## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-K**

| Mark ( | One) |
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## ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended August 31, 2017

OR

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Transition period from to to

Commission File No. 1-11288

# **ACTUANT CORPORATION**

(Exact name of Registrant as specified in its charter)

Wisconsin

(State or other jurisdiction of incorporation or organization)

39-0168610 (I.R.S. Employer

Identification No.)

N86 W12500 WESTBROOK CROSSING MENOMONEE FALLS, WISCONSIN 53051

Mailing address: P.O. Box 3241, Milwaukee, Wisconsin 53201

(Address of principal executive offices)

(262) 293-1500

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| (Title of ea  | ich class)   | (Name of each exchange on<br>which registered) |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| Class A Common Stock, pa  | ar value \$0.20 per share  | New York Stock Exchange                        |  |  |  |  |  |  |  |
| Securities registered pursuant to Section 12(g) of the Act:None |  |  |  |  |  |  |  |  |  |
| Indicate by checkmark if the registrar                          | nt is a well-known seasoned issuer, as defined in Rule 405 of the Secu   | rities Act. Yes 🗵 No 🗆                         |  |  |  |  |  |  |  |
| Indicate by check mark if the registration                      | nt is not required to file reports pursuant to Section 13 or Section 15d   | of the Act. Yes $\Box$ No $\boxtimes$          |  |  |  |  |  |  |  |
| 2   | Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No $\square$ |  |  |  |  |  |  |  |  |
| submitted and posted pursuant to Rule 405                       | egistrant has submitted electronically and posted on its corporate Web of Regulation S-T (§232.405 of this chapter) during the preceding 12 Yes $\boxtimes$ No $\square$   |  |  |  |  |  |  |  |  |
| 2   | of delinquent filers pursuant to Item 405 of Regulation S-K is not cont<br>or information statements incorporated by reference in Part III of this   |  |  |  |  |  |  |  |  |
|   | egistrant is a large accelerated filer, an accelerated filer, a non-accelerater, "large accelerated filer," "smaller reporting company" and "emerge  |  |  |  |  |  |  |  |  |
|   | X  | Accelerated filer                              |  |  |  |  |  |  |  |
| Non-accelerated filer   | <ul> <li>(Do not check if a smaller reporting company)</li> </ul>  | Smaller reporting company                      |  |  |  |  |  |  |  |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. Yes  $\square$  No  $\square$ 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.): Yes 🗆 No 🗵

As of February 28, 2017, the end of the Registrant's second fiscal quarter, the aggregate market value of the shares of Common Stock (based upon the closing price on the New York Stock Exchange on February 28, 2017) held by non-affiliates of the Registrant was approximately \$1.57 billion.

There were 59,820,308 shares of the Registrant's Class A Common Stock outstanding as of September 30,2017.

## DOCUMENTS INCORPORATED BY REFERENCE

Portions of the definitive Proxy Statement for the Annual Meeting of Shareholders to be held on January 23, 2018 are incorporated by reference into Part III hereof.

## TABLE OF CONTENTS

## PART I

| Item 1.  | Business                  | 1         |
|----------|---------------------------|-----------|
| Item 1A. | Risk Factors              | <u>6</u>  |
| Item 1B. | Unresolved Staff Comments | <u>12</u> |
| Item 2.  | Properties                | <u>12</u> |
| Item 3.  | Legal Proceedings         | <u>12</u> |
| Item 4.  | Mine Safety Disclosures   | <u>12</u> |
|          |                           |           |

## PART II

| Item 5.  | Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities | <u>13</u> |
|----------|---|-----------|
| Item 6.  | Selected Financial Data   | <u>15</u> |
| Item 7.  | Management's Discussion and Analysis of Financial Condition and Results of Operations                         | <u>16</u> |
| Item 7A. | Quantitative and Qualitative Disclosures About Market Risk  | <u>26</u> |
| Item 8.  | Financial Statements and Supplementary Data   | <u>28</u> |
| Item 9.  | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure                          | <u>65</u> |
| Item 9A. | Controls and Procedures   | <u>65</u> |
| Item 9B. | Other Information   | <u>65</u> |

## PART III

| Item 10. | Directors: Executive Officers and Corporate Governance   | <u>66</u> |
|----------|--|-----------|
| Item 11. | Executive Compensation   | <u>66</u> |
| Item 12. | Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters | <u>66</u> |
| Item 13. | Certain Relationships and Related Transactions, and Director Independence                      | <u>66</u> |
| Item 14. | Principal Accounting Fees and Services   | <u>66</u> |
|          |  |           |

# PART IV

<u>67</u>

Item 15. Exhibits, Financial Statement Schedules

Actuant Corporation provides free-of-charge access to our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments thereto, through our website, www.actuant.com, as soon as reasonably practical after such reports are electronically filed with the Securities and Exchange Commission.

#### FORWARD LOOKING STATEMENTS AND CAUTIONARY FACTORS

This annual report on Form 10-K contains certain statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties. The terms "may," "should," "could," "anticipate," "believe," "estimate," "expect," "objective," "plan," "project" and similar expressions are intended to identify forward-looking statements. Such forward-looking statements are subject to inherent risks and uncertainties that may cause actual results or events to differ materially from those contemplated by such forward-looking statements. In addition to the assumptions and other factors referred to specifically in connection with such statements, factors that may cause actual results or events to differ materially from those contemplated by such forward-looking statements include, without limitation, general economic uncertainty, market conditions in the industrial, oil & gas, energy, power generation, infrastructure, commercial construction, truck, automotive, specialty vehicle and agriculture industries, market acceptance of existing and new products, successful integration of acquisitions and related restructuring, operating margin risk due to competitive pricing and operating efficiencies, supply chain risk, material, labor, or overhead cost increases, foreign currency risk, interest rate risk, commodity risk, the impact of geopolitical activity, litigation matters, impairment of goodwill or other intangible assets, the Company's ability to access capital markets and other factors that may be referred to or noted in the Company's reports filed with the Securities and Exchange Commission from time to time, including those described under "Item 1A. Risk Factors" of this annual report on Form 10-K. We disclaim any obligation to publicly update or revise any forward-looking statements as a result of new information, future events or any other reason.

When used herein, the terms "Actuant," "we," "us," "our," and the "Company" refer to Actuant Corporation and its subsidiaries.

## PART I

#### Item 1. <u>Business</u>

#### General

Actuant Corporation, headquartered in Menomonee Falls, Wisconsin, is a Wisconsin corporation incorporated in 1910. We are a global diversified company that designs, manufactures and distributes a broad range of industrial products and systems to various end markets. The Company is organized into three operating segments: Industrial, Energy and Engineered Solutions. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, customized offshore vessel mooring solutions, as well as rope and cable solutions to the global oil & gas, power generation and other markets. The Engineered Solutions segment provides highly engineered position and motion control systems to original equipment manufacturers ("OEM") in various on and off-highway vehicle markets, as well as a variety of other products to the industrial and agricultural markets. Financial information related to the Company's segments is included in Note 15, "Business Segment, Geographic and Customer Information" in the notes to the consolidated financial statements. As outlined in Note 5, "Divestiture Activities," on August 16, 2017, the Company announced the signing of a definitive agreement to sell its Viking business. Closing of the divestiture transaction, which is expected to occur in the first half of fiscal 2018 (pending regulatory and governmental approvals) will result in elimination of the sale and rental of customized offshore vessel mooring solutions by the Company (within the Energy segment).

Our business model, illustrated below, starts with core sales growth (sales growth excluding the impact of acquisitions, divestitures and foreign currency rate changes). We further increase sales and profits through capital deployment in business acquisitions and capital expenditures. Operational excellence processes are utilized to improve our businesses. When executed effectively, these actions generate strong earnings and cash flow, which we reinvest back into the business or return to shareholders via dividends and stock buybacks.

# OUR BUSINESS MODEL



Our long-term goal is to grow diluted earnings per share faster than most multi-industry peers. We intend to leverage our strong market positions to generate core sales growth that exceeds end-market growth rates. Core sales growth is accomplished through a combination of share capture, product innovation and market expansion into emerging industries and geographic regions. In addition to core sales growth, we are focused on acquiring complementary businesses. Following an acquisition, we seek to drive growth opportunities (additional cross-selling opportunities and customer relationships) and cost reductions via operational excellence. We also focus on profit margin expansion and cash flow generation to achieve our financial objectives. Our LEAD ("Lean Enterprise Across Disciplines") Business System utilizes various continuous improvement techniques to reduce costs, improve efficiencies and drive operational excellence across all locations and functions worldwide, thereby expanding profit margins and improving the customer experience. Our LEAD efforts also support ure core sales growth. Strong cash flow generation is achieved by maximizing returns on assets and minimizing primary working capital needs. The cash flow that results from efficient asset management, improved profitability and loyal customers is used to fund strategic acquisitions, common stock repurchases and internal growth opportunities.

Our businesses provide an array of products and services across multiple end markets and geographies which results in significant diversification. The long-term sales growth and profitability of our business is dependent not only on increased demand in end markets and the overall economic environment, but also on our ability to identify, consummate and integrate strategic acquisitions, develop and market innovative new products, expand our business activity geographically and continuously improve operational excellence. Despite current challenges from weak end market demand in our Energy segment, we remain focused on improving our financial position and flexibility by adjusting our cost structure to reflect changes in demand levels and by proactively managing working capital and cash flow generation.

### **Description of Business Segments**

## Industrial

The Industrial segment is a leading global supplier of branded hydraulic and mechanical tools to a broad array of end markets, including the general maintenance and repair, industrial, energy, mining, infrastructure and production automation markets. Its primary products include high-force hydraulic tools, highly engineered heavy lifting technology solutions, workholding (production automation) solutions and concrete stressing components and systems. Our hydraulic and mechanical tools are marketed primarily through the Energac, Larzep, Milwaukee Cylinder, Precision-Hayes and Simplex brand names.

Our Industrial Tools product line includes high-force hydraulic and mechanical tools (cylinders, pumps, valves, specialty tools and presses), which are designed to allow users to apply controlled force and motion to increase productivity, reduce labor costs and make work safer and easier to perform. These hydraulic tools operate at very high pressures of approximately 5,000 to 12,000 pounds per square inch and are generally sold by a diverse group of industrial and specialty fluid power distributors to customers in the infrastructure, mining, steel mill, cement, rail, oil & gas, power generation and general maintenance industries. Examples of industrial distributors include W.W. Grainger, MSC, and Blackwoods.

In addition, we design, manufacture and distribute concrete tensioning products (chucks and wedges, stressing jacks and anchors), which are used by concrete tensioning system designers, fabricators and installers for the residential and commercial construction, bridge, infrastructure and mining markets.



In addition to providing a comprehensive line of industrial tools, the segment also provides high-force hydraulic systems (Heavy Lifting Technology) to meet customerspecific requirements for safe and precise control of heavy lifting solutions. These solutions, many of which are customized, combine hydraulics, fabricated structures and electronic controls with engineering and application knowledge, and are typically utilized in major industrial, infrastructure and power generation projects involving heavy lifting, launching and skidding or synchronous lifting applications. Our Heavy Lifting Technology standard product offering includes hydraulic gantries, strand jacks and synchronous lift systems, among other products.

### Energy

The Energy segment provides products and services to the global energy markets, where safety, reliability, up-time and productivity are key value drivers. Products include joint integrity tools, connectors for oil & gas and power generation installations and high performance ropes, cables and umbilicals. In addition to these products, the Energy segment also provides customized offshore vessel mooring solutions, joint integrity tools under rental arrangements, technical manpower solutions to the global oil & gas, power generation and energy markets. The products and services of the Energy segment are distributed and marketed under various brand names (principally Hydratight, Cortland and Viking) to OEMs, maintenance and service organizations and energy producers in emerging and developed countries. As previously described, we have taken actions in fiscal 2017 to rationalize this segment, including the signing of a definitive agreement to divest the offshore mooring business (Viking), which is expected to be complete during the first half of fiscal 2018, pending regulatory and governmental approvals.

Our Energy Maintenance & Integrity product line provides joint integrity products including hydraulic torque wrenches, bolt tensioners, portable machining equipment and subsea connectors, which are either sold or rented to asset owners, service providers and end users. These products are used in the maintenance of bolted joints on oil rigs and platforms, wind turbines, refineries and pipelines, petrochemical installations, as well as fossil fuel and nuclear power plants to reduce customer downtime and provide increased safety and reliability. Hydratight also provides manpower services where our highly trained technicians perform bolting, machining, pipeline precommissioning and joint integrity work for customers. Our joint integrity business operates to world class safety standards while delivering products and services through a localized infrastructure of rental and maintenance depots. This business maintains strong relationships with a variety of customers such as Bechtel, Oceaneering International, Shell and Petrobras.

Our Other Energy Solutions product line, which includes our Cortland and Viking businesses, provides customized rope and cable solutions as well as marine mooring solutions. Cortland develops highly-engineered rope, umbilical and cable solutions that maximize performance, safety and efficiency for customers in various markets including oil & gas, heavy marine, medical and aerospace/defense. With its global design and manufacturing capabilities, this business is able to provide customized synthetic ropes, heavy lift slings, rigging and towing systems, electro-optical-mechanical cables and umbilicals to customers including Biosense Webster, Technip, Cook Endoscopy and Altec Industries. These products are utilized in critical applications, often deployed in harsh operating conditions (including subsea oil & gas production, maintenance and exploration) and are required to meet robust safety standards. Additional custom designed products are also sold into a variety of other markets including industrial, utility and renewable energy.

In addition, the Energy segment also provides customers with a comprehensive range of marine mooring equipment and associated services (survey, inspection, design and installation). Our Viking business delivers efficient and safe mooring solutions to customers involved in offshore oil & gas exploration, drilling and well development. These marine products (including chains, anchors, cables and fiber rope), increase customer uptime and ensure safe operations. Viking services customers globally, including British Petroleum, Saipem and Maersk.

#### **Engineered Solutions**

The Engineered Solutions segment is a leading global designer and assembler of system critical position and motion control systems and other customized industrial products to various vehicle and other niche markets. The segment focuses on providing technical and highly engineered products, including actuation systems, mechanical power transmission products, engine air flow management systems, human to machine interface ("HMI") solutions and other rugged electronic instrumentation. Products in the Engineered Solutions segment are primarily marketed directly to OEMs through a technical sales organization. Within this segment, engineering capabilities, technical service, price, quality and established customer relationships are key competitive advantages.

Approximately half of the Engineered Solutions segment's revenue comes from the On-Highway product line (Power-Packer and Gits brand), with sales to the heavy duty truck, automotive and specialty vehicle markets. Products include hydraulic cab-tilt and latching systems which are sold to global heavy duty truck OEMs such as Volvo, Scania, Paccar-DAF, FAW and CNHTC, as well as automotive electro-hydraulic convertible top latching and actuation systems. The automotive convertible top actuation systems are utilized on both retractable soft and hard top vehicles manufactured by OEMs such as

Daimler, General Motors, Volkswagen and BMW. Our diesel engine air flow solutions, such as exhaust gas recirculation ("EGR") systems and air flow actuators, are used by diesel engine and turbocharger manufacturers to reduce emissions, improve fuel efficiency and increase horsepower. Primary end markets include heavy duty truck and equipment serving customers such as Caterpillar, Cummins, MAN, Honeywell and Borg Warner.

The broad range of products, technologies and engineered solutions offered by Weasler Engineering, maximatecc, CrossControl and Elliott Manufacturing comprise the Agriculture, Off-Highway and Other product line within the segment. Products include severe-duty electronic instrumentation (including displays and clusters, machine controls and sensors), HMI solutions and power transmission products (highly engineered power transmission components including drive shafts, torque limiters, gearboxes, torsional dampers and flexible shafts). These products are sold to a variety of niche markets including agricultural, lawn & turf, construction, forestry, industrial, aerospace, material handling and security. Representative customers include John Deere, Caterpillar, AGCO, MacDon, CNH, Stihl and MTD Products.

#### **International Business**

Our products and services are generally available globally, with our principal markets outside the United States being Europe and Asia. In fiscal2017, we derived 44% of our net sales from the United States, 32% from Europe, 14% from Asia, 5% from the Middle East and 5% from other geographic areas. We have operations around the world and our geographic diversity allows us to draw on the skills of a global workforce, provides flexibility to our operations, allows us to drive economics of scale, provides revenue streams that may help offset economic trends that are specific to individual countries and offers us an opportunity to access new markets. In addition, we believe that our future growth depends, in part, on our ability to develop products and sales opportunities that successfully target developing countries. Although international operations are subject to certain risks, we continue to believe that a global presence is key to maintaining strong relationships with many of our global customers. Financial information related to the Company's geographic footprint is included in Note 12, "Income Taxes" and Note 15, "Business Segment, Geographic and Customer Information" in the notes to the consolidated financial statements.

#### **Product Development and Engineering**

We conduct research and development activities to develop new products, enhance the functionality, effectiveness, ease of use and reliability of our existing products and expand the applications for our products. We believe that our engineering and research and development efforts have been key drivers of our success in the marketplace. Our advanced design and engineering capabilities contribute to the development of innovative and highly engineered products, maintain our technological leadership in each segment and enhance our ability to provide customers with unique and customized solutions and products. While much research and development activity involves improvements to existing products, our engineering staff engages in research for new products and product enhancements. We anticipate that we will continue to make significant expenditures for research and development as we seek to provide innovative products to maintain and improve our competitive position. Research and development costs are expensed as incurred, and were \$22 million in fiscal 2017, an increase of over 20% from \$18 million in both fiscal 2016 and 2015. We also incur significant costs in connection with fulfilling custom orders and developing unique solutions for distinct customer needs, which are not included in these expense totals.

Through our advanced proprietary processes, with over 325 patents, we create products that satisfy specific customer needs and make tasks easier and more efficient for customers. No individual patent or trademark is believed to be of such importance that its termination would have a material adverse effect on our business.

#### Competition

The markets for all of our products are highly competitive. We provide a diverse and broad range of industrial products and systems to numerous global end markets, many of which are highly fragmented. Although we face larger competitors in several served markets, much of our competition is comprised of smaller companies that often lack the global footprint or financial resources to serve global customers. We compete for business principally on the basis of customer service, product quality and availability, engineering, research and development expertise and price. In addition, we believe that our competitive cost structure, strategic global sourcing capabilities and global distribution support our competitive position.

#### **Manufacturing and Operations**

While we do have extensive manufacturing capabilities including machining, stamping, injection molding and fabrication, our manufacturing consists primarily of light assembly of components we source from a network of global suppliers. We have implemented single piece flow processes in most of our manufacturing plants, which reduces inventory levels, lowers "re-work" costs and shortens lead times to customers. Components are built to our highly engineered specifications by a variety of suppliers, including those in low cost countries such as China, Turkey, India and Mexico. We have

built strong relationships with our key suppliers and, while we single source certain of our components, in most cases there are several qualified alternative sources.

#### **Raw Material Costs and Inflation**

We source a wide variety of materials and components from a network of global suppliers. These items are typically available from numerous suppliers. Raw materials that go into the components we source, such as steel and plastic resin, are subject to price fluctuations, which could have an impact on our results. We strive to offset any cost inflation with price increases to customers and by driving operational efficiencies and cost reductions.

While no meaningful measures of inflation specific to our products are available because we have significant operations in countries with diverse rates of inflation and currency rate movements, we believe that the overall rate of inflation in recent years has been relatively low and has not had a significant effect on our results of operations, after factoring in offsetting price increases and other manufacturing efficiencies and cost reductions.

## **Order Backlogs and Seasonality**

Our Industrial and Energy segments have relatively short order-to-ship cycles, while our OEM-oriented Engineered Solutions segment has a longer cycle, and therefore typically has a larger backlog. We had order backlogs of \$195 million and \$149 million at August 31, 2017 and 2016, respectively. Substantially all orders are expected to be filled within twelve months. While we typically experience a stronger second half of our fiscal year, our consolidated sales are not subject to significant seasonal fluctuations.

#### Sales Percentages by Fiscal Quarter

|                                  | 2017 | 2016 |
|----------------------------------|------|------|
| Quarter 1 (September - November) | 24%  | 26%  |
| Quarter 2 (December - February)  | 24%  | 23%  |
| Quarter 3 (March - May)          | 27%  | 27%  |
| Quarter 4 (June - August)        | 25%  | 24%  |
|                                  | 100% | 100% |

## Employees

At August 31, 2017, we employed 5,400 individuals. Our employees are not subject to collective bargaining agreements, with the exception of 300 U.S. production employees, as well as certain international employees covered by government mandated collective labor agreements. We believe we have a good working relationship with our employees globally.

### **Environmental Matters**

Our operations, like those of most industrial businesses, are subject to federal, state, local and foreign laws and regulations relating to the protection of the environment, including those regulating discharges of hazardous materials into the air and water, the storage and disposal of such hazardous materials and the clean-up of soil and groundwater contamination. We believe that we are in material compliance with applicable environmental regulations. Compliance with these laws has and will require expenditures on an ongoing basis. However, environmental expenditures over the last three years have not been material. Soil and groundwater contamination has been identified at certain facilities that we operate or formerly owned or operated. We are also a party to certain state and local environmental matters, have provided environmental indemnifications for certain divested businesses and retain responsibility for certain potential environmental liabilities. For further information, see Note 16, "Commitments and Contingencies" in the notes to consolidated financial statements.

#### **Executive Officers of the Registrant**

The names, ages and positions of all of the executive officers of the Company as of October 26, 2017 are listed below.

| Name                | Age | Position  |
|---------------------|-----|---|
| Randal W. Baker     | 54  | President and Chief Executive Officer                 |
| Rick T. Dillon      | 46  | Executive Vice President and Chief Financial Officer  |
| Roger A. Roundhouse | 52  | Executive Vice President-Engineered Solutions Segment |
| Andre L. Williams   | 58  | Executive Vice President—Global Human Resources       |

Randal W. Baker, President, Chief Executive Officer. Mr. Baker was appointed President and Chief Executive Officer of the Company in March 2016. On an interim basis, Mr. Baker is leading the Energy and Industrial segments as the Company conducts a comprehensive search for a permanent Executive Vice President—Energy and Industrial Segments, replacing prior executive leadership. Prior to joining the Company, Mr. Baker held multiple roles during a six year tenure at Joy Global, including most recently as Chief Operating Officer. Prior to Joy Global, Mr. Baker was an executive with Case New Holland Inc., holding a variety of roles including President and CEO of its agricultural equipment business. Mr. Baker also held diverse leadership roles in marketing, sales, product development and engineering at Komatsu America Corporation, Ingersoll-Rand and Sandvik Corporation.

Rick T. Dillon, Executive Vice President and Chief Financial Officer, joined the Company in December 2016. Prior to joining the Company, Mr. Dillon served as Executive Vice President and Chief Financial Officer of Century Aluminum Co. Prior to that, Mr. Dillon served as Vice President-Finance Global Surface Mining Group and Vice President-Controller and Chief Accounting Officer of Joy Global Inc. from 2009 to 2014. Prior to Joy Global, Mr. Dillon served as Vice President-Business Planning and Analysis and Vice President-Controller and Chief Accounting Officer at Newell Brands, and Vice President-Controller and Chief Accounting Officer at Briggs & Stratton Corporation.

Roger A. Roundhouse, Executive Vice President—Engineered Solutions Segment. Mr. Roundhouse joined the Company in 2014, from General Cable, where he most recently held the position of Senior Vice President and General Manager Utility Products. Mr. Roundhouse brings extensive automotive, industrial and OEM knowledge, as well as over 20 years of experience with mergers & acquisitions and global operations.

Andre L. Williams, Executive Vice President—Global Human Resources. Mr. Williams joined the Company in January 2017 as Vice President Human Resources Industrial & Engineered Solutions Segments and was promoted to Executive Vice President—Global Human Resources in September 2017. Prior to joining the Company, Mr. Williams was the Vice President Human Resources for Global Sales & Marketing and Control Products & Solutions at Rockwell Automation. Prior to Rockwell Automation, Mr. Williams held Human Resource roles of increasing responsibility at Joy Global, Accenture, Best Buy, Beloit Corporation, Morton International and South African Breweries.

## Item 1A. Risk Factors

The risks and uncertainties described below are those that we have identified as material, but are not the only risks and uncertainties facing us. If any of the events contemplated by the following risks actually occurs, then our business, financial condition, or results of operations could be materially adversely affected. Additional risks and uncertainties not currently known to us or that we currently believe are immaterial also may adversely impact our business.

# Deterioration of or instability in the global economy and overall challenging end market conditions could impact our ability to grow the business and adversely impact our financial condition, results of operations and cash flows.

Our businesses and operating results have been, and will continue to be, affected by worldwide economic conditions. The level of demand for our products depends, in part, on the general economic conditions that exist in our served end markets. A substantial portion of our revenues are derived from customers in cyclical industries (vehicles, industrial, oil & gas, agriculture and mining) that typically are adversely affected by downward economic cycles. As global economic uncertainty continues, our customers may experience deterioration of their businesses, which may delay or lengthen sales cycles. While we have begun to see indications of improvement within the broad industrial landscape, we have experienced challenging and inconsistent demand in oil & gas, mining, infrastructure, commercial and off-highway vehicles and agriculture markets. As a result of these and other factors, we continue to implement various restructuring initiatives aimed at reducing our cost structure and improving operational performance. We expect to incur restructuring costs in the near term, including facility consolidations, workforce reductions and structural realignment in order to reduce costs in our business. Although we expect that the related cost savings and realization of efficiencies will offset the restructuring related costs over time, we may not achieve the desired net benefits (see Note 3, "Restructuring Charges" and "Business Update" within Item 7 for further discussion of our restructuring activities and future anticipated cost savings).

#### Our business is dependent upon the level of activity in the energy sector, particularly the oil and gas industry. The level of activity in the energy sector is influenced by supply and demand, country-specific energy policies, regional reliance on fossil fuels and the availability, affordability and market support of alternative energy sources.

Energy markets historically have experienced significant volatility. We primarily serve these markets through our Energy and Industrial segments. Energy sector activity can fluctuate significantly in a short period of time, particularly in the United States, North Sea, the Middle East, Brazil and Australia, amongst other regions. Demand for our products and services depends on a number of factors, including the number of offshore oil & gas wells being drilled, the maintenance and condition of industry assets, the volume of exploration and production activities and the capital expenditures of asset owners and



maintenance companies. The willingness of asset owners and operators to make capital expenditures to produce and explore for sources of energy and to conduct maintenance activities will continue to be influenced by numerous factors over which we have no control, including:

- the current and anticipated future prices for energy sources, including oil and natural gas, solar, wind and nuclear;
- level of excess production capacity;
- cost of exploring for and producing energy sources;
- worldwide economic activity and associated demand for energy sources;
- availability and access to potential hydrocarbon resources;
- national government political requirements;
- development of alternate energy sources;
- environmental regulations; and
- evolving customer behaviors related to project scope, scale and timing.

## Our growth strategy includes strategic acquisitions. We may not be able to consummate future acquisitions or successfully integrate them.

A significant portion of our growth has come from strategic acquisitions of businesses. We plan to continue making acquisitions to enhance our global market position and broaden our product offerings. Our ability to successfully execute acquisitions will be impacted by a number of factors, including the availability of financing on terms acceptable to us, our ability to identify acquisition candidates that meet our valuation parameters and increased competition for acquisitions. The process of integrating acquired businesses into our existing operations may result in unforeseen operating difficulties and may require additional financial resources and attention from management that would otherwise be available for the ongoing development or expansion of our existing operations. Although we expect to successfully integrate any acquired businesses, we may not achieve the desired net benefit in the time-frame planned. Failure to effectively execute our acquisition strategy or successfully integrate the acquired businesses could have an adverse effect on our financial condition, results of operations, cash flows and liquidity.

## We may not be able to realize the anticipated benefits from acquired companies.

We may not be able to realize the anticipated benefits from acquired companies. Achieving those benefits depends on the timely, efficient and successful execution of a number of post-acquisition events, including integrating the acquired business into the Company. Factors that could affect our ability to achieve these benefits include:

- difficulties in integrating and managing personnel, financial reporting and other systems used by the acquired businesses;
- the failure of acquired businesses to perform in accordance with our expectations;
- failure to achieve anticipated synergies between our business units and the business units of acquired businesses:
- the loss of customers of acquired businesses; or
- the loss of key managers of acquired businesses.

If acquired businesses do not operate as we anticipate, it could materially impact our business, financial condition and results of operations. In addition, acquired businesses may operate in niche markets in which we have little or no experience. In such instances, we will be highly dependent on existing managers and employees to manage those businesses, and the loss of any key managers or employees of the acquired business could have a material adverse effect on our financial condition, results of operations, cash flows and liquidity.

## The indemnification provisions of acquisition agreements by which we have acquired companies may not fully protect us and may result in unexpected liabilities.

Certain of the acquisition agreements from past and current acquisitions require the former owners to indemnify us against certain liabilities related to the operation of each of their companies before we acquired it. In most of these agreements, however, the liability of the former owners is limited in amount and duration and certain former owners may not be able to meet their indemnification responsibilities. These indemnification provisions may not fully protect us, and as a result we may face unexpected liabilities that adversely affect our profitability and financial position.



#### Our goodwill and other intangible assets represent a substantial amount of our total assets.

Our total assets reflect substantial intangible assets, primarily goodwill. AtAugust 31, 2017, goodwill and other intangible assets totaled\$751 million, or 49% of our total assets. The goodwill results from acquisitions, representing the excess of cost over the fair value of the net tangible and other identifiable intangible assets we have acquired. We assess annually whether there has been impairment in the value of our goodwill or indefinite-lived intangible assets. If future operating performance at one or more of our reporting units were to fall below current levels, we could be required to recognize a non-cash charge to operating earnings to impair the related goodwill or other intangible assets. We recognized \$187 million and \$84 million in non-cash impairment charges in fiscal 2016 and 2015, respectively, related to the goodwill, intangible assets and long-lived assets (see Note 6, "Goodwill, Intangible Assets and Long-Lived Assets" and "Critical Accounting Policies" for further discussion on goodwill, intangible asset impairments). Any future goodwill or intangible asset impairments could negatively affect our financial condition and results of operations.

# Divestitures and discontinued operations could negatively impact our business, and retained liabilities from businesses that we sell could adversely affect our financial results.

As part of our portfolio management process, we review our operations for businesses which may no longer be aligned with our strategic initiatives and long-term objectives. Over the past three years, we divested a product line and have signed a definite agreement to sell our Viking business. Divestitures pose risks and challenges that could negatively impact our business, including required separation or carve-out activities and costs, disputes with buyers or potential impairment charges. We may also dispose of a business at a price or on terms that are less than we had previously anticipated. During fiscal 2017, we recognized \$117 million in impairment and other divestiture charges related to the announced definite agreement to sell our Viking business, which is expected to close in the first half of fiscal 2018, pending regulatory and governmental approvals (see Note 5, "Divestiture Activities" for further discussion on divestiture activities and related charges). After reaching an agreement with a buyer for the disposition of a business, we are also subject to satisfaction of pre-closing conditions, as well as necessary regulatory and governmental approvals on acceptable terms, which may prevent us from completing a transaction. Dispositions may also involve continued financial involvement, as we may be required to retain responsibility for, or agree to indemnify buyers against contingent liabilities related to a businesses sold, such as lawsuits, tax liabilities, lease payments, product liability claims or environmental matters. Under these types of arrangements, performance by the divested businesses or other conditions outside of our control could affect future financial results.

#### If we fail to develop new products or customers do not accept our new products, our business could be adversely affected.

Our ability to develop innovative new products can affect our competitive position and often requires the investment of significant resources. Difficulties or delays in research, development, production or commercialization of new products or failure to gain market acceptance of new products and technologies may reduce future sales and adversely affect our competitive position. Operational excellence processes including effective product sourcing, lean manufacturing, acquisition integration and leadership development, along with other continuous improvement activities, are utilized to improve our businesses. There can be no assurance that we will have sufficient resources to make such investments, that we will be able to make the technological advances necessary to maintain competitive advantages or that we can recover major research and development expenses. If we fail to make innovations, if we launch products with quality problems, or if the market does not accept our new products, then our financial condition, results of operations, cash flows and liquidity could be adversely affected.

## Our indebtedness could harm our operating flexibility and competitive position.

We have incurred, and may in the future incur, significant indebtedness in connection with acquisitions and share repurchases. We have, and will continue to have, a substantial amount of debt which requires interest and principal payments. Our level of debt and the limitations imposed on us by our debt agreements could adversely affect our operating flexibility and put us at a competitive disadvantage.

Our ability to make scheduled principal and interest payments, refinance our indebtedness and satisfy our other debt and lease obligations will depend upon our future operating performance and credit market conditions, which could be adversely affected by factors beyond our control. In addition, there can be no assurance that future borrowings or equity financings will be available to us on favorable terms, or at all, for the payment or refinancing of our indebtedness. If we are unable to service our indebtedness, our business, financial condition and results of operations will be adversely affected.



#### Our failure to comply with the financial and other covenants in our debt agreements would adversely affect us.

Our senior credit agreement and our other debt agreement contain financial and other restrictive covenants. These covenants could adversely affect us by limiting our financial and operating flexibility as well as our ability to plan for and react to market conditions and to meet our capital needs. Our failure to comply with these covenants could result in events of default which, if not cured or waived, could result in us being required to repay indebtedness before its due date and we may not have the financial resources or be able to arrange alternative financing to do so. Borrowings under our senior credit facility are secured by most domestic personal property assets and are guaranteed by most of our domestic subsidiaries and by a pledge of the stock of most of our domestic and certain foreign subsidiaries. If borrowings under our senior credit facility were declared or became due and payable immediately as the result of an event of default and we were unable to repay or refinance those borrowings, the lenders could foreclose on the pledged assets and stock. Any event that requires us to repay any of our debt before it is due could require us to borrow additional amounts at unfavorable borrowing terms, cause a significant reduction in our liquidity and impair our ability to pay amounts due on our indebtedness. Moreover, if we are required to repay any of our debt before it becomes due, we may be unable to borrow additional amounts or otherwise obtain the cash necessary to repay that debt, when due, which could seriously harm our business.

#### Our businesses operate in highly competitive markets, so we may be forced to cut prices or incur additional costs.

Our businesses generally face substantial competition, domestically and internationally, in each of their respective markets. We may lose market share in certain businesses or be forced to reduce prices or incur increased costs to maintain existing business. We compete globally on the basis of product design, quality, availability, performance, customer service and price. The entry of a large company into one of our markets, or its acquisition of an existing competitor, could adversely impact our competitiveness due to greater financial or other resources. Present or future competitors may have greater financial, technical or other resources which could put us at a competitive disadvantage. In addition, some of our competitors may be willing to reduce prices and accept lower margins in order to compete with us.

