes in seasonal working capital or capital resource requirements.

Our receivables are derived from a diverse customer base in a number of industries. We have no single customer which generated 5% or more of fiscal 2011 net sales.

### **Capital Expenditures**

The majority of our manufacturing activities consist of the assembly of components which are sourced from a variety of vendors. As a result, we believe that our capital expenditure requirements are not as extensive as many other industrial companies given the assembly nature of our operations. Capital expenditures were \$23 million, \$20 million and \$21 million in fiscal 2011, 2010 and 2009, respectively. Capital expenditures have historically been funded by operating cash flows. Capital expenditures for fiscal 2012 are expected to be approximately \$30 million.

### **Commitments and Contingencies**

We lease certain facilities, computers, equipment and vehicles under various operating lease agreements, generally over periods ranging from one to twenty years. Under most arrangements, we pay the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable us to renew the lease based upon fair value rental rates on the date of expiration of the initial lease. See Note 10, "Leases," in the notes to consolidated financial statements and the "Contractual Obligations" table below for further information.

We are contingently liable for certain lease agreements entered into by businesses that were part of our former Electronics segment, which was spun-off to shareholders in fiscal 2000. Some of these businesses were subsequently sold to third parties. If any of these businesses do not fulfill their obligations under the leases, we could be liable for such leases. The present value of future minimum lease payments for these leases was \$3 million at August 31, 2011.

We had outstanding letters of credit totaling \$9 million at August 31, 2011 and 2010, respectively, the majority of which secure self-insured workers compensation liabilities.

### **Off-Balance Sheet Arrangements**

As more fully discussed in Note 5, "Accounts Receivable Securitization" in the notes to consolidated financial statements, we were a party to an accounts receivable securitization arrangement under which we sold certain trade receivables to a wholly owned bankruptcy-remote special purpose subsidiary, which in turn, sold

participating interests in the receivables to a third party financial institution. We did not renew the arrangement on its September 9, 2009 maturity date and, as a result, utilized availability under the Senior Credit Facility to fund the corresponding \$37 million increase in accounts receivable.

### **Contractual Obligations**

The timing of payments due under our contractual commitments is as follows (in millions):

	Payments Due						
	2012	2013	2014	2015	2016	Thereafter	Total
Long-term debt	\$ 3	\$8	\$ 10	\$ 10	\$128	\$366	\$525
Interest on long-term debt	23	23	23	23	21	31	144
Operating leases	22	18	15	11	8	31	105
Acquisition deferred purchase price	1	7			_		8
	\$49	\$56	\$ 48	\$ 44	\$157	\$428	\$782

The above table includes deferred purchase price and contingent consideration related to acquisitions completed in fiscal 2011 and previous years.

The contractual obligation schedule for long-term debt assumes we do not call the remaining 2% Convertible Notes or have them put back to us prior to their maturity date of November 15, 2023.

Our operating lease obligations generally relate to amounts due under contracts with third party service providers. These contracts are primarily for real estate leases, information technology services (including software and hardware support services and leases) and telecommunications services. Those obligations that are not cancelable are included in the table.

We routinely issue purchase orders to numerous vendors for inventory and other supplies. These purchase orders are generally cancelable with reasonable notice to the vendor, and as such, are excluded from the contractual obligations table.

We have long-term obligations related to our deferred compensation, pension and postretirement plans at August 31, 2011 (excluded from the contractual obligations table). Our liabilities related to these plans are summarized in Note 11, "Employee Benefit Plans" in the notes to consolidated financial statements.

As discussed in Note 12, "Income Taxes" in the notes to consolidated financial statements, we have unrecognized tax benefits of \$26 million at August 31, 2011. The liability for unrecognized tax benefits was not included in the table of contractual obligations because the timing of the potential settlements of these uncertain tax positions cannot be reasonably estimated.

### **Critical Accounting Policies**

We prepare our consolidated financial statements in conformity with U.S. generally accepted accounting principles ("GAAP"). This requires management to make estimates and assumptions that affect reported amounts and related disclosures. Actual results could differ from those estimates. The following policies are considered by management to be the most critical in understanding the judgments that are involved in the preparation of our consolidated financial statements and the uncertainties that could impact our results of operations, financial position and cash flows.

Inventories: Inventories are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of U.S. owned inventory (approximately 18% and 23% of total inventories at August 31, 2011 and 2010, respectively). The first-in, first-out or average cost method is used for all other inventories. If the LIFO method were not used, the inventory balance would be higher than the amount in the consolidated balance sheet by approximately \$5 million at both August 31, 2011 and 2010, respectively.

We perform an analysis of the historical sales usage of the individual inventory items on hand and a reserve is recorded to adjust inventory cost to market value. The inventory valuation assumptions used are based on historical experience. We believe that such estimates are made based on consistent and appropriate methods; however, actual results may differ from these estimates under different assumptions or conditions.

Goodwill and Long-Lived Assets: Goodwill is tested for impairment annually, or more frequently if events or changes in circumstances indicate that the asset might be impaired. We perform impairment reviews for our reporting units using a fair-value method based on our judgments and assumptions. The fair value represents the amount at which a reporting unit could be bought or sold in a current transaction between willing parties on an arms-length basis. In estimating the fair value, we use a discounted cash flow model. The estimated fair value is compared with the carrying amount of the reporting unit, including goodwill. The annual impairment testing performed at August 31, 2011 indicated that the estimated fair value of each reporting unit exceeded its corresponding carrying amount and, as such, no impairment existed. Indefinite-lived intangible assets are also subject to annual impairment testing. The fair value of the indefinite lived assets, based on a relief of royalty model, are evaluated to determine if an impairment charge is required. We also review long-lived assets for impairment when events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable. If such indicators are present, we perform undiscounted operating cash flow analyses to determine if an impairment exists. If an impairment is determined to exist, any related impairment loss is calculated based on fair value. Refer to Note 6, "Impairment Charges" in the notes to the consolidated financial statements for further discussion on impairment charges recognized in fiscal 2010 and 2009.

A considerable amount of management judgment and assumptions are required in performing the impairment tests, principally in determining the fair value of each reporting unit and the indefinite lived intangible assets. While we believe our judgments and assumptions are reasonable, different assumptions could change the estimated fair values and, therefore, impairment charges could be required.

Employee Benefit Plans: We provide a variety of benefits to employees and former employees, including in some cases, pensions and postretirement health care. Plan assets and obligations are recorded based on an August 31 measurement date utilizing various actuarial assumptions such as discount rates, assumed rates of return and health care cost trend rates. We determine the discount rate assumptions by referencing high-quality long-term bond rates that are matched to the duration of our benefit obligations, with appropriate consideration of local market factors, participant demographics and benefit payment terms. At August 31, 2011 and 2010, the weighted-average discount rate on domestic benefit plans was 5.00% and 4.60%, respectively. In estimating the expected return on plan assets, we consider the historical returns on plan assets, forward-looking considerations, inflation assumptions and the impact of the management of the plans' invested assets. Domestic benefit plan assets consist primarily of participating units in common stock, index funds and bond funds. The expected return on domestic benefit plan assets was 7.90% and 8.00% at August 31, 2011 and 2010, respectively. A 25 basis point change in the assumptions for the discount rate or expected return on plan assets would not materially change fiscal 2012 domestic benefit plan expense.

We review actuarial assumptions on an annual basis and make modifications based on current rates and trends when appropriate. As required by U.S. GAAP, the effects of the modifications are recorded currently or amortized over future periods. Based on information provided by independent actuaries and other relevant sources, we believe that the assumptions used are reasonable; however, changes in these assumptions could impact our financial position, results of operations or cash flows. See Note 11, "Employee Benefit Plans" in the notes to the consolidated financial statements for further discussion.

Income Taxes: We recognize deferred tax assets and liabilities for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and other loss carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Income tax expense also reflects best estimates and assumptions regarding, among other things, the level of future taxable income and the effect of various tax planning strategies. Future tax

authority rulings and changes in tax laws, changes in projected levels of taxable income and future tax planning strategies could affect the actual effective tax rate and tax balances recorded.

Use of Estimates: We record reserves or allowances for customer returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental matters, warranty claims, workers compensation claims, product and non-product litigation and incentive compensation. These reserves require the use of estimates and judgment. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. We believe that such estimates are made on a consistent basis and with appropriate assumptions and methods. However, actual results may differ from these estimates.

## **New Accounting Pronouncements**

The information required by this Item is provided in Note 1, "Summary of Significant Accounting Policies" in the notes to consolidated financial statements contained in Item 8—Financial Statements and Supplementary Data.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risk from changes in foreign currency exchange rates and interest rates and, to a lesser extent, commodities. To reduce such risks, we selectively use financial instruments and other proactive management techniques. All hedging transactions are authorized and executed pursuant to clearly defined policies and procedures, which strictly prohibit the use of financial instruments for trading or speculative purposes. A discussion of our accounting policies for derivative financial instruments is included within Note 1, "Summary of Significant Accounting Policies" in the notes to the consolidated financial statements.

Currency Risk—We have exposure to foreign currency exchange fluctuations. Approximately 50% of our revenues are denominated in currencies other than the U.S. dollar. Of those non-U.S. dollar denominated amounts, approximately 55% were denominated in Euro, with the remainder denominated in British pounds and various Asian and other currencies. Our identifiable foreign currency exchange exposure results primarily from the anticipated purchase of product from affiliates and third party suppliers and from the repayment of intercompany loans between subsidiaries denominated in foreign currencies. We periodically identify areas where we do not have naturally offsetting positions and then may purchase hedging instruments to protect against anticipated exposures. At August 31, 2011 and 2010, there were no material hedging instruments oustanding related to the purchase of products from affiliates and third party suppliers. Our financial position is not materially sensitive to fluctuations in exchange rates as any gains or losses on foreign currency exposures are generally offset by gains and losses on underlying payables and receivables.

Interest Rate Risk—We have earnings exposure related to interest rate changes on our outstanding floating rate debt instruments that are based on LIBOR interest rates. We have periodically utilized interest rate swap agreements to manage overall financing costs and interest rate risk. As discussed in Note 8, "Debt" in the notes to the consolidated financial statements, at August 31, 2011 we were a party to interest rate swap agreements that converted \$100 million of floating rate debt to a fixed rate of interest. A 25 basis point increase or decrease in the applicable interest rates on our unhedged variable rate debt would not have a material effect on our annual interest expense.

Commodity Risk—We source a wide variety of materials and components from a network of global suppliers. While such materials are typically available from numerous suppliers, commodity raw materials, such as steel, plastic resin and copper, are subject to price fluctuations, which could have a negative impact on our results. We strive to pass along such commodity price increases to customers to avoid profit margin erosion and utilize LEAD initiatives to further mitigate the impact of commodity raw material price fluctuations as improved efficiencies across all locations are achieved.

# Item 8. Financial Statements and Supplementary Data

	Page
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS	
Report of Independent Registered Public Accounting Firm	30
Consolidated Statements of Earnings for the years ended August 31, 2011, 2010 and 2009	31
Consolidated Balance Sheets as of August 31, 2011 and 2010	32
Consolidated Statements of Cash Flows for the years ended August 31, 2011, 2010 and 2009	33
Consolidated Statements of Shareholders' Equity for the years ended August 31, 2011, 2010 and 2009	34
Notes to consolidated financial statements	35
INDEX TO FINANCIAL STATEMENT SCHEDULE	
Schedule II—Valuation and Qualifying Accounts	68

All other schedules are omitted because they are not applicable, not required or because the required information is included in the consolidated financial statements or notes thereto.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and Board of Directors of Actuant Corporation:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Actuant Corporation and its subsidiaries at August 31, 2011 and August 31, 2010, and the results of their operations and their cash flows for each of the three years in the period ended August 31, 2011 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of August 31, 2011, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in management's report on internal control over financial reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As described in Management's Report on Internal Control over Financial Reporting appearing under Item 9A, management has excluded certain elements of the Mastervolt International Holding B.V. and Weasler Engineering, Inc. businesses from its assessment of internal control over financial reporting as of August 31, 2011 because they were acquired by the Company in purchase business combinations during the year ended August 31, 2011. Subsequent to the acquisition certain elements of the acquired businesses' internal control over financial reporting and related processes were integrated into the Company's existing systems and internal control over financial reporting. Those controls that were not integrated have been excluded from management's assessment of the effectiveness of internal control over financial reporting as of August 31, 2011. We have also excluded these elements of the internal control over financial reporting. The Mastervolt International Holding B.V. and Weasler Engineering, Inc. businesses are wholly-owned subsidiaries whose combined total assets and total revenues, excluding integrated elements, represent 20% and 5%, respectively, of the related consolidated financial statement amounts as of and for the year ended August 31, 2011.

/s/ PRICEWATERHOUSECOOPERS LLP

Milwaukee, WI October 28, 2011

# CONSOLIDATED STATEMENTS OF EARNINGS (in thousands, except per share amounts)

	Year Ended August 31,					
		2011		2010		2009
Net sales	\$1,	445,323	\$1	,160,508	\$1	,117,625
Cost of products sold		889,424		733,256		729,398
Gross profit		555,899		427,252		388,227
Selling, administrative and engineering expenses		332,639		267,866		250,004
Restructuring charges		2,223		15,597		19,530
Impairment charges						31,321
Amortization of intangible assets		27,467	_	22,017	_	19,644
Operating profit		193,570		121,772		67,728
Financing costs, net		32,119		31,859		41,849
Other expense (income), net		2,244		711	_	(714)
Earnings from continuing operations before income tax		159,207		89,202		26,593
Income tax expense		34,711	_	18,846		611
Earnings from continuing operations		124,496		70,356		25,982
Loss from discontinued operations, net of income taxes		(12,937)	_	(46,325)	_	(12,259)
Net earnings	\$	111,559	\$	24,031	\$	13,723
Earnings from continuing operations per share:						
Basic	\$	1.82	\$	1.04	\$	0.45
Diluted	\$	1.68	\$	0.97	\$	0.43
Earnings per share:						
Basic	\$	1.63	\$	0.36	\$	0.24
Diluted	\$	1.50	\$	0.35	\$	0.24
Weighted average common shares outstanding:						
Basic		68,254		67,624		58,047
Diluted		75,305		74,209		66,064

# CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

August 31, 2011 2010 ASSETS **Current Assets** 44.221 \$ 40,222 Accounts receivable, net ..... 223,760 185,693 Inventories, net ..... 223,235 146.154 32,461 30,701 Prepaid expenses and other current assets ..... 22,807 12,578 44,802 Total Current Assets ..... 546,484 460,150 Property, Plant and Equipment Land, buildings, and improvements ..... 51,901 48,301 Machinery and equipment ..... 263,250 228,270 Gross property, plant and equipment ..... 315,151 276,571 Less: Accumulated depreciation ..... (186,502)(168, 189)128,649 108,382 Goodwill ..... 888,466 704,889 Other Intangibles, net ..... 479,406 336,978 Other Long-term assets ..... 13,676 11,304 \$2,056,681 \$1,621,703 LIABILITIES AND SHAREHOLDERS' EQUITY **Current Liabilities** Trade accounts payable ...... \$ 170,084 \$ 130,051 Accrued compensation and benefits ..... 71.639 53,212 Short-term borrowings ..... 2,690 Income taxes payable ..... 17,903 19,342 Other current liabilities ..... 66,548 74,561 Current liabilities of discontinued operations ..... 37,695 Total Current Liabilities ...... 330,303 313,422 522,727 367,380 165,945 110,230 Pension and Postretirement Benefit Liabilities ..... 18.864 28,072 Other Long-term Liabilities ..... 99,829 62,878 Shareholders' Equity Class A common stock, \$0.20 par value per share, authorized 168,000,000 shares, issued and outstanding 68,657,234 and 68,056,387 shares, respectively ..... 13.731 13,610 Additional paid-in capital ...... (154,231)(175, 157)Retained earnings ..... 1,077,192 968,373 Accumulated other comprehensive loss ..... (17,679)(67,105)Stock held in trust ..... (2,137)(1.934)Deferred compensation liability ..... 2,137 1,934 Total Shareholders' Equity ..... 919,013 739,721 Total Liabilities and Shareholders' Equity .....