#### Our international operations pose currency and other risks.

We continue to focus on penetrating global markets as part of our overall growth strategy and expect sales from and into foreign markets to continue to represent a significant portion of our revenue. Approximately 56% of our sales in fiscal 2017 were outside the United States. In addition, many of our manufacturing operations and suppliers are located outside the United States. Our international operations present special risks, primarily from currency exchange rate fluctuations, exposure to local economic and political conditions, export and import restrictions, controls on repatriation of cash and exposure to local political conditions. In particular, changes in foreign currency exchange rates will continue to add volatility as over one-half of our sales are generated outside of the United States in currencies other than the U.S. dollar. In addition, there have been several proposals to reform international taxation rules in the United States. We earn a substantial portion of our income from international operations and nuterefore changes to United States international tax rules may have a material adverse effect on future results of operations or liquidity. To the extent that we expand our international presence, these risks may increase.

## Geopolitical unrest and terrorist activities may cause the economic conditions in the U.S. or abroad to deteriorate, which could harm our business.

Terrorist attacks against targets in the U.S. or abroad, rumors or threats of war, other geopolitical activity or trade disruptions may impact our operations or cause general economic conditions in the U.S. and abroad to deteriorate. A prolonged economic slowdown or recession in the U.S. or in other areas of the world could reduce the demand for our products and, therefore, negatively affect our future sales. Any of these events could have a significant impact on our business, financial condition or results of operations.

# The assembly nature of our operations means that we purchase a significant amount of components from suppliers for the manufacture, assembly and sale of our products and our reliance on suppliers involves certain risks.

We rely on suppliers to secure component products and finished goods required for the manufacture and assembly of our products. A disruption in deliveries to or from suppliers or decreased availability of components or commodities could have an adverse effect on our ability to meet our commitments to customers or increase our operating costs. Further, poor supplier quality or an insecure supply chain could adversely affect the reliability, performance and reputation of our products. Additionally, if demand for our products is less than we expect, we may experience excess inventories and be forced to incur additional charges and our profitability may suffer. Our business, competitive position, results of operations or financial condition could be negatively impacted if supply is insufficient for our operations, if we experience excess inventories or if we are unable to adjust our production schedules or our purchases from suppliers to reflect changes in customer demand and market fluctuations on a timely basis.



#### A material disruption at a significant manufacturing facility could adversely affect our ability to generate sales and meet customer demand.

Our financial performance could be adversely affected as a result of our inability to meet customer demand for our products in the event of a material disruption at one of our significant manufacturing facilities. Equipment failures, natural disasters, power outages, fires, explosions, terrorism, adverse weather conditions, labor disputes or other influences could create a material disruption situation. Interruptions to production could increase our cost of sales, harm our reputation and adversely affect our ability to attract or retain our customers. Our business continuity plans may not be sufficient to address disruptions attributable to all magnitudes of natural disaster risks at our geographically disparate facilities. Any interruption in production capability could require us to make substantial capital expenditures to remedy the situation, which could adversely affect our financial condition and results of operations.

## Large or rapid increases in the costs of commodities and raw materials or substantial decreases in their availability could adversely affect our operations.

The primary raw materials that are used in our products include steel, plastic resin, brass, steel wire and rubber. Most of our suppliers are not currently parties to longterm contracts with us. Consequently, we are vulnerable to fluctuations in prices of such raw materials. Factors such as supply and demand, freight costs and transportation availability, inventory levels, the level of imports and general economic conditions may affect the prices of raw materials that we need. If we experience a significant increase in raw material prices, or if we are unable to pass along increases in raw material prices to our customers, our results of operations could be adversely affected. In addition, an increasing portion of our products are sourced from low cost regions. Changes in export laws, taxes and disruptions in transportation routes could adversely impact our results of operations.

# Regulatory and legal developments including changes to United States taxation rules, health care reform, conflict mineral supply chain compliance, governmental climate change initiatives and failure to comply with anti-corruption laws could negatively affect our financial performance.

Our operations and the markets in which we compete are subject to numerous federal, state, local and foreign governmental laws and regulations. Existing laws and regulations may be revised or reinterpreted and new laws and regulations, including with respect to taxation, health care reform, conflict minerals compliance and governmental climate change initiatives, may be adopted or become applicable to us or our customers. These regulations are complex, change frequently and have become more stringent over time. We cannot predict the form any such new laws or regulations will take or the impact any of these laws and regulations will have on our business or operations. Any significant change in any of these regulations could reduce demand for our products or increase our cost of producing these products.

Due to our global operations, we are subject to many laws governing international relations, including those that prohibit improper payments to government officials and commercial customers, and restrict where we can do business, what information or products we can supply to certain countries and what information we can provide to a non-U.S. government, including but not limited to the Foreign Corrupt Practices Act, UK Bribery Act and the U.S. Export Administration Act. Violations of these laws, which are complex, may result in criminal penalties or sanctions that could have a material adverse effect on our business reputation, financial condition and results of operations.

#### Environmental laws and regulations may result in additional costs.

We are subject to federal, state, local and foreign laws and regulations governing public and worker health and safety. Violations of these laws could cause us to incur unanticipated liabilities that could harm our operating results. Pursuant to such laws, governmental authorities have required us to contribute to the cost of investigating or remediating certain matters at current or previously owned and operated sites. In addition, we provided environmental indemnities in connection with the sale of certain businesses and product lines. Liability as an owner or operator, or as an arranger for the treatment or disposal of hazardous substances, can be joint and several and can be imposed without regard to fault. There is a risk that costs relating to these matters could be greater than what we currently expect or exceed our insurance coverage, or that additional remediation and compliance obligations could arise which require us to make material expenditures. In particular, more stringent environmental laws, unanticipated remediation requirements or the discovery of previously unknown conditions could materially harm our financial condition and operating results. We are also required to comply with various environmental laws and maintain permits, some of which are subject to discretionary renewal from time to time, for many of our businesses, and our businesses operations could be restricted if we are unable to renew existing permits or to obtain any additional permits that we may require.



#### Any loss of key personnel and the inability to attract and retain qualified employees could have a material adverse impact on our operations.

We are dependent on the continued services of key executives such as our Chief Executive Officer, Chief Financial Officer and other executives in charge of our segments. We currently do not have employment agreements with most of these or other officers. The departure of key personnel without timely replacement could severely disrupt our business operations. As recently announced, we have experienced planned and unplanned turnover within our executive team. If we experience significant delays in replacing these positions, we may find our operations to be adversely affected. Competition for highly trained personnel is intense and our competitors and others can be expected to attempt to hire our skilled employees from time to time. Additionally, we need qualified managers and skilled employees with technical and manufacturing industry experience to operate our businesses successfully. From time to time there may be shortages of skilled labor which may make it more difficult and expensive for us to attract and retain qualified individuals or our costs to do so increase significantly, our operations would be materially adversely affected.

# Our operations are highly dependent on information technology infrastructure and failures or security breaches of our networks could significantly affect our business.

We depend heavily on our information technology (IT) systems and infrastructure in order to achieve our business objectives. Government agencies and security experts have warned about growing risks from third parties such as: hackers, cyber-criminals, malicious insiders and other actors targeting confidential information and all types of IT systems. These third parties may engage in fraudulent activities, theft of confidential or proprietary information and sabotage. If we experience any of these third party activities, the resulting disruptions could impede our ability to record or process orders, manufacture and ship in a timely manner or otherwise carry on our business in the ordinary course. Our information systems could also be penetrated by outside parties intent on extracting information, corrupting information or disrupting business processes. Such unauthorized access could disrupt our business and could result in the loss of assets. Any such events could cause us to lose customers or revenue and could require us to incur significant expense to eliminate these problems and address related security concerns. While we attempt to mitigate these risks through controls, due diligence, training, surveillance and other measures, we remain vulnerable to information security threats.

## We are subject to litigation, including product liability and warranty claims that may adversely affect our financial condition and results of operations.

We are, from time to time, a party to litigation that arises in the normal course of our business operations, including product warranty and liability claims, contract disputes and environmental, asbestos, employment and other litigation matters. We face an inherent business risk of exposure to product liability and warranty claims in the event that the use of our products is alleged to have resulted in injury or other damage. While we currently maintain general liability and product liability insurance coverage in amounts that we believe are adequate, we may not be able to maintain this insurance on acceptable terms and the insurance may not provide sufficient coverage against potential liabilities that may arise. Any claims brought against us, with or without merit, may have an adverse effect on our business and results of operations as a result of potential adverse outcomes, the expenses associated with defending such claims, the diversion of our management's resources and time and the potential adverse effect to our business reputation.

## If our intellectual property protection is inadequate, others may be able to use our technologies and tradenames and thereby reduce our ability to compete, which could have a material adverse effect on us, our financial condition and results of operations.

We regard much of the technology underlying our services and products and the trademarks under which we market our products as proprietary. The steps we take to protect our proprietary technology may be inadequate to prevent misappropriation, or third parties may independently develop similar technology. We rely on a combination of patent, trademark, copyright and trade secret laws, employee and third-party non-disclosure agreements and other contracts to establish and protect our technology and other intellectual property rights. These agreements may be breached or terminated, and we may not have adequate remedies for any breach, and existing trade secrets, patent and copyright law may afford us limited protection. Policing unauthorized use of our intellectual property is difficult. A third party could copy or otherwise obtain and use our products or technology without authorization. Litigation may be necessary for us to defend against claims of infringement or to protect our intellectual property rights and could result in substantial cost to us and diversion of our efforts. Further, we might not prevail in such litigation which could harm our business.

We or our products could infringe on the intellectual property of others, which may cause us to engage in costly litigation and, if we are not successful, could cause us to pay substantial damages and prohibit us from selling our products.



Third parties may assert infringement or other intellectual property claims against us based on their patents or other intellectual property claims, and we may have to pay substantial damages, possibly including treble damages, if it is ultimately determined that our products infringe the intellectual property of others. We may have to obtain a license to sell our products if it is determined that our products infringe upon another party's intellectual property. We might be prohibited from selling our products before we obtain a license, which, if available at all, may require us to pay substantial royalties. Even if infringement claims against us are without merit, defending these types of lawsuits takes significant time, may be expensive and may divert management attention from other business concerns.

#### Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

As of August 31, 2017, we operated the following facilities (square footage in thousands):

|                      | Nun           | nber of Locations                  | Square Footage |       |        |       |  |  |
|----------------------|---------------|------------------------------------|----------------|-------|--------|-------|--|--|
|                      | Manufacturing | Distribution /<br>Sales /<br>Admin | Total          | Owned | Leased | Total |  |  |
| Industrial           | 10            | 8                                  | 18             | 219   | 580    | 799   |  |  |
| Energy               | 8             | 28                                 | 36             | 81    | 840    | 921   |  |  |
| Engineered Solutions | 11            | 4                                  | 15             | 751   | 740    | 1,491 |  |  |
| Corporate and other  | 1             | 4                                  | 5              | 353   | 164    | 517   |  |  |
|                      | 30            | 44                                 | 74             | 1,404 | 2,324  | 3,728 |  |  |

We consider our facilities suitable and adequate for the purposes for which they are used and do not anticipate difficulty in renewing existing leases as they expire or in finding alternative facilities. Our largest facilities are located in the United States, the United Kingdom, the Netherlands, Mexico, Turkey and China. We also maintain a presence in Australia, Azerbaijan, Brazil, Finland, France, Germany, Hungary, India, Indonesia, Italy, Japan, Kazakhstan, Norway, Singapore, South Africa, South Korea, Spain, Sweden and the United Arab Emirates. See Note 10, "Leases" in the notes to the consolidated financial statements for information regarding our lease commitments.

## Item 3. Legal Proceedings

We are a party to various legal proceedings that have arisen in the normal course of business. These legal proceedings typically include product liability, environmental, labor, patent claims and other disputes.

We have recorded reserves for estimated losses based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred as of the balance sheet date and the amount of the loss can be reasonably estimated. In our opinion, the resolution of these contingencies is not likely to have a material adverse effect on our financial condition, results of operations or cash flows. For further information refer to Note 16, "Commitments and Contingencies" in the notes to consolidated financial statements.

## Item 4. Mine Safety Disclosures

Not applicable.



## PART II

#### Item 5. <u>Market for Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity</u> Securities

The Company's Class A common stock is traded on the New York Stock Exchange under the symbol ATU. A September 30, 2017, there were 1,290 shareholders of record of Actuant Corporation Class A common stock. The high and low closing prices of the common stock were as follows for the previous two fiscal years:

| Fiscal Year | l Year Period                          |  | High        | Low |       |  |
|-------------|--|--|-------------|-----|-------|--|
| 2017        | June 1, 2017 to August 31, 2017        |  | \$<br>27.40 | \$  | 22.25 |  |
|             | March 1, 2017 to May 31, 2017          |  | 28.90       |     | 24.55 |  |
|             | December 1, 2016 to February 28, 2017  |  | 29.30       |     | 21.60 |  |
|             | September 1, 2016 to November 30, 2016 |  | 24.19       |     | 21.68 |  |
| 2016        | June 1, 2016 to August 31, 2016        |  | \$<br>27.26 | \$  | 21.70 |  |
|             | March 1, 2016 to May 31, 2016          |  | 27.29       |     | 22.98 |  |
|             | December 1, 2015 to February 29, 2016  |  | 24.80       |     | 21.12 |  |
|             | September 1, 2015 to November 30, 2015 |  | 25.10       |     | 17.57 |  |

## Dividends

In fiscal 2017, the Company declared a dividend of \$0.04 per common share payable on October 16, 2017 to shareholders of record on September 29, 2017. In fiscal 2016, the Company declared a dividend of \$0.04 per common share payable on October 14, 2016 to shareholders of record on September 30, 2016.

## Share Repurchases

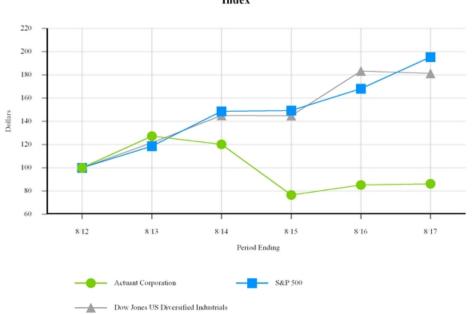
The Company's Board of Directors has authorized the repurchase of shares of the Company's common stock under publicly announced share repurchase programs. Since the inception of the initial share repurchase program in fiscal 2012, the Company has repurchased 20,439,434 shares of common stock for\$618 million. There were no share repurchases during the fiscal year ended August 31, 2017.

## Securities Authorized for Issuance under Equity Compensation Plans

The information required by Item 201(d) of Regulation S-K is provided under Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters, which is incorporated herein by reference.

## Performance Graph:

The graph below compares the cumulative 5-year total return of Actuant Corporation's common stock with the cumulative total returns of the S&P 500 index and the Dow Jones US Diversified Industrials index. The graph tracks the performance of a \$100 investment in our common stock and in each of the indexes (assuming the reinvestment of all dividends) from August 31, 2012 to August 31, 2017.



COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN Among Actuant Corporation, the S&P 500 Index, and the Dow Jones US Diversified Industrials Index

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|                                      | 8/12         | 8/13 |        | 8/14 |        | 8/15 |        | 8/16        | 8/17        |
|--------------------------------------|--------------|------|--------|------|--------|------|--------|-------------|-------------|
| Actuant Corporation                  | \$<br>100.00 | \$   | 127.20 | \$   | 120.23 | \$   | 76.52  | \$<br>85.24 | \$<br>86.18 |
| S&P 500                              | 100.00       |      | 118.70 |      | 148.67 |      | 149.38 | 168.13      | 195.43      |
| Dow Jones US Diversified Industrials | 100.00       |      | 121.52 |      | 145.06 |      | 144.89 | 183.36      | 181.27      |

The stock price performance included in this graph is not necessarily indicative of future stock price performance.

## Item 6. Selected Financial Data

The following selected historical financial data have been derived from the consolidated financial statements of the Company. The data should be read in conjunction with these financial statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

|  | Year Ended August 31, |        |    |            |        |            |        |        |    |        |
|--|-----------------------|--------|----|------------|--------|------------|--------|--------|----|--------|
|  |                       | 2017   |    | 2016       |        | 2015       |        | 2014   |    | 2013   |
|  |                       |        |    | (in millio | ns, ex | cept per s | hare o | data)  |    |        |
| Statement of Earnings Data <sup>(1)(2)</sup> :               |                       |        |    |            |        |            |        |        |    |        |
| Net sales  | \$                    | 1,096  | \$ | 1,149      | \$     | 1,249      | \$     | 1,400  | \$ | 1,280  |
| Gross profit   |                       | 380    |    | 403        |        | 462        |        | 547    |    | 507    |
| Selling, administrative and engineering expenses             |                       | 278    |    | 274        |        | 300        |        | 332    |    | 294    |
| Amortization of intangible assets                            |                       | 20     |    | 23         |        | 24         |        | 25     |    | 23     |
| Director & officer transition charges                        |                       | 8      |    | _          |        | _          |        |        |    | _      |
| Restructuring charges  |                       | 7      |    | 15         |        | _          |        | _      |    | _      |
| Gain (loss) on product line divestiture                      |                       | —      |    | 5          |        | _          |        | (13)   |    | _      |
| Impairment & other divestiture charges                       |                       | 117    |    | 187        |        | 84         |        | _      |    | _      |
| Operating (loss) profit                                      |                       | (50)   |    | (100)      |        | 54         |        | 203    |    | 190    |
| (Loss) earnings from continuing operations                   |                       | (66)   |    | (105)      |        | 20         |        | 141    |    | 148    |
|  |                       |        |    |            |        |            |        |        |    |        |
| Diluted (loss) earnings per share from continuing operations | \$                    | (1.11) | \$ | (1.78)     | \$     | 0.32       | \$     | 1.95   | \$ | 1.98   |
| Cash dividends per share declared                            | \$                    | 0.04   | \$ | 0.04       | \$     | 0.04       | \$     | 0.04   | \$ | 0.04   |
|  |                       |        |    |            |        |            |        |        |    |        |
| Diluted weighted average common shares                       |                       | 59,436 |    | 59,010     |        | 62,055     |        | 72,486 |    | 74,580 |
|  |                       |        |    |            |        |            |        |        |    |        |
| Balance Sheet Data (at end of period) <sup>(2)</sup> :       |                       |        |    |            |        |            |        |        |    |        |
| Cash   | \$                    | 230    | \$ | 180        | \$     | 169        | \$     | 109    | \$ | 104    |
| Assets   |                       | 1,517  |    | 1,439      |        | 1,637      |        | 1,857  |    | 2,119  |
| Debt   |                       | 562    |    | 580        |        | 588        |        | 390    |    | 515    |
| Net debt (debt less cash)                                    |                       | 332    |    | 400        |        | 419        |        | 281    |    | 411    |

(1) Results are from continuing operations and exclude the financial results of previously divested businesses reported as discontinued operations (former Electrical segment) in fiscals 2014 and 2013.

(2) We have completed various acquisitions that impact the comparability of the selected financial data. The results of operations for these acquisitions are included in our financial results for all periods subsequent to their acquisition date. The following table summarizes the significant acquisitions that were completed during the last five fiscal years (amounts in millions):

| Acquisition                       | Segment Date Completed |               | Sales (a) |    | Purchase F | Price |
|-----------------------------------|------------------------|---------------|-----------|----|------------|-------|
| Pipeline and Process Services (b) | Energy                 | March 2016    | \$        | 32 | \$         | 66    |
| Larzep, S.A.                      | Industrial             | February 2016 |           | 8  |            | 16    |
| Hayes Industries, Ltd.            | Industrial             | May 2014      |           | 25 |            | 31    |
| Viking SeaTech                    | Energy                 | August 2013   |           | 90 |            | 235   |

(a) Represents approximate annual sales at the time of the acquisition.

(b) Acquired the Middle East, Caspian and North Africa operations of Four Quest Energy Inc.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Background

As discussed in Item 1, "Business," we are a global diversified company that designs, manufactures and distributes a broad range of industrial products and systems and are organized into three reportable segments, Industrial, Energy and Engineered Solutions. The Industrial segment is primarily engaged in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, customized offshore vessel mooring solutions, as well as rope and cable solutions to the global oil & gas, power generation and energy markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various on and off-highway vehicle markets, as well as a variety of other products to the industrial and agriculture markets. Financial information related to the Company's segments is included in Note 15, "Business Segment, Geographic and Customer Information" in the notes to the consolidated financial statements.

#### **Business Update**

Our businesses provide an array of products and services across multiple markets and geographies which results in significant diversification. Beginning with the second half of fiscal 2017, we experienced improvements within the broad industrial landscape, mining, infrastructure, commercial and off-highway vehicle and agriculture markets, most notably within the Industrial and Engineered Solutions segments. We expect continued growth in these markets in fiscal 2018. However, reduced capital and maintenance spending in the oil & gas markets in the form of project cancellations, deferrals and scope reductions are expected to be a continuing headwind throughout much of fiscal 2018. As a result, we expect consolidated fiscal 2018 core sales (sales growth excluding the impact of acquisitions, divestitures and changes in foreign currency exchange rates) to be flat to 2% growth, compared to a 4% core decline in fiscal 2017.

Our Industrial segment is focused on accelerating global sales growth through geographic expansion, continuing emphasis on sales and marketing efforts, new product introductions and regional growth via second tier brands. We expect Industrial segment year-over-year core sales growth in the mid single digit range for the full year, with lower growth in the second half of fiscal 2018 due to more difficult comparables. Our Energy segment is expected to see continuing tough economic conditions in oil & gas markets. As a result, we anticipate a single digit core sales decline in fiscal 2018. The Energy segment remains focused on redirecting sales, marketing and engineering resources to non-oil & gas vertical markets and providing new and existing customers with critical products, services and solutions in a dynamic energy environment. Further, the Energy segment is executing a multi-phase restructuring initiative to manage structural costs to balance with current sales volumes. As part of our Energy segment portfolio management, during the fourth quarter of fiscal 2017, we reached an agreement to sell our Viking business. The divestiture will allow the Company to exit the offshore mooring business and significantly limit our exposure to the upstream, offshore oil & gas market. Additional portfolio management activities within the Energy segment in fiscal 2017, we reached an agreement to sell our Viking business. The divestiture will allow the Company to exit the offshore mooring business and significantly limit our exposure to the upstream, offshore oil & gas market. Additional portfolio management activities within the Energy segment in fiscal 2017 across the majority of served markets and additional content with existing OEMs). We experienced improving customer production rates in our Engineered Solutions segment in fiscal 2018 on stronger end user demand in the first half of the fiscal 2018, moderating in the second half of the year due primarily to anticipated reductions in on-road truck builds.

Across the Company, we are continuing the cost reduction programs initiated at the beginning of fiscal 2016. During fiscal 2016 and 2017, we incurred \$15 and \$7 million of restructuring costs, respectively. These restructuring costs related to facility consolidation, headcount reductions and operational improvement. Due to continuing challenging market conditions and operating results within our Energy segment, we are examining our cost structure, restructuring initiatives and service strategy to align our business with current market expectations and maximize available opportunities in the interim, including our segment consolidation and alignment. As such, the Company anticipates restructuring initiatives and related pre-tax charges continuing into fiscal 2018, including approximately \$10 million to \$14 million of additional restructuring charges during that time.

Pre-tax cost savings realized from executing these restructuring initiatives totaled approximately \$16 million in fiscal 2016 and fiscal 2017 combined. Realized cost savings were comprised of \$4 million within the Industrial segment, \$6 million within the Energy segment, \$5 million within the Engineered Solutions segment and \$1 million within Corporate. The Company anticipates realizing an incremental \$8 million to \$11 million in pre-tax cost savings in fiscal 2018 for all restructuring initiatives implemented in fiscals 2016 and 2017 and anticipated fiscal 2018 restructuring initiatives. Twenty percent of the anticipated future cost savings are expected to benefit the Industrial segment, another 50% are expected to benefit the Engineered Solutions segment and the remaining 10% are expected to benefit Corporate expenses. These gross cost savings are routinely offset by variations between years including

sales and production volume variances, annual incentive compensation expense differential and corresponding re-investment of savings into other initiatives.

We remain focused on improving our financial position and flexibility by adjusting our cost structure to reflect changes in demand levels and by proactively managing working capital and cash flow generation. At the same time, we remain laser-focused on developing and advancing our commercial effectiveness strategies, offering mission critical products and services and deepening relationships with loyal customers.

## Historical Financial Data (in millions)

|   |          |       | Year Ended | August 31, |          |      |
|---|----------|-------|------------|------------|----------|------|
|   | 2        | 017   | 20         | )16        | 201      | 5    |
| Statements of Earnings Data:                        |          |       |            |            |          |      |
| Net sales   | \$ 1,096 | 100 % | \$ 1,149   | 100 %      | \$ 1,249 | 100% |
| Cost of products sold                               | 716      | 65 %  | 746        | 65 %       | 787      | 63%  |
| Gross profit  | 380      | 35 %  | 403        | 35 %       | 462      | 37%  |
| Selling, administrative and engineering expenses    | 278      | 25 %  | 274        | 24 %       | 300      | 24%  |
| Director & officer transition charges               | 8        | 1 %   | —          | 0 %        | —        | 0%   |
| Restructuring charges                               | 7        | 1 %   | 15         | 1 %        | —        | 0%   |
| Loss on product line divestiture                    | —        | 0 %   | 5          | 0 %        | —        | 0%   |
| Amortization of intangible assets                   | 20       | 2 %   | 23         | 2 %        | 24       | 2%   |
| Impairment & other divestiture charges              | 117      | 11 %  | 187        | 16 %       | 84       | 7%   |
| Operating (loss) profit                             | (50)     | (5)%  | (100)      | (9)%       | 54       | 4%   |
| Financing costs, net                                | 30       | 3 %   | 29         | 3 %        | 28       | 2%   |
| Other expense, net                                  | 3        | 0 %   | 1          | 0 %        | —        | 0%   |
| (Loss) earnings before income tax (benefit) expense | (83)     | (8)%  | (130)      | (11)%      | 26       | 2%   |
| Income tax (benefit) expense                        | (17)     | (1)%  | (25)       | (2)%       | 6        | 0%   |
| Net (loss) earnings                                 | \$ (66)  | (6)%  | \$ (105)   | (9)%       | \$ 20    | 2%   |
|   |          |       |            |            |          |      |
| Other Financial Data:                               |          |       |            |            |          |      |
| Depreciation  | \$ 23    |       | \$ 25      |            | \$ 29    |      |
| Capital expenditures                                | 28       |       | 20         |            | 23       |      |

## Fiscal 2017 compared to Fiscal 2016

Consolidated sales in fiscal 2017 were \$1.10 billion, 5% lower than the prior year sales of \$1.15 billion. Core sales were down 4%, with solid core sales growth in both the Industrial and Engineered Solutions segments, offset by difficult market conditions in the Energy segment. Changes in foreign currency exchange rates unfavorably impacted sales comparisons by \$10 million, while fiscal 2016 net acquisitions and divestitures added sales of \$3 million. In addition to the impact of changes in foreign currency exchange rates, acquisitions, divestitures and end market conditions, the comparability of results between periods is impacted by sales levels, product mix and the timing and amount of restructuring costs and related benefits. Gross profit margins remained consistent year-over-year as a result of a balanced sales mix and realization of benefits from restructuring activities which were offset by difficult market conditions in the Energy segment. Additionally, fiscal 2017 results included \$8 million of director and officer transition charges as well as impairment and other divestiture charges related to the pending sale of the Viking business, while fiscal 2016 results included impairment charges related to the write-down of acquired goodwill, intangible assets and long-lived assets, which reduced operating profits.

#### Fiscal 2016 compared to Fiscal 2015

Consolidated sales in fiscal 2016 were \$1.15 billion, 8% lower than the prior year sales of \$1.25 billion. Core sales were down 6%, as a result of challenging end market conditions. Changes in foreign currency exchange rates also unfavorably impacted sales comparisons by \$45 million, while fiscal 2016 acquisitions added \$19 million of sales. Lower production levels and absorption of manufacturing costs, as well as unfavorable sales mix and restructuring charges (as we adjust our cost structure by consolidating facilities and reducing headcount) resulted in reduced operating profit margins in fiscal



2016. Additionally, fiscal 2016 and 2015 results both include impairment charges related to the write-down of acquired goodwill, intangible assets and long-lived assets, which reduced operating profit margins.

## Segment Results

#### Industrial Segment

The Industrial segment is a global supplier of branded hydraulic and mechanical tools to a broad array of end markets, including general maintenance and repair, industrial, oil & gas, mining, infrastructure and production automation. Its primary products include high-force hydraulic tools, production automation solutions and concrete stressing components and systems (collectively "Industrial Tools") and highly engineered heavy lifting solutions ("Heavy Lifting Technology"). The following table sets forth the results of operations for the Industrial segment (in millions):

|                    |    | Year   | r Ended August 3 | 1, |       |
|--------------------|----|--------|------------------|----|-------|
|                    | 2  | 2017   | 2016             |    | 2015  |
| Net Sales          | \$ | 380 \$ | 360              | \$ | 402   |
| Operating Profit   |    | 85     | 80               |    | 106   |
| Operating Profit % |    | 22.4%  | 22.2%            |    | 26.3% |

### Fiscal 2017 compared to Fiscal 2016

Fiscal 2017 Industrial segment net sales increased by \$20 million (6%) from fiscal 2016 to \$380 million. Excluding \$3 million of additional sales from the fiscal 2016 Larzep acquisition and a \$1 million unfavorable impact of changes in foreign currency exchange rates, fiscal 2017 core sales increased 5% on a year-over-year basis. The sales increase reflected broad based industrial tool demand growth (accelerating through the fiscal year) across all major geographies and end markets. Concrete tensioning products experienced modest core sales growth and heavy lifting technology sales were significantly lower year-over-year due to the lumpy nature of its project work. Operating profit margins improved 20 basis points from 22.2% in fiscal 2016 to 22.4% in fiscal 2017, as the margin expansion impact of incremental volume was offset by inefficient duplicate costs and delayed savings associated with facility consolidation efforts and ongoing investments in commercial and engineering activities. Restructuring charges were \$2 million and \$3 million in fiscal 2017 and 2016, respectively.

## Fiscal 2016 compared to Fiscal 2015

Fiscal 2016 Industrial segment net sales decreased by \$42 million (12)% from fiscal 2015 to \$360 million. Excluding \$4 million of additional sales from the fiscal 2016 Larzep acquisition and an \$8 million unfavorable impact of changes in foreign currency exchange rates, fiscal 2016 core sales declined 10% on a year-over-year basis. Sales declined due to reduced global industrial activity (especially in energy related markets), challenging end market conditions and cautious spending patterns by customers for heavy lifting and large infrastructure projects. Operating profit margins were 22.2% in fiscal 2016 compared to 26.3% in fiscal 2015. Lower production levels (absorption of fixed costs), unfavorable sales mix (which reduced margins by 125 basis points), as well as \$3 million of restructuring charges resulted in lower operating profit margins in fiscal 2016.

#### Energy Segment

The Energy segment provides products and maintenance services to the global energy markets, where safety, reliability, up-time and productivity are key value drivers. Products include joint integrity tools and connectors for oil & gas and power generation installations and high performance ropes, cables and umbilicals. In addition to these products, the Energy segment also provides mooring systems and joint integrity tools under rental arrangements, as well as technical manpower solutions. The following table sets forth comparative results of operations for the Energy segment (in millions):

|                               | <br>Year Ended August 31, |    |         |    |         |  |  |  |  |  |  |  |
|-------------------------------|---------------------------|----|---------|----|---------|--|--|--|--|--|--|--|
|                               | 2017                      |    | 2016    |    | 2015    |  |  |  |  |  |  |  |
| Net Sales                     | \$<br>310                 | \$ | 393     | \$ | 412     |  |  |  |  |  |  |  |
| Operating Loss <sup>(1)</sup> | (119)                     |    | (108)   |    | (41)    |  |  |  |  |  |  |  |
| Operating Loss %              | (38.4)%                   |    | (27.4)% |    | (10.0)% |  |  |  |  |  |  |  |

<sup>(1)</sup>Operating loss includes impairment and other divestiture charges of \$117 million for fiscal 2017,

\$141 million for fiscal 2016, and \$84 million for fiscal 2015.

#### Fiscal 2017 compared to Fiscal 2016

Fiscal 2017 Energy segment net sales decreased by \$83 million (21%) from fiscal 2016 to \$310 million, representing a core sales decline of 23% (excluding \$11 million of incremental sales from the fiscal 2016 Pipeline and Process Services acquisition and the \$7 million unfavorable impact of changes in foreign currency exchange rates). Core sales from our Energy Maintenance & Integrity product line decreased \$60 million (23%) in fiscal 2017, the result of the worsening impact of maintenance cancellations, deferrals and scope reductions. In addition, core sales in the Other Energy Solutions product line, consisting of rope and cable solutions and offshore marine mooring declined \$28 million (25%) in fiscal 2017 due to the continued impact of reduced customer spending on upstream offshore oil & gas related demand (exploration, drilling and commissioning activities) and competitive pricing pressures. Energy segment operating losses in fiscal 2017 included impairment and other divestiture charges of \$117 million related to the pending sale of the Viking business, while fiscal 2016 results included impairment charges of \$141 million related to the write-down of acquired goodwill, intangible assets and long-lived assets for our Cortland and Viking businesses, which reduced operating profits. Excluding the impairment and other divestiture charges, Energy segment operating profits margin was 0.0% and 8.4% for fiscal 2017 and 2016, respectively. Lower operating profit margin was the result of operating losses (excluding impairments) from our Other Energy Solutions product line. In addition, the operating loss in fiscal 2017 included \$3 million in provision for uncollectible receivables. Restructuring charges were \$2 million and \$6 million in fiscal 2017 and 2016, respectively.

### Fiscal 2016 compared to Fiscal 2015

Fiscal 2016 Energy segment net sales decreased by \$19 million from fiscal 2015 to \$393 million, a 2% core sales decline (excluding \$15 million of sales from the fiscal 2016 Pipeline and Process Services acquisition and the \$25 million unfavorable impact of changes in foreign currency exchange rates). Core sales from our Energy Maintenance & Integrity product line increased \$30 million (12%) in fiscal 2016, the result of strong global demand for technical manpower services on maintenance projects and a large subsea connector order. However, core sales in the Other Energy Solutions product line, consisting of rope and cable solutions and offshore marine mooring declined \$39 million (26%) in fiscal 2016 due to reduced industry capital spending, lower oil & gas prices and increased price pressure. Energy segment operating losses are the result of impairment charges of \$141 million and \$84 million in fiscal 2016 and 2015, respectively. Excluding the impairment charges, Energy segment operating profit margin was 8.4% and 10.4% for fiscal 2016 and 2015, respectively. Unfavorable sales mix, which reduced margins by 375 basis points due to sharply higher service revenue and reduced mooring rental activity as well as \$6 million of restructuring charges in fiscal 2016 were partially offset by restructuring savings.