The accompanying notes are an integral part of these financial statements.

\$2,056,681

\$1,621,703

# CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	Year	st 31,	
	2011	2010	2009
Operating activities			
Net earnings	\$ 111,559	\$ 24,031	\$ 13,723
Adjustments to reconcile net earnings to cash provided by operating			
activities:			
Depreciation and amortization	52,996	51,875	51,978
Net loss (gain) on disposal of businesses	11,695	(334)	(15,831)
Stock-based compensation expense	10,758	8,399	8,609
Provision (benefit) for deferred income taxes	6,480	(2,876)	(17,847)
Amortization of debt discount and debt issuance costs	2,904	3,969	4,531
Impairment charges		36,139	58,274
Other non-cash adjustments	(46)	(855)	1,585
Changes in components of working capital and other:	` ,	` /	,
Accounts receivable	(2,564)	(14,507)	71,215
Expiration of accounts receivable securitization program	(=,5 · · · )	(37,106)	,
Inventories	(29,909)	(7,964)	57,963
Prepaid expenses and other assets	5,876	3,817	1,075
Trade accounts payable	7,158	32,727	(61,932)
Income taxes payable	4,155	16,000	(9,180)
Accrued compensation and benefits	12,178	27,361	(25,836)
Other accrued liabilities	(21,674)	(19,590)	8,388
Cash provided by operating activities	171,566	121,086	146,715
Cash provided by operating activities	171,500	121,000	1 (0,713
Investing activities			
Proceeds from sale of property, plant and equipment	1,779	1,236	1,862
Proceeds from sale of businesses	3,463	7,516	38,455
Capital expenditures	(23,096)	(19,966)	(21,454)
Business acquisitions, net of cash acquired	(313,456)	(45,866)	(239,422)
Cash used in investing activities	(331,310)	(57,080)	(220,559)
Financing activities			
Net borrowings (repayments) on revolver and short-term			
borrowings	58,204	(14,313)	16,657
Principal repayments on term loans and other debt	_		(270,000)
Proceeds from issuance of term loans	100,000		115,000
Repurchases of 2% Convertible Notes	(34)	(22,894)	
Debt issuance costs	(5,197)		(9,158)
Proceeds from equity offering, net of transaction costs		AND ADDRESS OF THE PARTY OF THE	124,781
Stock option exercises, related tax benefits and other	8,235	3,315	4,024
Cash dividend	(2,716)	(2,702)	(2,251)
Cash provided by (used in) financing activities	158,492	(36,594)	(30,047)
Effect of exchange rate changes on cash	5,251	1,425	(7,273)
Net increase (decrease) in cash and cash equivalents	3,999	28,837	(111,164)
Cash and cash equivalents—beginning of year	40,222	11,385	122,549
Cash and cash equivalents—end of year	\$ 44,221	\$ 40,222	\$ 11,385

The accompanying notes are an integral part of these financial statements.

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(in thousands, except per share amounts)

	Class A Co	ommon Stock	Additional Paid-in	Retained	Accumulated Other	Stock	Deferred	Total
Ralance at August 21, 2000	Shares	Amount	Capital	Earnings	Comprehensive Income (Loss)	Held in Trust	Compensation	Shareholders'
Balance at August 31, 2008  Net earnings  Currency translation adjustments  Fair value of derivatives, net of taxes  Pension and postretirement plan funded status, net of taxes	_	\$11,200 	\$(324,898) 	\$ 936,055 13,723	\$ 7,149 (24,940) (535)	\$(2,081)	\$2.081	\$629,506 13,723 (24,940) (535)
Total comprehensive loss		_	_	_	(6,273)		_	(6,273)
Company stock contribution to employee benefit plans and other Restricted stock awards Issuance of common stock Cash dividend (\$0.04 per share) Stock based compensation expense Stock option exercises Excess benefit on stock option exercises Stock issued to, acquired for and distributed from rabbi trust	228 312 10,925 — 233	46 62 2,185 — 47 — 3	5,198 (62) 122,441 — 8,609 (1,994) 1,514	(2,708)	   			(18,025) 5,244 124,626 (2,708) 8,609 (1,947) 1,514
Net earnings Currency translation adjustments Fair value of derivatives, net of taxes Pension and postretirement plan funded status, net of taxes	67,718	13,543	548 	947,070 24,031	(24,599) (34,845) 15	315 (1,766) — —	(315) 1,766 —	551 747,370 24,031 (34,845) 15
Total comprehensive loss				_	(7,676)			(7,676)
Company stock contribution to employee benefit plans and other Restricted stock awards Cash dividend (\$0.04 per share) Stock based compensation expense Stock option exercises Excess benefit on stock option exercises Stock issued to, acquired for and distributed from rabbi trust	123 (24) — 228	24 (5) — 46	1,963 5 8,875 1,686 756	(2,728)	— — — —			(18,475) 1,987 (2,728) 8,875 1,732
Net earnings Currency translation adjustments Fair value of derivatives, net of taxes Pension and postretirement plan funded status adjustment, net of taxes	68,056	13,610 — —	202 (175,157)	968,373 111,559 —	(67,105) 46,307 (2,822) 5,941	(168) (1,934) — —	168 1,934 — —	756 204 739,721 111,559 46,307 (2,822)
Total comprehensive income  Company stock contribution to employee benefit plans and other Restricted stock awards Cash dividend (\$0.04 per share) Stock based compensation expense Stock option exercises Excess benefit on stock option exercises Stock issued to, acquired for and distributed from rabbi trust  Balance at August 31, 2011	138 (31) — 484 — 10 68,657	29 (7) — 97 — 2 \$13,731	3,050 7 11,036 4,227 2,364 242 \$(154,231) \$1	(2,740)    ,077,192		(203)	203	5,941 160,985 3,079 (2,740) 11,036 4,324 2,364 244 \$919.013

The accompanying notes are an integral part of these consolidated financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (in thousands, except share and per share amounts)

## Note 1. Summary of Significant Accounting Policies

Nature of Operations: Actuant Corporation ("Actuant" or the "Company") is a global manufacturer of a broad range of industrial products and systems, organized into four reportable segments. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment designs, manufactures and distributes a broad range of electrical products to the retail DIY, wholesale, original equipment manufacturer ("OEM"), solar, utility, marine and other harsh environment markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as a variety of other products to the industrial and agricultural markets.

Company and its subsidiaries. Actuant consolidates companies in which it owns or controls more than fifty percent of the voting shares. The results of companies acquired or disposed of during the fiscal year are included in the consolidated financial statements from the effective date of acquisition or until the date of divestiture. All intercompany balances, transactions and profits have been eliminated in consolidation. Certain prior year amounts have been reclassified to conform to current year presentation.

Cash Equivalents: The Company considers all highly liquid investments with original maturities of 90 days or less to be cash equivalents.

Inventories: Inventories are comprised of material, direct labor and manufacturing overhead, and are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of the U.S. owned inventory (approximately 18% and 23% of total inventories in 2011 and 2010, respectively). The first-in, first-out or average cost methods are used for all other inventories. If the LIFO method were not used, inventory balances would be higher than the amounts in the consolidated balance sheets by approximately \$5.5 million and \$4.9 million at August 31, 2011 and 2010, respectively.

The nature of the Company's products is such that they generally have a very short production cycle. Consequently, the amount of work-in-process at any point in time is minimal. In addition, many parts or components are ultimately either sold individually or assembled with other parts making a distinction between raw materials and finished goods impractical to determine. Other locations maintain and manage their inventories using a job cost system where the distinction of categories of inventory by state of completion is also not available. As a result of these factors, it is neither practical nor cost effective to segregate the amounts of raw materials, work-in-process or finished goods inventories at the respective balance sheet dates, as segregation would only be possible as the result of physical inventories which are taken at dates different from the balance sheet dates.

Property, Plant and Equipment: Property, plant and equipment are stated at cost. Plant and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets, ranging from ten to forty years for buildings and improvements and two to fifteen years for machinery and equipment. Leasehold improvements are amortized over the life of the related asset or the term of the lease, whichever is shorter.

Impairment of Long-Lived and Other Intangible Assets: The Company evaluates whether events and circumstances have occurred that indicate the remaining estimated useful life of long-lived and finite-lived intangible assets may warrant revision or that the remaining balance of the asset may not be recoverable. The

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

measurement of possible impairment is generally estimated by the ability to recover the balance of assets from expected future operating cash flows on an undiscounted basis. If impairment is determined to exist, any related impairment loss is calculated based on the fair value of the asset. See Note 6, "Impairment Charges" for details on long-lived asset impairment charges recognized in fiscal 2010 and 2009.

Product Warranty Costs: The Company generally offers its customers a warranty on products sold, although warranty periods vary by product type and application. The acquisition of Mastervolt during fiscal 2011 has increased the required warranty reserve, as this business has a longer base warranty period. The reserve for future warranty claims is based on historical claim rates and current warranty cost experience. The following is a reconciliation of the changes in accrued product warranty for fiscal years 2011 and 2010 (in thousands):

	2011	2010
Beginning balance	\$ 7,868	\$ 8,989
Warranty reserves of acquired businesses	17,457	920
Provision for warranties	9,190	5,153
Warranty payments and costs incurred	(12,662)	(5,959)
Warranty reserves of divested businesses		(939)
Impact of changes in foreign currency rates	1,854	(296)
Ending balance	\$ 23,707	\$ 7,868

Revenue Recognition: Customer sales are recognized as revenue when the risk of loss and title pass to the customer, which is generally upon shipment. Customer sales are recorded net of allowances for returns and discounts, which are recognized as a deduction from sales at the time of sale. The Company commits to one-time or on-going trade discounts and promotions with customers that require the Company to estimate and accrue the ultimate costs of such programs. The Company maintains an accrual at the end of each period for the earned, but unpaid costs related to the programs. The Company generally does not require collateral or other security for receivables and provides for an allowance for doubtful accounts based on historical experience and a review of its existing receivables. Accounts Receivable are stated net of an allowance for doubtful accounts of \$7.2 million and \$7.7 million at August 31, 2011 and 2010, respectively.

Shipping and Handling Costs: The Company records costs associated with shipping its products within cost of products sold.

Research and Development Costs: Research and development costs consist primarily of an allocation of overall engineering and development resources and are expensed as incurred. Such costs incurred in the development of new products or significant improvements to existing products were \$17.7 million, \$14.5 million and \$16.2 million in fiscal 2011, 2010, and 2009 respectively. The Company also incurs significant costs in connection with fulfilling custom customer orders and executing customer applications that are not included in these research and development expense totals.

Other Income/Expense: Other income and expense primarily consists of foreign exchange transaction (gains)/losses of \$2.7 million, \$1.5 million, and \$(1.1) million in fiscal 2011, 2010 and 2009, respectively.

Short-term Borrowings: Short-term borrowings consist of foreign and domestic subsidiary overdraft borrowings and the current portion of the Company's long-term debt. Certain of the Company's foreign subsidiaries are parties to unsecured non-committed lines of credit with various banks. Interest rates vary depending on the currency being borrowed.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Financing Costs: Financing costs represent interest expense, financing fees and amortization of debt issuance costs, net of interest income.

Income Taxes: The provision for income taxes includes federal, state, local and non-U.S. taxes on income. Tax credits, primarily for non-U.S. earnings and export programs, are recognized as a reduction of the provision for income taxes in the year in which they are available for tax purposes. Deferred taxes are provided on temporary differences between assets and liabilities for financial and tax reporting purposes as measured by enacted tax rates expected to apply when temporary differences are settled or realized. Future tax benefits are recognized to the extent that realization of those benefits is considered to be more likely than not. A valuation allowance is established for deferred tax assets for which realization is not more likely than not of being realized. The Company has not provided for any residual U.S. income taxes on unremitted earnings of non-U.S. subsidiaries as such earnings are intended to be indefinitely reinvested. The Company recognizes interest and penalties related to unrecognized tax benefits in income tax expense.

Foreign Currency Translation: The financial statements of the Company's foreign operations are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities and an appropriate weighted average exchange rate for each applicable period for revenues and expenses. Translation adjustments are reflected in the consolidated balance sheets and consolidated statements of shareholders' equity caption "Accumulated Other Comprehensive Loss."

Use of Estimates: The Company has recorded reserves or allowances for customer returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental matters, warranty claims, workers compensation claims, product and non-product litigation and incentive compensation. These reserves require the use of estimates and judgment. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. The Company believes that such estimates are made with consistent and appropriate methods. Actual results may differ from these estimates under different assumptions or conditions.

Accounting for Derivatives and Hedging Activities: All derivatives are recognized on the balance sheet at their estimated fair value. On the date a derivative contract is entered into, the Company designates the derivative as a hedge of a recognized asset or liability (fair value hedge) or a hedge of a forecasted transaction or of the variability of cash flows to be received or paid related to a recognized asset or liability (cash flow hedge). The Company does not enter into derivatives for speculative purposes. Changes in the value of a fair value hedge are recorded in earnings along with the gain or loss on the hedged asset or liability, while changes in the value of cash flow hedges are recorded in accumulated other comprehensive loss, until earnings are affected by the variability of cash flows.