#### Engineered Solutions Segment

The Engineered Solutions segment is a global designer and assembler of customized motion activation and control systems and other industrial products to various vehicle and other niche markets. The segment focuses on providing technical and highly engineered products, including actuation systems, mechanical power transmission products, engine air flow management systems, HMI interface solutions and other rugged electronic instrumentation. The following table sets forth comparative results of operations for the Engineered Solutions segment (in millions):

|                             |  |      |      |      | Year E | nded August 3 | 1, |      |
|-----------------------------|--|------|------|------|--------|---------------|----|------|
|                             |  |      |      | 2017 |        | 2016          |    | 2015 |
| Net Sales                   |  |      | \$   | 406  | \$     | 397           | \$ | 435  |
| Operating Profit (Loss) (1) |  |      |      | 17   |        | (43)          |    | 20   |
| Operating Profit (Loss) %   |  |      |      | 4.2% |        | (10.8)%       |    | 4.6% |
|                             |  | 0010 | <br> |      |        |               |    |      |

<sup>(1)</sup> Operating profit (loss) includes an impairment charge of \$46 million and loss on product line divestiture of \$5 million for fiscal 2016.

#### Fiscal 2017 compared to Fiscal 2016

Fiscal 2017 Engineered Solutions net sales increased \$9 million (2%) to \$406 million versus the prior year. Excluding the \$2 million unfavorable impact of foreign currency rate changes and \$11 million of prior year sales from the Sanlo product line we divested in fiscal 2016, core sales increased% in fiscal 2017. Core sales reflect continued sequential improvement in customer production rates across nearly all served off-highway markets including agriculture and construction, as well as robust sales to China's heavy-duty truck OEMs. Fiscal 2016 operating loss included a \$46 million impairment charge related to our maximatece business and a \$5 million loss on the Sanlo divestiture. Excluding the prior year impairment charge and loss on product line divestiture, Engineered Solutions segment operating profit margin was 4.2% and 2.0% for fiscal 2017 and 2016, respectively, which is the result of higher volumes and benefit of prior restructuring activities. Restructuring charges were \$3 million and \$5 million in fiscal 2017 and 2016, respectively.

## Fiscal 2016 compared to Fiscal 2015

Fiscal 2016 Engineered Solutions net sales decreased \$38 million (10%) to \$397 million versus the prior year. Excluding the \$12 million unfavorable impact of foreign currency rate changes and sales from the Sanlo product line that we divested in fiscal 2016, core sales declined 6% in fiscal 2016 due to lower sales to OEMs that were reducing excess inventory levels, coupled with unfavorable market conditions in off-highway vehicles and agriculture markets. The operating loss in fiscal 2016 resulted from a \$46 million impairment charge related to our maximatecc business and a \$5 million loss on the Sanlo divestiture. Operating profit margins were also adversely impacted by unfavorable product mix and reduced absorption on lower production volumes and inventory reduction efforts. In addition, restructuring costs to consolidate facilities and reduce headcount totaled \$5 million in fiscal 2016, which further reduced operating profit.

#### Corporate

Since corporate expenses are considered to be for general corporate purposes, we do not allocate these expenses to our segments. Corporate expenses increase for million in fiscal 2017 to \$33 million compared to \$29 million in fiscal 2016 and \$31 million in fiscal 2015. The increase in fiscal 2017 expenses was due to director and officer transition charges of \$8 million (comprised of compensation expense, accelerated equity vesting, severance, outplacement, legal signing bonus and relocation costs), partially offset by lower year-over-year professional fees tied to acquisition related costs incurred in the prior year and reductions in outside service and consulting expenses.

## Financing Costs, Net

Net financing costs stayed relatively consistent at \$30 million in fiscal 2017, \$29 million in fiscal 2016 and \$28 million in fiscal 2015.

#### Income Tax Expense

The Company's income tax expense or benefit is impacted by a number of factors, including the amount of taxable earnings generated in foreign jurisdictions with tax rates that are lower than the U.S. federal statutory rate, permanent items, state tax rates in the jurisdictions where we do business, and our ability to utilize various tax credits and loss carryforwards to reduce income tax expense. The Company's global operations, acquisition activity and specific tax attributes provide opportunities for continuous global tax planning initiatives to maximize tax credits and deductions. Income tax expense also includes the impact of provision to tax return adjustments, changes in valuation allowances and reserve requirements for unrecognized tax benefits. Pre-tax (loss) earnings, income tax (benefit) expense and effective income tax rate for the past three years were as follows:

|   | Year E            | Inded August 31 | ,  |        |
|---|-------------------|-----------------|----|--------|
|   | 2017              | 2016            |    | 2015   |
| (Loss) earnings before income tax (benefit) expense | \$<br>(82,691) \$ | (130,344)       | \$ | 25,391 |
| Income tax (benefit) expense                        | (16,478)          | (25,170)        |    | 5,519  |
| Effective income tax rate                           | 19.9%             | 19.3%           |    | 21.7%  |

The comparability of pre-tax (loss) earnings, income tax (benefit) expense and the related effective income tax rates are impacted by impairment and other divestiture charges. Fiscal 2017 results included \$117 million (\$109 million after tax) of impairment and other divestiture charges, while 2016 and 2015 results included \$187 million (\$169 million after tax) and \$84 million (\$83 million after tax) in impairment charges, respectively. Excluding the impairment and other divestiture charges, the fiscal 2017 effective tax rate was (24.4)%, which improved from the fiscal 2016 effective tax rate, excluding the impairment charge, of (13.7)% due to a favorable mix of taxable earnings, the benefits of tax planning initiatives and discrete tax



adjustments. The fiscal 2017 impairment and other divestiture charges generated an income tax benefit of \$8 million as deferred tax benefits were booked as part of the impairment and other divestiture charges; but will substantially reverse in the first half of fiscal 2018 when the sale transaction of the Viking business is expected to close (pending regulatory and governmental approvals) and those same deferred tax benefits are divested.

Both the current and prior year income tax provisions were impacted by the mix of earnings in foreign jurisdictions with income tax rates lower than the U.S. federal income tax rate and the amount of income tax benefits from global tax planning initiatives. The Company's (loss) earnings before income taxes, excluding impairment and other divestiture charges, included approximately 63% of earnings from foreign jurisdictions for fiscal 2017 compared to 53% in fiscal 2016. In addition, global tax planning initiatives resulting from certain business losses recognized for tax purposes from prior years for which no benefits were previously recognized resulted in a \$15 million benefit for fiscal 2017, while prior year tax planning related to certain currency gains and losses recognized for tax purposes resulted in a \$6 million benefit for fiscal 2016. The tax benefits related to tax planning initiatives in the current year are not expected to repeat in future periods due to certain tax attributes that are no longer available and subsequent changes in relevant tax law.

#### **Divestiture Activities**

During the fourth quarter of fiscal 2017, the Company signed a definitive agreement to sell the Viking business (Energy segment) for \$12 million, net of estimated transaction costs and working capital adjustment. The divestiture results in the Company's exit from the offshore mooring market and significantly limits our exposure to the upstream, offshore oil & gas market. As a result, the Company recognized impairment and other divestiture charges in fiscal 2017 of \$117 million, comprised of: (i) \$29 million cash charge related to the operating lease buyout of certain rental assets; (ii) non-cash impairment charge of \$85 million representing the excess of the net book value of assets held for sale to the anticipated proceeds which includes \$69 million related to the recognition in earnings of the cumulative effect of foreign currency rate changes since acquisition and (iii) \$3 million of other divestiture charges. The write down of net assets generated an income tax benefit of \$8 million in fiscal 2017; see Note 12, "Income Taxes" for further discussion. Refer to Note 5, "Divestiture Activities" in the notes to the consolidated financial statements for information regarding the carrying value of assets and liabilities held for sale as of August 31, 2017.

The results of the Viking business (which had net sales of \$19 million and operating loss of \$12 million in fiscal 2017) are not material to the consolidated financial results and are included in continuing operations. The sale transaction is expected to close in the first half of fiscal 2018 (pending regulatory and governmental approvals) and we anticipate recognizing an additional \$15 million to \$20 million in after tax charges upon closing.

## Liquidity and Capital Resources

At August 31, 2017, cash and cash equivalents was comprised of \$195 million of cash held by foreign subsidiaries and \$35 million held domestically. We periodically utilize income tax safe harbor provisions to make temporary short-term intercompany advances from our foreign subsidiaries to our U.S. parent. We had \$5 million, \$54 million and \$160 million in temporary intercompany advances outstanding at August 31, 2017, 2016 and 2015, respectively. The following table summarizes the cash flow attributable to operating, investing and financing activities (in millions):

|   |      | Year Ended August 31, |    |      |    |      |  |  |
|---|------|-----------------------|----|------|----|------|--|--|
|   | 2017 |                       |    | 2016 |    | 2015 |  |  |
| Net cash provided by operating activities | \$   | 88                    | \$ | 118  | \$ | 131  |  |  |
| Net cash used in investing activities     |      | 28)                   |    | (83) |    | (21) |  |  |
| Net cash used in financing activities     |      | [14]                  |    | (18) |    | (15) |  |  |
| Effect of exchange rate changes on cash   |      | 4                     |    | (5)  |    | (35) |  |  |
| Net increase in cash and cash equivalents | \$   | 50                    | \$ | 11   | \$ | 60   |  |  |

Cash flow from operations was \$88 million in fiscal 2017, a decrease of \$30 million from the prior year due primarily to lower cash earnings. These cash flows from operations and existing cash balances were utilized to fund \$28 million of capital expenditures and \$19 million of principal repayments on our term loan.

Cash flow from operating activities in fiscal 2016 were\$118 million, a \$13 million reduction from fiscal 2015 due to lower cash earnings, somewhat offset by improved working capital management, reduced cash tax payments and lower annual incentive compensation payments. Operating cash flows, \$7 million of proceeds from the sale leaseback of several facilities and existing cash balances were utilized to repurchase 712,955 shares of common stock (\$17 million) and fund \$82 million of acquisitions and \$20 million of capital expenditures.

Cash flow from operating activities in fiscal 2015 was \$131 million, while cash used in investing activities for net capital expenditures was \$21 million. Operating cash flows and borrowings under the Senior Credit Facility funded the \$212 million repurchase of approximately 8 million shares of the Company's common stock. The translational impact of the significant strengthening of the U.S. dollar in fiscal 2015 reduced our cash balances by \$35 million.

## Primary Working Capital Management

We use primary working capital as a percentage of sales as a key metric for working capital efficiency. We define this metric as the sum of net accounts receivable and net inventory less accounts payable, divided by the past three month's sales annualized. The following table shows the components of our primary working capital (amounts in millions):

|                             | <br>August 3 | 1, 2017 | <br>Augus | t 31, 2016 |
|-----------------------------|--------------|---------|-----------|------------|
|                             | \$           | PWC %   | <br>\$    | PWC %      |
| Accounts receivable, net    | \$<br>190    | 17 %    | \$<br>187 | 17 %       |
| Inventory, net              | 144          | 13 %    | 131       | 12 %       |
| Accounts payable            | (133)        | (12)%   | (115)     | (10)%      |
| Net primary working capital | \$<br>201    | 18 %    | \$<br>203 | 18 %       |

Total primary working capital was \$201 million at August 31, 2017 which decreased modestly compared to \$203 million at the August 31, 2016. The net impact of foreign currency exchange rates and acquisitions/divestiture activity were minimal during the year.

#### Liquidity

Our Senior Credit Facility matures on May 8, 2020, which includes a \$600 million revolving credit facility, a \$300 million term loan and a \$450 million expansion option. Quarterly principal payments of \$4 million on the term loan commenced on June 30, 2016, increased to \$8 million per quarter on June 30, 2017 and extend through March 31, 2020, with the remaining principal due at maturity. At August 31, 2017, we had \$230 million of cash and cash equivalents. Unused revolver capacity was\$597 million at August 31, 2017, of which \$101 million was available for borrowing. We believe that the revolver, combined with our existing cash on hand and anticipated operating cash flows will be adequate to meet operating, debt service, stock buyback, acquisition and capital expenditure funding requirements for the foreseeable future.

#### Seasonality and Working Capital

Although there are modest seasonal factors within certain of our businesses, on a consolidated basis, we do not experience material changes in seasonal working capital or capital resource requirements. We meet working capital and capital expenditure requirements through a combination of cash on hand, operating cash flow and revolver availability under our Senior Credit Facility.

Our receivables are derived from a diverse customer base spread across a number of industries, with our largest single customer generating approximately 3% of fiscal 2017 net sales.

#### **Capital Expenditures**

The majority of our manufacturing activities consist of assembly operations. We believe that our capital expenditure requirements are not as extensive as other industrial companies given the nature of our operations. Capital expenditures were \$28 million, \$20 million and \$23 million in fiscal 2017, 2016 and 2015, respectively. Capital expenditures for fiscal 2018 are expected to be \$25 - \$30 million, but could vary from that depending on business performance, growth opportunities and the amount of assets leased instead of purchased.

## **Commitments and Contingencies**

Given our desire to allocate cash flow and revolver availability to fund growth initiatives, we have historically leased most of our operating equipment and facilities. We lease certain facilities, computers, equipment and vehicles under various operating lease agreements, generally over periods ranging from one to twenty years. Under most arrangements, we pay the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable us to renew the lease based upon fair value rental rates on the date of expiration of the initial lease.

We are contingently liable for certain lease payments under leases of businesses that we previously divested or spun-off. Some of these businesses were subsequently sold to third parties. If any of these businesses do not fulfill their future lease payment obligations under the leases, we could be liable for such leases. The present value of future minimum lease payments



for these leases was \$13 million using a weighted average discount rate of 2.29% at August 31, 2017 (including \$11 million related to the former Electrical segment). As of August 31, 2017, the present value of future minimum lease payments on previously divested or spun-off businesses were as follows: \$3 million in fiscal 2018; \$2 million in each fiscal 2019, 2020 and 2021; \$1 million in fiscal 2022 and \$3 million in aggregate thereafter.

We had outstanding letters of credit totaling \$14 million and \$18 million at August 31, 2017 and 2016, respectively, the majority of which relate to commercial contracts and self-insured workers compensation programs.

#### **Contractual Obligations**

The timing of payments due under our contractual commitments is as follows (in millions):

|                                     |           |          |           | Pa | ayments Due |           |            |           |
|-------------------------------------|-----------|----------|-----------|----|-------------|-----------|------------|-----------|
|                                     | <br>2018  | 2019     | 2020      |    | 2021        | 2022      | Thereafter | Total     |
| Debt (short- and long-term)         | \$<br>30  | \$<br>30 | \$<br>218 | \$ | _           | \$<br>288 | \$<br>—    | \$<br>566 |
| Interest on long-term debt          | 25        | 24       | 23        |    | 16          | 14        |            | 102       |
| Operating leases                    | 28        | 23       | 19        |    | 13          | 11        | 13         | 107       |
| Rental asset lease buyout liability | 29        |          |           |    | _           | _         | —          | 29        |
| Deferred acquisition purchase price |           | 2        | —         |    | —           |           | —          | 2         |
|                                     | \$<br>112 | \$<br>79 | \$<br>260 | \$ | 29          | \$<br>313 | \$<br>13   | \$<br>806 |

Interest on long-term debt assumes the current interest rate environment and revolver borrowings consistent with August 31, 2017 debt levels. The rental asset lease buyout liability relates to the operating lease buyout of certain rental assets related to the pending sale of our Viking business. See Note 5, "Divestiture Activities" in the notes to the consolidated financial statements.

Our contractual obligations generally relate to amounts due under contracts with third party service providers. These contracts are primarily for real estate leases, information technology services and telecommunications services. Only those obligations that are not cancelable are included in the table.

We routinely issue purchase orders to numerous vendors for inventory and other supplies. These purchase orders are generally cancelable with reasonable notice to the vendor, and are therefore excluded from this table.

We have long-term obligations related to our deferred compensation, pension and postretirement plans that are excluded from this table, summarized in Note 11, "Employee Benefit Plans" in the notes to consolidated financial statements.

Our liability for unrecognized tax benefits was\$31 million at August 31, 2017, but is not included in the table of contractual obligations because the timing of the potential settlements of these uncertain tax positions cannot be reasonably estimated.

#### **Critical Accounting Policies**

We prepare our consolidated financial statements in conformity with U.S. generally accepted accounting principles ("GAAP"). This requires management to make estimates and assumptions that affect reported amounts and related disclosures. Actual results could differ from those estimates. The following policies are considered by management to be the most critical in understanding the judgments that are involved in the preparation of our consolidated financial statements and the uncertainties that could impact our results of operations, financial position and cash flows.

Revenue recognition: We recognize revenue when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable and collectability of the sales price is reasonably assured. For product sales, delivery does not occur until the passage of title and risk of loss have transferred to the customer (generally when products are shipped). Revenue from service and rental contracts are recognized when the services are provided or ratably over the contract term. Revenue for highly custom product sales with a project duration greater than three months and exceeding a value of approximately \$0.5 million is generally recognized under the percentage-of-completion method utilizing efforts expended or cost-to-cost input measures. Revenues for long-term contracts that do not meet these criteria are recognized under the completed contract method once delivery has occurred and passage of title and risk of loss have transfered to the customer. We record allowances for discounts, product returns and customer incentives at the time of sale as a reduction of revenue as such allowances can be reliably estimated based on historical experience and known trends. We also offer warranty on our products and accrue for warranty claims at the time of sale based upon the length of the warranty period, historical warranty cost trends and any other related information.

Inventories: Inventories are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of U.S. owned inventory (approximately 18% and 21% of total inventories at August 31,2017

and 2016, respectively). The first-in, first-out or average cost method is used for all other inventories. If the LIFO method were not used, the inventory balance would be higher than the amount in the consolidated balance sheet by \$4 million at both August 31,2017 and 2016, respectively. We perform an analysis of the historical sales usage of the individual inventory items on hand and a reserve is recorded to adjust inventory cost to market value. The inventory valuation assumptions used are based on historical experience. We believe that such estimates are made based on consistent and appropriate methods; however, actual results may differ from these estimates under different assumptions or conditions.

## Goodwill and Long-Lived Assets:

Goodwill Impairment Review, Estimates and Sensitivity: The purchase price allocation for acquired businesses typically results in recording goodwill and other intangible assets, which are a significant portion of our total assets. On an annual basis, or more frequently if triggering events occur, we compare the estimated fair value of our reporting units to their carrying value to determine if impairment exists. If the fair value of a reporting unit is less than its carrying value, an impairment loss is recorded. The estimated fair value represents the amount we believe a reporting unit could be bought or sold for in a current transaction between willing parties on an arms-length basis.

In estimating the fair value of a reporting unit, we generally use a discounted cash flow model, which is dependent on a number of assumptions including estimated future revenues and expenses, weighted average cost of capital, capital expenditures and other variables. The expected future revenue growth rates and operating profit margins are determined after taking into consideration our historical revenue growth rates and earnings levels, our assessment of future market potential and our expectations of future business performance. Under the discounted cash flow approach, the fair value is calculated as the sum of the projected discounted cash flows over a discrete seven year period plus an estimated terminal value. In certain circumstances, we also review a market approach in which a trading multiple is applied to a forecasted EBITDA (earnings before interest, income taxes, depreciation and amortization) of the reporting unit to arrive at the estimated fair value.

*Fiscal 2017 Year-End Impairment Test:* Our annual fiscal 2017 impairment review resulted in one reporting unit (Cortland) having an estimated fair value that exceeded the carrying value (expressed as a percentage of the carrying value) by less than 30%. While we believe that the Cortland business will generate positive cash flow and earnings in the long-term, the financial projections utilized in the impairment review considered both historical results, current challenging conditions in the global oil & gas markets and the strategic sales initiatives of the reporting unit. The future financial results of this reporting unit are dependent on the realization of savings from restructuring actions and material cost reductions, the timing and level of recovery in the global oil & gas markets and our ability to retain and win new business in the medical and other non-oil & gas markets. The assumptions that have the most significant impact on determination of the fair value of the Cortland reporting unit are the discount rate (10.4% at August 31, 2017) and sales growth rate, including 3.0% in the terminal year sales growth rate assumption by 100 basis points would decrease the estimated fair value by 9%. The carrying value of the Cortland reporting unit was \$90 million (including \$36 million in goodwill) at August 31, 2017.

*Fiscal 2016 Impairment Charge:* During the second quarter of fiscal 2016, we determined that there were interim "triggering events" that required a review of the recoverability of the goodwill and long-lived assets of three reporting units (Cortland, Viking and maximatecc).

Cortland and Viking Reporting Units: Continued unfavorable market conditions, including continued cuts in oil & gas capital spending, reduced exploration, drilling and commissioning activities and excess capacity for mooring rental assets, resulted in a 33% core sales decline in the second quarter of fiscal 2016 at Viking and Cortland, which comprise our Other Energy Services product line. As a result of lower projected sales and profits, we recognized a goodwill impairment charge of \$74 million.

Maximatecc Reporting Unit: The maximatecc reporting unit, including the legacy North American business and acquisitions of CrossControl (Europe) and Turotest (South America), manufactures severe-duty electronic instrumentation including displays and clusters, machine controls and sensors. These products are primarily marketed to industrial vehicle original equipment manufacturers ("OEMs") and system suppliers in a number of industries, including industrial, material hauling, construction, agriculture, forestry, mining, utility, cargo, marine and rail. Weakness in off-highway vehicle and agricultural markets, coupled with challenging overall industrial fundamentals, recent reductions in OEM customer build rates and production schedules (in order to reduce inventory levels) and delays in the start of production by certain European OEMs for new or updated design models resulted in reduced sales and profitability of the maximatecc business. As a result of lower projected sales and profits, we recognized a \$46 million impairment charge related to the goodwill of the maximatecc business.



*Fiscal 2015 Impairment Charge:* The dramatic decline in oil prices, reduced capital spending by asset owners and suspended drilling and exploration activities caused us to review the recoverability of goodwill, intangible assets and fixed assets of our Energy segment businesses during the second quarter of fiscal 2015. Similar to other energy industry suppliers, we revised our financial projections to reflect market conditions, including lower sales and profit levels. The uncertainty and volatility in the global oil & gas markets resulted in a second quarter fiscal 2015 goodwill impairment charge of \$40 million in our Cortland reporting unit and \$38 million in our Viking reporting unit.

Indefinite-lived intangibles (tradenames): Indefinite lived intangible assets are also subject to annual impairment testing. On an annual basis or more frequently if a triggering event occurs, the fair value of indefinite lived assets, based on a relief of royalty valuation approach, are evaluated to determine if an impairment charge is required. We recognized interim impairment charges to write-down the value of tradenames by \$17 million and \$6 million in fiscal 2016 and 2015, respectively, as the result of reduced sales projections and royalty rates, which reflected current and future profitability estimates.

Long-lived assets (fixed assets and amortizable intangible assets): We also review long-lived assets for impairment when events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable. If such indicators are present, we prepare an undiscounted operating cash flow analyses to determine if an impairment exists. If an impairment is determined to exist, any related impairment loss is calculated based on fair value.

In the fourth quarter of fiscal 2017, related to the pending sale of our Viking business, we recognized an \$85 million long-lived asset impairment, representing the excess of the net book value of assets held for sale over the anticipated proceeds which includes \$69 million related to the recognition in earnings of the cumulative effect of foreign currency rate changes since acquisition. See Note 5, "Divestiture Activities" in the notes to the consolidated financial statements for further discussion.

In the second quarter of fiscal 2016, the undiscounted operating cash flows of our Viking business did not exceed their carrying value and therefore a \$52 million longlived asset impairment was recognized, including \$28 million of amortizable intangible assets and \$24 million of fixed assets (primarily mooring rental assets).

A considerable amount of management judgment and assumptions are required in performing impairment tests, principally in determining the fair value of each reporting unit and the indefinite lived intangible assets. While we believe our judgments and assumptions are reasonable, different assumptions could change the estimated fair values and, therefore, future additional impairment charges could be required. Weakening industry or economic trends, disruptions to our business, loss of significant customers, inability to effectively integrate acquired businesses, unexpected significant changes or planned changes in the use of the assets or in entity structure and divestitures may adversely impact the assumptions used in the valuations and ultimately result in future impairment charges.

Business Combinations and Purchase Accounting: We account for business combinations using the acquisition method of accounting, and accordingly, the assets and liabilities of the acquired business are recorded at their respective fair values. The excess of the purchase price over the estimated fair value is recorded as goodwill. Assigning fair market values to the assets acquired and liabilities assumed at the date of an acquisition requires knowledge of current market values, and the values of assets in use, and often requires the application of judgment regarding estimates and assumptions. While the ultimate responsibility resides with management, for certain acquisitions we retain the services of certified valuation specialists to assist with assigning estimated values to certain acquired assets and assumed liabilities, including intangible assets and tangible long-lived asset. Acquired intangible assets, excluding goodwill, are valued using a discounted cash flow methodology based on future cash flows specific to the type of intangible asset purchased. This methodology incorporates various estimates and assumptions, the most significant being projected revenue growth rates, profit margins and forecasted cash flows based on the discount rate and terminal growth rate.

Employee Benefit Plans: We provide a variety of benefits to employees and former employees, including in some cases, pensions and postretirement health care. Plan assets and obligations are recorded based on an August 31 measurement date utilizing various actuarial assumptions such as discount rates, assumed rates of return on plan assets and health care cost trend rates. We determine the discount rate assumptions by referencing high-quality, long-term bond rates that are matched to the duration of our benefit obligations, with appropriate consideration of local market factors, participant demographics and benefit payment forecasts. At August 31, 2017 and 2016, the discount rate on domestic benefit plans was 3.60% and 3.45%, respectively. In estimating the expected return on plan assets, we consider historical returns, forward-looking considerations, inflation assumptions and the asset allocation strategy in investing such assets. Domestic benefit plan assets consist primarily of participating units in mutual funds, index funds and bond funds. The expected return on plan assets would not materially change fiscal 2018 domestic benefit plan expense.

We review actuarial assumptions on an annual basis and make modifications based on current rates and trends when appropriate. As required by U.S. GAAP, the effects of any modifications are recorded currently or amortized over future periods. Based on information provided by independent actuaries and other relevant sources, we believe that the assumptions used are reasonable; however, changes in these assumptions could impact our financial position, results of operations or cash flows. See Note 11, "Employee Benefit Plans" in the notes to the consolidated financial statements for further discussion.

Income Taxes: Judgment is required to determine the annual effective income tax rate, deferred tax assets and liabilities, reserves for unrecognized tax benefits and any valuation allowances recorded against net deferred tax assets. Our effective income tax rate is based on annual income, statutory tax rates, tax planning opportunities available in the various jurisdictions in which we operate and other adjustments. Our annual effective income tax rate includes the impact of discrete income tax matters including adjustments to reserves for uncertain tax positions and the benefits of various income tax planning activities. Tax regulations require items to be included in our tax returns at different times than these same items are reflected in our financial statements. As a result, the effective income tax rate in our financial statements differs from that reported in our tax returns. Some of these differences are permanent, such as expenses that are not deductible on our tax return, while others are temporary differences, such as amortization and depreciation expense.

Temporary differences create deferred tax assets and liabilities, which are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. We establish valuation allowances for our deferred tax assets when the amount of expected future taxable income is not large enough to utilize the entire deduction or credit. Relevant factors in determining the realizability of deferred tax assets include future taxable income, the expected timing of the reversal of temporary differences, tax planning strategies and the expiration dates of the various tax attributes.

<u>Use of Estimates:</u> We record reserves, asset write-downs or allowances for customer rebates, returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental matters, warranty claims, workers compensation claims, product and non-product litigation, acquisition earn out obligations and incentive compensation. These reserves require the use of estimates and judgment. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. We believe that such estimates are made on a consistent basis and with appropriate assumptions and methods. However, actual results may differ from these estimates.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risk from changes in foreign currency exchange rates and interest rates and, to a lesser extent, commodities. To reduce such risks, we selectively use financial instruments and other proactive management techniques. All hedging transactions are authorized and executed pursuant to clearly defined policies and procedures, which strictly prohibit the use of financial instruments for trading or speculative purposes. A discussion of our accounting policies for derivative financial instruments is included within Note 9, "Derivatives" in the notes to the consolidated financial statements.

*Foreign Currency Risk*—We maintain operations in the U.S. and various foreign countries. Our non-U.S. operations, the largest of which are located in Australia, the Netherlands, the United Kingdom, Mexico, United Arab Emirates and China, have foreign currency risk relating to receipts from customers, payments to suppliers and intercompany transactions denominated in foreign currencies. Under certain conditions, we enter into hedging transactions, primarily forward foreign currency swaps, that enable us to mitigate the potential adverse impact of foreign currency exchange rate risk (see Note 9, "Derivatives" in the notes to the consolidated financial statements for further information). We do not engage in trading or other speculative activities with these transactions, as established policies require that these hedging transactions relate to specific currency exposures.

The strengthening of the U.S. dollar can have an unfavorable impact on our results of operations and financial position as foreign denominated operating results are translated into U.S. dollars. To illustrate the potential impact of changes in foreign currency exchange rates on the translation of our results of operations, annual sales and operating profit were remeasured assuming a ten percent reduction in foreign exchange rates compared with the U.S. dollar. Under this assumption, annual sales and operating profit would have been \$53 million and \$3 million lower, respectively, for the twelve months ended August 31, 2017. This sensitivity analysis assumes that each exchange rate would change in the same direction relative to the U.S. dollar and excludes the potential effects that changes in foreign currency exchange rates may have on actual sales or price levels. Similarly, a ten percent decline in foreign currency exchange rates relative to the U.S. dollar on our August 31, 2017 financial position would result in \$58 million to equity (accumulated other comprehensive loss), as a result of non U.S. dollar denominated assets and liabilities being translated into U.S. dollars, our reporting currency.

Interest Rate Risk—We manage interest expense using a mixture of fixed-rate and variable-rate debt. A change in interest rates impacts the fair value of our 5.625% Senior Notes, but not our earnings or cash flow because the interest rate on such debt is fixed. Our variable-rate debt obligations consist primarily of revolver and term loan borrowings under our Senior Credit Facility. A ten percent increase in the average cost of our variable rate debt would have resulted in an approximate \$1 million increase in financing costs for the year ended August 31, 2017.



Commodity Risk—We source a wide variety of materials and components from a network of global suppliers. While such materials are typically available from numerous suppliers, commodity raw materials, such as steel and plastic resin are subject to price fluctuations, which could have a negative impact on our results. We strive to timely pass along such commodity price increases to customers to avoid profit margin erosion.

## Item 8. <u>Financial Statements and Supplementary Data</u>

|   | Page      |
|---|-----------|
| INDEX TO CONSOLIDATED FINANCIAL STATEMENTS  |           |
| Report of Independent Registered Public Accounting Firm   | <u>29</u> |
| Consolidated Statements of Operations for the years ended August 31, 2017, 2016 and 2015  | <u>30</u> |
| Consolidated Statements of Comprehensive Loss for the years ended August 31, 2017, 2016 and 2015  | <u>31</u> |
| Consolidated Balance Sheets as of August 31, 2017 and 2016  | <u>32</u> |
| Consolidated Statements of Cash Flows for the years ended August 31, 2017, 2016 and 2015  | <u>33</u> |
| Consolidated Statements of Shareholders' Equity for the years ended August 31, 2017, 2016 and 2015  | <u>34</u> |
| Notes to consolidated financial statements  | <u>35</u> |
| INDEX TO FINANCIAL STATEMENT SCHEDULE   |           |
| Schedule II—Valuation and Qualifying Accounts   | <u>64</u> |
| All other schedules are omitted because they are not applicable, not required or because the required information is included in the consolidated financial statements thereto. | or notes  |

#### **Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of Actuant Corporation:

In our opinion, the consolidated balance sheets and the related statements of operations, comprehensive loss, cash flows, and of shareholders' equity present fairly, in all material respects, the financial position of Actuant Corporation and its subsidiaries at August 31, 2017 and August 31, 2016, and the results of their operations and their cash flows for each of the three years in the period ended August 31, 2017 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2), presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of August 31, 2017, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; (ii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

Milwaukee, Wisconsin October 26, 2017

## ACTUANT CORPORATION CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share amounts)

|   |       | Year Ended August 31, |    |           |    |           |  |  |  |
|---|-------|-----------------------|----|-----------|----|-----------|--|--|--|
|   | 20    | 17                    |    | 2016      |    | 2015      |  |  |  |
| Net sales   | \$ 1, | 095,784               | \$ | 1,149,410 | \$ | 1,249,254 |  |  |  |
| Cost of products sold                               |       | 716,067               |    | 746,013   |    | 787,413   |  |  |  |
| Gross profit  |       | 379,717               |    | 403,397   |    | 461,841   |  |  |  |
| Selling, administrative and engineering expenses    |       | 277,488               |    | 274,497   |    | 299,601   |  |  |  |
| Amortization of intangible assets                   |       | 20,474                |    | 22,943    |    | 24,333    |  |  |  |
| Loss on product line divestiture                    |       | _                     |    | 5,092     |    | _         |  |  |  |
| Director & officer transition charges               |       | 7,784                 |    | _         |    | _         |  |  |  |
| Restructuring charges                               |       | 7,228                 |    | 14,571    |    | _         |  |  |  |
| Impairment & other divestiture charges              |       | 116,979               |    | 186,511   |    | 84,353    |  |  |  |
| Operating (loss) profit                             |       | (50,236)              |    | (100,217) |    | 53,554    |  |  |  |
| Financing costs, net                                |       | 29,703                |    | 28,768    |    | 28,057    |  |  |  |
| Other expense, net                                  |       | 2,752                 |    | 1,359     |    | 106       |  |  |  |
| (Loss) earnings before income tax (benefit) expense |       | (82,691)              |    | (130,344) |    | 25,391    |  |  |  |
| Income tax (benefit) expense                        |       | (16,478)              |    | (25,170)  |    | 5,519     |  |  |  |
| Net (loss) earnings                                 |       | (66,213)              |    | (105,174) |    | 19,872    |  |  |  |
| (Loss) earnings per share                           |       |                       |    |           |    |           |  |  |  |
| Basic   | \$    | (1.11)                | \$ | (1.78)    | \$ | 0.32      |  |  |  |
| Diluted   | \$    | (1.11)                | \$ | (1.78)    | \$ | 0.32      |  |  |  |
| Weighted average common shares outstanding          |       |                       |    |           |    |           |  |  |  |
| Basic   |       | 59,436                |    | 59,010    |    | 61,262    |  |  |  |
| Diluted   |       | 59,436                |    | 59,010    |    | 62,055    |  |  |  |

The accompanying notes are an integral part of these consolidated financial statements.

## ACTUANT CORPORATION CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (in thousands)

|   | Year Ended August 31, |    |           |    |           |  |  |  |  |
|---|-----------------------|----|-----------|----|-----------|--|--|--|--|
|   | 2017                  |    | 2016      |    | 2015      |  |  |  |  |
| Net (loss) earnings                                 | \$<br>(66,213)        | \$ | (105,174) | \$ | 19,872    |  |  |  |  |
| Other comprehensive income (loss), net of tax       |                       |    |           |    |           |  |  |  |  |
| Foreign currency translation adjustments            | 20,470                |    | (32,203)  |    | (143,703) |  |  |  |  |
| Pension and other postretirement benefit plans      | 4,092                 |    | (6,003)   |    | (1,506)   |  |  |  |  |
| Cash flow hedges                                    | —                     |    | 23        |    | (23)      |  |  |  |  |
| Total other comprehensive income (loss), net of tax | 24,562                |    | (38,183)  |    | (145,232) |  |  |  |  |
| Comprehensive loss                                  | \$<br>(41,651)        | \$ | (143,357) | \$ | (125,360) |  |  |  |  |

The accompanying notes are an integral part of these consolidated financial statements.

# ACTUANT CORPORATION

# CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

|   | <br>Augu        | ist 31, | ,        |  |
|---|-----------------|---------|----------|--|
|   | 2017            |         | 2016     |  |
| <u>A S S E T S</u>  |                 |         |          |  |
| Current assets  |                 |         |          |  |
| Cash and cash equivalents   | \$<br>229,571   | \$      | 179,604  |  |
| Accounts receivable, net  | 190,206         |         | 186,829  |  |
| Inventories, net  | 143,651         |         | 130,750  |  |
| Assets held for sale  | 21,835          |         |          |  |
| Other current assets  | <br>61,663      |         | 45,46    |  |
| Total current assets  | 646,926         |         | 542,652  |  |
| Property, plant and equipment   |                 |         |          |  |
| Land, buildings and improvements  | 43,737          |         | 41,504   |  |
| Machinery and equipment   | 227,535         |         | 268,362  |  |
| Gross property, plant and equipment   | 271,272         |         | 309,860  |  |
| Less: Accumulated depreciation  | (176,751)       |         | (195,85  |  |
| Property, plant and equipment, net  | <br>94,521      |         | 114,01   |  |
| Goodwill  | 530,081         |         | 519,27   |  |
| Other intangible assets, net  | 220,489         |         | 239,47   |  |
| Other long-term assets  | 24,938          |         | 23,24    |  |
| Total assets  | \$<br>1,516,955 | \$      | 1,438,66 |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY<br>Current liabilities<br>Trade accounts payable                                     | \$<br>133 387   | ¢       | 115.05   |  |
|   | \$<br>133,387   | \$      | 115,05   |  |
| Accrued compensation and benefits   | 50,939          |         | 46,90    |  |
| Current maturities of debt and short-term borrowings  | 30,000          |         | 18,75    |  |
| Income taxes payable<br>Liabilities held for sale   | 6,080           |         | 9,25     |  |
| Other current liabilities   | 101,083         |         | -        |  |
|   | <br>57,445      |         | 51,95    |  |
| Total current liabilities   | 378,934         |         | 241,912  |  |
| Long-term debt, net<br>Deferred income taxes  | 531,940         |         | 561,68   |  |
|   | 29,859          |         | 31,35    |  |
| Pension and postretirement benefit liabilities  | 19,862          |         | 25,66    |  |
| Other long-term liabilities<br>Total liabilities  | <br>55,821      |         | 57,09    |  |
| Commitments and contingencies (Note 16)   | 1,016,416       |         | 917,71   |  |
| Shareholders' equity  |                 |         |          |  |
| Class A common stock, \$0.20 par value per share, authorized 168,000,000 shares, issued 80,200,110 and 79,393,393 shares, |                 |         |          |  |
| respectively  | 16,040          |         | 15,87    |  |
| Additional paid-in capital  | 138,449         |         | 114,98   |  |
| Treasury stock, at cost, 20,439,434 shares  | (617,731)       |         | (617,73  |  |
| Retained earnings   | 1,191,042       |         | 1,259,64 |  |
| Accumulated other comprehensive loss  | (227,261)       |         | (251,82  |  |
| Stock held in trust   | (2,696)         |         | (2,64    |  |
| Deferred compensation liability   | <br>2,696       |         | 2,64     |  |
| Total shareholders' equity  | <br>500,539     |         | 520,95   |  |

Total liabilities and shareholders' equity

The accompanying notes are an integral part of these consolidated financial statements.

1,438,660

\$

1,516,955

\$

## ACTUANT CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

|  | Year Ended August 31, |    |           |    |           |  |
|--|-----------------------|----|-----------|----|-----------|--|
|  | <br>2017              |    | 2016      |    | 2015      |  |
| Operating Activities   |                       |    | <u> </u>  |    |           |  |
| Net (loss) earnings  | \$<br>(66,213)        | \$ | (105,174) | \$ | 19,872    |  |
| Adjustments to reconcile net (loss) earnings to net cash provided by operating activities: |                       |    |           |    |           |  |
| Non-cash items:  |                       |    |           |    |           |  |
| Impairment & other divestiture charges, net of tax benefit                                 | 108,860               |    | 169,056   |    | 82,635    |  |
| Depreciation and amortization  | 43,110                |    | 47,777    |    | 53,239    |  |
| Stock-based compensation expense   | 16,733                |    | 10,442    |    | 12,046    |  |
| Benefit for deferred income taxes  | (8,956)               |    | (17,403)  |    | (12,221)  |  |
| Amortization of debt issuance costs  | 1,657                 |    | 1,652     |    | 1,897     |  |
| Other non-cash adjustments   | 1,202                 |    | (517)     |    | 805       |  |
| Gain on disposal of business, net of tax benefit   | —                     |    | (1,557)   |    | —         |  |
| Changes in components of working capital and other:  |                       |    |           |    |           |  |
| Accounts receivable  | (3,475)               |    | 20,261    |    | 12,827    |  |
| Inventories  | (11,277)              |    | 10,202    |    | 6,608     |  |
| Trade accounts payable   | 18,117                |    | (7,727)   |    | (19,801)  |  |
| Prepaid expenses and other assets  | (5,367)               |    | (3,291)   |    | (8,761)   |  |
| Income taxes payable/receivable  | (11,298)              |    | (7,916)   |    | (11,629)  |  |
| Accrued compensation and benefits  | 3,752                 |    | 3,912     |    | (6,478)   |  |
| Other accrued liabilities  | 1,002                 |    | (2,020)   |    | 395       |  |
| Cash provided by operating activities  | <br>87,847            |    | 117,697   |    | 131,434   |  |
|  |                       |    |           |    |           |  |
| Investing Activities   |                       |    |           |    |           |  |
| Capital expenditures   | (28,195)              |    | (20,209)  |    | (22,516)  |  |
| Proceeds from sale of property, plant and equipment  | 570                   |    | 9,296     |    | 1,244     |  |
| Business acquisitions, net of cash acquired  | —                     |    | (81,916)  |    | _         |  |
| Proceeds from sale of product line, net of transaction costs                               |                       |    | 9,695     |    |           |  |
| Cash used in investing activities  | <br>(27,625)          |    | (83,134)  |    | (21,272)  |  |
|  |                       |    |           |    |           |  |
| Financing Activities   |                       |    |           |    |           |  |
| Net borrowings (repayments) on revolving credit facility                                   | —                     |    | (210)     |    | 220       |  |
| Principal repayments on term loan  | (10.550)              |    | (2.550)   |    | (2.275)   |  |
|  | (18,750)              |    | (3,750)   |    | (3,375)   |  |
| Proceeds from term loan  | (500)                 |    |           |    | 213,375   |  |
| Redemption of 5.625% Senior Notes  | (500)                 |    |           |    | (11,941)  |  |
| Purchase of treasury shares  | _                     |    | (17,101)  |    | (212,003) |  |
| Debt issuance costs  |                       |    |           |    | (2,025)   |  |
| Taxes paid related to the net share settlement of equity awards                            | (1,065)               |    | (1,409)   |    | (2,466    |  |
| Stock option exercises, related tax benefits and other                                     | 8,917                 |    | 6,416     |    | 5,396     |  |
| Payment of contingent acquisition consideration  | (742)                 |    |           |    |           |  |
| Cash dividend  | <br>(2,358)           |    | (2,376)   | _  | (2,598)   |  |
| Cash used in financing activities  | (14,498)              |    | (18,430)  |    | (15,417)  |  |
| Effect of exchange rate changes on cash  | 4,243                 |    | (5,375)   |    | (34,911)  |  |
| Net increase in cash and cash equivalents  | 49,967                |    | 10,758    |    | 59,834    |  |
| Cash and cash equivalents - beginning of period  | 179,604               |    | 168,846   |    | 109,012   |  |
| Cash and cash equivalents - end of period  | \$<br>229,571         | \$ | 179,604   | \$ | 168,846   |  |

The accompanying notes are an integral part of these consolidated financial statements.

## ACTUANT CORPORATION

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (in thousands)

|  | Comn             | ion Stock | Additional         |                   |                      | Accumulated<br>Other  | Stock            | Deferred                  | Total<br>Shareholders'<br>Equity |  |
|--|------------------|-----------|--------------------|-------------------|----------------------|-----------------------|------------------|---------------------------|----------------------------------|--|
|  | Issued<br>Shares | Amount    | Paid-in<br>Capital | Treasury<br>Stock | Retained<br>Earnings | Comprehensive<br>Loss | Held in<br>Trust | Compensation<br>Liability |                                  |  |
| Balance at August 31, 2014   | 78,481           | \$ 15,695 | \$ 93,449          | \$(388,627)       | \$1,349,602          | \$ (68,408)           | \$ (4,083)       | \$ 4,083                  | \$ 1,001,711                     |  |
| Net earnings   | _                | _         | —                  | —                 | 19,872               | —                     | —                | _                         | 19,872                           |  |
| Other comprehensive loss, net of tax                                 | —                | _         | —                  |                   | _                    | (145,232)             |                  | _                         | (145,232)                        |  |
| Stock contribution to employee benefit plans and other               | 12               | 4         | 459                | _                 |                      | _                     | _                | _                         | 463                              |  |
| Restricted stock awards  | 365              | 73        | (73)               | _                 | _                    | —                     | _                | —                         | —                                |  |
| Cash dividend (\$0.04 per share)                                     | _                | _         | _                  | _                 | (2,298)              |                       | —                |                           | (2,298)                          |  |
| Treasury stock repurchases   | _                | _         | _                  | (212,003)         | _                    | —                     | _                | —                         | (212,003)                        |  |
| Stock based compensation expense                                     | _                | _         | 12,046             | _                 | _                    |                       | —                |                           | 12,046                           |  |
| Stock option exercises   | 65               | 13        | 1,134              | _                 | _                    |                       | _                |                           | 1,147                            |  |
| Tax effect of stock option exercises and<br>restricted stock vesting | _                | _         | (2,955)            | _                 | _                    | _                     | _                | _                         | (2,955)                          |  |
| Stock issued to, acquired for and distributed from rabbi trust       | 10               | 2         | 248                | _                 | _                    | _                     | (209)            | 209                       | 250                              |  |
| Balance at August 31, 2015   | 78,933           | 15,787    | 104,308            | (600,630)         | 1,367,176            | (213,640)             | (4,292)          | 4,292                     | 673,001                          |  |
| Net loss   | _                | _         | _                  | _                 | (105,174)            | _                     | _                |                           | (105,174)                        |  |
| Other comprehensive loss, net of tax                                 | _                | _         | _                  | _                 | _                    | (38,183)              | _                | _                         | (38,183)                         |  |
| Stock contribution to employee benefit plans and other               | 20               | 4         | 449                | _                 | _                    | _                     | _                | _                         | 453                              |  |
| Restricted stock awards  | 235              | 47        | (47)               |                   | _                    |                       |                  |                           | _                                |  |
| Cash dividend (\$0.04 per share)                                     | _                |           | _                  |                   | (2,357)              | _                     |                  |                           | (2,357)                          |  |
| Treasury stock repurchases   | _                | _         | _                  | (17,101)          | _                    |                       | _                | _                         | (17,101)                         |  |
| Stock based compensation expense                                     | _                | _         | 10,442             | _                 | _                    |                       | _                |                           | 10,442                           |  |
| Stock option exercises   | 175              | 35        | 3,529              |                   | _                    |                       |                  |                           | 3,564                            |  |
| Tax effect of stock option exercises and restricted stock vesting    | _                | _         | (3,943)            | _                 | _                    | _                     | _                | _                         | (3,943)                          |  |
| Stock issued to, acquired for and distributed from rabbi trust       | 30               | 6         | 242                | _                 |                      | —                     | 1,646            | (1,646)                   | 248                              |  |
| Balance at August 31, 2016   | 79,393           | 15,879    | 114,980            | (617,731)         | 1,259,645            | (251,823)             | (2,646)          | 2,646                     | 520,950                          |  |
| Net loss   | _                | _         | _                  | _                 | (66,213)             |                       | _                | _                         | (66,213)                         |  |
| Other comprehensive income, net of tax                               | _                | _         | _                  | _                 | _                    | 24,562                | _                |                           | 24,562                           |  |
| Stock contribution to employee benefit plans and other               | 17               | 3         | 890                | _                 |                      | _                     | _                | _                         | 893                              |  |
| Restricted stock awards  | 397              | 79        | (79)               | _                 | _                    |                       |                  | _                         | _                                |  |
| Cash dividend (\$0.04 per share)                                     | _                | _         | _                  |                   | (2,390)              |                       |                  |                           | (2,390)                          |  |
| Stock based compensation expense                                     | _                | _         | 16,733             | _                 | _                    | _                     | _                | _                         | 16,733                           |  |
| Stock option exercises   | 374              | 75        | 7,687              |                   | _                    |                       |                  |                           | 7,762                            |  |
| Tax effect of stock option exercises and restricted stock vesting    | _                | _         | (2,042)            | _                 | _                    | _                     | _                | _                         | (2,042)                          |  |
| Stock issued to, acquired for and distributed from rabbi trust       | 19               | 4         | 280                | _                 | _                    | _                     | (50)             | 50                        | 284                              |  |
| Balance at August 31, 2017   | 80,200           | \$ 16,040 | \$ 138,449         | \$(617,731)       | \$1,191,042          | \$ (227,261)          | \$ (2,696)       | \$ 2,696                  | \$ 500,539                       |  |
| -  |                  |           |                    |                   |                      |                       |                  |                           |                                  |  |

The accompanying notes are an integral part of these consolidated financial statements.

#### ACTUANT CORPORATION

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1. Summary of Significant Accounting Policies

*Nature of Operations:* Actuant Corporation ("Actuant" or the "Company") is a global manufacturer of a broad range of industrial products and systems, organized into three reportable segments. The Industrial segment is primarily engaged in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, customized offshore mooring solutions, as well as rope and cable solutions to the global oil & gas, energy and other markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as a variety of other products to the industrial and agriculture markets.

*Consolidation and Presentation:* The consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly-owned. The results of companies acquired or disposed of during the year are included in the consolidated financial statements from the effective date of acquisition or until the date of divestiture. All intercompany balances, transactions and profits have been eliminated in consolidation. Certain prior year amounts have been reclassified to conform to current year presentation.

Cash Equivalents: The Company considers all highly liquid investments with original maturities of 90 days or less to be cash equivalents.

*Inventories:* Inventories are comprised of material, direct labor and manufacturing overhead, and are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of the U.S. owned inventory (18.0% and 21.0% of total inventories in 2017 and 2016, respectively). The first-in, first-out or average cost methods are used for all other inventories. If the LIFO method were not used, inventory balances would be higher than reported amounts in the consolidated balance sheets by \$3.9 million and \$3.7 million at August 31, 2017 and 2016, respectively.

The nature of the Company's products is such that they generally have a very short production cycle. Consequently, the amount of work-in-process at any point in time is minimal. In addition, many parts or components are ultimately either sold individually or assembled with other parts making a distinction between raw materials and finished goods impractical to determine. Other locations maintain and manage their inventories using a job cost system where the distinction of categories of inventory by state of completion is also not available. As a result of these factors, it is neither practical nor cost effective to segregate the amounts of raw materials, work-in-process or finished goods inventories at the respective balance sheet dates, as segregation would only be possible as the result of physical inventories which are taken at dates different from the balance sheet dates.

Property, Plant and Equipment: Property, plant and equipment are stated at cost. Plant and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets, ranging from ten to forty years for buildings and improvements and two to fifteen years for machinery and equipment. Equipment includes assets (joint integrity tools) which are rented to customers of our Energy segment businesses. Leasehold improvements are amortized over the life of the related asset or the term of the lease, whichever is shorter.

Goodwill and Other Intangible Assets: Other intangible assets with definite lives, consisting primarily of purchased customer relationships, patents, trademarks and noncompete agreements, are amortized over periods from one to twenty-five years. Goodwill and other intangible assets with indefinite lives are not subject to amortization, but are subject to annual impairment testing.

The Company's goodwill is tested for impairment annually, during the fourth quarter, or more frequently if events or changes in circumstances indicate that goodwill might be impaired. The Company performs impairment reviews for its reporting units using a fair value method based on management's judgments and assumptions. In estimating the fair value, the Company utilizes a discounted cash flow model, which is dependent on a number of assumptions including estimated future revenues and expenses, weighted average cost of capital, capital expenditures and other variables. The estimated fair value of the reporting unit is compared to the carrying amount of the reporting unit, including goodwill. If the carrying value of the reporting unit exceeds its fair value, an impairment loss is recorded. Indefinite lived intangible assets are also subject to an annual impairment test. On an annual basis, or more frequently if events or changes in circumstances indicate that the asset might be impaired, the fair value of the indefinite lived intangible assets are evaluated by the Company to determine if an impairment charge is required. A considerable amount of management judgment is required in performing impairment tests, principally in determining the fair value of each reporting unit and the indefinite lived intangible assets.

*Product Warranty Costs*: The Company generally offers its customers a warranty on products sold, although warranty periods may vary by product type and application. The reserve for future warranty claims is based on historical claim rates and current warranty cost experience. The following is a rollforward of the changes in product warranty reserves for fiscal years 2017 and 2016 (in thousands):

|   | 2017        | 2016        |
|---|-------------|-------------|
| Beginning balance                           | \$<br>5,592 | \$<br>3,719 |
| Provision for warranties                    | 5,608       | 5,985       |
| Warranty payments and costs incurred        | (4,714)     | (4,058)     |
| Impact of changes in foreign currency rates | 130         | (57)        |
| Warranty reserve of acquired business       | _           | 3           |
| Ending balance                              | \$<br>6,616 | \$<br>5,592 |

*Revenue Recognition:* The Company recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable and collectability of the sales price is reasonably assured. For product sales, delivery does not occur until the passage of title and risk of loss have transferred to the customer (generally when products are shipped). Revenue from services and rental contracts are recognized when the services are provided or ratably over the contract term. Revenue for highly custom product sales with a project duration greater than three months and exceeding a value of approximately \$0.5 million is generally recognized under the percentage-of-completion method utilizing efforts expended or cost-to-cost input measures. Revenues for long-term contracts that do not meet these criteria are recognized under the completed contract method once delivery has occurred and passage of title and risk of loss have transfered to the customer. Uncarned revenue related to long-term customer contracts was \$10.1 million and \$7.7 million at August 31, 2017 and 2016, respectively. Customer sales are recorded net of allowances for returns and discounts, which are recognized as a deduction from sales at the time of sale. The Company commits to one-time or on-going trade discounts and promotions with customers that require the Company to estimate and accrue the ultimate costs of such programs. The Company generally does not require collateral or other security for receivables and provides for an allowance for doubtful accounts based on historical experience and a review of its existing receivables. Accounts receivable are stated net of an allowance for doubtful accounts of \$11.2 million and \$7.8 million at August 31, 2017 and 2016, respectively.

Shipping and Handling Costs: The Company records costs associated with shipping its products in cost of products sold.

Research and Development Costs: Research and development costs consist primarily of an allocation of overall engineering and development resources and are expensed as incurred. Such costs incurred in the development of new products or significant improvements to existing products were \$21.9 million, \$18.3 million and \$17.7 million in fiscal 2017, 2016 and 2015, respectively. The Company also incurs significant costs in connection with fulfilling custom orders and developing solutions for unique customer needs which are not included in these research and development expense totals.

Other Income/Expense: Other income and expense primarily consists of net foreign currency exchange transaction losses of \$3.1 million, \$1.3 million and \$0.1 million in fiscal 2017, 2016 and 2015, respectively.

*Financing Costs:* Financing costs represent interest expense, financing fees and amortization of debt issuance costs, net of interest income. Interest income was\$1.2 million, \$1.7 million and \$1.9 million for fiscal 2017, 2016 and 2015, respectively.

*Income Taxes:* The provision for income taxes includes federal, state, local and non-U.S. taxes on income. Tax credits, primarily for non-U.S. earnings, are recognized as a reduction of the provision for income taxes in the year in which they are available for U.S. tax purposes. Deferred taxes are provided on temporary differences between assets and liabilities for financial and tax reporting purposes as measured by enacted tax rates expected to apply when temporary differences are settled or realized. Future tax benefits are recognized to the extent that realization of those benefits is considered to be more likely than not. A valuation allowance is established for deferred tax assets for which realization is not more likely than not of being realized. The Company has not provided for any residual U.S. income taxes on unremitted earnings of non-U.S. subsidiaries as such earnings are intended to be indefinitely reinvested. The Company recognizes interest and penalties related to unrecognized tax benefits in income tax expense.

Foreign Currency Translation: The financial statements of the Company's foreign operations are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities and an appropriate weighted average exchange rate for each applicable period for revenues and expenses. Translation adjustments are reflected in the consolidated balance sheets and consolidated statements of shareholders' equity caption "Accumulated Other Comprehensive Loss."

Accumulated Other Comprehensive Loss: The following is a summary of the Company's accumulated other comprehensive loss (in thousands):

|  | Augu          | st 31,     |
|--|---------------|------------|
|  | 2017          | 2016       |
| Foreign currency translation adjustments                   | \$<br>207,804 | \$ 228,274 |
| Pension and other postretirement benefit plans, net of tax | 19,457        | 23,549     |
| Accumulated other comprehensive loss                       | \$<br>227,261 | \$ 251,823 |

*Use of Estimates:* The Company has recorded reserves for customer rebates, returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental matters, warranty claims, workers compensation claims, product and non-product litigation and incentive compensation. These reserves require the use of estimates and judgment. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. The Company believes that such estimates are made with consistent and appropriate assumptions. Actual results may differ from these estimates.

#### New Accounting Pronouncements

In April 2015, the FASB issued ASU 2015-03, *Simplifying the Presentation of Debt Issuance Costs*, which includes amendments that require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. Under the new guidance, the recognition and measurement of debt issuance costs is not affected. This guidance was adopted on September 1, 2016. As a result of adoption, debt issuance costs of \$3.9 million were reclassified from other long-term assets to long-term debt, net (contra liability) on the balance sheet as of August 31, 2016. In August 2015, the FASB issued ASU 2015-15, *Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements* further clarifying that ASU 2015-03 relates only to the presentation of debt issuance costs related to term loans and does not relate to lines-of-credit or revolvers. As such, the debt issuance costs related to the Company's revolver remain classified in other long-term assets.

In September 2015, the FASB issued ASU 2015-16, *Simplifying the Accounting for Measurement-Period Adjustments*, which eliminates the requirement to retrospectively account for changes to provisional amounts initially recorded in a business acquisition opening balance sheet. This guidance was adopted on September 1, 2016. The adoption did not have a material impact on the financial statements of the Company.

In October 2016, the FASB issued ASU 2016-16, *Intra-Entity Transfers of Assets Other Than Inventory*, which amends the existing guidance to prohibit immediate recognition of the current and deferred income tax impacts of intra-entity asset transfers. The ASU eliminates this prohibition for all intra-entity asset transfers, except inventory. This guidance was adopted, on a modified retrospective basis, at September 1, 2016. The adoption did not have a material impact on the cumulative retained earnings or on the condensed consolidated financial statements of the Company.

In January 2017, the FASB issued ASU 2017-04, *Simplifying the Test for Goodwill Impairment*, which removes the requirement to compare the implied fair value of goodwill with its carrying amount as part of step 2 of the goodwill impairment test. As a result, under the ASU, an entity should perform its annual, or interim, goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount and should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the impairment loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. This guidance was adopted in the fourth quarter of fiscal 2017 in connection with our annual impairment testing, though no impairment charges resulted from our 2017 impairment testing.

In March 2017, the FASB issued ASU 2017-07, *Compensation-Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost,* which changes how employers that sponsor defined benefit pension or other postretirement benefit plans present the net periodic benefit cost in the income statement. The new guidance requires the service cost component of net periodic benefit cost to be presented in the same income statement line items as other employee compensation costs arising from services rendered during the period. Other components of the net periodic benefit cost are to be stated separately from service cost and outside of operating income. This guidance is effective for fiscal years beginning after December 15, 2017 (fiscal 2019 for the Company) and interim periods within those annual periods. The amendment is to be applied retrospectively. Due to a majority of the Company's retirement benefit plans being frozen and the net periodic cost not believe that adoption of this guidance will have a significant impact on the financial statements of the Company.

In March 2016, the FASB issued ASU 2016-09, *Stock Compensation: Improvements to Employee Share-Based Payment Accounting*, which will simplify several aspects of accounting for share-based payment transactions. The guidance will require, among other items, that all excess tax deficiencies or benefits be recorded as income tax expense or benefit in the statement of earnings and not in additional paid-in capital (shareholder's equity). This guidance is effective for fiscal years beginning after December 15, 2016 (fiscal 2018 for the Company) and interim periods within those annual periods. The impact of the adoption of this guidance will have the following effects:

- add additional income tax expense (benefit) in the statement of operations which will create volatility in the Company's effective tax rate:
- the Company will no longer reclassify the excess tax benefit from operating activities to financing activities in the consolidated statement of cash flows;
- impact our computation of diluted earnings per share as the Company will exclude the excess tax benefit from the assumed proceeds available to repurchase shares.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*. Under ASU 2014-09 and subsequent updates included in ASU 2016-10, ASU 2016-12 and ASU 2017-13, an entity will recognize revenue when it transfers promised goods or services to customers in an amount that reflects what it expects to receive in exchange for the goods or services. It also requires more detailed disclosures to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. This guidance is effective for fiscal years beginning on or after December 15, 2017 (fiscal 2019 for the Company). The Company has begun assessing its various revenue streams to identify performance obligations under these ASUs and the key aspects of the standard that will impact the Company's revenue recognition process. Based upon our preliminary assessments, these standards may impact our allocation of contract revenue between various products and services and the timing of when those revenues are recognized, but do not expect a material or significant impact to amounts recognized. Given the diversity of its commercial arrangements, the Company is continuing to assess the impact these standards may have on its consolidated results of operation, financial position, cash flows and financial statement disclosures.

In February 2016, the FASB issued ASU 2016-02, *Leases*, to increase transparency and comparability among organizations by recognizing all lease transactions (with terms in excess of 12 months) on the balance sheet as a lease liability and a right-of-use asset. This guidance is effective for fiscal years beginning after December 15, 2018 (fiscal 2020 for the Company), including interim periods within those fiscal years. Upon adoption, the lessee will apply the new standard retrospectively to all periods presented or retrospectively using a cumulative effect adjustment in the year of adoption. The Company is currently gathering, documenting and analyzing lease agreements related this ASU and anticipates material additions to the balance sheet upon adoption of right-of-use assets, offset by the associated liabilities, due to our routine use of operating leases over time.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows (Topic 230), Classification of Certain Cash Receipts and Cash Payments*, to address how certain cash receipts and cash payments are presented and classified in the statement of cash flows. This update addresses eight specific cash flow issues with the objective of reducing the existing diversity in practice. This guidance is effective for fiscal years beginning after December 15, 2017 (fiscal 2019 for the Company), including interim periods within those fiscal years. This update will require adoption on a retrospective basis unless it is impracticable to apply. The Company does not believe that this guidance will have a significant impact on its presentation of the statement of cash flows.

#### Note 2. Director & Officer Transition Charges

During the year-ended August 31, 2017, the Company recorded separation and transition charges of \$7.8 million in connection with the retirement of one director of the Company's Board of Directors and the transition of the Executive Vice President/Chief Financial Officer. The charges were mainly comprised of compensation expense for accelerated equity vesting, severance, outplacement, legal, signing bonus and relocation costs.

### Note 3. Restructuring Charges

The Company has committed to various restructuring initiatives including workforce reductions, plant consolidations to reduce manufacturing overhead, satellite office closures, the continued movement of production and product sourcing to low cost alternatives and the centralization and standardization of certain administrative functions. Total restructuring charges for these activities were \$7.2 million and \$14.6 million for the year-ended August 31, 2017 and 2016, respectively and impacted all segments. Liabilities for severance will generally be paid during the next twelve months, while future lease payments related to facilities vacated as a result of restructuring will be paid over the underlying remaining lease terms.

The following rollforwards summarize restructuring reserve activity by segment (in thousands):

|   |    | Year Ended August 31, 2017 |    |         |    |                         |    |           |    |         |  |
|---|----|----------------------------|----|---------|----|-------------------------|----|-----------|----|---------|--|
|   | Iı | ıdustrial                  |    | Energy  |    | Engineered<br>Solutions |    | Corporate |    | Total   |  |
| Balance as of August 31, 2016               | \$ | 1,343                      | \$ | 3,021   | \$ | 1,863                   | \$ | 46        | \$ | 6,273   |  |
| Restructuring charges                       |    | 1,687                      |    | 1,942   |    | 3,488                   |    | 111       |    | 7,228   |  |
| Cash payments                               |    | (2,384)                    |    | (1,460) |    | (3,582)                 |    | (83)      |    | (7,509) |  |
| Other non-cash uses of reserve              |    | (436)                      |    | (41)    |    | (6)                     |    | (44)      |    | (527)   |  |
| Impact of changes in foreign currency rates |    | (8)                        |    | 151     |    | 29                      |    | —         |    | 172     |  |
| Balance as of August 31, 2017               | \$ | 202                        | \$ | 3,613   | \$ | 1,792                   | \$ | 30        | \$ | 5,637   |  |

|   |     | Year Ended August 31, 2016 |    |         |    |                         |    |           |    |         |
|---|-----|----------------------------|----|---------|----|-------------------------|----|-----------|----|---------|
|   | Inc | dustrial                   |    | Energy  |    | Engineered<br>Solutions |    | Corporate |    | Total   |
| Balance as of August 31, 2015               | \$  | _                          | \$ | _       | \$ | _                       | \$ | _         | \$ | _       |
| Restructuring charges                       |     | 3,158                      |    | 5,544   |    | 5,411                   |    | 458       |    | 14,571  |
| Cash payments                               |     | (1,772)                    |    | (2,345) |    | (3,199)                 |    | (203)     |    | (7,519) |
| Other non-cash uses of reserve              |     | (54)                       |    | (166)   |    | (364)                   |    | (209)     |    | (793)   |
| Impact of changes in foreign currency rates |     | 11                         |    | (12)    |    | 15                      |    | _         |    | 14      |
| Balance as of August 31, 2016               | \$  | 1,343                      | \$ | 3,021   | \$ | 1,863                   | \$ | 46        | \$ | 6,273   |

## Note 4. Acquisitions

During the fourth quarter of fiscal 2017, the Company signed a definitive agreement to purchase Mirage, a manufacturer of industrial and energy maintenance tools, for approximately \$16 million, plus potential future performance-based consideration. The acquisition is expected to close in the first half of fiscal 2018, pending pre-close conditions.

The Company completed two business acquisitions during the last three years. These acquisitions resulted in the recognition of goodwill in the Company's consolidated financial statements because the purchase prices reflected the future earnings and cash flow potential of these companies, as well as the complementary strategic fit and resulting synergies these businesses bring to existing operations.

The Company makes an initial allocation of the purchase price, at the date of acquisition, based upon the fair value of the acquired assets and assumed liabilities. The Company obtains this information during due diligence and through other sources. If additional information is obtained about these assets and liabilities within the measurement period (not to exceed one year from the date of acquisition), the Company will refine its estimates of fair value and adjust the purchase price allocation accordingly.

## Fiscal 2016 Acquisitions:

The Company acquired the stock of Larzep, S.A. ("Larzep") on February 17, 2016 for a purchase price of \$15.9 million, net of cash acquired. This Industrial segment tuck-in acquisition is headquartered in Mallabia, Spain and is a supplier of hydraulic tools and solutions. The purchase price allocation resulted in \$9.7 million of goodwill (which is not deductible for tax purposes) and \$4.8 million of intangible assets, including \$3.6 million of customer relationships and \$1.2 million of tradenames.

The Company also acquired the assets of the Middle East, Caspian and the North African business of FourQuest Energy Inc. ("Pipeline and Process Services") for\$65.5 million on March 30, 2016. This Hydratight tuck-in acquisition was funded with existing cash and expands the geographic presence and service offerings of the Energy segment, including pipeline pre-commissioning, engineering, chemical cleaning and leak testing. The purchase price resulted in \$37.4 million of goodwill (which is not deductible for tax purposes) and \$8.7 million of intangible assets, including \$8.0 million of customer relationships and \$0.7 million of non-compete agreements. During fiscal 2017, goodwill related to this acquisition increased by \$1.1 million as a result of adjustments to reflect the fair value of acquired accounts receivable and accounts payable.

Total sales in fiscal 2017 and 2016 for these two acquired business were\$32.8 million and \$19.1 million, respectively. The Company incurred acquisition transaction costs of \$2.1 million in fiscal 2016 (included in selling, administrative and engineering expenses in the consolidated statement of operations), related to these two acquisitions.

The following unaudited pro forma operating results give effect to these two acquisitions as though the transactions and related financing activities had occurred on September 1, 2014 (in thousands, except per share amounts).

|                                   | <br>2016        |    | 2015      |
|-----------------------------------|-----------------|----|-----------|
| Net Sales                         | <br>            |    |           |
| As reported                       | \$<br>1,149,410 | \$ | 1,249,254 |
| Pro Forma                         | 1,175,304       |    | 1,275,965 |
| Net (loss) earnings               |                 |    |           |
| As reported                       | \$<br>(105,174) | \$ | 19,872    |
| Pro Forma                         | (100,927)       |    | 20,361    |
| Basic (loss) earnings per share   |                 |    |           |
| As reported                       | \$<br>(1.78)    | \$ | 0.32      |
| Pro Forma                         | (1.71)          |    | 0.33      |
| Diluted (loss) earnings per share |                 |    |           |
| As reported                       | \$<br>(1.78)    | \$ | 0.32      |
| Pro Forma                         | (1.71)          |    | 0.33      |

## Note 5. Divestiture Activities

During the fourth quarter of fiscal 2017, the Company signed a definitive agreement to sell the Viking business (Energy segment) for \$12 million, net of estimated transaction costs and working capital adjustment. The divestiture results in the Company's exit from the offshore mooring market and significantly limits our exposure to upstream, offshore oil & gas. As a result, the Company recognized impairment and other divestiture charges in fiscal 2017 of \$117.0 million, comprised of: (i) \$28.6 million cash charge related to the operating lease buyout of certain rental assets; (ii) non-cash impairment charge of \$85.1 million representing the excess of the net book value of assets held for sale to the anticipated proceeds which includes \$69.0 million related to the recognition in earnings of the cumulative effect of foreign currency rate changes since acquisition and (iii) \$3.3 million of other divestiture charges. The write down of net assets generated an income tax benefit of \$8.1 million in fiscal 2017; see Note 12, "Income Taxes" for further discussion.