New Accounting Pronouncements: In June 2011, the Financial Accounting Standards Board (FASB) updated the disclosure requirements for comprehensive income. The updated guidance requires companies to disclose the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The updated guidance does not affect how earnings per share is calculated or presented. The amended guidance, which must be applied retroactively, is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011, with earlier adoption permitted.

In September 2011, the FASB issued an amendment to existing guidance on the testing of goodwill for impairment. Under the revised guidance, entities testing goodwill for impairment have the option of performing a qualitative assessment before calculating the fair value of the reporting unit. If entities determine, on the basis of qualitative factors, that the fair value of the reporting unit is more likely than not less than the carrying amount, the two-step impairment test would be required. The amendment is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, with earlier adoption permitted.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 2. Acquisitions

The Company completed several business acquisitions during the last three years. All of the acquisitions resulted in the recognition of goodwill in the Company's consolidated financial statements because the purchase prices reflect the future earnings and cash flow potential of these companies, as well as the complementary strategic fit and resulting synergies these businesses bring to existing operations. The Company is continuing to evaluate the initial purchase price allocations for the acquisitions completed within the past twelve months and will adjust the allocations as additional information, relative to the fair values of the assets and liabilities of the acquired businesses, becomes known.

## Fiscal 2011

On June 2, 2011, the Company completed the acquisition of the stock of Weasler Engineering, Inc. ("Weasler") for \$153.2 million of cash. The purchase consideration was funded through the Company's existing cash balances and borrowings under the revolving credit facility. Weasler, which is headquartered in Wisconsin, is a leading global designer and manufacturer of highly engineered drive train components and systems for agriculture, lawn & turf and industrial equipment. Weasler also supplies a variety of torque limiters, high-end gear boxes, clutches and torsional dampers which will expand the product offerings of the Engineered Solutions segment.

On December 10, 2010, the Company completed the acquisition of the stock of Mastervolt International Holding B.V. ("Mastervolt") for \$158.2 million of cash. Mastervolt, which is headquartered in The Netherlands, is a designer, developer and global supplier of highly innovative, branded power electronics, primarily for the solar and marine markets. Mastervolt expands the Electrical Segment's geographic presence and product offerings to include additional technologies associated with the efficient conversion, control, storage and conditioning of electrical power.

The purchase price allocations for fiscal 2011 acquisitions resulted in the recognition of \$155.9 million of goodwill (which is not deductible for tax purposes) and \$157.5 million of intangible assets, including \$81.5 million of customer relationships, \$69.9 million of tradenames, \$5.5 million of patents and technologies and \$0.6 million of non-compete agreements. During fiscal 2011, the Company also paid \$1.9 million of deferred purchase prices for acquisitions completed in previous years and completed a small product line acquisition for \$0.2 million. The Company incurred acquisition transaction costs of \$1.9 million and \$1.1 million in fiscal 2011 and 2010, respectively, related to various business acquisition activities.

The following table summarizes the estimated fair values of the assets acquired and the liabilities assumed at the date of acquisition for the businesses acquired during fiscal 2011 (in thousands):

	Total
Accounts receivable, net	\$ 33,275
Inventories, net	44,406
Other current assets	1,182
Property, plant & equipment	18,509
Goodwill	155,864
Other intangible assets	157,474
Trade accounts payable	(26,244)
Other current liabilities	(12,225)
Deferred income taxes	(41,785)
Other non-current liabilities	(18,884)
Cash paid, net of cash acquired	\$311,572

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Fiscal 2010

During fiscal 2010, the Company completed four tuck-in acquisitions for \$43.9 million of cash (net of cash acquired), \$2.5 million of deferred purchase price and \$4.5 million of contingent consideration. On April 9, 2010 the Company acquired Team Hydrotec, a Singapore based business that provides engineering and integrated solutions primarily to the infrastructure, energy and industrial markets. This was followed by the acquisition of Hydrospex on April 14, 2010. Headquartered in The Netherlands, Hydrospex is a leading provider of a broad range of heavy-lift technologies including strand jacks and gantries for the global infrastructure, power generation and other industrial markets. The products, technologies, engineering and geographic breadth of both Team Hydrotec and Hydrospex will further strengthen the market positions of the Industrial Segment. On April 27, 2010, the Company completed the acquisition of New Jersey based Biach Industries, which provides custom designed bolt and stud tensioning products and services, predominately for the North American nuclear market. Biach Industries, through its strong customer relationships, engineering expertise and customized products will broaden the product and service offerings of the Energy segment to the global power generation market. Finally, on June 11, 2010 the Company completed the acquisition of Norway based Selantic, which is included in the Energy Segment. Selantic provides custom designed high performance slings, tethers and related products for heavy lifting applications.

The purchase price allocations for these acquisitions resulted in the recognition of \$37.1 million of goodwill (a portion of which is deductible for tax purposes) and \$18.2 million of intangible assets, including \$14.5 million of customer relationships, \$2.5 million of trade names, \$1.2 million of non-compete agreements and patents. During fiscal 2010, the Company also paid \$2.0 million of deferred purchase price for acquisitions completed in previous years and incurred acquisition transaction costs of \$1.1 million related to various business acquisition activities.

## Fiscal 2009

On September 26, 2008, the Company completed the acquisition of the stock of The Cortland Companies ("Cortland") for approximately \$231.2 million in cash, net of cash acquired. Cortland is a global designer, manufacturer and distributor of custom-engineered electro-mechanical cables and umbilicals, high performance synthetic ropes and value-added steel cable assemblies. The majority of the Cortland businesses are included within the Energy segment, while the steel cable assembly business (Sanlo) is included in the Other product line within the Engineered Solutions segment. The purchase price allocation resulted in \$131.1 million assigned to goodwill (a portion of which is deductible for tax purposes), \$17.8 million to trade names, \$1.3 million to non-compete agreements, \$4.3 million to patents and \$81.4 million to customer relationships. The amounts assigned to non-compete agreements, patents and customer relationships are being amortized over 3, 8 and 15 years, respectively.

In addition to the acquisition of Cortland, the Company also completed several smaller product line acquisitions for an aggregate purchase price of \$7.4 million of cash and a deferred purchase price of \$2.5 million. During fiscal 2009, the Company also paid approximately \$0.8 million in earn-out payments for acquisitions completed in previous years.

, No

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following unaudited pro forma results of operations of the Company give effect to all acquisitions completed in the last three years as though the transactions and related financing activities had occurred on September 1, 2008 (in thousands, except per share amounts).

	Fiscal Year Ended August 31,						
		2011	2010			2009	
Net sales							
As reported	\$1	,445,323	\$1	,160,508	\$1	,117,625	
Pro forma	1	,494,822	1	,365,110	1	,297,097	
Earnings from continuing operations						,	
As reported	\$	124,496	\$	70,356	\$	25,982	
Pro forma		127,703		79,632		23,800	
Basic earnings per share from continuing operations							
As reported	\$	1.82	\$	1.04	\$	0.45	
Pro forma		1.87		1.18		0.41	
Diluted earnings per share from continuing operations							
As reported	\$	1.68	\$	0.97	\$	0.43	
Pro forma		1.74		1.10		0.40	

## **Note 3. Discontinued Operations**

During the second quarter of fiscal 2010, the Company divested a portion of its European Electrical business (Electrical segment) for \$7.5 million of cash proceeds, which resulted in a net pre-tax gain on disposal of \$0.3 million. On February 28, 2011, the Company completed the sale of the remainder of the European Electrical business for total cash proceeds of \$3.5 million, net of transaction costs. As a result of the sale transaction, the Company recognized a pre-tax loss on disposal of \$15.8 million, including an \$11.4 million charge to cover future lease payments on an unfavorable real estate lease of the divested business.

In addition, during the fourth quarter of fiscal 2009, the Company sold the Acme Aerospace (Engineered Solutions segment) and BH Electronics (Electrical segment) businesses in separate transactions for total cash proceeds of \$38.5 million, net of transaction costs. As a result of the sale transactions, the Company recognized a net pre-tax gain of \$17.8 million in the fourth quarter of fiscal 2009. The results of operations for the divested businesses have been reported as discontinued operations for all periods presented. The following table summarizes the results of discontinued operations (in thousands):

	Year Ended August 31,					
	2011	2010	2009			
Net sales	\$ 49,305	\$105,661	\$145,929			
Net (loss) gain on disposal	(15,829)	334	17,800			
Loss from operations of divested businesses(1)	(1,157)	(41,525)	(33,933)			
Income tax benefit (expense)(2)	4,049	(5,134)	3,874			
Loss from discontinued operations, net of income tax	<u>\$(12,937)</u>	\$ (46,325)	<u>\$(12,259)</u>			

<sup>(1)</sup> Includes non-cash asset impairment charges of \$36.1 million (European Electrical) and \$27.0 million (BH Electronics) in fiscal 2010 and 2009, respectively—see Note 6, "Impairment Charges."

<sup>(2)</sup> Fiscal 2010 includes incremental tax expense of \$4.3 million related to provision to return adjustments and the correction of prior period income tax amounts (correction amounts are immaterial to previously reported periods and the current year).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### **Note 4. Restructuring**

In fiscal 2009, in response to the dramatic downturn in the worldwide economy, the Company committed to various restructuring initiatives including workforce reductions, plant consolidations, the transfer of production and product sourcing to lower cost plants or regions and the centralization of certain selling and administrative functions. These actions were substantially completed by August 31, 2010, with limited restructuring activity and expense in fiscal 2011, which primarily related to facility exit lease charges. Total restructuring costs recognized, which impact all segments are as follows (in thousands):

	Year Ended August 31,					
	2011	2010	2009			
Severance and facility consolidation	\$1,459	\$ 9,726	\$15,733			
Product line rationalization		1,096	1,313			
Other restructuring costs	764	5,872	3,797			
Total restructuring costs	\$2,310	\$16,694	\$20,843			

Approximately \$0.1 million, \$1.1 million and \$1.3 million of the total restructuring cost recognized in fiscal 2011, 2010 and 2009, respectively, were reported in the Consolidated Statements of Earnings in "Cost of products sold" with the balance reported in "Restructuring charges."

A rollforward of the restructuring reserve (included in Other Current Liabilities and Other Long-term Liabilities in the consolidated balance sheets) is as follows (in thousands):

	2011	2010
Beginning balance	\$ 6,517	\$ 9,282
Restructuring charges	2,310	16,694
Cash payments	(5,251)	(14,914)
Product line rationalization	(87)	(1,096)
Other non-cash uses of reserve	_	(4,571)
Impact of changes in foreign currency rates	146	1,122
Ending balance	\$ 3,635	\$ 6,517

## Note 5. Accounts Receivable Securitization

Historically, the Company maintained an accounts receivable securitization program under which it sold certain of its trade accounts receivable to a wholly-owned, bankruptcy-remote special purpose subsidiary which, in turn, sold participating interests in its pool of receivables to a third party financial institution. The Company did not renew the securitization program on its September 9, 2009 maturity date and as a result, utilized availability under the Senior Credit Facility to fund the corresponding \$37.1 million increase in accounts receivable. Sales of trade receivables from the special purpose subsidiary totaled \$352.7 million for the year ended August 31, 2009, while related cash collections during the same period totaled \$608.0 million (included in operating activities in the consolidated statement of cash flows). Financing costs related to the accounts receivable securitization program were \$1.6 million for the year ended August 31, 2009.

## Note 6. Impairment Charges

During the fourth quarter of fiscal 2010, the Company committed to a plan to divest its European Electrical business, which designed, manufactured and marketed electrical sockets, switches and other tools and consumables predominately in the European DIY retail market. This planned divestiture was part of the Company's portfolio management process to focus on businesses that create the most shareholder value. Weak economic conditions throughout Europe and reduced demand in the retail DIY markets, combined with the

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

decision to divest the business, caused the Company to reduce the projected sales, operating profit and cash flows of the business, which resulted in a \$36.1 million non-cash asset impairment charge to adjust the carrying value of this business to fair value. This impairment charge was recognized in the fourth quarter of fiscal 2010 and consisted of the write-down of \$24.5 million of goodwill, \$2.3 million of intangible assets and \$9.3 million of property, plant and equipment and other assets. As discussed in Note 3, "Discontinued Operations," the Company subsequently divested the business in the second quarter of fiscal 2011.

During the third quarter of fiscal 2009, the Company recorded a \$31.7 million non-cash asset impairment charge related to the goodwill, indefinite lived intangibles and long-lived assets of the harsh environment electrical business (Electrical segment). Approximately \$27.0 million of the impairment charge is included in the Loss from Discontinued Operations. Poor economic conditions, low consumer confidence, increased unemployment and tight credit markets have negatively impacted consumer discretionary spending, resulting in a substantial reduction in recreational boating industry sales. OEM boat builders responded to the sharp drop in demand and high levels of finished goods inventory by suspending operations as well as eliminating brands and permanently closing facilities. These actions caused the Company to significantly reduce its projections for sales, operating profits and cash flows for the harsh environment electrical business, which resulted in a \$14.4 million goodwill impairment charge, a \$15.7 million impairment of intangible assets and a \$1.6 million impairment of fixed assets. As discussed in Note 3, "Discontinued Operations," the Company subsequently divested the marine OEM business, BH Electronics, in the fourth quarter of fiscal 2009.

Significant adverse developments in the recreational vehicle ("RV") market in the first quarter of fiscal 2009 had a dramatic effect on the Company's RV business (Engineered Solutions segment). Its financial results were negatively impacted by lower wholesale motorhome shipments by OEM's, decreased consumer confidence and the lack of financing as a result of the global credit crisis. These factors caused the Company to significantly reduce its projections for sales, operating profits and cash flows of the RV business, and resulted in the recognition of a \$26.6 million non-cash asset impairment charge. The asset impairment charge included a \$22.2 million write-off of all remaining goodwill of the RV business, a \$0.8 million impairment of indefinite lived intangibles (tradename) and a \$3.6 million impairment of fixed assets and amortizable intangible assets.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 7. Goodwill and other Intangible Assets

Goodwill represents the excess of the purchase price over the fair value of net assets acquired in business combinations. Goodwill is not subject to amortization and is tested for impairment annually or more frequently if events or changes in circumstances indicate that the assets might be impaired. Annual impairment tests are performed by the Company in the fourth quarter of each fiscal year. As discussed in Note 6, "Impairment Charges" total cumulative goodwill impairment charges were \$61.2 million at both August 31, 2011 and 2010. The changes in the carrying amount of goodwill for the years ended August 31, 2011 and 2010 are as follows (in thousands):

	Industrial	Energy	Electrical	Engineered Solutions	Total
Balance as of August 31, 2009	\$64,688	\$228,534	\$199,229	\$219,071	\$711,522
Businesses acquired	15,630	18,071			33,701
Purchase accounting adjustments		1,581		<del></del>	1,581
Impairment charge			(24,542)		(24,542)
Impact of changes in foreign currency rates	(2,382)	(7,596)	(3,148)	(4,247)	(17,373)
Balance as of August 31, 2010	77,936	240,590	171,539	214,824	704,889
Businesses acquired	200		84,478	71,186	155,864
Purchase accounting adjustments	3,192	248	_	140	3,580
Impact of changes in foreign currency rates	4,081	11,447	4,760	3,845	24,133
Balance as of August 31, 2011	\$85,409	\$252,285	\$260,777	\$289,995	\$888,466

The gross carrying amount and accumulated amortization of the Company's intangible assets are as follows (in thousands):

	Weighted August 31, 2011					August 31, 201	0
	Average Amortization Period (Years)					Accumulated Amortization	
Amortizable intangible assets:							
Customer relationships	16	\$331,171	\$ 73,215	\$257,956	\$242,384	\$53,013	\$189,371
Patents	13	51,169	31,221	19,948	44,987	27,264	17,723
Trademarks and tradenames	20	38,917	6,571	32,346	6,205	5,103	1,102
Non-compete agreements and other	4	7,362	5,671	1,691	6,941	4,755	2,186
Indefinite lived intangible assets:							
Tradenames	N/A	167,465	_	167,465	126,596		126,596
		\$596,084	\$116,678	\$479,406	\$427,113	\$90,135	\$336,978

Changes in the carrying value of intangible assets are due to the impact of foreign currency exchange rate changes, acquisition and divestiture activities and the reclassification of certain tradenames from indefinite lived intangibles to amortizable intangibles. Amortization expense recorded on intangible assets for the years ended August 31, 2011, 2010 and 2009 was \$27.5 million, \$22.0 million and \$19.7 million respectively. Amortization expense for future years is estimated to be: \$28.8 million in fiscal 2012, \$27.1 million in fiscal 2013, \$26.0 million in fiscal 2014, \$25.9 million in fiscal 2015, \$25.8 million in fiscal 2016, and \$178.3 million thereafter. The future amortization expense amounts represent estimates, which may change based on future acquisitions, changes in foreign currency exchange rates or other factors.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 8. Debt

The following is a summary of the Company's long-term indebtedness (in thousands):

	August 31,	
	2011	2010
Senior Credit Facility Revolver Term Loan	\$ 58,000 100,000	\$ <u> </u>
6.875% Senior notes	158,000 249,432	249,334 203
Total Senior Indebtedness	407,432 117,795	249,537 117,843
Total debt	525,227 (2,500)	367,380
Total long-term debt, less current maturities	\$522,727	\$367,380

On February 23, 2011, the Company expanded and extended its Senior Credit Facility, extending its maturity to February 23, 2016 and increasing total capacity from \$400 million to \$700 million. The amended Senior Credit Facility provides a \$600 million revolving credit facility, a \$100 million term loan and a \$300 million expansion option, subject to certain conditions. Borrowings are subject to a pricing grid, which can result in increases or decreases to the borrowing spread, depending on the Company's leverage ratio, ranging from 1.25% to 2.50% in the case of loans bearing interest at LIBOR and from 0.25% to 1.25% in the case of loans bearing interest at the base rate. At August 31, 2011, the borrowing spread on LIBOR based borrowings was 1.75% (aggregating to 2.00% on outstanding term loan borrowings and 2.06% on revolver borrowings). In addition, a non-use fee is payable quarterly on the average unused credit line under the revolver ranging from 0.2% to 0.4% per annum. At August 31, 2011 the unused credit line under the revolver was \$539.7 million, of which \$522.6 million was available for borrowings. The \$100 million term loan will be repaid in quarterly installments of \$1.25 million starting on March 31, 2012, increasing to \$2.5 million per quarter beginning on March 31, 2013, with the remaining balance due at maturity. The Senior Credit Facility, which is secured by substantially all of the Company's domestic personal property assets, also contains customary limits and restrictions concerning investments, sales of assets, liens on assets, dividends and other payments. The two financial covenants included in the Senior Credit Facility agreement are a maximum leverage ratio of 3.75:1 and a minimum fixed charge coverage ratio of 1.50:1. The Company was in compliance with all debt covenants at August 31, 2011.

On June 12, 2007, the Company issued \$250.0 million of 6.875% Senior Notes (the "Senior Notes") at an approximate \$1.0 million discount, generating net proceeds of \$249.0 million. The Senior Notes were issued at a price of 99.607% to yield 6.93%, and require no principal installments prior to their June 15, 2017 maturity. The approximate \$1.0 million initial issuance discount is being amortized through interest expense over the 10 year life of the Senior Notes. Semiannual interest payments on the Senior Notes are due in December and June of each year.

In November 2003, the Company issued \$150.0 million of Senior Subordinated Convertible Debentures due November 15, 2023 (the "2% Convertible Notes"). Since the issuance date, the Company has repurchased (for cash) \$32.2 million of 2% Convertible Notes at an average price of 99.3% of par value. The remaining \$117.8 million of 2% Convertible Notes, are convertible into 5,966,953 shares of Company's Class A common stock at a conversion rate of 50.6554 shares per \$1,000 of principal amount, which equates to a conversion price of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

approximately \$19.74 per share. The 2% Convertible Notes bear interest at a rate of 2.0% annually which is payable on November 15 and May 15 of each year. Beginning with the six-month interest period commencing May 16, 2011, holders also receive contingent interest as the trading price of the 2% Convertible Notes exceeded 120% of their underlying principal amount over a specified trading period, which effectively increased the interest rate from 2.0% to 2.7% for the six month period through November 15, 2011. Contingent interest is re-evaluated every six months immediately proceeding each semi-annual interest period. Since November 2010, the Company has had the ability to redeem all or part of the 2% Convertible Notes for cash at any time, at a redemption price equal to 100% of the principal amount, plus accrued interest. In addition, holders of the 2% Convertible Notes have the option to require the Company to repurchase all or a portion of their 2% Convertible Notes for cash on November 15, 2013 and November 15, 2018, at a repurchase price equal to 100% of the principal amount, plus accrued interest. Holders may also convert their 2% Convertible Notes into shares of the Company's Class A common stock prior to the scheduled maturity date if certain conditions are met.

In the third quarter of fiscal 2011, the Company entered into interest rate swap contracts that have a total notional value of \$100.0 million and have maturity dates of March 23, 2016. The interest rate swap contracts pay the Company variable interest at the three month LIBOR rate, and the Company pays the counterparties a fixed interest rate of approximately 2.06%. These interest rate swap contracts were entered into to synthetically convert \$100.0 million of the Senior Credit Facility variable rate borrowings into fixed rate debt. Based on the terms of the contracts and underlying debt, the interest rate swap contracts were determined to be effective, and thus qualify as cash flow hedges. As such, any changes in the fair value of these interest rate swap contracts are recorded in accumulated other comprehensive loss in the accompanying consolidated balance sheets. The market value of these interest rate swap contracts was a \$4.6 million liability at August 31, 2011 and recognized in Other Long-term Liabilities.

The Company made cash interest payments of \$26.1 million, \$26.8 million and \$36.1 million in fiscal 2011, 2010 and 2009, respectively.

# Note 9. Fair Value Measurements

The Company assesses the inputs used to measure the fair value of financial assets and liabilities using a three-tier hierarchy. Level 1 inputs include quoted prices for identical instruments and are the most observable. Level 2 inputs include quoted prices for similar assets and observable inputs such as interest rates, foreign currency exchange rates, commodity rates and yield curves. Level 3 inputs are not observable in the market and include management's own judgments about the assumptions market participants would use in pricing the asset or liability. The Company has no financial assets or liabilities that are recorded at fair value using significant unobservable inputs (Level 3). The fair value of financial assets and liabilities included in the consolidated balance sheet are as follows (in thousands):

	August 31,	
	2011	2010
Level 1 Valuation:		
Cash equivalents	\$ 1,958	\$5,092
Investments	1,464	1,313
Level 2 Valuation:		
Foreign currency forward contracts	\$ (81)	\$ 207
Interest rate swap contracts	(4,552)	

The fair value of the Company's cash, accounts receivable, accounts payable, short-term borrowings and its variable rate long-term debt approximated book value at August 31, 2011 and 2010 due to their short-term nature and the fact that the interest rates approximated year-end market rates of interest. The fair value of the Company's outstanding \$117.8 million 2% Convertible Notes at August 31, 2011 and 2010 was \$127.9 million

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

and \$126.4 million, respectively. The fair value of the Company's outstanding \$250.0 million of Senior Notes was \$252.5 million at August 31, 2011 and 2010. The fair values of the 2% Convertible Notes and Senior Notes were based on the quoted market prices.

#### Note 10. Leases

The Company leases certain facilities, computers, equipment and vehicles under various lease agreements generally over periods of one to twenty years. Under most arrangements, the Company pays the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable the Company to renew the lease based upon fair value rental rates on the date of expiration of the initial lease.

As of August 31, 2011, future obligations under non-cancelable operating leases (related to continuing operations) were as follows: \$22.2 million in fiscal 2012; \$18.1 million in fiscal 2013; \$14.6 million in fiscal 2014; \$10.9 million in fiscal 2015; \$8.4 million in fiscal 2016; and \$31.4 million thereafter. Total rental expense under operating leases was \$26.4 million, \$22.3 million and \$28.8 million in fiscal 2011, 2010 and 2009, respectively. As discussed in Note 17, "Contingencies and Litigation" the Company is also contingently liable for certain leases entered into by a former subsidiary.

## Note 11. Employee Benefit Plans

## Defined Benefit Pension Plans

The Company has several defined benefit pension plans which cover certain existing and former employees of domestic businesses it acquired, that were entitled to those benefits prior to acquisition, or existing and former employees of foreign businesses. Most of the U.S. defined benefit pension plans are frozen, and as a result, the majority of the plan participants no longer earn additional benefits. The following table provides detail of changes in the projected benefit obligations, the fair value of plan assets and the funded status of the Company's U.S. defined benefit pension plans as of the Company's August 31 measurement date (in thousands):

	2011	2010
Reconciliation of benefit obligations:		
Benefit obligation at beginning of year	\$ 46,967	\$ 42,281
Interest cost	2,108	2,306
Actuarial (gain) loss	(2,311)	5,275
Benefits paid	(2,334)	(2,895)
Benefit obligation at end of year	\$ 44,430	\$ 46,967
Reconciliation of plan assets:		
Fair value of plan assets at beginning of year	\$ 25,429	\$ 26,786
Actual return on plan assets	2,890	1,233
Company contributions	6,427	305
Benefits paid from plan assets	(2,334)	(2,895)
Fair value of plan assets at end of year	32,412	25,429
Funded status of the plans (underfunded)	\$(12,018)	<u>\$(21,538)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table provides detail on the Company's net periodic benefit costs (in thousands):

	Year ended August 31,		
	2011	2010	2009
Interest cost	\$ 2,108	\$ 2,306	\$ 2,483
Expected return on assets			
Amortization of actuarial loss	669	310	78
Net benefit cost (credit)	\$ 556	\$ 48	\$ (373)

At August 31, 2011 and 2010, \$12.0 million and \$14.3 million, respectively, of pension plan actuarial gains and losses, which have not yet been recognized in net periodic benefit cost, were included in Accumulated Other Comprehensive Loss, net of income taxes. During fiscal 2012, \$0.4 million of these actuarial gains and losses are expected to be recognized in net periodic benefit cost.

Weighted-average assumptions used to determine benefit obligations as of August 31 and weighted-average assumptions used to determine net periodic benefit cost for the years ended August 31 are as follows:

	2011	2010	2009
Assumptions for benefit obligations:			
Discount rate	5.00%	4.60%	5.60%
Assumptions for net periodic benefit cost:			
Discount rate	4.60%	5.60%	6.50%
Expected return on plan assets	8.00%	8.25%	8.50%

The Company employs a total return on investment approach for its pension plan assets whereby a mix of equities and fixed income investments are used to maximize the long-term return for plan assets, at a prudent level of risk. The investment portfolio contains a diversified blend of equity and fixed income investments. Within the equity allocation, a blend of growth and value investments are maintained in a variety of market capitalizations and diversified between U.S. and non-U.S. stocks. The Company's targeted asset allocation as a percentage of total market value is 60% to 80% equity securities and the remainder fixed income securities and cash. Cash balances are maintained at levels adequate to meet near-term plan expenses and benefit payments. Investment risk is measured and monitored on an ongoing basis.

At August 31, 2011, Company's overall expected long-term rate of return for assets in U.S. pension plans was 7.9%. The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The target return is based on historical returns adjusted to reflect the current view of the long-term investment market.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The fair value of all U.S. pension plan assets are determined based on quoted market prices and therefore all plan assets are determined based on Level 1 inputs, except for fixed income securities which are valued based on Level 2 inputs, as defined in Note 9, "Fair Value Measurements." The U.S. pension plan investment allocations by asset category (in thousands):

	Year Ended August 31,			
	2011	%	2010	%
Cash and cash equivalents	\$ 5,703	17.6%	\$ 470	1.8%
Fixed Income securities:				
Government bonds	554	1.7%	405	1.6%
Corporate bonds	6,677	20.6%	7,104	27.9%
Short term funds	107	0.3%	29	0.1%
	7,338	22.6%	7,538	29.6%
Equity Securities:				
U.S. Companies	14,560	44.9%	13,712	53.9%
International Companies	4,811	14.8%	3,709	14.6%
	19,371	59.8%	17,421	68.5%
Total Plan Assets	\$32,412	100.0%	\$25,429	100.0%

Projected benefit payments from plan assets to participants in the Company's U.S. pension plans are approximately \$2.6 million per year for fiscal 2012 through 2016 and \$14.3 million in aggregate for fiscal 2017 through 2021. During fiscal 2012, the Company anticipates contributing \$0.9 million to U.S. pension plans.

# Non-U.S. Defined Benefit Pension Plans

The Company has several Non-U.S. defined benefit pension plans which cover certain existing and former employees of businesses outside the U.S. Most of the Non-U.S. defined benefit pension plans continue to earn additional benefits. The funded status of these plans at August 31, 2011 and 2010 is summarized as follows (in thousands):

	2011	2010
Benefit obligation		
Fair value of plan assets	7,333	6,479
Funded status of plans (underfunded)	\$(1,702)	\$(2,413)

Net periodic benefit cost for these Non-U.S. plans was \$0.4 million, \$0.3 million and \$0.4 million in fiscal 2011, 2010 and 2009, respectively. The weighted average discount rate utilized for determining the benefit obligation at August 31, 2011 and 2010 was 5.5% and 4.3%, respectively. The plan assets of these non-U.S. pension plans consist primarily of participating units in common stock and bond funds. The Company's overall expected long-term rate of return on these investments is 4.5%. During fiscal 2012, the Company anticipates contributing \$0.4 million to non-U.S. pension plans.