The following is a summary of the assets and liabilities held for sale of the Viking business (in thousands):

|  | Augu | ist 31, 2017 |
|--|------|--------------|
| Accounts receivable, net                                   | \$   | 2,426        |
| Inventories, net   |      | 190          |
| Property, plant & equipment, net                           |      | 7,534        |
| Prepaid expenses and other current assets                  |      | 1,927        |
| Other long-term assets                                     |      | 9,758        |
| Assets held for sale                                       | \$   | 21,835       |
|  |      |              |
| Trade accounts payable                                     | \$   | 1,883        |
| Other current liabilities (including divestiture accruals) |      | 1,637        |
| Rental asset lease buyout liability                        |      | 28,644       |
| Reserve for cumulative translation adjustment              |      | 68,919       |
| Liabilities held for sale                                  | \$   | 101,083      |

The results of the Viking business (which had net sales of \$18.7 million and operating loss of \$11.7 million in fiscal 2017) are not material to the consolidated financial results and are included in continuing operations. The sale transaction is expected

to close in the first half of fiscal 2018 (pending regulatory and governmental approvals) and we anticipate recognizing an additiona \$15.0 million to \$20.0 million in after tax product line disposal charges upon closing.

On August 25, 2016, the Company completed the divestiture of its Sanlo business (Engineered Solutions segment) for \$9.7 million in cash, net of transaction costs. This divestiture resulted in a \$5.1 million pre-tax loss, but a \$1.6 million gain net of tax. The results of the Sanlo business (which had net sales of \$10.8 million and \$12.4 million in fiscal 2016 and 2015, respectively) are not material to the consolidated financial results and are included in continuing operations.

## Note 6. Goodwill, Intangible Assets and Long-Lived Assets

Changes in the gross carrying value of intangible assets and goodwill result from changes in foreign currency exchange rates, business acquisitions, divestitures and impairment charges. The changes in the carrying amount of goodwill for the years ended August 31, 2017 and 2016 are as follows (in thousands):

|   | Engineered<br>Industrial Energy Solutions T |         |    |          |    |          | Total |           |
|---|---|---------|----|----------|----|----------|-------|-----------|
| Balance as of August 31, 2015               | \$  | 92,107  | \$ | 236,450  | \$ | 279,699  | \$    | 608,256   |
| Business acquisitions                       |   | 9,726   |    | 36,241   |    | _        |       | 45,967    |
| Impairment charge                           |   | _       |    | (73,919) |    | (44,543) |       | (118,462) |
| Business divestiture (Sanlo)                |   |         |    |          |    | (3,778)  |       | (3,778)   |
| Impact of changes in foreign currency rates |   | (94)    |    | (11,451) |    | (1,162)  |       | (12,707)  |
| Balance as of August 31, 2016               |   | 101,739 |    | 187,321  |    | 230,216  |       | 519,276   |
| Purchase accounting adjustments             |   | (59)    |    | 1,144    |    | _        |       | 1,085     |
| Impact of changes in foreign currency rates | \$  | 2,195   | \$ | 365      | \$ | 7,160    | \$    | 9,720     |
| Balance as of August 31, 2017               | \$  | 103,875 | \$ | 188,830  | \$ | 237,376  | \$    | 530,081   |

The gross carrying amount and accumulated amortization of the Company's intangible assets are as follows (in thousands):

|                                     | Weighted                                 |            | August 31, 20             | 17          |              | August 31, 2016             |                   |
|-------------------------------------|--|------------|---------------------------|-------------|--------------|-----------------------------|-------------------|
|                                     | Average<br>Amortization<br>Period (Year) | Gross      | Accumulate<br>Amortizatio |             |              | Accumulated<br>Amortization | Net Book<br>Value |
| Amortizable intangible assets:      |  |            |                           |             |              |                             |                   |
| Customer relationships              | 15                                       | \$ 263,498 | \$ 153,0                  | 03 \$ 110,4 | 95 \$ 292,67 | 1 \$ 166,252                | \$ 126,419        |
| Patents                             | 10                                       | 30,401     | 24,0                      | 27 6,3      | 74 30,29     | 22,233                      | 8,063             |
| Trademarks and tradenames           | 18                                       | 21,498     | 9,3                       | 96 12,1     | 02 21,28     | 33 7,936                    | 13,347            |
| Non-compete agreements & other      | 3  | 6,672      | 6,2                       | 34 4        | 38 6,62      | 5,890                       | 737               |
| Indefinite lived intangible assets: |  |            |                           |             |              |                             |                   |
| Tradenames                          | N/A                                      | 91,080     |                           | — 91,0      | 80 90,90     | )9 —                        | 90,909            |
|                                     |  | \$ 413,149 | \$ 192,6                  | 60 \$ 220,4 | 89 \$ 441,78 | 86 \$ 202,311               | \$ 239,475        |

Amortization expense for future years is estimated to be: \$20.4 million in fiscal year 2018, \$19.8 million in fiscal 2019, \$19.2 million in fiscal 2020, \$18.3 million in fiscal 2021, \$16.3 million in fiscal 2022 and \$35.4 million in aggregate thereafter. The future amortization expense amounts represent estimates and may be impacted by future acquisitions, divestitures or changes in foreign currency exchange rates.

## Fiscal 2016 Impairment Charge

The prolonged unfavorable conditions in the global oil & gas markets, including additional cuts in projected capital spending by energy customers, reduced exploration, drilling and commissioning activities and excess capacity in the industry (given continued low oil & gas prices) were expected to have an adverse impact on the future financial results of the Cortland and Viking businesses. Accordingly, during the second quarter of fiscal 2016, the Company recognized a \$140.9 million impairment charge (as a result of lower projected future sales and profits) related to the Cortland and Viking businesses.

The maximatecc business (Engineered Solutions segment), manufactures severe-duty electronic instrumentation including displays and clusters, machine controls and sensors. Weakness in off-highway vehicle and agricultural markets, coupled with challenging overall industrial fundamentals, recent reductions in OEM customer build rates and production schedules (in order to reduce inventory levels) and delays in the start of production by certain European OEMs for new or updated design models resulted in reduced sales and profitability of the maximatecc business. As a result of lower projected sales and profits, during the second quarter of fiscal 2016, the Company recognized a \$45.7 million impairment charge related to the goodwill and intangible assets of the maximatecc business.

A summary of the fiscal 2016 impairment charge by reporting unit is as follows (in thousands):

|                                    | Cortland     |    | Viking  |    | maximatecc | Total         |
|------------------------------------|--------------|----|---------|----|------------|---------------|
| Goodwill                           | \$<br>34,502 | \$ | 39,099  | \$ | 44,521     | \$<br>118,122 |
| Indefinite lived intangible assets | 2,211        |    | 13,289  |    | 1,153      | 16,653        |
| Amortizable intangible assets      | —            |    | 27,952  |    | —          | 27,952        |
| Fixed assets                       | —            |    | 23,784  |    | —          | 23,784        |
|                                    | \$<br>36,713 | \$ | 104,124 | \$ | 45,674     | \$<br>186,511 |

## Fiscal 2015 Impairment Charge

The dramatic decline in oil prices in 2015 caused a slowdown in upstream oil & gas activity as asset owners hesitated on starting new oil & gas exploration drilling and development projects, while certain existing projects were deferred or canceled and capital spending was reduced. As a result of these unfavorable market conditions, in fiscal 2015 the Company recognized an \$84.4 million impairment charge related to the write-down of goodwill and indefinite lived intangible assets of the Cortland and Viking businesses. The impairment charge consisted of a \$78.5 million impairment of goodwill and a \$6.4 million impairment of indefinite lived intangible assets (tradenames).

## Note 7. Debt

The following is a summary of the Company's long-term indebtedness (in thousands):

|   | August 31,    |    |          |  |  |
|---|---------------|----|----------|--|--|
|   | 2017          |    |          |  |  |
| Senior Credit Facility                        | <br>          |    |          |  |  |
| Revolver                                      | \$<br>_       | \$ | _        |  |  |
| Term Loan                                     | 277,500       |    | 296,250  |  |  |
|   | 277,500       |    | 296,250  |  |  |
| 5.625% Senior Notes                           | 287,559       |    | 288,059  |  |  |
| Total Senior Indebtedness                     | 565,059       |    | 584,309  |  |  |
| Less: current maturities of long-term debt    | (30,000)      |    | (18,750) |  |  |
| Debt issuance costs                           | (3,119)       |    | (3,878)  |  |  |
| Total long-term debt, less current maturities | \$<br>531,940 | \$ | 561,681  |  |  |
|   |               |    |          |  |  |

The Company's Senior Credit Facility matures on May 8, 2020, provides a \$600 million revolver, a \$300 million term loan and a \$450 million expansion option, subject to certain conditions. Borrowings are subject to a pricing grid, which can result in increases or decreases to the borrowing spread, depending on the Company's leverage ratio, ranging from a spread of 1.00% to 2.25% in the case of loans bearing interest at LIBOR and from0.00% to 1.25% in the case of loans bearing interest at LBOR and from0.00% to 1.25% in the case of loans bearing interest at LBOR and from0.00% to 1.25% in the case of loans bearing interest at LBOR and from0.00% to 1.25% in the case of loans bearing interest at the base rate. As of August 31, 2017, the borrowing spread on LIBOR based borrowings was2.00% (aggregating to a 3.25% variable rate borrowing cost on the outstanding term loan balance). In addition, a non-use fee is payable quarterly on the average unused credit line under the revolver ranging from 0.15% to 0.35% per annum. As of August 31, 2017, the unused credit line under the revolver was \$597.0 million, of which \$101.5 million was available for borrowings. Quarterly term loan principal payments of \$3.8 million began on June 30, 2016, increased to \$7.5 million per quarter on June 30, 2017 and extend through March 31, 2020, with the remaining principal due at maturity. The Senior Credit Facility, which is secured by substantially all of the Company's domestic personal property assets, also contains customary limits and restrictions concerning investments, sales of assets, liens on assets, dividends and other payments. The two financial covenants included in the Senior Credit Facility agreement are a maximum leverage ratio of 3.50:1. The Company was in compliance with all financial covenants atAugust 31, 2017.

On April 16, 2012, the Company issued \$300 million of 5.625% Senior Notes due 2022 (the "Senior Notes"). The Senior Notes require no principal installments prior to their June 15, 2022 maturity, require semiannual interest payments in December and June of each year and contain certain financial and non-financial covenants. The Senior Notes include a call feature that allows the Company to repurchase them anytime on or after June 15, 2017 at stated redemption prices (ranging from100.0% to 102.8%), plus accrued and unpaid interest. The Company repurchased \$0.5 million and \$12 million of the Senior Notes during fiscal 2017 and 2015, respectively.

The Company made cash interest payments of \$27.1 million, \$27.2 million and \$24.8 million in fiscal 2017, 2016 and 2015, respectively.

## Note 8. Fair Value Measurements

The Company assesses the inputs used to measure the fair value of financial assets and liabilities using a three-tier hierarchy. Level 1 inputs include quoted prices for identical instruments and are the most observable. Level 2 inputs include quoted prices for similar assets and observable inputs such as interest rates, foreign currency exchange rates, commodity rates and yield curves. Level 3 inputs are not observable in the market and include management's own judgments about the assumptions market participants would use in pricing the asset or liability.

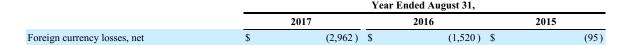
The fair value of the Company's cash and cash equivalents, accounts receivable, accounts payable and its variable rate long-term debt approximated book value at August 31, 2017 and 2016 due to their short-term nature and the fact that the interest rates approximated year-end market rates. Foreign currency exchange contracts are recorded at fair value. The fair value of the Company's foreign currency exchange contracts was a net liability of \$0.2 million and \$0.7 million at August 31, 2017 and 2016, respectively. The fair value of the foreign currency exchange contracts was based on quoted inactive market prices and is therefore classified as Level 2 within the valuation hierarchy. The fair value of the Company's outstanding 5.625% Senior Notes was \$295.8 million and \$299.6 million at August 31, 2017 and 2016, respectively. The fair value of the Senior Notes was based on quoted inactive market prices and are therefore classified as Level 2 within the valuation hierarchy.

#### Note 9. Derivatives

All derivatives are recognized in the balance sheet at their estimated fair value. On the date the Company enters into a derivative contract, it designates the derivative as a hedge of a recognized asset or liability (fair value hedge) or a hedge of a forecasted transaction or of the variability of cash flows to be received or paid related to a recognized asset or liability (cash flow hedge). The Company does not enter into derivatives for speculative purposes. Changes in the value of fair value hedges and non-designated hedges are recorded in earnings along with the gain or loss on the hedged asset or liability, while changes in the value of cash flow hedges are recorded in accumulated other comprehensive loss, until earnings are affected by the variability of cash flows.

The Company is exposed to market risk for changes in foreign currency exchange rates due to the global nature of its operations. In order to manage this risk the Company has historically hedged portions of its forecasted inventory purchases and other cash flows that are denominated in non-functional currencies (cash flow hedges). However, there were no cash flow hedges outstanding at August 31, 2017 and 2016.

The Company also utilizes forward foreign currency exchange contracts to reduce the exchange rate risk associated with recognized non-functional currency balances. The effects of changes in exchange rates are reflected concurrently in earnings for both the fair value of the foreign currency exchange contracts and the related non-functional currency asset or liability. The U.S. dollar equivalent notional value of these short duration foreign currency forward contracts (fair value hedges or non-designated hedges) was \$22.0 million and \$143.4 million, at August 31, 2017 and 2016, respectively. The fair value of outstanding foreign currency exchange contracts was a liability of\$0.2 million and \$0.7 million at August 31, 2017 and 2016, respectively. Net foreign currency losses related to these derivative instruments are as follows (in thousands):



## Note 10. Leases

The Company leases certain facilities, computers, equipment and vehicles under various lease agreements generally over periods ofone to twenty years. Under most arrangements, the Company pays the property taxes, insurance, maintenance and

expenses related to the leased property. Many of the leases include provisions that enable the Company to renew the lease based upon fair value rental rates on the date of expiration of the initial lease.

As of August 31, 2017, future obligations under non-cancelable operating leases were as follows: \$28.0 million in fiscal 2018; \$22.9 million in fiscal 2019; \$18.6 million in fiscal 2020; \$13.3 million in fiscal 2021; \$10.7 million in fiscal 2022; and \$12.7 million in aggregate thereafter. Total rental expense under operating leases was \$37.4 million, \$37.6 million and \$35.7 million in fiscal 2017, 2016 and 2015, respectively.

As discussed in Note 16, "Commitments and Contingencies" the Company remains contingently liable for lease payments under leases of businesses that it previously divested or spun off.

## Note 11. Employee Benefit Plans

#### U.S. Defined Benefit Pension Plans

All of the U.S. defined benefit pension plans are frozen, and as a result, plan participants no longer earn additional benefits. The following table provides detail of changes in the projected benefit obligations, the fair value of plan assets and the funded status of the Company's U.S. defined benefit pension plans as of the respective August 31 measurement date (in thousands):

|  | 2017       | 2016        |
|--|------------|-------------|
| Reconciliation of benefit obligations:         |            |             |
| Benefit obligation at beginning of year        | \$ 50,409  | \$ 45,612   |
| Interest cost                                  | 1,690      | 1,970       |
| Actuarial (gain) loss                          | (1,997)    | 5,604       |
| Benefits paid                                  | (3,296)    | (2,777)     |
| Benefit obligation at end of year              | \$ 46,806  | \$ 50,409   |
| Reconciliation of plan assets:                 |            |             |
| Fair value of plan assets at beginning of year | \$ 39,489  | \$ 39,181   |
| Actual return on plan assets                   | 3,599      | 2,687       |
| Company contributions                          | 235        | 398         |
| Benefits paid from plan assets                 | (3,296)    | (2,777)     |
| Fair value of plan assets at end of year       | 40,027     | 39,489      |
| Funded status of the plans (underfunded)       | \$ (6,779) | \$ (10,920) |

The following table provides detail on the Company's domestic net periodic benefit income (in thousands):

|                                |    | Year ended August 31, |    |         |    |         |  |  |  |  |
|--------------------------------|----|-----------------------|----|---------|----|---------|--|--|--|--|
|                                |    | 2017                  |    | 2016    |    | 2015    |  |  |  |  |
| Interest cost                  | \$ | 1,690                 | \$ | 1,970   | \$ | 1,920   |  |  |  |  |
| Expected return on assets      |    | (2,867)               |    | (2,997) |    | (3,143) |  |  |  |  |
| Amortization of actuarial loss |    | 1,141                 |    | 837     |    | 828     |  |  |  |  |
| Net periodic benefit income    | \$ | (36)                  | \$ | (190)   | \$ | (395)   |  |  |  |  |

At August 31, 2017 and 2016, \$16.0 million and \$18.4 million, respectively, of pension plan actuarial losses, which have not yet been recognized in net periodic benefit cost, were included in accumulated other comprehensive loss, net of income taxes. During fiscal 2018, \$0.7 million of these net of tax actuarial losses are expected to be recognized in net periodic benefit cost.

Weighted-average assumptions used to determine U.S. pension plan obligations as of August 31 and weighted-average assumptions used to determine net periodic benefit cost for the years ended August 31 are as follows:

|  | 2017  | 2016  | 2015  |
|--|-------|-------|-------|
| Assumptions for benefit obligations:       |       |       |       |
| Discount rate                              | 3.60% | 3.45% | 4.45% |
| Assumptions for net periodic benefit cost: |       |       |       |
| Discount rate                              | 3.45% | 4.45% | 4.15% |
| Expected return on plan assets             | 7.15% | 7.40% | 7.50% |

The Company employs a total return on investment approach for its pension plan assets whereby a mix of equity and fixed income investments are used to maximize the long-term return for plan assets, at a prudent level of risk. The investment portfolio contains a blend of equity and fixed income investments. Within the equity allocation, a blend of growth and value investments is maintained in a variety of market capitalizations and diversified between U.S. and non-U.S. stocks. The Company's targeted asset allocation as a percentage of total plan assets is 60% - 80% in equity securities, with the remainder invested in fixed income securities and cash. Cash balances are maintained at levels adequate to meet near-term plan expenses and benefit payments. Investment risk is measured and monitored on an ongoing basis. At August 31, 2017, the Company's overall expected long-term rate of return for assets in U.S. pension plans was 7.00%. The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The target return is based on historical returns adjusted to reflect the current view of the long-term investment market.

The fair value of all U.S. pension plan assets is determined based on quoted market prices and therefore all plan assets are determined based on Level 1 inputs, except for fixed income securities which are valued based on Level 2 inputs, as defined in Note 8, "Fair Value Measurements." The U.S. pension plan investment allocations by asset category were as follows (in thousands):

|                           | Year Ended August 31, |        |        |    |        |        |
|---------------------------|-----------------------|--------|--------|----|--------|--------|
|                           |                       | 2017   | %      |    | 2016   | %      |
| Cash and cash equivalents | \$                    | 395    | 1.0%   | \$ | 347    | 0.9%   |
| Fixed income securities:  |                       |        |        |    |        |        |
| Corporate bonds           |                       | 8,475  | 21.2   |    | 8,372  | 21.2   |
| Mutual funds              |                       | 3,139  | 7.8    |    | 3,351  | 8.5    |
|                           |                       | 11,614 | 29.0   |    | 11,723 | 29.7   |
| Equity securities:        |                       |        |        |    |        |        |
| Mutual funds              |                       | 28,018 | 70.0   |    | 27,419 | 69.4   |
| Total plan assets         | \$                    | 40,027 | 100.0% | \$ | 39,489 | 100.0% |

Projected benefit payments from plan assets to participants in the Company's U.S. pension plans are \$2.9 million per year for each of the next five years and \$14.6 million in aggregate for the following five years.

## Foreign Defined Benefit Pension Plans

The Company has ten foreign defined benefit pension plans which cover certain existing and former employees of businesses outside the U.S. Most of the participants in the foreign defined benefit pension plans are current employees and are earning additional benefits. The funded status of these plans is summarized as follows (in thousands):

|                                      | August 31,    |    |         |  |  |
|--------------------------------------|---------------|----|---------|--|--|
|                                      | 2017          |    | 2016    |  |  |
| Benefit obligation                   | \$<br>14,645  | \$ | 16,808  |  |  |
| Fair value of plan assets            | 7,950         |    | 8,502   |  |  |
| Funded status of plans (underfunded) | \$<br>(6,695) | \$ | (8,306) |  |  |

Net periodic benefit cost for these foreign plans was \$1.0 million, \$0.7 million and \$1.0 million in fiscal 2017, 2016 and 2015, respectively. The weighted average discount rate utilized for determining the benefit obligation at August 31, 2017 and 2016 was 2.3% and 1.9%, respectively. The plan assets of these foreign pension plans consist primarily of participating units in

fixed income and equity securities and insurance contracts. The Company's overall expected long-term rate of return on these investments is 4.6%. During fiscal 2018, the Company anticipates contributing \$0.4 million to these pension plans.

Projected benefit payments from plan assets to participants in the these foreign plans are\$0.3 million for fiscal 2018, \$0.3 million for fiscal 2019, \$0.4 million for fiscal 2020, \$0.5 million for fiscal 2021, \$0.6 million for fiscal 2022 and \$2.6 million in aggregate for the following five years.

#### Other Postretirement Health Benefit Plans

The Company provides other postretirement health benefits ("OPEB") to certain existing and former employees of domestic businesses it acquired, who were entitled to such benefits prior to acquisition. These unfunded plans had a benefit obligation of \$3.8 million and \$4.0 million at August 31, 2017 and 2016, respectively. These obligations are determined utilizing assumptions consistent with those used for our U.S. pension plans and a health care cost trend rate of 7.3%, trending downward to 5.0% by the year 2026, and remaining level thereafter. Net periodic benefit (income) costs for other postretirement benefits was less than \$0.2 million for each of the fiscal years ended August 31, 2017, 2016 and 2015. Benefit payments from the plan are funded through participant contributions and Company contributions and are projected to be\$0.3 million in fiscal 2018.

#### Defined Contribution Benefit Plans

The Company maintains a 401(k) plan for substantially all full time U.S. employees (the "401(k) Plan"). Under plan provisions, the Company can fund either cash or issue new shares of Class A common stock for its contributions. Amounts are allocated to accounts set aside for each employee's retirement. Employees generally may contribute up to 50% of their compensation to individual accounts within the 401(k) Plan. While contributions vary, the Company generally makes core contributions to employee accounts equal to 3% of each employee's eligible annual cash compensation, subject to IRS limitations. In addition, the Company matches approximately25% of each employee's contribution up to 6% of the employee's eligible compensation. The Company also maintains a Restoration Plan that allows eligible highly compensated employees (as defined by the Internal Revenue Code) to receive a core contribution as if no IRS limits were in place. Company contributions to the Restoration Plan are made in the form of Actuant common stock and are contributed into each eligible participant's deferred compensation plan account. Expense recognized related to the 401(k) plan totaled \$4.7 million, \$4.4 million and \$4.3 million for the years ended August 31,2017, 2016 and 2015, respectively.

In addition to the 401(k) plan, the Company sponsors a non-qualified supplemental executive retirement plan ("the SERP Plan"). The SERP Plan is an unfunded defined contribution plan that covers certain executive employees and has an annual contribution formula based on age and years of service (with Company contributions ranging from 3% to 6% of eligible wages). This unfunded plan had a\$1.6 million obligation at both August 31, 2017 and 2016, respectively. Expense recognized for the SERP Plan was\$0.3 million per year for fiscal 2017, 2016 and 2015.

### Deferred Compensation Plan

The Company maintains a deferred compensation plan to allow eligible U.S. employees to defer receipt of current cash compensation in order to provide future savings benefits. Eligibility is limited to employees that earn compensation that exceeds certain pre-defined levels. Participants have the option to invest their deferrals in a fixed income investment, in Company common stock, or a combination of the two. The fixed income portion of the plan is unfunded, and therefore all compensation deferred under the plan is held by the Company and commingled with its general assets. Liabilities of \$20.9 million and \$22.2 million are included in the consolidated balance sheets at August 31, 2017 and 2016, respectively, to reflect the unfunded portion of the deferred compensation liability. The Company recorded expense in "Financing costs, net" o\$1.6 million and \$1.8 million for the years ended August 31, 2017, 2016 and 2015, respectively, for non-funded interest on participant deferrals in the fixed income investment option. Company common stock contributions to fund the plan are held in a rabbi trust, accounted for in a manner similar to treasury stock and are recorded at cost in "Stock held in trust" within shareholders' equity with the corresponding deferred compensation liability also recorded within shareholders' equity. Since no investment diversification is permitted within the trust, changes in fair value of Actuant common stock are not recognized.



## Note 12. Income Taxes

Income tax (benefit) expense is summarized as follows (in thousands):

|                             | Year ended August 31, |    |          |    |          |
|-----------------------------|-----------------------|----|----------|----|----------|
|                             | <br>2017              |    | 2016     |    | 2015     |
| Currently payable:          |                       |    |          |    |          |
| Federal                     | \$<br>(14,769)        | \$ | 2,205    | \$ | (126)    |
| Foreign                     | 15,665                |    | 11,838   |    | 21,200   |
| State                       | (850)                 |    | 912      |    | (1,616)  |
|                             | 46                    |    | 14,955   |    | 19,458   |
| eferred:                    |                       |    |          |    |          |
| Federal                     | 603                   |    | (12,470) |    | (4,416)  |
| Foreign                     | (16,837)              |    | (23,797) |    | (9,199)  |
| State                       | (290)                 |    | (3,858)  |    | (324)    |
|                             | (16,524)              |    | (40,125) |    | (13,939) |
| ncome tax (benefit) expense | \$<br>(16,478)        | \$ | (25,170) | \$ | 5,519    |

Income tax (benefit) expense recognized in the accompanying consolidated statements of operations differs from the amounts computed by applying the federal income tax rate to (loss) earnings before income tax (benefit) expense. A reconciliation of income taxes at the federal statutory rate to the effective tax rate is summarized in the following table:

|  | Yea    | Year ended August 31, |        |  |  |  |
|--|--------|-----------------------|--------|--|--|--|
|  | 2017   | 2016                  | 2015   |  |  |  |
| Federal statutory rate                                       | 35.0 % | 35.0 %                | 35.0 % |  |  |  |
| State income taxes, net of Federal effect                    | 1.1    | 1.2                   | (0.2)  |  |  |  |
| Net effects of foreign tax rate differential and credits (1) | (2.7)  | 1.6                   | (58.4) |  |  |  |
| Domestic manufacturing deduction                             | 0.6    | 0.3                   | (5.1)  |  |  |  |
| Foreign branch currency (gains) losses                       | (0.3)  | 4.9                   | —      |  |  |  |
| Impairment and other divestiture charges (2)                 | (11.2) | (27.0)                | 78.6   |  |  |  |
| Valuation allowance additions and releases (3)               | (16.2) | (0.7)                 | 15.5   |  |  |  |
| Changes in liability for unrecognized tax benefits (4)       | (3.7)  | (0.9)                 | (42.1) |  |  |  |
| Taxable liquidation of foreign subsidiaries (5)              | 22.1   | —                     | —      |  |  |  |
| Foreign non-deductible expenses                              | (4.6)  | —                     | —      |  |  |  |
| Changes in tax rates   | (2.1)  | —                     | —      |  |  |  |
| Business divestitures  | —      | 3.9                   | —      |  |  |  |
| Other items  | 1.9    | 1.0                   | (1.6)  |  |  |  |
| Effective income tax rate                                    | 19.9 % | 19.3 %                | 21.7 % |  |  |  |

<sup>(1)</sup> During fiscal 2015, the Company generated \$10.0 million of foreign tax credits, the result of a non-recurring non-permanent loan from a foreign subsidiary (which were utilized to reduce fiscal 2015 tax obligations) and had a higher proportion of non-U.S. earnings.

(2) Fiscal 2017, 2016 and fiscal 2015 net (loss) earnings include \$117.0 million, \$186.5 million and \$84.4 million, respectively, in impairment and other divestiture charges related to goodwill, intangible assets, tangible assets and the cumulative effect of foreign currency rate changes of which \$47.9 million, \$68.0 million and \$6.3 million, respectively, are deductible for income tax purposes.

(3) Incremental valuation allowances of \$15.1 million and \$5.7 million were recorded in fiscal 2017 and 2015, respectively, due to uncertainty regarding utilization of foreign operating loss carryforwards, which were partially offset by a reduction of \$0.6 million and \$2.3 million of reserves for fiscal 2017 and 2015, respectively.

(4) The liability for unrecognized tax benefits decreased \$9.5 million in fiscal 2015 primarily due to settlements and lapsing of tax audit statutes.

(5) During fiscal 2017, the Company generated a net benefit of \$14.9 million, the result of taxable liquidations of foreign subsidiaries.

Temporary differences and carryforwards that gave rise to deferred tax assets and liabilities include the following items (in thousands):

|   |    | August 31,  |          |  |
|---|----|-------------|----------|--|
|   | 20 | 17          | 2016     |  |
| Deferred income tax assets:                 |    |             |          |  |
| Operating loss and tax credit carryforwards | \$ | 41,985 \$   | 36,761   |  |
| Compensation related liabilities            |    | 17,319      | 25,086   |  |
| Postretirement benefits                     |    | 14,359      | 8,727    |  |
| Inventory                                   |    | 2,958       | 3,044    |  |
| Book reserves and other items               |    | 14,224      | 8,317    |  |
| Total deferred income tax assets            |    | 90,845      | 81,935   |  |
| Valuation allowance                         |    | (22,671)    | (8,147)  |  |
| Net deferred income tax assets              |    | 68,174      | 73,788   |  |
| Deferred income tax liabilities:            |    |             |          |  |
| Depreciation and amortization               |    | (77,548)    | (83,020) |  |
| Other items                                 |    | (1,910)     | (5,493)  |  |
| Deferred income tax liabilities             |    | (79,458)    | (88,513) |  |
| Net deferred income tax liability           | \$ | (11,284) \$ | (14,725) |  |

The Company has \$62.7 million of state loss carryforwards, which are available to reduce future state tax liabilities. These state net operating loss carryforwards expire at various times through 2037. The Company also has \$112.0 million of foreign loss carryforwards which are available to reduce certain future foreign tax liabilities. Approximately one-half of the foreign loss carryforwards are not subject to any expiration dates, while the other balances expire at various times through 2027. The valuation allowance represents a reserve for deferred tax assets, including loss carryforwards, for which utilization is uncertain.

Changes in the Company's gross liability for unrecognized tax benefits, excluding interest and penalties, are as follows (in thousands):

|  | 2017         | 2016         | 2015         |
|--|--------------|--------------|--------------|
| Beginning balance  | \$<br>29,174 | \$<br>29,924 | \$<br>39,509 |
| Increases based on tax positions related to the current year | 6,057        | 1,050        | 2,183        |
| Increase for tax positions taken in a prior period           | 297          | 475          | 8,935        |
| Decrease for tax positions taken in a prior period           | (627)        | _            | (633)        |
| Decrease due to lapse of statute of limitations              | (4,008)      | (1,027)      | (4,464)      |
| Decrease due to settlements                                  | —            | _            | (14,180)     |
| Changes in foreign currency exchange rates                   | 553          | (1,248)      | (1,426)      |
| Ending balance   | \$<br>31,446 | \$<br>29,174 | \$<br>29,924 |

Substantially all of these unrecognized tax benefits, if recognized, would impact the effective income tax rate. As of August 31, 2017, 2016 and 2015, the Company recognized \$2.9 million, \$2.3 million and \$1.8 million, respectively for interest and penalties related to unrecognized tax benefits. The Company recognizes interest and penalties related to underpayment of income taxes as a component of income tax expense. With few exceptions, the Company is no longer subject to U.S. federal, state and foreign income tax examinations by tax authorities in major tax jurisdictions for years prior to fiscal 2007. The Company believes it is reasonably possible that the total amount of unrecognized tax benefits could decrease by up to \$4.6 million throughout fiscal 2018.

The Company's policy is to remit earnings from foreign subsidiaries only to the extent the remittance does not result in an incremental U.S. tax liability. Accordingly, the Company does not currently provide for the additional U.S. and foreign income taxes which would become payable upon remission of undistributed earnings of foreign subsidiaries. Undistributed earnings on which additional income taxes have not been provided amounted to \$213.7 million at August 31, 2017. If all such undistributed earnings were no longer permanently reinvested, the Company would incur additional tax expense of \$21.7 million to record the related deferred tax liability.

(Loss) earnings before income taxes, are summarized as follows (in thousands):

|          | Year Ended August 31, |          |    |           |    |        |
|----------|-----------------------|----------|----|-----------|----|--------|
|          |                       | 2017     |    | 2016      |    | 2015   |
| Domestic | \$                    | 12,635   | \$ | (19,182)  | \$ | 14,593 |
| Foreign  |                       | (95,326) |    | (111,162) |    | 10,798 |
|          | \$                    | (82,691) | \$ | (130,344) | \$ | 25,391 |

Both domestic and foreign pre-tax earnings are impacted by changes in operating earnings, acquisition and divestiture activities, restructuring charges and the related benefits, growth investments, debt levels and the impact of changes in foreign currency exchange rates. In fiscal 2017, domestic earnings included \$7.8 million of transition costs while foreign earnings included \$117.0 million of impairment and other divestiture charges. In fiscal 2016, domestic earnings included a non-cash impairment charge of \$49.0 million and a \$5.1 million loss on the Sanlo divestiture while foreign earnings included a \$137.5 million non-cash impairment charge. Fiscal 2015 domestic and foreign earnings included a non-cash impairment charge of \$20.3 million and \$64.1 million, respectively. Approximately 63%, 53% and 68% of pre-tax earnings (excluding impairment and other divestiture charges) were generated in foreign jurisdictions with tax rates lower than the U.S. federal income tax rate during fiscal 2017, 2016 and 2015, respectively.

Cash paid for income taxes, net of refunds totaled \$11.8 million, \$21.4 million, and \$26.4 million (including tax due on divestitures) during the years ended August 31, 2017, 2016 and 2015, respectively.