## Other Post-Retirement Health Benefit Plans

The Company provides other post-retirement health benefits ("OPEB") to certain existing and former employees of domestic businesses it acquired, that were entitled to those benefits prior to acquisition. These unfunded plans had a benefit obligation of \$3.3 million and \$3.7 million at August 31, 2011 and 2010,

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

respectively. These obligations are determined utilizing assumptions consistent with those used for U.S. pension plans and a health care cost trend rate of 8%, trending downward to 5% by the year 2018, and remaining level thereafter. Net periodic benefit costs (credit) for the other post-retirement benefits were \$(0.2) million for each of the three years ended August 31, 2011, 2010, and 2009. Benefit payments from the plan are funded through participant contributions and Company contributions which are projected to be \$0.3 million in fiscal 2012.

## Defined Contribution Benefit Plans

The Company maintains a 401(k) Plan for substantially all full time U.S. employees (the "401(k) Plan"). Under plan provisions, the Company issues new shares of Class A Common Stock for its contributions and allocates such shares to accounts set aside for each employee's retirement. Employees generally may contribute up to 50% of their compensation to individual accounts within the 401(k) Plan. While contributions vary, the Company generally makes core contributions to employee accounts equal to 3% of each employee's eligible annual cash compensation, subject to IRS limitations. In addition, the Company matches approximately 25% of each employee's contribution up to 6% of the employee's eligible compensation. Expense recognized related to the 401(k) plan totaled approximately \$5.6 million, \$2.7 million and \$1.4 million for the years ended August 31, 2011, 2010 and 2009, respectively. The increase in expense for the year ended August 31, 2011 is the result of the full reinstatement of the core contribution, which had been temporarily suspended for fiscal 2009 and the first half of fiscal 2010 (due to adverse economic conditions).

# Deferred Compensation Plan

The Company maintains a deferred compensation plan to allow eligible U.S. employees to defer receipt of current cash compensation in order to provide future savings benefits. Eligibility is limited to employees that earn compensation that exceeds certain pre-defined levels. Participants have the option to invest their deferrals in a fixed income investment, in Company Common Stock, or a combination of the two. The fixed income portion of the plan is currently unfunded, and therefore all compensation deferred under the plan is held by the Company and commingled with its general assets. Liabilities of \$15.6 million and \$13.0 million are included in "Other Current Liabilities" and "Other Long-term Liabilities" on the consolidated balance sheets at August 31, 2011 and 2010, respectively, to reflect the unfunded portion of the deferred compensation liability. The Company recorded expense of \$1.2 million, \$1.0 million and \$0.9 million for the years ended August 31, 2011, 2010 and 2009, respectively, related to interest on participant deferrals in the fixed income investment option. Company Common Stock to fund the plan is held in a rabbi trust, accounted for in a manner similar to treasury stock and is recorded at cost in "Stock held in trust" within shareholders' equity with the corresponding deferred compensation liability also recorded within shareholders' equity. Since no investment diversification is permitted within the trust, changes in fair value of Actuant common stock are not recognized. The shares held in the trust are included in both the basic and diluted earnings per share calculations. The cost of the shares held in the trust was \$1.0 million at both August 31, 2011 and 2010.

### Long Term Incentive Plan

The Company adopted a long term incentive plan in July 2006 to provide certain executive officers with an opportunity to receive a lump sum cash incentive payment based on the attainment of a \$50 per share Actuant Common Stock price appreciation target over an 8 year period. The Company recorded expense (income) of \$0.1 million, \$0.4 million and \$(2.6) million for the years ended August 31, 2011, 2010 and 2009, respectively, pursuant to this plan. A related liability of \$1.0 million and \$0.9 million is included in "Other Long-term Liabilities" on the consolidated balance sheets at August 31, 2011 and 2010, respectively. As of August 31, 2011 the minimum and maximum payments available under the plan, depending on the attainment of the \$50 per share stock price appreciation target, are \$0 and \$16.6 million, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 12. Income Taxes

Income tax expense from continuing operations is summarized as follows (in thousands):

	Year ended August 31,		
	2011	2010	2009
Currently payable:			_
Federal	\$ 2,402	\$ 9,708	\$ —
Foreign	23,847	15,834	19,491
State	1,982	784	(1,570)
	28,231	26,326	17,921
Deferred:			
Federal	15,297	(4,892)	(12,439)
Foreign	(4,639)	(2,147)	(8,053)
State	(4,178)	(441)	3,182
	6,480	(7,480)	(17,310)
Total income tax expense	\$34,711	\$18,846	\$ 611

Income tax expense from continuing operations recognized in the accompanying consolidated statements of earnings differs from the amounts computed by applying the Federal income tax rate to earnings from continuing operations before income tax expense. A reconciliation of income taxes at the Federal statutory rate to the effective tax rate is summarized in the following table:

	Year ended August 31,		
	2011	2010	2009
Federal statutory rate	35.0%	35.0%	35.0%
State income taxes, net of Federal effect	0.5	0.4	2.0
Net effect of foreign tax rates and credits	(13.1)	(23.5)	(39.3)
Restructuring and valuation allowance	(2.6)	(1.9)	15.4
Other items(1)	2.0	11.1	(10.8)
Effective income tax rate	21.8%	21.1%	2.3%

<sup>(1)</sup> Other items for the year ended August 31, 2010 of 11.1% includes provision to return adjustments and additional provisions for unrecognized tax benefits. Other items for the year ended August 31, 2009 of (10.8%) reflects the benefit of income tax reserve adjustments resulting from settling tax audits for amounts less than previously accrued.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Temporary differences and carryforwards that gave rise to deferred tax assets and liabilities include the following items (in thousands):

	Year ended August 31,		
	2011	2010	
Deferred income tax assets:			
Operating loss and tax credit carryforwards	\$ 19,312	\$ 21,391	
Compensation related liabilities	8,122	12,766	
Postretirement benefits	7,192	11,126	
Inventory	9,202	6,522	
Restructuring and idle facility reserves	5,674	2,248	
Book reserves and other items	16,073	12,949	
Total deferred income tax assets	65,575	67,002	
Valuation allowance	(7,260)	(8,542)	
Net deferred income tax assets	58,315	58,460	
Deferred income tax liabilities:			
Depreciation and amortization	(155,022)	(107,738)	
2% Convertible Note interest	(34,579)	(29,346)	
Other items	(2,198)	(905)	
Deferred income tax liabilities	(191,799)	(137,989)	
Net deferred income tax liability	\$(133,484)	\$ (79,529)	

The valuation allowance primarily represents a reserve for foreign loss carryforwards for which utilization is uncertain. Certain of these foreign loss carryforwards may be carried forward indefinitely, with the remaining \$4.1 million expiring at various dates between 2018 and 2020.

The deductibility of the 2% Convertible Notes interest, for tax purposes, may have to be recaptured, in part or in whole, if the notes are redeemed or converted at a price below a calculated level.

Changes in the Company's gross liability for unrecognized tax benefits, excluding interest and penalties, are as follows (in thousands):

		August 31,	
	2011	2010	2009
Beginning balance	\$28,225	\$28,541	\$29,872
Increase for tax positions taken in a prior period	4,026	2,868	4,633
Decrease for tax positions taken in a prior period	(6,072)	(484)	
Decrease due to settlements		(2,700)	(5,964)
Ending balance	\$26,179	\$28,225	\$28,541

Substantially all of these unrecognized tax benefits, if recognized, would impact the effective income tax rate. As of August 31, 2011, 2010 and 2009, the Company recognized \$5.1 million, \$4.2 million and \$3.5 million, respectively for the payment of interest and penalties related to unrecognized tax benefits. With few exceptions, the Company is no longer subject to U.S. federal, state and local and foreign income tax examinations by tax authorities in our major tax jurisdictions for years before fiscal 2005. The Company believes it is reasonably possible that the total amount of unrecognized tax benefits could increase or decrease by approximately \$3.5 million within the next twelve months.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The Company's policy is to remit earnings from foreign subsidiaries only to the extent any resultant foreign income taxes are creditable in the United States. Accordingly, the Company does not currently provide for the additional United States and foreign income taxes which would become payable upon remission of undistributed earnings of foreign subsidiaries. Undistributed earnings on which additional income taxes have not been provided amounted to approximately \$288.7 million at August 31, 2011. If all such undistributed earnings were remitted, an additional income tax provision of approximately \$61.9 million would have been necessary as of August 31, 2011.

Earnings before income taxes related to non-United States operations were \$102.1 million, \$33.1 million and \$43.9 million for the years ended August 31, 2011, 2010 and 2009, respectively. Cash paid for income taxes, net of refunds was \$23.1 million, \$6.5 million and \$20.1 million during the years ended August 31, 2011, 2010 and 2009, respectively.

# Note 13. Capital Stock

The authorized common stock of the Company as of August 31, 2011 consisted of 168,000,000 shares of Class A Common Stock, \$0.20 par value, of which 68,657,234 shares were issued and outstanding; 1,500,000 shares of Class B Common Stock, \$0.20 par value, none of which were issued and outstanding; and 160,000 shares of Cumulative Preferred Stock, \$1.00 par value ("Preferred Stock"), none of which have been issued. Holders of both classes of the Company's Common Stock are entitled to dividends, as the Company's board of directors may declare out of funds legally available, subject to any contractual restrictions on the payment of dividends or other distributions on the Common Stock. If the Company were to issue any of its Preferred Stock, no dividends could be paid or set apart for payment on shares of Common Stock, unless paid in Common Stock, until dividends on all of the issued and outstanding shares of Preferred Stock had been paid or set apart for payment and provision had been made for any mandatory sinking fund payments.

In the fourth quarter of fiscal 2009, the Company completed a follow-on equity offering of 10,925,000 shares of its Class A common stock. Total proceeds from the offering, net of transactions costs, were \$124.8 million, which were used to reduce Senior Credit Facility borrowings.

As described in Note 8, "Debt," the remaining \$117.8 million of 2% Convertible Notes are convertible into 5,966,953 shares of the Company's Class A Common Stock if certain conditions are met.

On September 28, 2011, the Company's Board of Directors authorized a share buyback program for up to 7,000,000 shares of the Company's Class A Common Stock. The share repurchase plan may be implemented from time to time on the open market or in privately negotiated transactions, with repurchased shares available for use in connection with the Company's stock-based compensation plans and for other corporate purposes.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share amounts):

	Year Ended August 31,		
	2011	2010	2009
Numerator:			
Net earnings	\$111,559	\$24,031	\$13,723
Plus: 2% Convertible Notes financings costs, net of taxes	1,755	1,898	2,429
Net earnings for diluted earnings per share	\$113,314	\$25,929 =====	\$16,152
Denominator:			
Weighted average common shares outstanding for basic earnings per share	68,254	67,624	58,047
Net effect of dilutive securities—employee stock compensation plans	1,089	661	514
Net effect of 2% Convertible Notes based on the if-converted method	5,962	5,924	7,503
Weighted average common and equivalent shares outstanding for diluted			
earnings per share	75,305	<u>74,209</u>	66,064
Basic Earnings Per Share:	\$ 1.63	\$ 0.36	\$ 0.24
Diluted Earnings Per Share:	\$ 1.50	\$ 0.35	\$ 0.24

At August 31, 2011 and 2010, outstanding share based awards to acquire 2,582,000 and 4,371,000 shares of common stock were not included in the computation of earnings per share because the effect would have been anti-dilutive. The increase in the weighted average common shares outstanding for the years ended August 31, 2011 and 2010 results from the 10,925,000 shares of common stock issued in connection with the follow-on equity offering in the fourth quarter of fiscal 2009.

## Note 14. Stock Plans

Stock options may be granted to officers and key employees under the Actuant Corporation 2009 Omnibus Incentive Plan (the "Plan"). At August 31, 2011, 5,400,000 shares of Class A Common Stock were authorized for issuance under the Plan of which 2,166,380 shares were available for future award grants. The Plan permits the Company to grant share-based awards, including stock options and restricted stock, to employees and directors. Options generally have a maximum term of ten years, an exercise price equal to 100% of the fair market value of the Company's common stock at the date of grant and generally vest 50% after three years and 100% after five years. The Company's restricted stock grants generally have similar vesting provisions. The provisions of share-based awards may vary by individual grant with respect to vesting period, dividend and voting rights, performance conditions and forfeitures.

A summary of stock option activity during fiscal 2011 is as follows:

	Shares	Weighted- Average Exercise Price (Per Share)	Weighted- Average Remaining Contractual Term	Aggregate Intrinsic Value
Outstanding on September 1, 2010	5,932,988	\$19.87		
Granted	423,977	27.50		
Exercised	(479,610)	9.01		
Forfeited	(231,550)	24.08		
Outstanding on August 31, 2011	5,645,805	\$21.23	5.4 years	\$10.2 million
Exercisable on August 31, 2011	3,053,165	\$20.44	3.6 years	\$ 8.3 million

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Intrinsic value is the difference between the market value of the stock at August 31, 2011 and the exercise price which is aggregated for all options outstanding and exercisable. A summary of the weighted-average grant-date fair value of options, total intrinsic value of options exercised, and cash receipts from options exercised is shown below (in thousands, except per share amounts):

	Year Ended August 31,			
	2011	2010	2009	
Weighted-average fair value of options granted (per share)	\$10.74	\$ 7.56	\$ 6.78	
Intrinsic value gain of options exercised	7,540	2,607	5,881	
Cash receipts from exercise of options	4,324	1,732	365	

\*\*\* \* \* \* \*

A summary of restricted stock activity during fiscal 2011 is as follows:

	Number of Shares	Weighted- Average Fair Value at Grant Date (Per Share)
Outstanding August 31, 2010	829,036	\$19.78
Granted	565,259	27.36
Forfeited	(117,148)	22.49
Vested	(83,225)	23.12
Outstanding August 31, 2011	1,193,922	\$22.87

As of August 31, 2011, there was \$27.4 million of total unrecognized compensation cost related to share-based compensation for stock options and restricted stock outstanding. That cost is expected to be recognized over a weighted average period of 3.5 years. The total fair value of shares vested during the fiscal years ended August 31, 2011 and 2010 was \$2.1 million and \$0.7 million, respectively. The Company issues previously unissued shares of Class A common stock to satisfy stock option exercises and restricted stock vesting.

The Company generally records compensation expense (over the vesting period) for restricted stock awards based on the market value of Actuant common stock on the grant date. Stock based compensation expense was calculated using the Black-Scholes option pricing model for options granted in the first half of fiscal 2005 and a binomial pricing model for options granted thereafter. Assumptions used to determine the fair value of each option were based upon historical data and standard industry valuation practices and methodology. The following weighted-average assumptions were used in each fiscal year:

	Fiscal Year Ended August 31,			
	2011	2010	2009	
Dividend yield	0.15%	0.23%	0.22%	
Expected volatility		40.01%	38.07%	
Risk-free rate of return		2.76%	1.70%	
Expected forfeiture rate	15%	15%	15%	
Expected life		6.1 years	6.0 years	

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# Note 15. Accumulated Other Comprehensive Loss

Accumulated other comprehensive loss in the accompanying consolidated balance sheets and consolidated statements of shareholders equity consists of the following (in thousands):

	Year Ended August 31		
	2011	2010	
Currency translation adjustments, net of tax	\$ (4,283)	\$(50,590)	
Unrecognized pension and OPEB actuarial losses, net of tax	(10,574)	(16,515)	
Unrecognized loss on interest rate swap agreements, net of tax	(2,822)		
	\$(17,679)	\$(67,105)	

# Note 16. Business Segment, Geographic and Customer Information

The Company is a global manufacturer of a broad range of industrial products and systems and is organized into four reportable segments: Industrial, Energy, Electrical and Engineered Solutions. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment designs, manufactures and distributes a broad range of electrical products to the retail DIY, wholesale, OEM, utility, marine and other harsh environment markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as, a variety of other products to the industrial and agricultural markets.

The following tables summarize financial information for continuing operations by reportable segment and product line (in thousands):

	Year Ended August 31,		
	2011	2010	2009
Net Sales by Segment: Industrial Energy Electrical Engineered Solutions	\$ 393,013 293,060 286,013 473,237 \$1,445,323	235,723 233,702 391,100	\$ 286,851 259,490 241,988 329,296 \$1,117,625
	ψ1, <del>77</del> 3,323	φ1,100,500 =================================	ψ1,117,025 ====================================
Net Sales by Reportable Product Line: Industrial Energy Electrical Vehicle Systems Other	\$ 393,013 293,060 286,013 328,763 144,474 \$1,445,323	235,723 233,702 284,633 106,467	\$ 286,851 259,490 241,988 228,031 101,265 \$1,117,625
Operating Profit: Industrial Energy Electrical Engineered Solutions General Corporate	\$ 98,415 49,345 20,683 63,612 (38,485) \$ 193,570	30,702 19,853 31,681 (26,808)	\$ 67,451 44,092 3,327 (28,432) (18,710) \$ 67,728

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	Year Ended August 31,			1,	
	Ξ	2011		2010	2009
Depreciation and Amortization:					
Industrial	\$	8,655	\$	6,571	\$ 6,413
Energy		18,152		17,276	17,322
Electrical		9,694		10,470	8,594
Engineered Solutions		13,916		14,898	16,763
General Corporate	_	2,579		2,660	2,886
	\$	52,996	\$	51,875	\$51,978
Capital Expenditures:					
Industrial	\$	3,590	\$	779	\$ 2,804
Energy		8,978		7,212	5,568
Electrical		1,953		5,662	3,731
Engineered Solutions		5,966		4,517	1,568
General Corporate		1,902		1,796	7,783
Discontinued Operations		707	_		
	\$	23,096	\$	19,966	\$21,454
		Augı	ıst 31	ι,	
	_	2011		2010	
Assets:					
Industrial	\$	263,680	\$	241,036	
Energy	•	517,428	-	491.053	
Electrical		547,556		326,129	
Engineered Solutions		632,242		434,976	
General Corporate		95,775		83,707	
Assets of discontinued operations				44,802	
1	-	056.60:	Φ.		
	\$2	2,056,681	\$1	,621,703	

In addition to the impact of changes in foreign currency exchange rates, the comparability of segment and product line information is impacted by acquisition/divestiture activities, restructuring costs and related benefits and the non-cash asset impairment charges in fiscal 2009 of \$26.6 million and \$4.7 million in the Engineered Solutions and Electrical segments, respectively. Corporate assets, which are not allocated, principally represent capitalized debt issuance costs, deferred income taxes and the fair value of derivative instruments.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following tables summarize financial information from continuing operations by geographic region (in thousands):

	Year Ended August 31,			
	2011	2010	2009	
Net Sales:  United States  Netherlands  Germany  United Kingdom  All other	\$ 702,459 258,412 56,981 122,046 305,425 \$1,445,323	\$ 602,546 164,822 42,882 98,027 252,231 \$1,160,508	\$ 608,783 138,733 44,647 114,342 211,120 \$1,117,625	
	Augu	2010		
Long-Lived Assets:  United States China United Kingdom Netherlands All other	\$ 57,413 21,022 20,079 14,880 19,699 \$ 133,093	\$ 48,193 20,589 16,440 12,014 15,609 \$ 112,845		

The Company's largest customer accounted for 2.1%, 2.8% and 2.8% of its sales in fiscal 2011, 2010 and 2009, respectively. Export sales from domestic operations were less than 7.5% of total net sales in each of the periods presented.

# Note 17. Contingencies and Litigation

The Company had outstanding letters of credit of \$9.5 million and \$9.1 million at August 31, 2011 and 2010, respectively, the majority of which secure self-insured workers compensation liabilities.

The Company is a party to various legal proceedings that have arisen in the normal course of its business. These legal proceedings typically include product liability, environmental, labor, patent claims and divestiture disputes. The Company has recorded reserves for loss contingencies based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred as of the balance sheet date, can be reasonably estimated and is not covered by insurance. In the opinion of management, the resolution of these contingencies will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

The Company, in the normal course of business, enters into certain real estate and equipment leases or guarantees such leases on behalf of its subsidiaries. In conjunction with the spin-off of a former subsidiary in fiscal 2000, the Company assigned its rights in the leases used by the former subsidiary, but was not released as a responsible party from all such leases by the lessors. All of these businesses were subsequently sold. The Company remains contingently liable for those leases if any of these businesses are unable to fulfill their obligations thereunder. The discounted present value of future minimum lease payments for these leases was \$2.8 million at August 31, 2011.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The Company has facilities in numerous geographic locations that are subject to a range of environmental laws and regulations. Environmental expenditures over the past three years have not been material. Management believes that such costs will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

### Note 18. Guarantor Subsidiaries

On June 12, 2007, Actuant Corporation (the "Parent") issued \$250.0 million of 6.875% Senior Notes. All of our material domestic wholly owned subsidiaries (the "Guarantors") fully and unconditionally guarantee (except for certain customary limitations) the 6.875% Senior Notes on a joint and several basis. There are no significant restrictions on the ability of the Guarantors to make distributions to the Parent. The following tables present the results of operations, financial position and cash flows of Actuant Corporation and its subsidiaries, the Guarantor and non-Guarantor entities, and the eliminations necessary to arrive at the information for the Company on a consolidated basis.

Certain assets, liabilities and expenses have not been allocated to the Guarantors and non-Guarantors and therefore are included in the Parent column in the accompanying consolidating financial statements. These items are of a corporate or consolidated nature and include, but are not limited to, tax provisions and related assets and liabilities, certain employee benefit obligations, prepaid and accrued insurance and corporate indebtedness. Intercompany activity in the consolidating financial statements primarily includes loan activity, purchases and sales of goods or services and dividends. Intercompany balances also reflect certain non-cash transactions including transfers of assets and liabilities between the Parent, Guarantor and non-Guarantor, allocation of non-cash expenses from the Parent to the Guarantors and non-Guarantors, the impact of foreign currency rate changes and non-cash intercompany dividends.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS (In thousands)

Year Ended August 31, 2011

	Year Ended August 31, 2011				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$170,094	\$523,294	\$751,935	\$	\$1,445,323
Cost of products sold	55,290	365,431	468,703		889,424
Gross profit	114,804	157,863	283,232	-	555,899
expenses	89,682	96,313	146,644		332,639
Restructuring charges	1,546	218	459		2,223
Amortization of intangible assets	335	14,931	12,201		27,467
Operating profit	23,241	46,401	123,928		193,570
Financing costs, net	31,912	(1)	208		32,119
Intercompany expense (income), net	(16,924)	14,670	2,254		
Other expense (income), net	(4,519)	133	6,630		2,244
Earnings from continuing operations					
before income taxes	12,772	31,599	114,836		159,207
Income tax expense	2,873	6,948	24,890		34,711
Net earnings from continuing operations before equity in earnings of					
subsidiaries	9,899	24,651	89,946		124,496
Equity in earnings of subsidiaries	112,364	77,395	6,261	(196,020)	
Earnings from continuing operations	122,263	102,046	96,207	(196,020)	124,496
Loss from discontinued operations	(10,704)		(2,233)		(12,937)
Net Earnings	\$111,559	\$102,046	\$ 93,974	\$(196,020)	\$ 111,559

# ACTUANT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS (In thousands)

	Year Ended August 31, 2010					
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated	
Net sales	\$143,783	\$456,961	\$559,764	\$ —	\$1,160,508	
Cost of products sold	47,370	333,829	352,057		733,256	
Gross profit	96,413	123,132	207,707		427,252	
expenses	75,814	87,987	104,065		267,866	
Restructuring charges	2,054	7,418	6,125		15,597	
Amortization of intangible assets		14,463	7,554		22,017	
Operating profit	18,545	13,264	89,963		121,772	
Financing costs, net	31,589	17	253		31,859	
Intercompany expense (income), net	(21,388)	2,610	18,778		_	
Other expense (income), net	(55)	1,613	(847)		711	
Earnings from continuing operations	-					
before income taxes	8,399	9,024	71,779	_	89,202	
Income tax expense	2,930	2,355	13,561		18,846	
Net earnings from continuing operations before equity in earnings (loss) of						
subsidiaries	5,469	6,669	58,218		70,356	
Equity in earnings (loss) of subsidiaries	18,562	2,011	(3,920)	(16,653)		
Earnings from continuing operations	24,031	8,680	54,298	(16,653)	70,356	
Loss from discontinued operations			(46,325)		(46,325)	
Net Earnings	\$ 24,031	\$ 8,680	\$ 7,973	\$(16,653)	\$ 24,031	

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS (In thousands)

	Year Ended August 31, 2009				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$139,389	\$466,415	\$511,821	\$ <del>_</del>	\$1,117,625
Cost of products sold	52,949	337,903	338,546		729,398
Gross profit	86,440	128,512	173,275	<del>_</del>	388,227
expenses	54,189	90,944	104,871		250,004
Restructuring charges	2,408	10,026	7,096		19,530
Impairment charges		28,543	2,778		31,321
Amortization of intangible assets		13,881	5,763		19,644
Operating profit (loss)	29,843	(14,882)	52,767		67,728
Financing costs, net	41,025	141	683	_	41,849
Intercompany expense (income), net	(15,797)	(1,942)	17,739		
Other income, net	(194)	(435)	(85)		(714)
Earnings (loss) from continuing operations before income taxes	4,809 4,117	(12,646) (8,872)	34,430 5,366		26,593 611
Net earnings (loss) from continuing operations before equity in earnings (loss) of subsidiaries	692	(3,774)	29,064		25,982
Equity in earnings (loss) of subsidiaries	398	26,286	(7,678)	(19,006)	
Earnings from continuing operations Earnings (loss) from discontinued operations	1,090 12,633	22,512 1,643	21,386 (26,535)	(19,006)	25,982 (12,259)
Net Earnings (loss)	\$ 13,723	\$ 24,155	\$ (5,149)	\$(19,006)	\$ 13,723

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING BALANCE SHEETS

(In thousands)

	August 31, 2011				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
ASSETS				_	
Current Assets	\$ 87,982	\$ 155,067	\$ 303,435	\$	546,484
Property, Plant & Equipment, net	4,327	37,133	87,189		128,649
Goodwill	62,543	432,184	393,739		888,466
Other Intangibles, net	15,861	216,277	247,268	-	479,406
Intercompany Receivable		277,157	45,770	(322,927)	_
Investment in Subsidiaries	1,859,779	379,170	67,794	(2,306,743)	
Other Long-term assets	10,862	51	2,763		13,676
Total Assets	\$2,041,354	\$1,497,039	\$1,147,958	\$(2,629,670)	\$2,056,681
LIABILITIES & SHAREHOLDERS' EQUITY					
Current Liabilities	\$ 76,300	\$ 70,126	\$ 183,877	\$	\$ 330,303
Long-term Debt	522,727	_			522,727
Deferred Income Taxes	124,469		41,476		165,945
Pension and Post-retirement Benefit Liabilities	16,452		2,412		18,864
Other Long-term Liabilities	59,466	779	39,584		99,829
Intercompany Payable	322,927			(322,927)	· —
Shareholders' Equity		1,426,134	880,609	(2,306,743)	919,013
Total Liabilities and Shareholders' Equity	\$2,041,354	\$1,497,039	\$1,147,958	\$(2,629,670)	\$2,056,681

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## CONDENSED CONSOLIDATING BALANCE SHEETS (In thousands)

	August 31, 2010				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
ASSETS					
Current Assets	\$ 78,548	\$ 134,552	\$247,050	\$ —	\$ 460,150
Property, Plant & Equipment, net	5,166	41,226	61,990		108,382
Goodwill	68,969	417,914	218,006		704,889
Other Intangibles, net		242,310	94,668		336,978
Intercompany Receivable		227,792	212,847	(440,639)	) —
Investment in Subsidiaries	1,511,103	319,196	115,846	(1,946,145)	) —
Other Long-term assets	8,421	130	2,753		11,304
Total Assets	\$1,672,207	\$1,383,120	\$953,160	\$(2,386,784)	\$1,621,703
LIABILITIES & SHAREHOLDERS' EQUITY					
Current Liabilities	\$ 70,417	\$ 60,983	\$182,022	\$ <u> </u>	\$ 313,422
Long-term Debt	367,380				367,380
Deferred Income Taxes	84,694		25,536		110,230
Pension and Post-retirement Benefit Liabilities	27,144	972	(44)	_	28,072
Other Long-term Liabilities	52,672	766	9,440		62,878
Intercompany Payable	330,179		110,460	(440,639)	) <u> </u>
Shareholders' Equity	739,721	1,320,399	625,746	(1,946,145)	739,721
Total Liabilities and Shareholders' Equity	\$1,672,207	\$1,383,120	\$953,160	\$(2,386,784)	\$1,621,703