## Note 13. Capital Stock and Share Repurchases

The authorized common stock of the Company as of August 31, 2017 consisted of 168,000,000 shares of Class A common stock, 0.20 par value, of which 80,200,110 shares were issued and 59,760,676 outstanding; 1,500,000 shares of Class B common stock, 0.20 par value, none of which were issued and outstanding; and 160,000 shares of cumulative preferred stock, 1.00 par value ("preferred stock"), none of which have been issued. Holders of both classes of the Company's common stock are entitled to dividends, as the Company's Board of Directors may declare out of funds legally available, subject to any contractual restrictions on the payment of dividends or other distributions on the common stock. If the Company were to issue any of its preferred stock, no dividends could be paid or set apart on shares of common stock, unless paid in common stock, until dividends on all of the issued and outstanding shares of preferred stock had been paid or set apart for payment and provision had been made for any mandatory sinking fund payments.

The Company's Board of Directors approved four separate authorizations (September 2011, March 2014, October 2014 and March 2015) to repurchase up to7,000,000 shares each of the Company's outstanding common stock. At August 31, 2017, cumulative shares repurchased under these authorizations totaled 20,439,434, leaving 7,560,566 shares authorized for future buy backs.

Earnings Per Share

The following table sets forth the computation of basic and diluted earnings (loss) per share (in thousands, except per share amounts):

| Year Ended August 31, |          |                                   |   |   |   |
|-----------------------|----------|-----------------------------------|---|---|---|
|                       | 2017     |                                   | 2016  |   | 2015  |
|                       |          |                                   |   |   |   |
| \$                    | (66,213) | \$                                | (105,174)   | \$  | 19,872  |
|                       |          |                                   |   |   |   |
|                       | 59,436   |                                   | 59,010  |   | 61,262  |
|                       | _        |                                   | —   |   | 793   |
|                       | 59,436   |                                   | 59,010  |   | 62,055  |
|                       |          |                                   |   |   |   |
| \$                    | (1.11)   | \$                                | (1.78)  | \$  | 0.32  |
| \$                    | (1.11)   | \$                                | (1.78)  | \$  | 0.32  |
|                       |          |                                   |   |   |   |
|                       | 4,482    |                                   | 4,832   |   | 2,056   |
|                       |          | 2017<br>\$ (66,213)<br>59,436<br> | 2017       \$ (66,213)       \$ 59,436          59,436       \$ 59,436       \$ \$ (1.11)       \$ \$ (1.11)       \$ \$ (1.11) | 2017         2016           \$ (66,213)         \$ (105,174)           59,436         59,010           -         -           59,436         59,010           -         59,436           \$ (1.11)         \$ (1.78)           \$ (1.11)         \$ (1.78) | 2017     2016       \$ (66,213)     \$ (105,174)       \$ 59,436     59,010 |

<sup>(1)</sup> As a result of the impairment and other divestiture charges which caused a net loss in fiscal 2017 and 2016, shares from stock based compensation plans are excluded from the calculation of diluted earnings (loss) per share, as the result would be anti-dilutive.

## Note 14. Stock Plans

Stock options may be granted to key employees and directors under the Actuant Corporation 2017 Omnibus Incentive Plan (the "Plan"). AtAugust 31, 2017, 4,325,000 shares of Class A common stock were authorized for issuance under the plan plus an additional 1,800,000 shares being registered to cover shares, if any, that become issuable, pursuant to the terms of the Plan, upon the expiration, cancellation or forfeiture of existing awards under our previously registered stock plans, of which 4,524,027 shares were available for future award grants. The Plan permits the Company to grant share-based awards, including stock options, restricted stock, restricted stock units and performance shares (the "Performance Shares") to employees and directors. Options generally have a maximum term of ten years, an exercise price equal to 100% of the fair market value of the Company's common stock at the date of grant and generally vest 50% after three years and 100% after five years. The Company's restricted stock grants prior to 2017 generally have similar vesting provisions as options while grants thereafter generally vest 33% after one year, 66% after two years and 100% of the three years. The Performance Shares include a three-year performance period, with vesting based 50% on achievement of an absolute free cash flow conversion target and 50% on the Company's total shareholder return ("TSR") relative to the S&P 600 SmallCap Industrial index. The provisions of share-based awards may vary by individual grant with respect to vesting period, dividend and voting rights, performance conditions and forfeitures.

A summary of stock option activity during fiscal2017 is as follows:

|                                  | Shares    | eighted-Average<br>Exercise Price<br>(Per Share) | Weighted-Average<br>Remaining Contractual<br>Term | Aggregate<br>Intrinsic Value |
|----------------------------------|-----------|--|---|------------------------------|
| Outstanding on September 1, 2016 | 3,478,062 | \$<br>23.96                                      |   |                              |
| Granted                          | 307,390   | 26.95  |   |                              |
| Exercised                        | (461,355) | 21.65  |   |                              |
| Forfeited                        | (132,467) | 28.34  |   |                              |
| Outstanding on August 31, 2017   | 3,191,630 | \$<br>24.40                                      | 4.8   | \$<br>5.6 million            |
| Exercisable on August 31, 2017   | 2,340,204 | \$<br>24.22                                      | 3.6   | \$<br>5.0 million            |

Intrinsic value is the difference between the market value of the stock atAugust 31, 2017 and the exercise price which is aggregated for all options outstanding and exercisable. A summary of the weighted-average grant-date fair value of options, total intrinsic value of options exercised, and cash receipts from options exercised is summarized below (in thousands, except per share amounts):

|  | Year Ended August 31, |       |    |       |    |       |
|--|-----------------------|-------|----|-------|----|-------|
|  |                       | 2017  |    | 2016  |    | 2015  |
| Weighted-average fair value of options granted (per share) | \$                    | 11.88 | \$ | 8.63  | \$ | 8.35  |
| Intrinsic value of options exercised                       |                       | 2,208 |    | 989   |    | 366   |
| Cash receipts from exercise of options                     |                       | 7,762 |    | 3,564 |    | 1,147 |

A summary of restricted stock activity (including Performance Shares) during fiscal2017 is as follows:

|                                | Number of<br>Shares | Weighted-Average Fair Value<br>at Grant Date (Per Share) |
|--------------------------------|---------------------|--|
| Outstanding on August 31, 2016 | 1,353,505           | \$25.21  |
| Granted                        | 474,071             | 26.13  |
| Forfeited                      | (76,338)            | 27.01  |
| Vested                         | (460,790)           | 26.65  |
| Outstanding on August 31, 2017 | 1,290,448           | 24.95  |

As of August 31, 2017, there was \$23.3 million of total unrecognized compensation cost related to share-based awards, including stock options and restricted stock awards/units, which will be recognized over a weighted average period of 2.7 years. The total fair value of share-based awards that vested during the fiscal years ended August 31, 2017 and 2016 was \$16.1 million and \$12.4 million, respectively.

The Company generally records compensation expense over the vesting period for restricted stock awards based on the market value of Actuant common stock on the grant date. Stock based compensation expense is determined using a binomial pricing model for options. The fair value of Performance Shares with market vesting conditions is determined utilizing a Monte Carlo simulation model. Assumptions used to determine the fair value of each option were based upon historical data and standard industry valuation practices and methodology. The following weighted-average assumptions were used in each fiscal year:

|                          | Fiscal    | Year Ended August 31, |           |
|--------------------------|-----------|-----------------------|-----------|
|                          | 2017      | 2016                  | 2015      |
| Dividend yield           | 0.15%     | 0.19%                 | 0.15%     |
| Expected volatility      | 38.12%    | 38.06%                | 37.80%    |
| Risk-free rate of return | 2.42%     | 2.06%                 | 1.19%     |
| Expected forfeiture rate | 11%       | 13%                   | 14%       |
| Expected life            | 7.6 years | 6.1 years             | 6.1 years |

#### Note 15. Business Segment, Geographic and Customer Information

The Company is a global manufacturer of a broad range of industrial products and systems and is organized into three reportable segments: Industrial, Energy and Engineered Solutions. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, customized offshore vessel mooring solutions, as well as rope and cable solutions to the global oil & gas, power generation and other markets. The Engineered Solutions segment provides highly engineered position and motion control systems to original equipment manufacturers ("OEM") in various on and off-highway vehicle markets, as well as a variety of other products to the industrial and agricultural markets.

The following tables summarize financial information by reportable segment and product line (in thousands):

|   |                 | Year H | Ended August 31, |                 |
|---|-----------------|--------|------------------|-----------------|
|   | 2017            |        | 2016             | 2015            |
| Net Sales by Reportable Product Line & Segment: |                 |        |                  |                 |
| Industrial Segment:                             |                 |        |                  |                 |
| Industrial Tools                                | \$<br>335,569   | \$     | 314,832          | \$<br>355,170   |
| Heavy Lifting Technology                        | 44,186          |        | 44,985           | 47,294          |
|   | 379,755         |        | 359,817          | 402,464         |
| Energy Segment:                                 |                 |        |                  |                 |
| Energy Maintenance & Integrity                  | 225,716         |        | 278,881          | 246,357         |
| Other Energy Services                           | 83,878          |        | 113,849          | 165,518         |
|   | <br>309,594     |        | 392,731          | <br>411,875     |
| Engineered Solutions Segment:                   |                 |        |                  |                 |
| On-Highway                                      | 215,831         |        | 209,575          | 220,889         |
| Agriculture, Off-Highway and Other              | 190,604         |        | 187,287          | 214,026         |
|   | 406,435         |        | 396,862          | 434,915         |
|   | \$<br>1,095,784 | \$     | 1,149,410        | \$<br>1,249,254 |
| Operating (Loss) Profit:                        |                 |        |                  |                 |
| Industrial                                      | \$<br>84,936    | \$     | 79,773           | \$<br>105,652   |
| Energy <sup>(1)</sup>                           | (119,020)       |        | (107,528)        | (41,351         |
| Engineered Solutions <sup>(2)</sup>             | 16,883          |        | (42,991)         | 19,789          |
| General Corporate                               | (33,035)        |        | (29,471)         | (30,536         |
|   | \$<br>(50,236)  | \$     | (100,217)        | \$<br>53,554    |

(1) Energy segment operating (loss) profit includes impairment and other divestiture charges of \$117.0 million, \$140.9 million and \$84.4 million in fiscal 2017, 2016 and 2015, respectively. (2) Engineered Solutions segment operating profit (loss) includes an impairment charge of \$45.7 million in fiscal 2016 and a \$5.1 million loss on the Sanlo divestiture.

| Depreciation and Amortization: |              |              |              |
|--------------------------------|--------------|--------------|--------------|
| Industrial                     | \$<br>7,583  | \$<br>8,175  | \$<br>8,257  |
| Energy                         | 18,943       | 21,944       | 26,532       |
| Engineered Solutions           | 14,572       | 15,910       | 16,652       |
| General Corporate              | 2,012        | 1,749        | 1,798        |
|                                | \$<br>43,110 | \$<br>47,777 | \$<br>53,239 |
|                                |              |              |              |
| Capital Expenditures           |              |              |              |
| Industrial                     | \$<br>6,566  | \$<br>2,570  | \$<br>1,249  |
| Energy                         | 12,076       | 9,355        | 11,864       |
| Engineered Solutions           | 6,857        | 5,974        | 8,472        |
| General Corporate              | 2,696        | 2,310        | 931          |
|                                | \$<br>28,195 | \$<br>20,209 | \$<br>22,516 |
|                                |              |              |              |

|                      | Augu            | ist 31, |           |
|----------------------|-----------------|---------|-----------|
|                      | <br>2017        |         | 2016      |
| Assets:              |                 |         |           |
| Industrial           | \$<br>329,134   | \$      | 308,222   |
| Energy               | 482,963         |         | 479,169   |
| Engineered Solutions | 531,068         |         | 493,840   |
| General Corporate    | 173,790         |         | 157,429   |
|                      | \$<br>1,516,955 | \$      | 1,438,660 |

In addition to the impact of changes in foreign currency exchange rates, the comparability of segment and product line information is impacted by acquisition/divestiture activities, impairment charges, restructuring costs and related benefits. Corporate assets, which are not allocated, principally represent cash and cash equivalents, capitalized debt issuance costs and deferred income taxes.

The following tables summarize net sales and long-lived assets (fixed assets and other long-term assets, excluding deferred tax assets and debt issuance cots) by geographic region (in thousands):

|                |                 | Year I | Ended August 31 | ,  |           |
|----------------|-----------------|--------|-----------------|----|-----------|
|                | <br>2017        |        | 2016            |    | 2015      |
| Net Sales:     |                 |        |                 |    |           |
| United States  | \$<br>480,801   | \$     | 477,670         | \$ | 526,061   |
| Netherlands    | 130,724         |        | 143,517         |    | 139,432   |
| United Kingdom | 84,106          |        | 115,183         |    | 113,743   |
| Australia      | 38,924          |        | 62,779          |    | 94,319    |
| UAE            | 39,974          |        | 55,906          |    | 44,211    |
| All other      | 321,255         |        | 294,355         |    | 331,489   |
|                | \$<br>1,095,784 | \$     | 1,149,410       | \$ | 1,249,254 |

|                    | Augu         | st 31, |         |
|--------------------|--------------|--------|---------|
|                    | <br>2017     |        | 2016    |
| Long-lived Assets: |              |        |         |
| United States      | \$<br>36,254 | \$     | 32,205  |
| China              | 16,332       |        | 16,863  |
| Netherlands        | 9,134        |        | 8,027   |
| UAE                | 8,451        |        | 8,399   |
| United Kingdom     | 5,467        |        | 9,914   |
| Australia          | 1,286        |        | 15,399  |
| All other          | 21,410       |        | 34,399  |
|                    | \$<br>98,334 | \$     | 117,179 |

The Company's largest customer accounted for less than 3% of sales in each of the last three fiscal years. Export sales from domestic operations were approximately6% of total net sales in each of the periods presented. In fiscal 2017, sales of products contributed approximately 82% of consolidated net sales, with the remaining revenue generated from engineering and technical manpower services, rental contracts and other sources. We provide certain Energy segment customers bundled products, services and rental assets. Further, our systems do not allocate costs between these sales categories. As a result, it is neither practical nor cost effective to disaggregate revenue and cost of sales separately for product sales, rental income and service revenue.

## Note 16. Commitments and Contingencies

The Company had outstanding letters of credit of \$14.5 million and \$17.8 million at August 31, 2017 and 2016, respectively, the majority of which relate to commercial contracts and self-insured workers compensation programs.

The Company is a party to various legal proceedings that have arisen in the normal course of its business. These legal proceedings typically include product liability, environmental, labor, patent and other disputes. The Company has recorded reserves for loss contingencies based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred and can be reasonably estimated. In the opinion of management, the resolution of these contingencies are not expected to have a material adverse effect on the Company's financial condition, results of operations or cash flows.

The Company remains contingently liable for lease payments under leases of businesses that it previously divested or spun-off, in the event that such businesses are unable to fulfill their future lease payment obligations. The discounted present value of future minimum lease payments for these leases was \$13.5 million using a weighted average discount rate of 2.29% at August 31, 2017 (including \$10.7 million related to the former Electrical segment).

The Company has facilities in numerous geographic locations that are subject to a range of environmental laws and regulations. Environmental expenditures over the past three years have not been material. Management believes that such costs will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

### Note 17. Guarantor Subsidiaries

On April 16, 2012, Actuant Corporation (the "Parent") issued\$300.0 million of 5.625% Senior Notes, of which \$287.6 million remains outstanding as of August 31, 2017. All of our material domestic wholly owned subsidiaries (the "Guarantors") fully and unconditionally guarantee the 5.625% Senior Notes on a joint and several basis. There are no significant restrictions on the ability of the Guarantors to make distributions to the Parent.

Certain assets, liabilities and expenses have not been allocated to the Guarantors and non-Guarantors and therefore are included in the Parent column in the accompanying consolidating financial statements. These items are of a corporate or consolidated nature and include, but are not limited to, tax provisions and related assets and liabilities, certain employee benefit obligations, prepaid and accrued insurance and corporate indebtedness. Intercompany activity in the consolidating financial statements primarily includes loan activity, purchases and sales of goods or services, investments and dividends. Intercompany balances also reflect certain non-cash transactions including transfers of assets and liabilities between the Parent, Guarantor and non-Guarantor, allocation of non-cash expenses from the Parent to the Guarantors and non-Guarantors, non-cash intercompany dividends and the impact of foreign currency rate changes.

The following tables present the results of operations, financial position and cash flows of Actuant Corporation and its subsidiaries, the Guarantor and non-Guarantor entities, and the eliminations necessary to arrive at the information for the Company on a consolidated basis.

## CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS *(in thousands)*

|  |    |          |    | Yea        | r End | ed August 31, 20 | 17 |              |    |              |
|--|----|----------|----|------------|-------|------------------|----|--------------|----|--------------|
|  |    | Parent   | (  | Guarantors | No    | n-Guarantors     |    | Eliminations | C  | Consolidated |
| Net sales  | \$ | 145,223  | \$ | 355,989    | \$    | 594,572          | \$ | _            | \$ | 1,095,784    |
| Cost of products sold  |    | 34,300   |    | 260,700    |       | 421,067          |    | _            |    | 716,067      |
| Gross profit   |    | 110,923  |    | 95,289     |       | 173,505          |    | _            |    | 379,717      |
| Selling, administrative and engineering expenses                     |    | 74,996   |    | 69,826     |       | 132,666          |    | —            |    | 277,488      |
| Amortization of intangible assets                                    |    | 1,272    |    | 11,715     |       | 7,487            |    |              |    | 20,474       |
| Restructuring charges  |    | 826      |    | 1,359      |       | 5,043            |    | _            |    | 7,228        |
| Director & officer transition charges                                |    | 7,784    |    | _          |       | _                |    |              |    | 7,784        |
| Impairment & other divestiture charges                               |    | _        |    | —          |       | 116,979          |    | _            |    | 116,979      |
| Operating profit (loss)  |    | 26,045   |    | 12,389     |       | (88,670)         |    | _            |    | (50,236)     |
| Financing costs, net   |    | 30,005   |    | 35         |       | (337)            |    | _            |    | 29,703       |
| Intercompany (income) expense, net                                   |    | (22,941) |    | 22,066     |       | 875              |    | —            |    | —            |
| Intercompany dividends   |    | 5,353    |    | (59,401)   |       | (5,353)          |    | 59,401       |    | _            |
| Other expense (income), net  |    | 2,690    |    | 87         |       | (25)             |    | _            |    | 2,752        |
| Earnings (loss) before income tax benefit                            |    | 10,938   |    | 49,602     |       | (83,830)         |    | (59,401)     |    | (82,691)     |
| Income tax benefit   |    | (782)    |    | (14,574)   |       | (1,122)          |    |              |    | (16,478)     |
| Net earnings (loss) before equity in (loss) earnings of subsidiaries |    | 11,720   |    | 64,176     |       | (82,708)         |    | (59,401)     |    | (66,213)     |
| Equity in (loss) earnings of subsidiaries                            |    | (77,933) |    | (81,389)   |       | 3,335            |    | 155,987      |    | _            |
| Net loss   | -  | (66,213) |    | (17,213)   |       | (79,373)         |    | 96,586       |    | (66,213)     |
| Comprehensive loss   | \$ | (41,651) | \$ | (35,121)   | \$    | (39,942)         | \$ | 75,063       | \$ | (41,651)     |

## CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (in thousands)

|  |                 |    | Ye         | ar En | ded August 31, 20 | 16 |              |                 |
|--|-----------------|----|------------|-------|-------------------|----|--------------|-----------------|
|  | <br>Parent      | (  | Guarantors | No    | on-Guarantors     |    | Eliminations | Consolidated    |
| Net sales  | \$<br>135,679   | \$ | 361,209    | \$    | 652,522           | \$ |              | \$<br>1,149,410 |
| Cost of products sold  | 34,576          |    | 263,197    |       | 448,240           |    | —            | 746,013         |
| Gross profit   | <br>101,103     |    | 98,012     |       | 204,282           |    |              | <br>403,397     |
| Selling, administrative and engineering expenses                     | 69,677          |    | 69,382     |       | 135,438           |    |              | 274,497         |
| Restructuring charges  | 2,426           |    | 3,455      |       | 8,690             |    | —            | 14,571          |
| Amortization of intangible assets                                    | 1,272           |    | 13,287     |       | 8,384             |    |              | 22,943          |
| Loss on product line divestiture                                     |                 |    | 5,092      |       |                   |    |              | 5,092           |
| Impairment charges   | _               |    | 49,012     |       | 137,499           |    | _            | 186,511         |
| Operating profit (loss)  | <br>27,728      |    | (42,216)   |       | (85,729)          |    |              | (100,217)       |
| Financing costs, net   | 30,123          |    |            |       | (1,355)           |    |              | 28,768          |
| Intercompany (income) expense, net                                   | (20,445)        |    | (9,999)    |       | 30,444            |    | _            | —               |
| Intercompany dividends   |                 |    |            |       | (5,338)           |    | 5,338        | _               |
| Other expense, net   | 914             |    | 54         |       | 391               |    | _            | 1,359           |
| Earnings (loss) before income taxes                                  | <br>17,136      |    | (32,271)   |       | (109,871)         |    | (5,338)      | (130,344)       |
| Income tax (benefit) expense   | (8,729)         |    | 519        |       | (17,046)          |    | 86           | (25,170)        |
| Net earnings (loss) before equity in (loss) earnings of subsidiaries | <br>25,865      |    | (32,790)   |       | (92,825)          |    | (5,424)      | (105,174)       |
| Equity in (loss) earnings of subsidiaries                            | (131,037)       |    | (83,747)   |       | 3,024             |    | 211,760      | _               |
| Net loss   | (105,174)       |    | (116,537)  |       | (89,801)          | -  | 206,336      | <br>(105,174)   |
| Comprehensive loss   | \$<br>(143,357) | \$ | (157,344)  | \$    | (83,802)          | \$ | 241,146      | \$<br>(143,357) |

## CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS AND COMPREHENSIVE LOSS (in thousands)

|  |                 |    | Ye         | ar Ei | nded August 31, 20 | 15 |              |                 |
|--|-----------------|----|------------|-------|--------------------|----|--------------|-----------------|
|  | <br>Parent      | (  | Guarantors | N     | on-Guarantors      |    | Eliminations | Consolidated    |
| Net sales  | \$<br>158,836   | \$ | 385,476    | \$    | 704,942            | \$ |              | \$<br>1,249,254 |
| Cost of products sold  | 40,858          |    | 280,081    |       | 466,474            |    | —            | 787,413         |
| Gross profit   | 117,978         |    | 105,395    |       | 238,468            |    |              | 461,841         |
| Selling, administrative and engineering expenses                     | 74,588          |    | 69,041     |       | 155,972            |    | —            | 299,601         |
| Impairment charges   | _               |    | 20,249     |       | 64,104             |    |              | 84,353          |
| Amortization of intangible assets                                    | 1,272           |    | 13,061     |       | 10,000             |    |              | 24,333          |
| Operating profit   | <br>42,118      |    | 3,044      |       | 8,392              |    |              | 53,554          |
| Financing costs, net   | 29,295          |    | _          |       | (1,238)            |    |              | 28,057          |
| Intercompany (income) expense, net                                   | (19,727)        |    | (8,835)    |       | 28,562             |    |              | _               |
| Intercompany dividends   | (212)           |    | (243)      |       | (10,707)           |    | 11,162       | _               |
| Other expense (income), net  | 160             |    | (84)       |       | 30                 |    |              | 106             |
| Earnings (loss) before income taxes                                  | 32,602          |    | 12,206     |       | (8,255)            |    | (11,162)     | 25,391          |
| Income tax (benefit) expense   | (8,218)         |    | 4,056      |       | 10,939             |    | (1,258)      | 5,519           |
| Net earnings (loss) before equity in earnings (loss) of subsidiaries | <br>40,820      |    | 8,150      |       | (19,194)           |    | (9,904)      | <br>19,872      |
| Equity in earnings (loss) of subsidiaries                            | (20,948)        |    | (1,720)    |       | 6,520              |    | 16,148       | _               |
| Net earnings (loss)  | <br>19,872      |    | 6,430      | _     | (12,674)           | -  | 6,244        | <br>19,872      |
| Comprehensive loss   | \$<br>(125,360) | \$ | (10,689)   | \$    | (88,431)           | \$ | 99,120       | \$<br>(125,360) |

# CONDENSED CONSOLIDATING BALANCE SHEETS (in thousands)

|                                  |                 |    |            | Aug | ust 31, 2017 |    |              |    |             |
|----------------------------------|-----------------|----|------------|-----|--------------|----|--------------|----|-------------|
|                                  | <br>Parent      | (  | Guarantors | No  | n-Guarantors | 1  | Eliminations | С  | onsolidated |
| ASSETS                           |                 |    |            |     |              |    |              |    |             |
| Current assets                   |                 |    |            |     |              |    |              |    |             |
| Cash and cash equivalents        | \$<br>34,715    | \$ |            | \$  | 194,856      | \$ | _            | \$ | 229,571     |
| Accounts receivable, net         | 17,498          |    | 50,749     |     | 121,959      |    | _            |    | 190,206     |
| Inventories, net                 | 23,308          |    | 48,492     |     | 71,851       |    | —            |    | 143,651     |
| Assets held for sale             | _               |    |            |     | 21,835       |    |              |    | 21,835      |
| Other current assets             | 23,576          |    | 3,619      |     | 34,468       |    |              |    | 61,663      |
| Total current assets             | 99,097          |    | 102,860    |     | 444,969      |    |              |    | 646,926     |
| Property, plant & equipment, net | 7,049           |    | 26,130     |     | 61,342       |    |              |    | 94,521      |
| Goodwill                         | 38,847          |    | 200,499    |     | 290,735      |    | —            |    | 530,081     |
| Other intangible assets, net     | 8,156           |    | 138,042    |     | 74,291       |    |              |    | 220,489     |
| Investment in subsidiaries       | 1,832,472       |    | 1,186,715  |     | 805,016      |    | (3,824,203)  |    | _           |
| Intercompany receivable          | _               |    | 589,193    |     | 205,183      |    | (794,376)    |    | _           |
| Other long-term assets           | 8,377           |    | 812        |     | 15,749       |    |              |    | 24,938      |
| Total assets                     | \$<br>1,993,998 | \$ | 2,244,251  | \$  | 1,897,285    | \$ | (4,618,579)  | \$ | 1,516,955   |

## LIABILITIES & SHAREHOLDERS' EQUITY

| Current liabilities                                  |                 |                 |                 |                   |                 |
|--|-----------------|-----------------|-----------------|-------------------|-----------------|
| Trade accounts payable                               | \$<br>15,412    | \$<br>27,168    | \$<br>90,807    | \$<br>—           | \$<br>133,387   |
| Accrued compensation and benefits                    | 19,082          | 7,672           | 24,185          | —                 | 50,939          |
| Current maturities of debt and short-term borrowings | 30,000          | _               | _               | _                 | 30,000          |
| Income taxes payable                                 | 153             | —               | 5,927           | —                 | 6,080           |
| Liabilities held for sale                            | —               | _               | 101,083         | _                 | 101,083         |
| Other current liabilities                            | 18,512          | 7,169           | 31,764          | —                 | 57,445          |
| Total current liabilities                            | <br>83,159      | <br>42,009      | 253,766         | <br>_             | 378,934         |
| Long-term debt, net                                  | 531,940         | —               | _               | —                 | 531,940         |
| Deferred income taxes                                | 24,164          | —               | 5,695           | —                 | 29,859          |
| Pension and post-retirement benefit liabilities      | 12,540          | —               | 7,322           | —                 | 19,862          |
| Other long-term liabilities                          | 48,692          | 352             | 6,777           | —                 | 55,821          |
| Intercompany payable                                 | 792,964         | —               | 1,412           | (794,376)         | —               |
| Shareholders' equity                                 | <br>500,539     | <br>2,201,890   | <br>1,622,313   | <br>(3,824,203)   | <br>500,539     |
| Total liabilities and shareholders' equity           | \$<br>1,993,998 | \$<br>2,244,251 | \$<br>1,897,285 | \$<br>(4,618,579) | \$<br>1,516,955 |



# CONDENSED CONSOLIDATING BALANCE SHEETS (in thousands)

|  |                 |    |            | Aug | gust 31, 2016 |                   |    |              |
|--|-----------------|----|------------|-----|---------------|-------------------|----|--------------|
|  | Parent          | (  | Guarantors | No  | n-Guarantors  | Eliminations      | 0  | Consolidated |
| ASSETS   |                 |    |            |     |               |                   |    |              |
| Current assets                                       |                 |    |            |     |               |                   |    |              |
| Cash and cash equivalents                            | \$<br>7,953     | \$ | 71         | \$  | 171,580       | \$<br>—           | \$ | 179,604      |
| Accounts receivable, net                             | 13,692          |    | 41,715     |     | 131,422       | —                 |    | 186,829      |
| Inventories, net                                     | 19,897          |    | 44,283     |     | 66,576        | —                 |    | 130,756      |
| Other current assets                                 | 7,754           |    | 3,858      |     | 33,851        | —                 |    | 45,463       |
| Total current assets                                 | 49,296          |    | 89,927     |     | 403,429       | _                 |    | 542,652      |
| Property, plant & equipment, net                     | 5,927           |    | 23,511     |     | 84,577        | —                 |    | 114,015      |
| Goodwill   | 38,847          |    | 200,499    |     | 279,930       | _                 |    | 519,276      |
| Other intangibles, net                               | 9,429           |    | 149,757    |     | 80,289        | —                 |    | 239,475      |
| Investment in subsidiaries                           | 1,915,367       |    | 578,423    |     | 465,736       | (2,959,526)       |    | —            |
| Intercompany receivable                              |                 |    | 1,159,672  |     |               | (1,159,672)       |    |              |
| Other long-term assets                               | 5,702           |    | 10         |     | 17,530        | _                 |    | 23,242       |
| Total assets   | \$<br>2,024,568 | \$ | 2,201,799  | \$  | 1,331,491     | \$<br>(4,119,198) | \$ | 1,438,660    |
|  |                 |    |            |     |               |                   | -  |              |
| LIABILITIES & SHAREHOLDERS' EQUITY                   |                 |    |            |     |               |                   |    |              |
| Current liabilities                                  |                 |    |            |     |               |                   |    |              |
| Trade accounts payable                               | \$<br>11,529    | \$ | 20,669     | \$  | 82,853        | \$<br>_           | \$ | 115,051      |
| Accrued compensation and benefits                    | 17,506          |    | 5,754      |     | 23,641        | _                 |    | 46,901       |
| Current maturities of debt and short-term borrowings | 18,750          |    |            |     | —             |                   |    | 18,750       |
| Income taxes payable                                 | 1,886           |    | —          |     | 7,368         | _                 |    | 9,254        |
| Other current liabilities                            | 20,459          |    | 6,989      |     | 24,508        | _                 |    | 51,956       |
| Total current liabilities                            | 70,130          |    | 33,412     |     | 138,370       | _                 |    | 241,912      |
| Long-term debt, net                                  | 561,681         |    | _          |     | _             | _                 |    | 561,681      |
| Deferred income taxes                                | 30,666          |    | _          |     | 690           | —                 |    | 31,356       |
| Pension and post-retirement benefit liabilities      | 16,803          |    | _          |     | 8,864         | _                 |    | 25,667       |
| Other long-term liabilities                          | 47,739          |    | 588        |     | 8,767         | —                 |    | 57,094       |
| Intercompany payable                                 | 776,599         |    |            |     | 383,073       | (1,159,672)       |    | _            |
| Shareholders' equity                                 | 520,950         |    | 2,167,799  |     | 791,727       | (2,959,526)       |    | 520,950      |
| Total liabilities and shareholders' equity           | \$<br>2,024,568 | \$ | 2,201,799  | \$  | 1,331,491     | \$<br>(4,119,198) | \$ | 1,438,660    |