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

	Year Ended August 31, 2011				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Operating Activities  Net cash provided by operating activities	\$ 92,573	\$ 3,122	\$ 77,404	\$(1,533)	\$ 171,566
Investing Activities					
Proceeds from sale of property, plant & equipment	103	313	1,363		1,779
Proceeds from sale of businesses			3,463		3,463
Capital expenditures	(5,284)		(13,072)		(23,096)
Business acquisitions, net of cash acquired	(153,409)	(350)	(159,697)		(313,456)
Cash used in investing activities	(158,590)	(4,777)	(167,943)		(331,310)
Financing Activities					
Net borrowings on revolver and other debt	58,000		204		58,204
Proceeds from issuance of term loans	100,000				100,000
Repurchases of 2% Convertible Notes	(34)				(34)
Intercompany loan activity	(96,454)	1,655	94,799		
Debt issuance costs	(5,197)				(5,197)
Stock option exercises, related tax benefits and other	8,235				8,235
Cash dividend	(2,716)		(1,533)	1,533	(2,716)
Cash provided by financing activities	61,834	1,655	93,470	1,533	158,492
Effect of exchange rate changes on cash			5,251		5,251
Net increase (decrease) in cash and cash equivalents	(4,183)		8,182		3,999
Cash and cash equivalents—beginning of period	5,055		35,167	<del></del> -	40,222
Cash and cash equivalents—end of period	872	\$	\$ 43,349	\$	\$ 44,221

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

_	Year Ended August 31, 2010				
_	Parent	Guarantors	Non- Guarantors	Eliminations	Consolidated
Operating Activities  Net cash provided by (used in) operating activities\$	137,143	\$ (6,739)	\$ 42,827	\$(52,145)	\$121,086
Investing Activities Proceeds from sale of property, plant & equipment Proceeds from sale of businesses	1	439	796 7,516		1,236 7,516
Capital expenditures	(1,219)	(8,309) (9,374)			(19,966) (45,866)
Cash used in investing activities	(1,218)	(17,244)	(38,618)		(57,080)
Financing Activities					
Net repayments on revolver and other debt	(12,608)		(1,705)		(14,313)
Repurchases of 2% Convertible Notes	(22,894)				(22,894)
Intercompany loan activity	(96,107)	55,378	40,729		
Stock option exercises, related tax benefits and other	3,315				3,315
Cash dividend	(2,702)	(31,395)	(20,750)	52,145	(2,702)
Cash provided by (used in) financing activities	(130,996)	23,983	18,274	52,145	(36,594)
Effect of exchange rate changes on cash			1,425		1,425
Net increase in cash and cash equivalents	4,929		23,908		28,837
Cash and cash equivalents—beginning of period	126		11,259		11,385
Cash and cash equivalents—end of period\$	5,055	\$	\$ 35,167	\$	\$ 40,222

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

	Year Ended August 31, 2009				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated
Operating Activities  Net cash provided by operating activities	\$ 82,428	\$ 22,960	\$ 85,163	\$(43,836)	\$ 146,715
Investing Activities					
Proceeds from sale of property, plant & equipment		512	1,350		1,862
Proceeds from sale of businesses	38,455		_		38,455
Capital expenditures	(489)	(5,275)	(15,690)		(21,454)
Business acquisitions, net of cash acquired	(234,600)	(3,066)	(1,756)		(239,422)
Cash used in investing activities	(196,634)	(7,829)	(16,096)		(220,559)
Financing Activities					
Net borrowings on revolver and other debt	15,325		1,332		16,657
Principal repayments on term loans and other debt	(270,000)				(270,000)
Proceeds from issuance of term loans	115,000				115,000
Repurchases of 2% Convertible Notes	(9,100)				(9,100)
Intercompany loan activity	102,579	15,357	(117,936)	_	_
Debt issuance costs	(9,158)	-			(9,158)
Proceeds from equity offering, net of transaction costs	124,781				124,781
Stock option exercises, related tax benefits and other	4,024				4,024
Cash dividend	(2,251)	(30,701)	(13,135)	43,836	(2,251)
Cash provided by financing activities	71,200	(15,344)	(129,739)	43,836	(30,047)
Effect of exchange rate changes on cash			(7,273)		(7,273)
Net increase in cash and cash equivalents	(43,006)	(213)	(67,945)		(111,164)
Cash and cash equivalents—beginning of period	43,132	213	79,204		122,549
Cash and cash equivalents—end of period	126	<u>\$</u>	\$ 11,259	\$	\$ 11,385

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Note 19. Quarterly Financial Data (Unaudited)

Quarterly financial data for fiscal 2011 and fiscal 2010 is as follows:

	Year Ended August 31, 2011				
	First	Second	Third	Fourth	Total
Net sales	\$318,412	\$330,698	\$392,777	\$403,436	\$1,445,323
Gross profit	121,853	125,027	154,038	154,981	555,899
Restructuring charges		358	862	628	2,310
Earnings from continuing operations	26,661	22,142	38,360	37,333	124,496
Earnings (loss) from discontinued operations	(771)	(14,213)			(12,937)
Net earnings	25,890	7,929	36,358	41,382	111,559
Earnings from continuing operations per share:					
Basic	\$ 0.39	\$ 0.32	\$ 0.56	\$ 0.55	\$ 1.82
Diluted	0.36	0.30	0.51	0.50	1.68
Earnings (loss) from discontinued operations per share:					
Basic					
Diluted	(0.01)	(0.19)	(0.02)	0.05	(0.18)
Net Earnings per share					
Basic					
Diluted	0.35	0.11	0.49	0.55	1.50
		Year I	Ended August	31, 2010	
	First	Year I Second	Cnded August	31, 2010 Fourth	Total
Net sales		Second	Third	Fourth	Total \$1,160,508
Net sales	\$272,640	Second	Third	Fourth	
	\$272,640 100,123	Second \$267,438	Third \$310,068	Fourth \$310,362	\$1,160,508 427,252 16,694
Gross profit	\$272,640 100,123 2,831	Second \$267,438 96,363 9,968	Third \$310,068 116,186	Fourth \$310,362 114,580	\$1,160,508 427,252
Gross profit	\$272,640 100,123 2,831 13,260	Second \$267,438 96,363 9,968 7,895 ) (738)	Third \$310,068 116,186 1,448 28,293 (6,458)	Fourth \$310,362 114,580 2,447 20,909 (37,723)	\$1,160,508 427,252 16,694 70,356 (46,325)
Gross profit	\$272,640 100,123 2,831 13,260 (1,406	Second \$267,438 96,363 9,968 7,895 ) (738)	Third \$310,068 116,186 1,448 28,293	Fourth \$310,362 114,580 2,447 20,909	\$1,160,508 427,252 16,694 70,356 (46,325)
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss)	\$272,640 100,123 2,831 13,260 (1,406	Second \$267,438 96,363 9,968 7,895 ) (738)	Third \$310,068 116,186 1,448 28,293 (6,458)	Fourth \$310,362 114,580 2,447 20,909 (37,723)	\$1,160,508 427,252 16,694 70,356 (46,325)
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations	\$272,640 100,123 2,831 13,260 (1,406 11,854	Second \$267,438 96,363 9,968 7,895 ) (738) 7,157	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814)	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss) Earnings from continuing operations per share:	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20	Second \$267,438 96,363 9,968 7,895 ) (738) 7,157 \$ 0.12	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814)	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss) Earnings from continuing operations per share: Basic	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20	Second \$267,438 96,363 9,968 7,895 ) (738) 7,157 \$ 0.12	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835 \$ 0.42	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814) \$ 0.31	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031 \$ 1.04
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss) Earnings from continuing operations per share: Basic Diluted	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20 0.19	Second \$267,438 96,363 9,968 7,895 0,1257 \$ 0.12 0.11	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835 \$ 0.42 0.39	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814) \$ 0.31 0.29	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031 \$ 1.04 0.97
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss) Earnings from continuing operations per share: Basic Diluted Loss from discontinued operations per share:	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20 0.19 \$ (0.02	Second           \$267,438           96,363           9,968           7,895           7,157           \$ 0.12           0.11           () \$ (0.01)	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835 \$ 0.42 0.39 \$ (0.10)	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814) \$ 0.31 0.29 \$ (0.56)	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031 \$ 1.04 0.97 (0.68)
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss)  Earnings from continuing operations per share: Basic Diluted Loss from discontinued operations per share: Basic	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20 0.19 \$ (0.02 (0.02	Second           \$267,438           96,363           9,968           7,895           7,157           \$ 0.12           0.11           () \$ (0.01)           () (0.01)	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835 \$ 0.42 0.39 \$ (0.10) (0.09)	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814) \$0.31 0.29 \$(0.56) (0.51)	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031 \$ 1.04 0.97 (0.68) (0.62)
Gross profit Restructuring charges Earnings from continuing operations Loss from discontinued operations Net earnings (loss)  Earnings from continuing operations per share: Basic Diluted Loss from discontinued operations per share: Basic Diluted Diluted	\$272,640 100,123 2,831 13,260 (1,406 11,854 \$ 0.20 0.19 \$ (0.02 (0.02	Second           \$267,438           96,363           9,968           7,895           7,157           \$ 0.12           0.11           () \$ (0.01)           () (0.01)	Third \$310,068 116,186 1,448 28,293 (6,458) 21,835 \$ 0.42 0.39 \$ (0.10) (0.09)	Fourth \$310,362 114,580 2,447 20,909 (37,723) (16,814) \$0.31 0.29 \$(0.56) (0.51)	\$1,160,508 427,252 16,694 70,356 (46,325) 24,031 \$ 1.04 0.97 (0.68) (0.62) \$ 0.36

The sum of the quarters may not equal the total of the respective year's earnings per share on either a basic or diluted basis due to changes in the weighted average shares outstanding during the year.

Approximately \$1.1 million of expense and \$4.1 million of income related to discontinued operations were recorded in the third and fourth quarters of fiscal 2011, respectively, to correct immaterial errors that should have been recorded in the second quarter of fiscal 2011.

# SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS (in thousands)

		Ad	ditions	Deductions		
Description	Balance at Beginning of Period	Charged to Costs and Expenses	Acquired/ (Divested)/ (Discontinued)	Accounts Written Off Less Recoveries	Other	Balance at End of Period
Allowance for losses—Trade accounts	receivable					
August 31, 2011	\$ 7,680	\$ 1,021	\$ 939	\$ (3,048)	\$ 581	\$ 7,173
August 31, 2010	8,633	2,437	(644)	(2,452)	(294)	7,680
August 31, 2009	6,830	4,030	117	(2,332)	(12)	8,633
Allowance for losses—Inventory						
August 31, 2011	\$21,982	\$ 721	\$ 9,149	\$ (6,149)	\$ 314	\$26,017
August 31, 2010	24,297	6,536	(92)	(8,076)	(683)	21,982
August 31, 2009	17,603	10,070	1,529	(4,366)	(539)	24,297
Valuation allowance—Income taxes						
August 31, 2011	\$ 8,542	\$ 4,498	<u>\$</u>	\$ (5,831)	\$ 51	\$ 7,260
August 31, 2010	20,238	3,670	(8,633)	(6,601)	(132)	8,542
August 31, 2009	21,952	11,350		(12,950)	(114)	20,238

#### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

#### **Item 9A.** Controls and Procedures

Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("the Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act, and that information is accumulated and communicated to the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely discussions regarding required disclosure.

#### Management's Report on Internal Control Over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's internal control over financial reporting based on the framework in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, the Company's management has concluded that, as of August 31, 2011, the Company's internal control over financial reporting was effective.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management has excluded certain elements of Mastervolt International Holding B.V. and Weasler Engineering, Inc. from its assessment of internal control over financial reporting as of August 31, 2011 because they were acquired by the Company in a purchase business combination during fiscal 2011. Subsequent to the acquisition certain elements of the acquired businesses' internal control over financial reporting and related processes were integrated into the Company's existing systems and internal control over financial reporting. Those controls that were not integrated have been excluded from management's assessment of the effectiveness of internal control over financial reporting as of August 31, 2011. All of the fiscal 2011 acquisitions are whollyowned subsidiaries whose total assets and total revenues, excluding integrated elements, represent 20% and 5%, respectively, of the related consolidated financial statement amounts as of and for the year ended August 31, 2011.

PricewaterhouseCoopers LLP, an independent registered public accounting firm, has audited the Company's consolidated financial statements and the effectiveness of internal controls over financial reporting as of August 31, 2011, as stated in their report which is included herein.

#### Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the fourth quarter of fiscal 2011 that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### Item 9B. Other Information

None.

#### PART III

#### Item 10. Directors; Executive Officers and Corporate Governance

Information about the Company's directors is incorporated by reference from the "Election of Directors" section of the Company's Proxy Statement for its Annual Meeting of Shareholders to be held on January 10, 2012 (the "2012 Annual Meeting Proxy Statement"). Information about compliance with Section 16(a) of the Exchange Act is incorporated by reference from the "Other Information—Section 16(a) Beneficial Ownership Reporting Compliance" section in the Company's 2012 Annual Meeting Proxy Statement. Information about the Company's Audit Committee, including the members of the committee, and the Company's Audit Committee financial experts, is incorporated by reference from the "Election of Directors" and "Corporate Governance Matters" sections of the Company's 2012 Annual Meeting Proxy Statement. Information about the Company's executive officers required by this item is contained in the discussion entitled "Executive Officers of the Registrant" in Part I hereof.

The Company has adopted a code of ethics that applies to its senior executive team, including its chief executive officer, chief financial officer and corporate controller. The code of ethics is posted on the Company's website and is available free of charge at www.actuant.com. The Company intends to satisfy the requirements under Item 5.05 of Form 8-K regarding disclosure of amendments to, or waivers from, provisions of its code of ethics that apply to the chief executive officer, chief financial officer or corporate controller by posting such information on the Company's website.

#### **Item 11. Executive Compensation**

The information required by this item is incorporated by reference from the "Election of Directors," "Corporate Governance Matters" and the "Executive Compensation" sections (other than the subsection thereof entitled "Report of the Audit Committee") of the 2012 Annual Meeting Proxy Statement.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this item is incorporated by reference from the "Certain Beneficial Owners" and "Executive Compensation—Equity Compensation Plan Information" sections of the 2012 Annual Meeting Proxy Statement.

#### Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this item is incorporated by reference from the "Certain Relationships and Related Party Transactions" section of the 2012 Annual Meeting Proxy Statement.

#### Item 14. Principal Accountant Fees and Services

The information required by this item is incorporated by reference from the "Other Information—Independent Public Accountants" section of the 2012 Annual Meeting Proxy Statement.

#### **PART IV**

#### Item 15. Exhibits, Financial Statement Schedules

#### (a) Documents filed as part of this report:

#### 1. Consolidated Financial Statements

See "Index to Consolidated Financial Statements" set forth in Item 8, "Financial Statements and Supplementary Data" for a list of financial statements filed as part of this report.

#### 2. Financial Statement Schedules

See "Index to Financial Statement Schedule" set forth in Item 8, "Financial Statements and Supplementary Data".

#### 3. Exhibits

See "Index to Exhibits" beginning on page 74, which is incorporated herein by reference.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ACTUANT CORPORATION (Registrant)

By: /s/ Andrew G. Lampereur

Andrew G. Lampereur Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Dated: October 28, 2011

#### POWER OF ATTORNEY

KNOWN ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Robert C. Arzbaecher and Andrew G. Lampereur, and each of them, his true and lawful attorneys-in-fact and agents, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this report, and to file the same, with all and any other regulatory authority, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents or any of them, or their substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.\*

Signature	Title
/s/ ROBERT C. ARZBAECHER  Robert C. Arzbaecher	Chairman of the Board, President and Chief Executive Officer
/s/ GUSTAV H.P. BOEL Gustav H.P. Boel	Director and Executive Vice President
/S/ GURMINDER S. BEDI Gurminder S. Bedi	Director
/S/ WILLIAM K. HALL William K. Hall	Director
/S/ THOMAS J. FISCHER Thomas J. Fischer	Director

Signature	Title

/s/ ROBERT A. PETERSON	Director
Robert A. Peterson	
/s/ Dennis K. Williams	Director
Dennis K. Williams	
/s/ Holly A. VanDeursen	Director
Holly A. VanDeursen	
/s/ R. Alan Hunter, Jr	Director
R. Alan Hunter, Jr.	
/s/ Andrew G. Lampereur	Executive Vice President and Chief Financial
Andrew G. Lampereur	Officer (Principal Financial Officer)
/s/ Matthew P. Pauli	Corporate Controller and Principal Accounting
Matthew P. Pauli	Officer

<sup>\*</sup> Each of the above signatures is affixed as of October 28, 2011.

(the "Registrant") (Commission File No. 1-11288)

#### **ANNUAL REPORT ON FORM 10-K**

### FOR THE FISCAL YEAR ENDED AUGUST 31, 2011

#### **INDEX TO EXHIBITS**

Exhibit	Description	Incorporated Herein By Reference To	Filed Herewith
2.0	Share Purchase Agreement, dated November 30, 2010, between Masterhold B.V. and Actuant Corporation	Exhibit 2.1 to the Registrant's Form 8-K filed on December 1, 2010	
2.1	Stock Purchase Agreement, dated May 19, 2011, between ASCP-Weasler Holdings LLC, ASCP-Weasler Holdings, Inc., Weasler Engineering, Inc. and Actuant Corporation	Exhibit 2.1 to the Registrant's Form 10-Q filed on July 8, 2011	
3.1	(a) Amended and Restated Articles of Incorporation	Exhibit 4.9 to the Registrant's Form 10-Q for quarter ended February 28, 2001	
	(b) Amendment to Amended and Restated Articles of Incorporation	Exhibit 3.1(b) of the Registrant's Form 10-K for the fiscal year ended August 31, 2003	
	(c) Amendment to Amended and Restated Articles of Incorporation	Exhibit 3.1 to the Registrant's Form 10-K for the fiscal year ended August 31, 2004	
	(d) Amendment to Amended and Restated Articles of Incorporation	Exhibit 3.1 to the Registrant's Form 8-K filed on July 18, 2006	
	(e) Amendment of Amended and Restated Articles of Incorporation	Exhibit 3.1 to the Registrant's Form 8-K filed on January 14, 2010	
3.2	Amended and Restated Bylaws, as amended	Exhibit 3.1 to the Registrant's Form 8-K filed on October 23, 2007	
4.1	Indenture dated June 12, 2007 by and among Actuant Corporation, the subsidiary guarantors named therein and U.S. Bank National Association as trustee relating to \$250,000,000 Actuant Corporation 6.875% Senior Notes due 2017	Exhibit 4.1 to the Company's Current Report on Form 8-K filed on June 15, 2007	
4.2	Indenture, dated as of November 10, 2003, among Actuant Corporation as issuer and the Subsidiary Guarantors and U.S. Bank National Association relating to \$150,000,000 Actuant Corporation 2% Convertible Senior Subordinated Notes Due 2023	Exhibit 4.2 to the Registrant's Form 10-Q for quarter ended November 30, 2003	
4.3	Second Amended and Restated Credit Agreement dated November 10, 2008 among Actuant Corporation, the Lenders party thereto and JPMorgan Cash Bank, N.A. as the Agent	Exhibit 10.0 to the Registrant's Form 10-Q for the quarter ended November 30, 2008	
4.4	Amendment No. 1 dated June 10, 2009 to Second Amended and Restated Credit Agreement dated November 10, 2008 among Actuant Corporation, the foreign subsidiary borrowers party thereto, the financial institutions party thereto and JPMorgan Chase Bank, N.A., as administrative agent	Exhibit 10.1 to the Registrant's Form 8-K filed on June 10, 2009	

Exhibit	Description	Incorporated Herein By Reference To	Filed Herewith
4.5	Amendment No. 2 dated July 12, 2010 to Second Amended and Restated Credit Agreement dated November 10, 2008 among Actuant Corporation, the foreign subsidiary borrowers party thereto, the financial institutions party thereto and JPMorgan Chase Bank, N.A., as administrative agent	Exhibit 4.5 to the Registrant's Form 10-K filed on October 28, 2010	
4.8	Third Amended and Restated Credit Agreement dated February 23, 2011 among Actuant Corporation, the Lenders party thereto and JPMorgan Chase Bank, N.A. as the agent	Exhibit 10.1 to the Registrant's Form 10-Q for the quarter ended February 28, 2011	
4.9	Omnibus Amendment No. 1 dated September 23, 2011 among Actuant Corporation, the Lenders party thereto and JPMorgan Chase Bank, N.A. as the agent		X
10.1	Outside Directors' Deferred Compensation Plan adopted by Board of Directors on May 4, 1995	Exhibit 10.8 to the Registrant's Form 10-K for fiscal year ended August 31, 1995	
10.2	First Amendment of Actuant Corporation Outside Directors' Deferred Compensation Plan dated December 25, 2008	Exhibit 10.14 to the Registrant's Form 10-Q for quarter ended November 30, 2008	
10.3	Actuant Corporation Deferred Compensation Plan	Exhibit 99.1 to the Registrant's Form S-8 filed on September 2, 2004	
10.4	Second Amendment of Actuant Corporation Deferred Compensation Plan dated December 25, 2008	Exhibit 10.13 to the Registrant's Form 10-Q for quarter ended November 30, 2008	
10.5	(a) 1996 Stock Plan adopted by board of directors on August 8, 1996 and proposed for shareholder approval on January 8, 1997	Annex A to the Registrant's Proxy Statement dated November 19, 1996 for 1997 Annual Meeting of Shareholders	
	(b) Amendment to 1996 Stock Plan adopted by board of directors on May 8, 1997	Exhibit 10.10(b) to the Registrants Form 10-K for the fiscal year ended August 31, 1997	
10.6	Actuant Corporation 2010 Employee Stock Purchase Plan	Exhibit B to the Registrants Proxy Statement, dated December 4, 2009	
10.7	Actuant Corporation 2001 Stock Plan	Exhibit B to the Registrant's Proxy Statement, dated December 1, 2000 for the 2001 Annual Meeting of Shareholders	
10.8	First Amendment to the Actuant Corporation 2001 Stock Plan dated December 25, 2008	Exhibit 10.9 to the Registrant's Form 10-Q for the quarter ended November 30, 2008	
10.9	Actuant Corporation 2001 Outside Directors' Stock Plan	Exhibit A to the Registrant's Proxy Statement, dated December 5, 2005 for the 2006 Annual Meeting of Shareholders	
10.10	First Amendment to the Amended and Restated Actuant Corporation 2001 Outside Directors' Stock Plan dated December 25, 2008	Exhibit 10.10 to the Registrant's Form 10-Q for the quarter ended November 30, 2008	
10.11	Actuant Corporation 2002 Stock Plan, as amended (through third amendment)	Exhibit 10.26 to the Registrant's Form 8-K filed on January 20, 2006	

Exhibit	Description	Incorporated Herein By Reference To	Filed Herewith
10.12	Fourth Amendment to the Actuant Corporation 2002 Stock Plan dated November 7, 2008	Exhibit 10.11 to the Registrant's Form 10-Q for quarter ended November 30, 2008	
10.13	Actuant Corporation Long Term Incentive Plan	Exhibit 10.25 to the Registrant's Form 8-K filed on July 12, 2006	
10.14	Actuant Corporation 2009 Omnibus Incentive Plan	Exhibit 99.1 to the Registrants Form 8-K filed on January 14, 2010	
10.15	Actuant Corporation Supplemental Executive Retirement Plan		X
10.16	Form of Indemnification Agreement for Directors and Officers	Exhibit 10.35 to the 2002 10-K	
10.17	Actuant Corporation Form of Change in Control Agreement for certain named executives	Exhibit 10.1 to Registrant's Form 10-Q for the quarter ended November 30, 2008	
14	Code of Ethics	Exhibit 14 of the Registrant's Form 10-K for the fiscal year ended August 31, 2003	
21	Subsidiaries of the Registrant		X
23	Consent of PricewaterhouseCoopers LLP		X
24	Power of Attorney		See signature page of this report
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002		X
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002		X
32.1	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002		X
32.2	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002		X
101*	The following materials from the Actuant Corporation Form 10-K for the year ended August 31, 2011 formatted in Extensible Business Language (XBRL): (i) the Consolidated Statements of Earnings, (ii) the Consolidated Balance Sheets, (iii) the Consolidated Statements of Cash Flows, (iv) the Consolidated Statements of Shareholders' Equity and (v) related notes, tagged as blocks of texts.		

<sup>\*</sup> Furnished herewith

## Reconciliation of GAAP Measures to Non-GAAP Measures (The following information is not included as part of Actuant's SEC Form 10-K)

	(US\$ in millions, except per share data)				ata)
	2007	2008	2009	2010	2011
Diluted EPS From Continuing Operations Before Special Items:					
Diluted EPS from Continuing Operations (GAAP Measure)	\$ 1.83	\$ 1.98	\$0.43	\$ 0.97	\$1.68
Debt Extinguishment Costs, net of tax			0.02		
Restructuring Charges, net of tax			0.20	0.16	
Impairment Charges, net of tax	_		0.29		
Tax Adjustments	(0.02)	(0.04)		(0.05)	
Diluted EPS from Continuing Operations Before Special Items					
(non-GAAP Measure)	\$ 1.81	\$ 1.94	\$0.94	\$ 1.08	\$1.68
<b>Earnings from Continuing Operations Before Special Items:</b>					
Earnings from Continuing Operations (GAAP Measure)	\$ 114	\$ 126	\$ 26	\$ 70	\$ 124
Debt Extinguishment Costs, net of tax	—		1	_	_
Restructuring Charges, net of tax			13	12	
Impairment Charges, net of tax			19		
Tax Adjustments	(2)	(3)		(4)	
Earnings from Continuing Operations Before Special Items (non-					
GAAP Measure)	\$ 112	\$ 123	\$ 59	\$ 78	\$ 124
Free Cash Flow:					
Cash Provided by Operations (GAAP Measure)	\$ 177	\$ 170	\$ 147	\$ 121	\$ 172
Capital Expenditures	(31)	(44)	(21)	(20)	(23)
Proceeds from Sale of Property, Plant and Equipment	4	14	2	1	2
(Proceeds from) Payments to AR Securitization Program	(6)	4	16	37	
Other	4	7	6	6	7
Free Cash Flow (non-GAAP Measure)	\$ 148	\$ 151	\$ 150	\$ 145	\$ 158
Earnings from Continuing Operations Before Special Items	ф 11 <b>2</b>	Φ 100	ф. <b>5</b> 0	A 50	A 104
(non-GAAP Measure) per above	<u>\$ 112</u>	\$ 123	\$ 59	<u>\$ 78</u>	\$ 124
Free Cash Flow Conversion (non-GAAP Measure)	132%	$6 = \frac{123\%}{}$	254%	$6 = \frac{186\%}{}$	6 = 127%
EBITDA Before Special Items:					
Net Earnings from Continuing Operations (GAAP Measure)	\$ 114	\$ 126	\$ 26	\$ 70	\$ 124
Net Financing Costs	33	36	42	32	32
Income Tax Expense	47	56	1	19	35
Depreciation & Amortization	34	42	50	47	53
Restructuring Charges	_		21	17	_
Impairment Charges			31		
EBITDA from Continuing Operations Before Special Items (non-					
GAAP Measure)	\$ 228	\$ 260	\$ 171	\$ 185	\$ 244

## Corporate Information

#### **BOARD OF DIRECTORS**

#### COMMITTEE

The second of			in <b>terio</b> nal de la Bondancia de la constanta d
Gurminder S. Bedi			
Thomas J. Fischer	Chair		
William K. Hall, Lead Director			Chair
R. Alan Hunter			
Robert A. Peterson			
Holly A. Van Deursen			•
Dennis K. Williams		Chair	188
Robert C. Arzbaecher			
Gustav H.P. Boel			

## Leadership

#### EXECUTIVE COUNCIL

Robert Arzbaecher, CEO

William Axline, EVP, Global Customer Relationships

Gustav Boel, EVP

Mark Goldstein, COO

Sheri Grissom, EVP, Human Resources

Andy Lampereur, CFO

Ted Wozniak, EVP, Corporate Development

### LEADERSHIP TEAM

Jeff Baldwin,

LEAD: Operational Excellence

Jim Scott,

LEAD: Growth + Innovation

Bill Blackmore, EVP. Engineered Solutions

Brian Kobylinski, EVP, Industrial / Energy

David Scheer, EVP Electrical

John Buck, Maxima

James Hawkins, Weasler

Jan de Koning, Hydratight

N. Ranga Ranganathan, Elliatt, Nielsen & Sanlo

Varun Rao, Actuant India

Mark Sefcik, Energac

Jan Smit, Power-Packer

John Thomas, Cortland

Hans van Nikkelen Kuijper, Mastervolt

Jian Xie, Actuant China

New York Stock Exchange Ticker Symbol ATU

Wells Fargo Bank Shareowner Services PO Box 64874 St. Paul, MN 55164 800 468 9716 phone

McDermott Will & Emery LLP 227 West Monroe Street Chicago, IL 60606

Independent Accountants PricewaterhouseCoopers LLP 100 East Wisconsin Avenue Milwaukee, WI 53202

Financial analysts & investors should direct inquires to:

Karen Bauer Communications & Investor Relations Leader

262,293,1562 phone karen bauer@actuant.com Actuant Corporation, founded in 1910, is a diversified industrial company with operations in more than 30 countries. The Actuant businesses are leaders in a broad array of niche markets including branded hydraulic and electrical tools and supplies, specialized products and services for energy markets and highly engineered position and motion control systems.



Corporate Headquarters

N86 W12500 Westbrook Crossing Menomonee Falls, WI 53051

262.293.1500

www.actuant.com