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (in thousands)

| Year Ended August 31, 2017 |          |  |                             |  |   |   |  |  |  |
|----------------------------|----------|--|-----------------------------|--|---|---|--|--|--|
|                            | Parent   |  | Guarantors                  | No   | n-Guarantors  |   | Eliminations   |  | Consolidated   |
|                            |          |  |                             |  |   |   |  |  |  |
| \$                         | 98,589   | \$   | 14,340                      | \$   | 39,672  | \$  | (64,754)   | \$   | 87,847   |
|                            |          |  |                             |  |   |   |  |  |  |
|                            | (3,391)  |  | (9,265)                     |  | (15,539)  |   | —  |  | (28,195)   |
|                            | _        |  | 207                         |  | 363   |   | —  |  | 570  |
|                            | (6,900)  |  | —                           |  | —   |   | 6,900  |  | _  |
|                            | (10,291) |  | (9,058)                     |  | (15,176)  |   | 6,900  |  | (27,625)   |
|                            |          |  |                             |  |   |   |  |  |  |
|                            | (18,750) |  | —                           |  | —   |   | —  |  | (18,750)   |
|                            | (500)    |  | —                           |  | —   |   | —  |  | (500)  |
|                            | (1,065)  |  | _                           |  | —   |   | _  |  | (1,065)  |
|                            | 8,917    |  | —                           |  | —   |   | _  |  | 8,917  |
|                            | —        |  | _                           |  | (742)   |   | _  |  | (742)  |
|                            | (2,358)  |  | (5,353)                     |  | (59,401)  |   | 64,754   |  | (2,358)  |
|                            | (47,780) |  | _                           |  | 47,780  |   | _  |  |  |
|                            | —        |  | —                           |  | 6,900   |   | (6,900)  |  |  |
|                            | (61,536) |  | (5,353)                     |  | (5,463)   |   | 57,854   |  | (14,498)   |
|                            | —        |  | —                           |  | 4,243   |   |  |  | 4,243  |
|                            | 26,762   |  | (71)                        |  | 23,276  |   | _  |  | 49,967   |
|                            | 7,953    |  | 71                          |  | 171,580   |   |  |  | 179,604  |
| \$                         | 34,715   | \$   | —                           | \$   | 194,856   | \$  |  | \$   | 229,571  |
|                            |          | (3,391)<br>(6,900)<br>(10,291)<br>(18,750)<br>(500)<br>(1,065)<br>8,917<br>(2,358)<br>(47,780)<br>(47,780)<br>(61,536)<br>(61,536)<br>(26,762<br>7,953 | \$ 98,589 \$<br>(3,391)<br> | Parent         Guarantors           \$ 98,589         \$ 14,340           (3,391)         (9,265)            207           (6,900)            (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,291)         (9,058)           (10,055)            (2,358)         (5,353)           (47,780)             -           (61,536)         (5,353)            -           26,762         (71)           7,953         71 <td>Parent         Guarantors         Nor           \$ 98,589         \$ 14,340         \$           (3,391)         (9,265)         -           (3,391)         (9,265)         -           (6,900)          207           (6,900)          -           (10,291)         (9,058)         -           (10,291)         (9,058)         -           (10,291)         (9,058)         -           (10,65)          -           (1,065)          -           (2,358)         (5,353)         -           (2,358)         (5,353)         -           (47,780)          -             -           (61,536)         (5,353)         -             -           26,762         (71)         -           7,953         71         -</td> <td><math display="block">\begin{tabular}{ c c c c c c } \hline Parent &amp; Guarantors &amp; Non-Guarantors \\ \hline \$ 98,589 \$ 14,340 \$ 39,672 \\ \hline \$ 98,589 \$ 14,340 \$ 39,672 \\ \hline \$ (3,391) \$ (9,265) \$ (15,539) \\ \$ - \$ 207 \$ 363 \\ \hline \$ (15,539) \$ - \$ 207 \$ 363 \\ \hline \$ (6,900) \$ - \$ 207 \$ 363 \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (9,058) \$ (15,176) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ (10,291) \$ (10,291) \$ \\ \hline \$ (10,291) \$ \\</math></td> <td>ParentGuarantorsNon-Guarantors\$ 98,589\$ 14,340\$ 39,672\$(3,391)(9,265)(15,539)-207363<math>(6,900)</math><math>(10,291)</math>(9,058)(15,176)(18,750)<math>(10,291)</math>(9,058)(15,176)<math>(18,750)</math><math>(10,55)</math><math>(1,065)</math><math>(2,358)</math>(5,353)(59,401)<math>(47,780)</math>-47,7806,900<math>(61,536)</math>(5,353)(5,463)<math>(</math>-4,243<math>26,762</math>(71)23,276<math>7,953</math>71171,580</td> <td>ParentGuarantorsNon-GuarantorsEliminations\$ 98,589\$ 14,340\$ 39,672\$ (64,754)(3,391)(9,265)(15,539)207363(6,900)(10,291)(9,058)(15,176)(18,750)(10,55)(10,65)(1,065)(1,065)(742)(2,358)(5,353)(59,401)(47,780)47,7806,900(61,536)(5,353)(5,463)57,85426,762(71)23,2767,95371171,580</td> <td>Parent         Guarantors         Non-Guarantors         Eliminations           \$ 98,589         \$ 14,340         \$ 39,672         \$ (64,754)         \$           (3,391)         (9,265)         (15,539)             (3,391)         (9,265)         (15,539)             (6,900)           6,900            (10,291)         (9,058)         (15,176)         6,900            (18,750)               (500)               (10,65)               (10,65)               (1,065)               (1,065)               (1,065)               (2,358)         (5,353)         (59,401)         64,754           (47,780)            -            -         6,900         (6,900)         -     &lt;</td> | Parent         Guarantors         Nor           \$ 98,589         \$ 14,340         \$           (3,391)         (9,265)         -           (3,391)         (9,265)         -           (6,900)          207           (6,900)          -           (10,291)         (9,058)         -           (10,291)         (9,058)         -           (10,291)         (9,058)         -           (10,65)          -           (1,065)          -           (2,358)         (5,353)         -           (2,358)         (5,353)         -           (47,780)          -             -           (61,536)         (5,353)         -             -           26,762         (71)         -           7,953         71         - | $\begin{tabular}{ c c c c c c } \hline Parent & Guarantors & Non-Guarantors \\ \hline $ 98,589 $ 14,340 $ 39,672 \\ \hline $ 98,589 $ 14,340 $ 39,672 \\ \hline $ (3,391) $ (9,265) $ (15,539) \\ $ - $ 207 $ 363 \\ \hline $ (15,539) $ - $ 207 $ 363 \\ \hline $ (6,900) $ - $ 207 $ 363 \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (9,058) $ (15,176) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ (10,291) $ (10,291) $ \\ \hline $ (10,291) $ \\$ | ParentGuarantorsNon-Guarantors\$ 98,589\$ 14,340\$ 39,672\$(3,391)(9,265)(15,539)-207363 $(6,900)$ $(10,291)$ (9,058)(15,176)(18,750) $(10,291)$ (9,058)(15,176) $(18,750)$ $(10,55)$ $(1,065)$ $(2,358)$ (5,353)(59,401) $(47,780)$ -47,7806,900 $(61,536)$ (5,353)(5,463) $($ -4,243 $26,762$ (71)23,276 $7,953$ 71171,580 | ParentGuarantorsNon-GuarantorsEliminations\$ 98,589\$ 14,340\$ 39,672\$ (64,754)(3,391)(9,265)(15,539)207363(6,900)(10,291)(9,058)(15,176)(18,750)(10,55)(10,65)(1,065)(1,065)(742)(2,358)(5,353)(59,401)(47,780)47,7806,900(61,536)(5,353)(5,463)57,85426,762(71)23,2767,95371171,580 | Parent         Guarantors         Non-Guarantors         Eliminations           \$ 98,589         \$ 14,340         \$ 39,672         \$ (64,754)         \$           (3,391)         (9,265)         (15,539)             (3,391)         (9,265)         (15,539)             (6,900)           6,900            (10,291)         (9,058)         (15,176)         6,900            (18,750)               (500)               (10,65)               (10,65)               (1,065)               (1,065)               (1,065)               (2,358)         (5,353)         (59,401)         64,754           (47,780)            -            -         6,900         (6,900)         -     < |

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (in thousands)

|   | Year Ended August 31, 2016 |          |    |            |                |    |              |    |              |
|---|----------------------------|----------|----|------------|----------------|----|--------------|----|--------------|
|   | Parent                     |          |    | Guarantors | Non-Guarantors |    | Eliminations |    | Consolidated |
| Operating Activities  |                            |          |    |            |                |    |              |    |              |
| Net cash provided by (used in) operating activities             | \$                         | 58,926   | \$ | (1,953)    | \$ 66,062      | \$ | (5,338)      | \$ | 117,697      |
| Investing Activities  |                            |          |    |            |                |    |              |    |              |
| Capital expenditures  |                            | (2,135)  |    | (6,781)    | (11,293)       |    |              |    | (20,209)     |
| Proceeds from sale of property, plant and equipment             |                            | 13       |    | 7,000      | 2,283          |    | _            |    | 9,296        |
| Intercompany investment   |                            | (339)    |    | (3,458)    | —              |    | 3,797        |    | _            |
| Business acquisitions, net of cash acquired                     |                            | —        |    | _          | (81,916)       |    | _            |    | (81,916)     |
| Proceeds from sale of businesses, net of transaction costs      |                            | _        |    | 9,695      | —              |    | —            |    | 9,695        |
| Cash (used in) provided by investing activities                 |                            | (2,461)  |    | 6,456      | (90,926)       |    | 3,797        |    | (83,134)     |
| Financing Activities  |                            |          |    |            |                |    |              |    |              |
| Net repayments on revolving credit facility                     |                            | —        |    | —          | (210)          |    | —            |    | (210)        |
| Principal repayments on term loan                               |                            | (3,750)  |    | —          | —              |    | —            |    | (3,750)      |
| Purchase of treasury shares                                     |                            | (17,101) |    | —          | —              |    |              |    | (17,101)     |
| Taxes paid related to the net share settlement of equity awards |                            | (1,409)  |    | _          |                |    | —            |    | (1,409)      |
| Stock option exercises, related tax benefits and other          |                            | 6,416    |    | —          | —              |    | —            |    | 6,416        |
| Cash dividend   |                            | (2,376)  |    | (5,338)    | —              |    | 5,338        |    | (2,376)      |
| Intercompany loan activity                                      |                            | (48,980) |    | _          | 48,980         |    | _            |    | _            |
| Intercompany capital contributions                              |                            | _        |    | 339        | 3,458          |    | (3,797)      |    | _            |
| Cash (used in) provided by financing activities                 |                            | (67,200) |    | (4,999)    | 52,228         |    | 1,541        |    | (18,430)     |
| Effect of exchange rate changes on cash                         |                            | _        |    | _          | (5,375)        |    | _            |    | (5,375)      |
| Net (decrease) increase in cash and cash equivalents            |                            | (10,735) |    | (496)      | 21,989         |    | _            |    | 10,758       |
| Cash and cash equivalents—beginning of period                   | _                          | 18,688   |    | 567        | 149,591        |    |              |    | 168,846      |
| Cash and cash equivalents—end of period                         | \$                         | 7,953    | \$ | 71         | \$ 171,580     | \$ |              | \$ | 179,604      |

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (in thousands)

|   |        | Year Ended August 31, 2015 |            |          |                |    |              |    |              |  |  |
|---|--------|----------------------------|------------|----------|----------------|----|--------------|----|--------------|--|--|
|   | Parent |                            | Guarantors |          | Non-Guarantors |    | Eliminations |    | Consolidated |  |  |
| Operating Activities  |        |                            |            |          |                |    |              |    |              |  |  |
| Net cash provided by (used in) operating activities         | \$     | 90,632                     | \$         | (20,750) | \$ 72,228      | \$ | (10,676)     | \$ | 131,434      |  |  |
| Investing Activities  |        |                            |            |          |                |    |              |    |              |  |  |
| Capital expenditures  |        | (1,086)                    |            | (5,848)  | (15,582        | )  | _            |    | (22,516)     |  |  |
| Proceeds from sale of property, plant and equipment         |        | —                          |            | 273      | 971            |    | _            |    | 1,244        |  |  |
| Intercompany investment                                     |        | (3,727)                    |            | _        |                |    | 3,727        |    | _            |  |  |
| Cash used in investing activities                           |        | (4,813)                    |            | (5,575)  | (14,611        | )  | 3,727        |    | (21,272)     |  |  |
| Financing Activities  |        |                            |            |          |                |    |              |    |              |  |  |
| Net borrowings on revolving credit facility                 |        |                            |            | _        | 220            |    | _            |    | 220          |  |  |
| Principal repayment on term loan                            |        | (3,375)                    |            |          |                |    |              |    | (3,375)      |  |  |
| Proceeds from term loans                                    |        | 213,375                    |            | —        | _              |    | _            |    | 213,375      |  |  |
| Redemption of 5.625% Senior Notes                           |        | (11,941)                   |            |          |                |    |              |    | (11,941)     |  |  |
| Debt issuance costs   |        | (2,025)                    |            | —        | _              |    | _            |    | (2,025)      |  |  |
| Purchase of treasury shares                                 |        | (212,003)                  |            |          |                |    |              |    | (212,003)    |  |  |
| Taxes paid related to net share settlement of equity awards |        | (2,466)                    |            |          |                |    | _            |    | (2,466)      |  |  |
| Stock option exercises, related tax benefits and other      |        | 5,396                      |            |          |                |    |              |    | 5,396        |  |  |
| Cash dividend   |        | (2,598)                    |            | (10,676) |                |    | 10,676       |    | (2,598)      |  |  |
| Intercompany loan activity                                  |        | (79,425)                   |            | 34,081   | 45,344         |    |              |    | _            |  |  |
| Intercompany capital contribution                           |        | —                          |            |          | 3,727          |    | (3,727)      |    |              |  |  |
| Cash (used in) provided by financing activities             |        | (95,062)                   |            | 23,405   | 49,291         | _  | 6,949        |    | (15,417)     |  |  |
| Effect of exchange rate changes on cash                     |        |                            |            | —        | (34,911        | )  | _            |    | (34,911)     |  |  |
| Net (decrease) increase in cash and cash equivalents        |        | (9,243)                    | -          | (2,920)  | 71,997         |    |              |    | 59,834       |  |  |
| Cash and cash equivalents—beginning of period               |        | 27,931                     |            | 3,487    | 77,594         |    | _            |    | 109,012      |  |  |
| Cash and cash equivalents—end of period                     | \$     | 18,688                     | \$         | 567      | \$ 149,591     | \$ | _            | \$ | 168,846      |  |  |

## Note 18. Quarterly Financial Data (Unaudited)

Quarterly financial data for fiscal 2017 and fiscal 2016 is as follows:

|                                | Year Ended August 31, 2017 |    |         |    |         |    |          |    |           |  |  |
|--------------------------------|----------------------------|----|---------|----|---------|----|----------|----|-----------|--|--|
|                                | <br>First                  |    | Second  |    | Third   |    | Fourth   |    | Total     |  |  |
| Net sales                      | \$<br>265,793              | \$ | 258,869 | \$ | 295,427 | \$ | 275,695  | \$ | 1,095,784 |  |  |
| Gross profit                   | 93,067                     |    | 87,326  |    | 102,804 |    | 96,520   |    | 379,717   |  |  |
| Net earnings (loss)            | 4,965                      |    | 5,074   |    | 22,511  |    | (98,764) |    | (66,213)  |  |  |
| Net earnings (loss) per share: |                            |    |         |    |         |    |          |    |           |  |  |
| Basic                          | \$<br>0.08                 | \$ | 0.09    | \$ | 0.38    | \$ | (1.65)   | \$ | (1.11)    |  |  |
| Diluted                        | 0.08                       |    | 0.08    |    | 0.37    |    | (1.65)   |    | (1.11)    |  |  |

|                                | Year Ended August 31, 2016 |    |           |    |         |        |         |    |           |  |  |
|--------------------------------|----------------------------|----|-----------|----|---------|--------|---------|----|-----------|--|--|
|                                | <br>First                  |    | Second    |    | Third   | Fourth |         |    | Total     |  |  |
| Net sales                      | \$<br>305,011              | \$ | 263,289   | \$ | 305,341 | \$     | 275,769 | \$ | 1,149,410 |  |  |
| Gross profit                   | 108,562                    |    | 91,030    |    | 107,526 |        | 96,279  |    | 403,397   |  |  |
| Net earnings (loss)            | 15,448                     |    | (159,190) |    | 21,166  |        | 17,402  |    | (105,174) |  |  |
| Net earnings (loss) per share: |                            |    |           |    |         |        |         |    |           |  |  |
| Basic                          | \$<br>0.26                 | \$ | (2.70)    | \$ | 0.36    | \$     | 0.30    | \$ | (1.78)    |  |  |
| Diluted                        | \$<br>0.26                 | \$ | (2.70)    | \$ | 0.36    | \$     | 0.29    | \$ | (1.78)    |  |  |

The sum of the quarters may not equal the total of the respective year's earnings (loss) per share on either a basic or diluted basis due to changes in the weighted average shares outstanding during the year.

During the fourth quarter of fiscal 2017 the Company recognized impairment and other divestiture charges of \$117.0 million (see Note 5, "Divestitures Activities").

During the second quarter of fiscal 2016 the Company recognized impairment charges of \$186.5 million (see Note 6, "Goodwill, Intangible Assets and Long-Lived Assets").

## ACTUANT CORPORATION SCHEDULE II—VALUATION AND QUALIFYING ACCOUNTS (in thousands)

|                         |                 |                                      |    | Additions                        |  |       | 1  | Deductions |       |       |                               |       |
|-------------------------|-----------------|--------------------------------------|----|----------------------------------|--|-------|----|------------|-------|-------|-------------------------------|-------|
|                         | Beg             | Balance at<br>Beginning of<br>Period |    | narged to<br>osts and<br>xpenses | Accounts<br>Written Off<br>Acquisition/ Less<br>(Divestiture) Recoveries Other |       |    |            | Other |       | alance at<br>End of<br>Period |       |
| Allowance for losses—Tr | ade accounts re | ceivable                             |    |                                  |  |       |    |            |       |       |                               |       |
| August 31, 2017         | \$              | 7,762                                | \$ | 3,112                            | \$   | 1,452 | \$ | (1,422)    | \$    | 325   | \$                            | 11,22 |
| August 31, 2016         |                 | 3,970                                |    | 2,274                            |  | 3,090 |    | (1,580)    |       | 8     |                               | 7,76  |
| August 31, 2015         |                 | 6,034                                |    | 1,633                            |  | _     |    | (2,742)    |       | (955) |                               | 3,97  |
| Valuation allowance—In  | come taxes      |                                      |    |                                  |  |       |    |            |       |       |                               |       |
| August 31, 2017         | \$              | 8,147                                | \$ | 15,144                           | \$   |       | \$ | (620)      | \$    |       | \$                            | 22,67 |
| August 31, 2016         |                 | 8,053                                |    | 852                              |  | _     |    | (1,026)    |       | 268   |                               | 8,14  |
| August 31, 2015         |                 | 5,608                                |    | 5,694                            | -  |       |    | (2,254)    |       | (995) | -                             | 8,05  |

## Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

## Item 9A. Controls and Procedures

## Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("the Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act, and that information is accumulated and communicated to the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely discussions regarding required disclosure.

### Management's Report on Internal Control Over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's internal control over financial reporting based on the framework in Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, the Company's management has concluded that, as of August 31, 2017, the Company's internal control over financial reporting was effective.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

PricewaterhouseCoopers LLP, an independent registered public accounting firm, has audited the Company's effectiveness of internal controls over financial reporting as of August 31, 2017, as stated in their report which is included herein.

#### Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting during the fourth quarter of fiscal2017 that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Item 9B. Other Information

None.



## PART III

## Item 10. Directors; Executive Officers and Corporate Governance

Information about the Company's directors is incorporated by reference from the "Election of Directors" section of the Company's Proxy Statement for its Annual Meeting of Shareholders to be held on January 23, 2018 (the "2018 Annual Meeting Proxy Statement"). Information about compliance with Section 16(a) of the Exchange Act is incorporated by reference from the "Other Information—Section 16(a) Beneficial Ownership Reporting Compliance" section in the Company's 2018 Annual Meeting Proxy Statement. Information about the Company's Audit Committee, including the members of the committee, and the Company's Audit Committee financial experts, is incorporated by reference from the "Election of Directors" and "Corporate Governance Matters" sections of the Company's 2018 Annual Meeting Proxy Statement. Information about the Company's and "Corporate Governance Matters" sections of the Company's 2018 Annual Meeting Proxy Statement. Information about the Company's executive officers required by this item is contained in the discussion entitled "Executive Officers of the Registrant" in Part I hereof.

The Company has adopted a code of ethics that applies to its senior executive team, including its chief executive officer, chief financial officer and corporate controller. The code of ethics is posted on the Company's website and is available free of charge at www.actuant.com. The Company intends to satisfy the requirements under Item 5.05 of Form 8-K regarding disclosure of amendments to, or waivers from, provisions of its code of ethics that apply to the Chief Executive Officer, Chief Financial Officer or Corporate Controller by posting such information on the Company's website.

## Item 11. Executive Compensation

The information required by this item is incorporated by reference from the "Election of Directors," "Corporate Governance Matters" and the "Executive Compensation" sections (other than the subsection thereof entitled "Report of the Audit Committee") of the 2018 Annual Meeting Proxy Statement.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this item is incorporated by reference from the "Certain Beneficial Owners" and "Executive Compensation—Equity Compensation Plan Information" sections of the 2018 Annual Meeting Proxy Statement.

## Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this item is incorporated by reference from the "Certain Relationships and Related Party Transactions" section of the 2018 Annual Meeting Proxy Statement.

#### Item 14. Principal Accountant Fees and Services

The information required by this item is incorporated by reference from the "Other Information—Independent Public Accountants" section of the 2018 Annual Meeting Proxy Statement.



## Item 15. Exhibits, Financial Statement Schedules

## (a) Documents filed as part of this report:

1. Consolidated Financial Statements

See "Index to Consolidated Financial Statements" set forth in Item 8, "Financial Statements and Supplementary Data" for a list of financial statements filed as part of this report.

2. Financial Statement Schedules

See "Index to Financial Statement Schedule" set forth in Item 8, "Financial Statements and Supplementary Data."

3. Exhibits

See "Index to Exhibits" beginning on page 70, which is incorporated herein by reference.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ACTUANT CORPORATION (Registrant)

By:

/s/ RICK T. DILLON

Rick T. Dillon Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Dated: October 26, 2017

## POWER OF ATTORNEY

KNOWN ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Randal W. Baker and Rick T. Dillon, and each of them, his true and lawful attorneys-in-fact and agents, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this report, and to file the same, with all and any other regulatory authority, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents or any of them, or their substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.\*

| Signature   | Title  |
|---|--|
| /s/ RANDAL W. BAKER   | President and Chief Executive Officer  |
| Randal W. Baker   |  |
| /s/ GURMINDER S. BEDI   | Director   |
| Gurminder S. Bedi   |  |
| /s/ DANNY L. CUNNINGHAM   | Director   |
| Danny L. Cunningham   |  |
| /s/ E. JAMES FERLAND  | Director   |
| E. James Ferland  |  |
| /s/ RICHARD D. HOLDER   | Director   |
| Richard D. Holder   |  |
| /s/ R. ALAN HUNTER, JR  | Director   |
| R. Alan Hunter, Jr.   |  |
| /s/ ROBERT A. PETERSON  | Chairman of the Board of Directors   |
| Robert A. Peterson  |  |
| /s/ HOLLY A. VAN DEURSEN  | Director   |
| Holly A. Van Deursen  |  |
| /s/ DENNIS K. WILLIAMS  | Director   |
| Dennis K. Williams  |  |
| /s/ RICK T. DILLON  | Executive Vice President and Chief Financial Officer (Principal Financial Officer) |
| Rick T. Dillon  |  |
| /s/ ROBERT A. WROCKLAGE   | Corporate Controller and Principal Accounting Officer                              |
| Robert A. Wrocklage   |  |
| * Each of the above signatures is affixed as of October 26, 2017. |  |
|   | 69   |

## ACTUANT CORPORATION (the "Registrant") (Commission File No. 1-11288) ANNUAL REPORT ON FORM 10-K FOR THE FISCAL YEAR ENDED AUGUST 31,2017 INDEX TO EXHIBITS

| Exhibit    | Description   | Incorporated Herein By Reference To  | Filed<br>Herewith | Furnished Herewith |
|------------|---|--|-------------------|--------------------|
| 3.1        | (a) Amended and Restated Articles of Incorporation  | Exhibit 4.9 to the Registrant's Form 10-Q for<br>the quarter ended February 28, 2001   |                   |                    |
|            | (b) Amendment to Amended and Restated Articles of Incorporation   | Exhibit 3.1(b) of the Registrant's Form 10-K for the fiscal year ended August 31, 2003 |                   |                    |
|            | (c) Amendment to Amended and Restated Articles of Incorporation   | Exhibit 3.1 to the Registrant's Form 10-K for<br>the fiscal year ended August 31, 2004 |                   |                    |
|            | (d) Amendment to Amended and Restated Articles of Incorporation   | Exhibit 3.1 to the Registrant's Form 8-K filed on July 18, 2006                        |                   |                    |
|            | (e) Amendment of Amended and Restated Articles of Incorporation   | Exhibit 3.1 to the Registrant's Form 8-K filed on January 14, 2010                     |                   |                    |
| <u>3.2</u> | Amended and Restated Bylaws, as amended   | Exhibit 3.1 of the Registrant's Form 8-K filed on July 23, 2015                        |                   |                    |
| <u>4.1</u> | Indenture dated April 16, 2012 by and among Actuant<br>Corporation, the subsidiary guarantors named therein<br>and U.S. Bank National Association as trustee relating<br>to \$300 million Actuant Corporation 5 <sup>5</sup> /8% Senior<br>Notes due 2022 | Exhibit 4.1 to the Registrant's Current Report<br>on Form 8-K filed on April 18, 2012  |                   |                    |
| <u>4.2</u> | Fifth Amended and Restated Credit Agreement dated<br>May 8, 2015 among Actuant Corporation, the Lenders<br>party thereto and JP Morgan Chase, N.A. as the agent   | Exhibit 10.1 to the Registrant's Form 10-Q for the quarter ended May 31, 2015          |                   |                    |
| <u>4.3</u> | Amendment No. 1 to the Fifth Amended and Restated<br>Credit Agreement dated June 20, 2017 among Actuant<br>Corporation, the Lenders party thereto and JP Morgan<br>Chase, N.A. as the agent   | Exhibit 4.2(b) to the Registrant's Form 10-Q for the quarter ended May 31, 2017        |                   |                    |

| Exhibit      | Description  | Incorporated Herein By Reference To  | Filed<br>Herewith | Furnished Herewith |
|--------------|--|--|-------------------|--------------------|
| <u>10.1</u>  | Outside Directors' Deferred Compensation Plan<br>(conformed through the second amendment)  | Exhibit 10.1 to the Registrant's Form 10-Q for the quarter ended November 30, 2014   |                   |                    |
| <u>10.2</u>  | Actuant Corporation Deferred Compensation Plan<br>(conformed through the fourth amendment)   | Exhibit 10.2 to the Registrant's Form 10-Q for the quarter ended November 30, 2014   |                   |                    |
| <u>10.3</u>  | Actuant Corporation 2010 Employee Stock Purchase Plan  | Exhibit B to the Registrant's Definitive Proxy Statement, dated December 4, 2009   |                   |                    |
| <u>10.4</u>  | Actuant Corporation 2017 Omnibus Incentive Plan  | Exhibit A to the Registrant's Definitive Proxy Statement dated December 5, 2016  |                   |                    |
| <u>10.5</u>  | Actuant Corporation 2009 Omnibus Incentive Plan,<br>conformed through the Second Amendment thereto                                   | Exhibit 99.1 to the Registrant's Form 8-K filed on January 17, 2013  |                   |                    |
| 10.6         | (a) Amended and Restated Actuant Corporation 2001<br>Outside Directors' Stock Plan   | Exhibit A to the Registrant's Definitive Proxy<br>Statement, dated December 5, 2005 for the<br>2006 Annual Meeting of Shareholders |                   |                    |
|              | (b) First Amendment to the Amended and Restated<br>Actuant Corporation 2001 Outside Directors' Stock<br>Plan dated December 25, 2008 | Exhibit 10.10 to the Registrant's Form 10-Q for the quarter ended November 30, 2008  |                   |                    |
| <u>10.7</u>  | Actuant Corporation Supplemental Executive<br>Retirement Plan (conformed through the first<br>amendment)                             | Exhibit 10.3 to the Registrant's Form 10-Q for the quarter ended November 30, 2014   |                   |                    |
| <u>10.8</u>  | Form of Indemnification Agreement for Directors and Officers   | Exhibit 10.35 to the Registrant's Form 10-K for the fiscal year ended August 31, 2002  |                   |                    |
| <u>10.09</u> | Form of Amended and Restated Actuant Corporation<br>Change in Control Agreement  | Exhibit 10.1 to the Registrant's Form 8-K filed on August 1, 2017  |                   |                    |
| <u>10.10</u> | Actuant Corporation Executive Officer Bonus Plan   | Exhibit B to the Registrant's Definitive Proxy<br>Statement dated December 3, 2012   |                   |                    |

| Exhibit      | Description   | <b>Incorporated Herein By Reference To</b>  | Herewith | <b>Furnished Herewith</b> |
|--------------|---|---|----------|---------------------------|
| 10.11        | (a) Form of NQSO Award (Director) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                | Exhibit 10.1(a) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
|              | (b) Form of NQSO Award (Officer) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                 | Exhibit 10.1(b) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
| 10.12        | (a) Form RSA Award (Director) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                    | Exhibit 10.2(a) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
|              | (b) Form of RSA Award (Officer) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                  | Exhibit 10.2(b) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
| 10.13        | (a) Form of RSU Award (Director) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                 | Exhibit 10.3(a) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
|              | (b) Form of RSU Award (Officer) under Actuant<br>Corporation 2009 Omnibus Incentive Plan                                  | Exhibit 10.3(b) to the Registrant's Form 10-Q for the quarter ended February 28, 2014 |          |                           |
| <u>10.14</u> | Offer Letter dated August 24, 2015 by and between Actuant Corporation and Robert C. Arzbaecher                            | Exhibit 10.1 to the Registrant's Form 8-K filed on August 25, 2015                    |          |                           |
| <u>10.15</u> | Separation and Release Agreement dated August 24, 2015 by and between Actuant Corporation and Mark E. Goldstein           | Exhibit 10.3 to the Registrant's Form 8-K filed on August 25, 2015                    |          |                           |
| <u>10.16</u> | Offer letter dated February 24, 2016 between Actuant<br>Corporation and Randal W. Baker                                   | Exhibit 10.1 to the Registrant's Form 8-K filed on March 1, 2016                      |          |                           |
| <u>10.17</u> | Separation and Release Agreement dated September 7,<br>2016 by and between Actuant Corporation and David<br>(Mark) Sefcik | Exhibit 10.16 of the Registrant's Form 10-K for the fiscal year ended August 31, 2016 |          |                           |

Filed

72

| Exhibit      | Description  | Incorporated Herein By Reference To   | Filed<br>Herewith                    | Furnished Herewith |
|--------------|--|---|--------------------------------------|--------------------|
| 10.18        | Retirement Agreement by and between Actuant<br>Corporation and Eugene E. Skogg   | Exhibit 10.17 of the Registrant's Form 10-K for the fiscal year ended August 31, 2016 |                                      |                    |
| <u>10.19</u> | Offer Letter by and between Actuant Corporation and Rick T. Dillon   | Exhibit 10.1 to Registrant's Form 8-K filed on November 18, 2016                      |                                      |                    |
| <u>10.20</u> | Separation Agreement and Release by and between Actuant Corporation and Andrew G. Lampereur                              | Exhibit 10.4 to Registrant's Form 8-K filed on November 18, 2016                      |                                      |                    |
| <u>10.21</u> | Separation and Release Agreement dated October 9,<br>2017 by and between Actuant Corporation and Eugene<br>E. Skogg      |   | Х                                    |                    |
| <u>10.22</u> | Separation and Release Agreement dated October 6,<br>2017 by and between Actuant Corporation and Stephen<br>J. Rennie    |   | х                                    |                    |
| <u>10.23</u> | Offer Letter by and between Actuant Corporation and Andre L. Williams  |   | Х                                    |                    |
| <u>10.24</u> | Separation and Release Agreement dated October 26,<br>2017 by and between Actuant Corporation and<br>Theodore C. Wozniak |   | х                                    |                    |
| <u>14</u>    | Code of Ethics Applicable to Senior Financial Executives   |   | Х                                    |                    |
| <u>21</u>    | Subsidiaries of the Registrant   |   | Х                                    |                    |
| <u>23</u>    | Consent of PricewaterhouseCoopers LLP  |   | Х                                    |                    |
| <u>24</u>    | Power of Attorney  |   | See signature page<br>of this report |                    |

| Exhibit     | Description  | Incorporated Herein By Reference To | Filed<br>Herewith | Furnished Herewith |
|-------------|--|-------------------------------------|-------------------|--------------------|
| <u>31.1</u> | Certification of Chief Executive Officer pursuant to<br>Section 302 of the Sarbanes-Oxley Act of 2002  |                                     | Х                 |                    |
| <u>31.2</u> | Certification of Chief Financial Officer pursuant to<br>Section 302 of the Sarbanes-Oxley Act of 2002  |                                     | Х                 |                    |
| <u>32.1</u> | Certification of Chief Executive Officer pursuant to<br>Section 906 of the Sarbanes-Oxley Act of 2002  |                                     |                   | Х                  |
| <u>32.2</u> | Certification of Chief Financial Officer pursuant to<br>Section 906 of the Sarbanes-Oxley Act of 2002  |                                     |                   | Х                  |
| <u>101</u>  | The following materials from the Actuant Corporation<br>Form 10-K for the year ended August 31, 2017<br>formatted in Extensible Business Reporting Language<br>(XBRL): (i) the Consolidated Statements of Operations,<br>(ii) the Consolidated Statements of Comprehensive<br>Income (Loss), (iii) the Consolidated Balance Sheets,<br>(iv) the Consolidated Statements of Cash Flows and<br>(v) the Notes to Consolidated Financial Statements. |                                     | Х                 |                    |

# GROUP SEPARATION AGREEMENT AND RELEASE

# SEPTEMBER 2017 SEVERANCE PROGRAM

THIS SEPARATION AGREEMENT AND RELEASE ("Agreement") is entered into this 1<sup>st</sup> day of September, 2017 by and between Actuant Corporation (the "Corporation"), and Eugene Skogg, an individual ("Employee") (collectively, the "Parties") and in connection with the September 2017 Severance Program ("Program").

# **RECITALS**

WHEREAS, Employee is the Executive Vice President Human Resources of the Corporation; and

WHEREAS, Corporation and Employee desire to enter into this Agreement in connection with Employee's termination of employment.

NOW, THEREFORE, in consideration of the promises contained herein and for good and valuable consideration, the sufficiency of which is acknowledged, the Parties agree as follows:

#### AGREEMENT

1. **<u>Recitals</u>**. The foregoing recitations are true, correct, and incorporated herein.

2. <u>Separation of Employment</u>. Employee's employment with the Corporation is terminated effective September 6, 2017 (the "Separation Date"). Employee will receive the final paycheck for wages earned by Employee through the Separation Date on the September 6, 2017 payroll. This final paycheck will include payment for any accrued but unused vacation.

3. <u>Resignation of all Officer and Director Positions</u>. Employee resigns any and all officer and/or director positions Employee holds for the Corporation and its subsidiaries effective on September 6, 2017, unless the Corporation determines otherwise. Employee shall willingly cooperate with the Corporation's reasonable requests to effectuate Employee's resignation including executing resignation letters, should additional information and/or execution of documents be necessary or desirable.

4. <u>Severance Payments</u>. The Corporation will pay Employee severance equal to fifty-two (52) weeks of pay, totaling Three Hundred Sixty-One Thousand and 00/100 Dollars in a lump sum subject to all applicable payroll taxes and withholdings, on the first payroll date in January, 2018 and Employee not having revoked Employee's acceptance of this Agreement. This Severance Payment is made in lieu of any other agreement or policy which may convey any right to Employee to severance pay, including any Corporation severance policy. Employee shall have no right to any severance other than outlined in this Agreement. The "Severance Period" is the twelve (12) month period following the Separation Date.

5. **Bonus Pay**. The Corporation will pay Employee a 2017 bonus (if any) based on what Employee would have earned on a full fiscal 2017 basis based on Consolidated Actuant results ("Bonus Payment") and no adjustments will be made to the 2017 earned bonus. Bonus Payment, subject to all applicable payroll taxes and withholdings, shall be payable at the same time that all fiscal 2017 bonuses are paid out. Employee will not be eligible for any Bonus Pay in fiscal year 2018 and beyond.

6. **Equity Awards**. The treatment of the Employee's outstanding equity awards shall be as follows:

(a) <u>Stock Options</u>. All outstanding stock options held by Employee on the Separation Date, shall become fully vested as of the Separation Date and each stock option shall be exercisable until the tenth anniversary of its date of grant.

(i) (i) (i) (ii) (iii) (

(ii) <u>Performance Stock Units</u>. All Performance Stock Units ("**PSU's**") held by Employee will remain in force. Following completion of the performance period applicable to each performance share award that remains in force, Employee shall be issued the full number of shares of common stock that would otherwise have been payable under such performance share award based on achievement of the performance objectives as if Employee's employment had not been terminated.

| Equity Vehicle | Treatment  | # of Shares |
|----------------|--|-------------|
| Stock Options  | All unvested options vest immediately                            | 39,832      |
| RSUs           | All unvested RSUs vest immediately                               | 22,586      |
| Matching RSUs  | All unvested Matching RSUs vest immediately                      | 26,257      |
|                | All unvested PSU will continue to payout based on achievement of |             |
| PSUs           | the performance objectives                                       | 8,902       |

7. **Supplemental Executive Retirement Plan; Deferred Compensation Plan**. Employee's eligibility to participate in the Supplemental Executive Retirement Plan ("SERP") will end on the Separation Date and no contributions will be made thereunder with respect to any period after the Separation Date, it being agreed that Employer will make a company contribution on behalf of Employee for the plan year ending August 31, 2017. Employee's eligibility to participate in the Deferred Compensation Plan ("DCP") will end on the Separation Date and no contributions will be made thereunder with respect to any period after the Separation Date, it being understood that Employer will make a non-qualified core and restoration contribution for Employee for the plan year ending August 31, 2017. Payments under the SERP will be made in accordance with the terms thereof. Payments under the DCP, including disposition of RSU deferrals, will be made pursuant to the terms of the DCP and the deferral elections thereunder.

8. **Transition Bonus**. The Corporation will pay Employee a transition bonus of Fifty Five Thousand and 00/100 dollars (\$55,000) payable, in a lump sum and subject to all applicable payroll taxes and withholdings, on first payroll date following the Separation Date provided the Employee agrees to provide assistance as mentioned in Section 20.

# 9. <u>Benefits</u>

(a) <u>Group Health Insurance Benefits and COBRA Allowance</u>. The Corporation will continue to provide medical, dental, and vision coverage through the end of the month of Separation Date. COBRA continuation for coverage under the Corporation's Medical/Dental/Vision Plans will become available for election by Employee on the first day of the calendar month next following the Separation Date. Employee will be offered COBRA continuation for the medical, dental and vision coverage.

(b) Should Employee elect COBRA coverage, Employee will continue to be eligible for coverage under the group medical plans of Employer at active employee rates (which coverage, for avoidance of doubt, shall run concurrent with required COBRA coverage) during the Severance Period.

10. Employee understands that the special benefits that Employee will receive by the timely signing and not revoking this release, the Corporation will pay the cost of COBRA coverage, in excess of Employee's current monthly contribution, for the twelve (12) months following the Separation Date, provided Employee continues to make timely payments in the amount of Employee's current contribution during the foregoing period. Thereafter, starting September 6, 2018, Employee shall be responsible for paying the full cost of any continued

coverage under COBRA. Employee understands that the coverage contributions must be paid directly to the COBRA Administrator and that contributions are not deducted from Severance Payments. Employee understands that in October or November 2017, Employee will elect benefits during the 2018 Benefits Open Enrollment and that benefit rates may change starting January 1, 2018 based on new calendar year Corporation rates. The Corporation makes no representations as to employment and income tax consequences (including related penalties and interest) of any payments to Employee. Employee acknowledges that any future employment or income tax consequences (including related penalties and interest) that may arise to Employee do not provide a basis to set aside or in any way alter this Agreement.

Other Severance Benefits. Except as provided herein, Employee's eligibility for coverage under the retirement and benefit plans of 11. the Corporation, as may be applicable, will end on the Separation Date. More specifically, Employee is not eligible to participate in any Corporation bonus plan except as otherwise outlined in this Agreement. To the extent provided for under the terms of certain benefit plans, Employee's benefits may continue until the end of the month during which Employee's employment terminates, or longer, depending on Employee's eligibility to continue such benefits at Employee's own expense pursuant to applicable federal and state law. Notwithstanding the foregoing, Employee will receive Eleven Thousand Seven-Hundred and 00/100 dollars (\$11,700) for auto and gas allowance on first payroll date following the Separation Date. As part of relocation benefits, Employee will receive a gross lump sum payment of Two Hundred Five Thousand and 00/100 Dollars (\$205,000) payable on the first Corporation payroll date in 2018. Employee will also receive a lump sum payment equal to the unvested balance in Employee's 401(k) account as of close of market on the day Employee executes this Agreement, payable on the first payroll date following Employee's execution of this Agreement. Employee will qualify for continued financial planning and executive physicals during the Severance Period. The Corporation will provide outplacement services not to exceed the total amount of Forty Thousand and 00/100 Dollars (\$40,000) ("Outplacement Cap") for a period of up to twelve (12) consecutive months following the Separation Date provided Employee begins participation within fourteen (14) days of the Effective Date. The Corporation's payment for outplacement shall terminate upon the earliest of the following dates: (a) September 6, 2018; (b) Employee accepts alternative employment; (c) Employee stops using the outplacement services for 30 days; (d) the Outplacement Cap is reached. Notwithstanding the foregoing, nothing in this Agreement shall reduce or eliminate vested rights or benefits under any retirement plan (qualified or nonqualified), medical plan or any other employee welfare benefit plan.

12. <u>Stock Transactions</u>. Employee agrees that as a former executive of the Corporation, he may be subject to insider trading restrictions and guidelines for six (6) months following the Separation Date, including 401(k) transactions, sales of stock, and transactions with regard to stock options. During this period, all stock transactions must be approved by the Executive Vice President and Chief Financial Officer, Rick Dillon.

13. **Compliance with Section 409A**. The Severance Payment is intended to be exempt from Section 409A of the Internal Revenue Code of 1986, as amended ("**Section 409A**") to the maximum extent possible, under either the separation pay exemption pursuant to Treasury Regulation §1.409A-1(b)(9)(iii) or as short-term deferrals pursuant to Treasury Regulation §1.409A-1(b)(4), and for such purposes, each installment of the Severance Payment or any other installment payment to Employee under this Agreement shall be considered a separate payment. The treatment of equity awards under subsections (a) and (b) of Section 6 of this Agreement is intended to be exempt from Section 409A. Notwithstanding any other provisions of this Agreement to the contrary and to the extent applicable, it is intended that this Agreement be exempt from or otherwise comply with the requirements of Section 409A, and this Agreement shall be interpreted, construed and administered in accordance with this intent, so as to avoid the imposition of fines, penalties, taxes or other monetary consequences on Employee pursuant to Section 409A. However, the Corporation shall not have any liability to Employee's beneficiaries or otherwise if this Agreement or any amounts paid or payable hereunder are subject to the additional tax and penalties under Section 409A. The parties agree that if any payment, distribution or other benefit under this Agreement fails to satisfy the requirements of Section 409A and an amendment would be effective for purposes of Section 409A. For purposes of any provision of other monetary consequences, they will agree to an amendment to comply with Section 409A so long as it does not increase the liability of the Corporation under this Agreement. Such amendment shall be retroactive to the extent permitted by Section 409A. For purposes of any provision of

this Agreement providing for the payment of any amounts or benefits subject to Section 409A, references to a "termination," "termination of employment" or like terms shall mean "separation from service" within the meaning of Section 1.409A-1(h) of the Treasury Regulations promulgated under Section 409A. Notwithstanding anything in this Agreement to the contrary, if any amount or benefit that would constitute non-exempt "deferred compensation" for purposes of Section 409A of the Code would otherwise be payable or distributable under this Agreement by reason of Employee's termination during a period in which he is a Specified Employee (as defined below), then the amount of such non-exempt deferred compensation that would otherwise be payable during the six-month period immediately following Employee's termination of employment will be accumulated and Employee's right to receive payment or distribution of such accumulated amount will be delayed until the earlier of Employee's death or the first day of the seventh month following Employee's termination of employment, whereupon the accumulated amount will be paid or distributed to Employee and the normal payment or distribution schedule for any remaining payments or distributions will resume. For purposes of this Agreement, the term "Specified Employee" has the meaning of "specified employee," as such term in Section 409A of the Code and the final regulations thereunder.

14. <u>General Release by Employee</u>. Employee, for himself, his successors, administrators, heirs, and assigns, hereby releases the Corporation, all of its related and affiliated entities, and all of their respective current and former officers, directors, shareholders, managers, employees, attorneys, agents, successors, heirs, assigns, and insurers ("**Released Parties**") from any and all claims for sums of money, accounts, claims for attorneys' fees, costs or expenses, causes of action, demands, damages, obligations, promises, agreements, controversies, suits, rights, losses, debts, or liabilities of any kind or character whatsoever ("**Claims**"), whether known or unknown, which Employee has, had, or might have been able to assert or make based on any action, omission, or conduct of any kind on the part of the Released Parties from the beginning of time up to Employee's execution of this Agreement.

Without limiting the generality of the foregoing, this Release specifically applies to:

- (a) Any and all Claims for wrongful discharge, misrepresentation, defamation, fraudulent concealment, negligent supervision, negligent or intentional infliction of emotional distress, tortious interference with contractual relations, restitution, payment of monies such as wages, vacation pay, and other paid time, payment of attorneys' fees or costs, outrageous behavior, breach of express or implied contract, promissory estoppel, breach of fiduciary duty, violation of corporate bylaws or corporate governance documents, violation of statute, breach of the implied duty of good faith, or under any other theory of recovery; and
- (b) Any and all Claims under or pursuant to the Americans with Disabilities Act, the Age Discrimination in Employment Act (which protects persons 40 and over against age discrimination), Title VII of the Civil Rights Act of 1964, as amended, the Genetic Information Nondiscrimination Act of 2008, the Family and Medical Leave Act, the Equal Pay Act, the Reconstruction Era Civil Rights Acts, United States Executive Orders 11246 and 11375, 42 U.S.C. § 1981, as amended, and § 1985, the Occupational Safety and Health Act, the Consolidated Omnibus Budget Reconciliation Act of 1985, the Employee Retirement Income Security Act of 1974, the Fair Labor Standards Act, federal, state, or local wage payment laws, federal, state, or local whistleblower laws, federal, state, or local family and/or medical leave laws, or any other federal, state, or local law, statute, ordinance, rule, regulation, or executive order relating to employment and/or discrimination in employment, and/or any Claims to attorneys' fees or costs thereunder.

Further, Employee confirms that, as of the date of this Agreement, Employee has not suffered any on-the-job or work-related accident, injury, occupational disease, or disability, whether temporary, permanent, partial, or total.

In addition to the above release, Employee promises not to sue any Released Party in court. This is different from the general release above. Besides releasing claims covered by that general release, Employee agrees never to sue Released Parties for any reason covered by that release. Despite this promise not to sue however, Employee may file suit to enforce this Agreement or to challenge its validity under the ADEA or the Older Workers' Benefit Protection Act ("OWBPA"), which he may do without penalty under this Agreement. If Employee sues any Released Party in violation of this Agreement, Employee will be required to pay Released Parties' reasonable attorneys' fees and other litigation costs incurred in defending such claims.

This Section 14 is essential and material to this Agreement and without such general releases, no agreement would have been reached by the Parties.

Notwithstanding the foregoing or anything else in this Agreement, this Agreement shall not preclude Employee from filing a complaint or charge with any governmental agency, or from participating in an investigation by a governmental agency, or from reporting possible violations of law or regulation to any governmental agency or entity, including but not limited to the Department of Justice, the Securities and Exchange Commission, the Congress, and any agency Inspector General, to the extent Employee's right to do so is not subject to waiver. This Agreement also does not waive or release (i) any claims that Employee might have that arise after Employee's execution of this Agreement; (ii) Employee' right to enforce the terms of this Agreement; or (iii) any rights which cannot be waived as a matter of law; (iv) any rights or claims for indemnification or advancement of expenses Employee may have under applicable laws, under the applicable constituent documents (including bylaws and articles of incorporation) of Corporation, under any applicable insurance policy of Corporation may maintain, or any other agreement Employee may have with the Corporation relating to his service as a Director and/or Officer (as such terms are defined in Employee's bylaws as in effect on the Effective Date).

15. Claims Released Include Age Discrimination Claims. Without limiting the scope of this Release in any way, Employee also certifies that this Release constitutes a knowing and voluntary waiver of any and all rights or claims that exist or that Employee has or may claim to have under the Federal Age Discrimination in Employment Act ("ADEA"), as amended by the Older Workers Benefit Protection Act of 1990 ("OWBPA"), which is set forth at 29 U.S.C. §§ 621, et seq. This Release does not govern any rights or claims that may arise under the ADEA after the date this Agreement is signed by Employee.

16. No Pending Claim/Release Condition. As of the date of this Agreement, Employee has no work-related current charge, complaint, grievance or other proceeding pending against the Released Parties before any local, state or federal agency or court.

17. <u>Persons Eligible for Program</u>. Employee understands that he is being terminated as part of the September 2017 Severance Program. <u>The "unit" considered in the Program consisted of certain executive vice presidents. Hereafter, the unit considered will be referred to as the</u> <u>"Considered Group." The employees eligible for the severance pay under the Program are the employees in the Considered Group.</u>

The employees actually selected for the severance pay under this Program are those employees in the Considered Group whose employment is being terminated. To actually receive the severance pay under the Program, they must timely sign and not revoke this Agreement according to the timely described below.

Employee understands that Sections 18 and 19 below describe the applicable timelines within which Employee must elect to receive the severance payment provided for in this release. Employee also acknowledges that on the Separation Date, he was provided with Appendix A, which is a list, categorized by job title and age, of: (a) employees who were selected for the Program and who have been or will be offered severance benefits in exchange for signing a release; and (b) those employees who were not selected for the Program.

Decisions about who would be retained and who would be separated as part of the Program were made based on the Company's determination as to need for the individual's position, future planning needs, and salary grade.

18. <u>Opportunity to Consider this Agreement; Consultation with Attorney. Employee is hereby being offered forty-five (45)</u> calendar days following the date he received this Agreement to consider this Agreement. Employee is hereby advised in writing to consult with an attorney before signing this Agreement and has done so or has had the opportunity to do so. 19. **Time to Revoke**. After Employee signs this Agreement, Employee has seven (7) days to revoke it by providing written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. This Agreement, and Employee's entitlement to the consideration identified in this Agreement, are not effective or enforceable until the revocation period expires. If Employee revokes this Agreement, Employee will not receive the consideration identified herein.

20. **Transition Assistance During Severance Period**. During the Severance Period, Employee will provide reasonable cooperation and assistance with transitional issues to the Corporation, at reasonable times and places and in reasonable amounts. These transitional assistance services shall be provided without additional payment to Employee beyond the Severance Payment and other benefits outlined in this Agreement, except for reimbursement of pre-approved (in writing) reasonable expenses, if any, in accordance with the Corporation's expense reimbursement policies and practices.

21. <u>Restrictive Covenants</u>. As a member of the Corporation's executive leadership, during Employee's employment with the Corporation, Employee had access to and in-depth knowledge of Confidential Information regarding the Corporation and its affiliates, including about customers, strategy, product development, finances and business plans.

(a) Definitions: For the purposes of this Agreement, the following definitions shall apply:

(i) **"Competing Company**" means the following companies: GKN Walterscheid GmbH, Comer Industries, Bondioli, SPX FLOW, Inc., Snap-On Incorporated, HyTorc, a division of UNEX Corporation, Weber, Hoerbiger, Team Industries, Intermoor and JDR. Notwithstanding the foregoing, Employee shall not be in default of his obligations under this Section 21 if one of the enumerated companies is acquired by a public company subsequent to the time when Employee commences employment by such public company or serving on the Board of Directors of such public company.

(ii) **"Confidential Information**" means information (to the extent it is not a Trade Secret), whether oral, written, recorded, magnetically or electronically or otherwise stored, and whether originated by the Employee or otherwise coming into the possession or knowledge of the Employee, which is possessed by or developed for the Corporation which relates to the Corporation's existing or potential business, which information is not reasonably ascertainable by the Corporation's competitors or by the general public through lawful means, and which information the Corporation treats as confidential, including information regarding the Corporation's business affairs, plans, strategies, products, designs, finances, computer programs, research, customers, purchasing, marketing, and other information

(iii) **"Key Employee**" means any person who at the Separation Date is employed or engaged by Corporation in a Corporate HR, Segment HR, finance, tax, IT or legal function, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date.

(iv) **"Key Services**" means services of the type performed by a Management Employee, Key Employee or Supervised Employee for the Corporation during the twelve (12) months preceding the Separation Date, but shall not include clerical, menial, or manual labor.

(v) "**Management Employee**" means any person who at the Separation Date is employed or engaged by Corporation, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person is a manager, officer, director, or executive of Corporation.

(vi) "Supervised Employee" means any person who at the Separation Date is employed or engaged by Corporation, and with whom Employee has had material contact in the course of

employment during the twelve (12) months immediately preceding the Separation Date, and such person was directly managed by or reported to Employee during the last 12 months prior to the Separation Date.

(vii) **"Third Party Co** Corporation has an obligation to treat as confidential. "Third Party Confidential Information" means information received by the Corporation from others that

- (viii) "Trade Secret" means a Trade Secret as that term is defined under Wisconsin law.
- Corporation:
- (ix) "Restricted Territory" means states, provinces or territories within the United States or other countries in which the
  - (1)(2)provided products or services; or

sold or solicited the sale of products or services.

Notwithstanding the above, the term "Restricted Territory" is limited to states, provinces or territories within the United States or other countries in which the Corporation sold or provided in excess of \$100,000 worth of products or services in the twelve-month period immediately preceding the end of Employee's employment with Corporation.

Limited Territorial Restriction - Executive and Management Activities. For twelve (12) months following the Separation Date, and within the Restricted Territory, Employee shall not perform services of the type Employee performed for the Corporation during the twelve-month period immediately preceding the end of Employee's employment with the Corporation for a Competing Company (refer to paragraph 21(a)(i) for the list of competing companies).

#### (c) Non-solicitation of Employees.

Non-solicitation of Management Employees. For twelve (12) months following the Separation Date, Employee shall (i) not, without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Management Employee to terminate their employment with Corporation to provide Key Services in competition with the Corporation unless such Management Employee has already been terminated by the Corporation.

Non-solicitation of Key Employees. For twelve (12) months following the Separation Date, Employee shall not, (ii) without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Key Employee to terminate their employment with Corporation unless such Key Employee has already been terminated by the Corporation.

Non-solicitation of Supervised Employees. For twelve (12) months following the Separation Date. Employee shall (iii) not, without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Supervised Employee to terminate their employment with Corporation to provide Key Services in competition with Corporation, unless such Supervised Employee has already been terminated by the Corporation.

Obligation Not to Disclose Trade Secrets. Prior to and after the Separation Date, Employee shall not use or disclose the (d) Corporation's Trade Secrets so long as they remain Trade Secrets. Nothing in this Agreement shall limit Employee's statutory and other duties not to use or disclose the Corporation's Trade Secrets, or the Corporation's remedies in the event Employee uses or discloses the Corporation's Trade Secrets. Pursuant to 18 U.S.C. § 1833(b)(1): "An individual shall not be held criminally or civilly liable under any Federal or State trade secret law for the disclosure of a trade secret that (A) is made (i) in confidence to a Federal, State, or local government official, either directly or indirectly, or to an attorney; and (ii) solely for the purpose of reporting or investigating a suspected violation of law; or (B) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal." Any employee, contractor, or consultant who is found to have

wrongfully misappropriated trade secrets may be liable for, among other things, exemplary damages and attorneys' fees.

(e) **Obligations Not to Disclose or Use Confidential Information**. During the two (2) year period commencing at the Separation Date, Employee will not use or disclose any Confidential Information, whether such Confidential Information is in Employee's memory or it is set forth electronically, in writing or other form. This prohibition does not prohibit Employee's disclosure of information after it ceases to meet the definition of "Confidential Information," or Employee's use of general skills and know-how acquired during and prior to employment by the Corporation, as long as such use does not involve the use or disclosure of Confidential Information; nor does this prohibition restrict Employee from providing prospective employers with an employment history or description of Employee's duties with the Corporation, so long as Employee does not use or disclosure Confidential Information. Notwithstanding the foregoing, if Employee learns information in the course of employment with the Corporation which is subject to a law governing confidentiality or non-disclosure, Employee shall keep such information confidential at least for so long as required by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters within the agency's jurisdiction.

Employee acknowledges and agrees that the restrictions contained in this Section 21 with respect to time, geographical area, and scope of activity are reasonable and do not impose a greater restraint than is necessary to protect the goodwill and other legitimate business interests of the Corporation and that Employee has had the opportunity to review the provisions of this Agreement with his legal counsel. In particular, the Employee agrees and acknowledges that the Corporation is currently engaging in business and actively marketing their services and products throughout the Restricted Territory, the Corporation expends significant time and effort developing and protecting the confidentiality of its Confidential Information and trade secrets, which have significant value, and that the Corporation would suffer irreparable harm if Employee breached this Section 21. However, if, at the time of enforcement of this Section 21, a court holds that the duration, geographical area or scope of activity restrictions stated herein are unreasonable under circumstances then existing or impose a greater restraint than is necessary to protect the goodwill and other business interests of the Corporation, the Parties agree that the maximum duration, scope or area reasonable under such circumstances will be substituted for the stated duration, scope or area and that the court will be allowed to revise the restrictions contained herein to cover the maximum duration, scope and area permitted by law, in all cases giving effect to the intent of the Parties that the restrictions contained herein be given effect to the broadest extent possible. The existence of any claim or cause of action by Employee against the Corporation, whether predicated on this Agreement or otherwise, will not constitute a defense to the enforcement by the Corporation of the provisions of this Section 21, which will be enforceable notwithstanding the existence of any breach by the Corporation. Notwithstanding the foregoing, Employee will not be prohibited from pursuing such claims or causes of action against the Corporation. Employee consents to the Corporation notifying any future employer of Employee of Employee's obligations under this Section 21 of this Agreement.

22. <u>Return of Property</u>. No later than 5:00p.m. on the Separation Date, Employee shall provide to Andre Williams, Executive Vice President Human Resources, any and all originals and copies in Employee's possession, custody, or control of any and all Corporation property, including but not limited to keys, key cards, files and records, documents, electronically stored information or writings, software, computer hardware, printers, wireless handled devices, phones, identification cards, credit cards, and any material of any kind that contain confidential information of the Corporation or its customers or clients ("Company Property"). Employee shall not make, retain, or transfer to any third party any copies of Company Property. Should Employee inadvertently retain and later realize that Employee has retained any such Corporation Property, Employee shall notify and return such Corporation Property to the Corporation within two (2) calendar days of Employee's discovery. Notwithstanding the foregoing, Employee may retain his Employer issued computer, ipad, cell phone and cell phone number provided Employee first delivers his cell computer, ipad and phone to the Corporation for the removal of all Corporation data. No later than five (5) business days after the Effective Date, Employee will complete, execute and deliver to the cell phone service provider such documents as may be required to affect the transfer of the cell phone service, cell phone and cell phone number to Employee.

23. <u>No Admission</u>. This Agreement is entered into for the sole purpose of concluding all matters between Employee and the Corporation based upon defined rights and obligations. Neither this Agreement nor its contents is an admission of any liability by the Corporation, or any of the Released Parties. Any such liability is expressly and vigorously denied.

24. <u>No Other Compensation</u>. Employee is not owed nor shall Employee accrue or be entitled to receive any other wages, salary, benefits, bonuses, incentives, fees, stock options. commissions or any other form of benefits, compensation or remuneration of any kind from the Corporation and/or the Released Parties, except as set forth in this Agreement. Employee shall continue to be eligible for the Change in Control benefits under the Change in Control Agreement for Eugene Skogg dated July 31, 2017 (the "CIC Agreement") should the Corporation experience a Change in Control within six (6) months after the Separation Date, provided any and all requirements under that CIC Agreement are met, except all payments and other benefits paid by the Corporation pursuant to this Agreement shall be offset against any payments and benefits that may become due under the CIC Agreement. Any other change in control agreements to which Employee may be a party with the Corporation are hereby terminated.

25. <u>Confidentiality</u>. Unless required or protected by law, or pursuant to a lawfully issued subpoena, Employee may not and will not disclose to nor discuss with any person other than Employee's spouse, accountant, or attorney(s), any person any information regarding the negotiation of this Agreement. Employee shall advise Employee's spouse, accountant, or attorney(s) of Employee's obligations under this Section at the time any disclosure is made. Disclosure of the negotiation by Employee's spouse, accountant or attorney(s) shall be deemed to be disclosure by Employee for purposes of this Section.

26. <u>Non-Disparagement</u>. Employee shall not publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity, or business practices of the Corporation, its officers, directors, managers, supervisors, employees, or agents. Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony as required by law or from engaging in any activities protected by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters that are within the agency's jurisdiction. Corporation agrees that no officer or director of Corporation will publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity or business practices of Employee, unless compelled to do so as part of the judicial process as part of any litigation between the parties related to this Agreement.

27. Litigation Cooperation. Upon reasonable notice by the Corporation and subject to Employee's reasonable availability, Employee will cooperate fully with Corporation with respect to any litigation or other matter related to Employee's employment with Corporation and will provide all assistance requested by the Corporation in connection therewith, including but not limited to participation in meetings, depositions, conference calls, trial testimony, and consultation with outside counsel. Employee may not and will not discuss with anyone outside the Corporation any litigation or the subject matter thereof or related thereto without prior consultation with and approval of the Corporation. Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony as required by law or from engaging in any activities protected by law.

28. **Post-Employment References**. Employee will direct prospective employers seeking information concerning Employee's employment with the Corporation to send their inquiries, in writing, to the attention of Andre Williams, Executive Vice President Human Resources, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. The Corporation will respond only to written inquiries and, in accordance with its policy, will limit its response to Employee's dates of employment and last position held.

29. Forum Selection. Any dispute between the Parties arising out of or related to this Agreement shall be heard only by the Circuit Court of Waukesha County, Wisconsin, or by the United States District Court for the Eastern District of Wisconsin; and the Parties hereby consent to the Circuit Court of Waukesha County, Wisconsin, or the United States District Court for the Eastern District of Wisconsin, as the exclusive venues for resolving any such disputes.

30. <u>Applicable Law</u>. Except to the extent governed by federal law, this Agreement shall be governed by and construed in accordance with the internal laws of the State of Wisconsin, without regard to its conflict of laws provisions.

31. <u>Severability</u>. The provisions of this Agreement are severable. If any provision is adjudged void, unenforceable, or contrary to law, it is the intention of the parties that such provision shall not thereby be terminated, but shall be deemed amended to the extent required to render it valid and enforceable, such amendment to apply only in the jurisdiction of the court which has made such adjudication. The balance of the Agreement nonetheless will remain in full force and effect.

32. <u>Complete Agreement</u>. This Agreement and any agreement between the Corporation and Employee restricting Employee's postemployment activities constitute the entire agreement between the parties. Any and all prior or contemporaneous agreements or understandings that are not embodied in this Agreement or agreement governing post-employment activities are of no force or effect. Moreover, the terms of this Agreement may not be modified, except by written agreement signed by both Parties.

33. <u>Counterparts</u>. This Agreement may be executed in multiple counterparts, each of which shall constitute an original but all of which together shall constitute one and the same instrument. The Parties further agree that facsimile or .pdf signatures shall be treated as originals.

34. <u>Acknowledgments</u>. The Parties to this Agreement, and each of them, represent that no promise, inducement, or agreement not herein expressed has been made regarding the Agreement; that in executing this Agreement, they have had the opportunity to consult with receive advice from an attorney; that they have executed this Agreement freely and voluntarily, with full knowledge of all material facts after independent investigation and without fraud, duress, or undue influence of any kind or nature whatsoever, and that they have read the Agreement and fully understand each and every provision contained therein.

35. <u>Binding Agreement</u>. This Agreement and each provision hereof shall be binding upon and inure to the benefit of the Parties hereto and their respective heirs, executors, successors, and assigns.

36. <u>Section Headings</u>. The section headings in the Agreement are solely for convenience of reference and shall not in any way affect the interpretation of this Agreement.

37. Medicare Secondary Payer Act. Employee warrants that he is aware of the requirements of the Medicare Secondary Payer Act ("MSP"). Employee understands that Medicare has an interest in recovering any benefits paid when it is used as a source of secondary payment. Employee attests that the claims made and released in this Agreement are not related to any illness or injury for which Employee could apply or receive Medicare benefits. Employee further attests that he has neither sought nor received, nor intends to seek or receive, any medical evaluation or treatment related to his employment at the Corporation, his separation from the Corporation, or any claims he has raised against the Corporation. Employee understands that he is required by law to describe this information to the Corporation and its attorneys in connection with this Agreement, and that failure to do so may result in penalties being assessed against him. In the event that any of the above information provided by him is false or in any way inaccurate, Employee shall be solely liable for any and all penalties, claims, costs, services, compensation, or the like, and Employee further agrees to release, hold harmless, and indemnify the Corporation provided under MSP, 42 U.S.C. § 1395y(b)(3)(A), should Medicare deny coverage for any reason, including the failure to establish a set aside allocation to protect Medicare's interest.

38. Additional Acknowledgements by Employee. Employee further acknowledges that:

(a) Employee is receiving the Severance Payment and other benefits in exchange for Employee's execution of this Agreement, which Employee would not otherwise be entitled to receive.

(b) Employee is hereby advised to consult with an attorney prior to signing this Agreement.

(c) Employee has forty-five (45) days in which to consider whether to sign this Agreement.

(d) After Employee signs this Agreement, Employee shall have seven (7) days in which to revoke acceptance of this Agreement by delivering written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051.

(e) This Agreement is not enforceable and effective, and no payments will be made hereunder, until the seven (7) day revocation period has expired without revocation by Employee.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as an acceptance of its terms.

 /s/ Eugene Skogg
 DATE:
 October 9, 2017

 EUGENE SKOGG

ACTUANT CORPORATION

By: /s/ Andre Williams DATE: ANDRE WILLIAMS October 9, 2017

#### GROUP SEPARATION AGREEMENT AND RELEASE

#### SEPTEMBER 2017 SEVERANCE PROGRAM

THIS SEPARATION AGREEMENT AND RELEASE ("Agreement") is entered into by and between Actuant Corporation and its parent, subsidiary, and affiliate entities (collectively the "Corporation"), and Stephen Rennie, an individual ("Employee") (collectively, the "Parties") and in connection with the September 2017 Severance Program ("Program").

# **RECITALS**

WHEREAS, Employee is the Executive Vice President, Industrial of the Corporation; and

WHEREAS, Corporation and Employee desire to enter into this Agreement in connection with Employee's termination of employment.

NOW, THEREFORE, in consideration of the promises contained herein and for good and valuable consideration, the sufficiency of which is acknowledged, the Parties agree as follows:

#### **AGREEMENT**

1. <u>Recitals</u>. The foregoing recitations are true, correct, and incorporated herein.

2. <u>Separation of Employment</u>. Employee's employment with the Corporation is terminated effective October 27, 2017 (the "Separation Date"). Employee will receive the final paycheck for wages earned by Employee through the Separation Date on the first payroll date following the Separation Date. This final paycheck will include payment for any accrued but unused vacation.

3. <u>Resignation of all Officer and Director Positions</u>. Employee resigns any and all officer and/or director positions Employee holds for the Corporation and its subsidiaries effective on the Separation Date, unless the Corporation determines otherwise. Employee shall willingly cooperate with the Corporation's reasonable requests to effectuate Employee's resignation including executing resignation letters, should additional information and/or execution of documents be necessary or desirable.

4. <u>Severance Payments</u>. The Corporation will pay Employee severance equal to fifty-two (52) weeks of pay, totaling Four Hundred and Ten Thousand and 00/100 Dollars (\$410,000) ("Severance Payment") in a lump sum, subject to all applicable payroll taxes and withholdings, on the first payroll date in calendar year 2018. This Severance Payment is made in lieu of any other agreement or policy which may convey any right to Employee to severance pay, including any Corporation severance policy. Employee shall have no right to any severance other than outlined in this Agreement. The "Severance Period" is the twelve (12) month period following the Separation Date.

5. **Bonus Pay**. The Corporation will pay Employee a fiscal 2017 bonus based on what Employee would have earned on a full fiscal 2017 basis based on Actuant Industrial results (the "**Bonus Payment**"). No adjustments will be made based on the individual performance of Employee and the Bonus Payment will be made consistent with the executive bonus plan described in the proxy. The Bonus Payment, subject to all applicable payroll taxes and withholdings, shall be payable at the same time as other employees are paid their respective bonus payments for fiscal 2017, but in no event later than December 31, 2017. If the Separation Date has passed, Employee has not yet signed this Agreement, and the revocation period in Section 37(e) has not yet expired without Employee having revoked at the time other employees are paid their respective bonus payment, Employee's Bonus Payment will be made on the first payroll period occurring after Employee has signed this Agreement and Employee's revocation right under Section 37(e) has expired without Employee having revoked this Agreement, but

in no event later than December 31, 2017. Employee will not be eligible for any bonus payment for fiscal year 2018 and beyond. 6. **Equity Awards**. The treatment of the Employee's outstanding equity awards shall be as follows:

(a) <u>Stock Options</u>. All outstanding stock options held by Employee that are scheduled to vest within two (2) years of the Separation Date shall become fully vested as of the Separation Date, and each stock option shall remain exercisable through the expiration date thereof. All other stock options held by Employee will be forfeited by Employee without any payment thereunder.

(b) <u>Restricted Stock and Restricted Stock Units</u>. All Restricted Stock Units ("**RSU's**") held by Employee that are scheduled to vest within two (2) years of the Separation Date shall become fully vested on the Separation Date. All other RSU's held by Employee will be forfeited by Employee without any payment thereunder. Notwithstanding the foregoing, all matching RSUs awarded to Employee under the Actuant Leadership Incentive & Retention Program shall immediately vest on the Separation Date in accordance with the terms of that program.

(c) <u>Performance Stock Units</u>. All Performance Stock Units ("**PSU's**") held by Employee that are scheduled to vest within two (2) years of the Separation Date will remain in force. Following completion of the performance period applicable to each performance share award that remains in force, Employee shall be issued the full number of shares of common stock that would otherwise have been payable under such performance share award based on achievement of the performance objectives as if Employee's employment had not been terminated. All other unvested PSU's held by Employee will be forfeited without any payment thereunder.

| Equity Vehicle | Treatment   | # of Shares |
|----------------|---|-------------|
|                | All unvested options scheduled to vest within 2 years of the Separation   |             |
| Stock Options  | Date  | 44,369      |
| RSUs           | All unvested RSUs scheduled to vest within 2 years of the Separation Date | 13,197      |
| Matching RSUs  | All unvested Matching RSUs that vest on the Separation Date               | 9,450       |
| PSUs           | Unvested PSUs scheduled to vest within 2 years of the Separation Date     | 5,618       |

7. **Supplemental Executive Retirement Plan: Deferred Compensation Plan**. No further contributions will be made to Employee's account in the Corporation's Supplemental Executive Retirement Plan ("**SERP**") with respect to any period after the Separation Date, it being agreed that Corporation will make a company contribution to the Employee's account in the SERP for the plan year ending August 31, 2017, and that Employee's account in the SERP will be vested on the Separation Date. No further contributions will be made to Employee's account in the Corporation's Deferred Compensation Plan ("DCP") with respect to any period after the Separation Date, it being understood that Corporation will make a non-qualified core and restoration contribution for Employee for the plan year ending August 31, 2017 and that Employee's account in the DCP is fully vested. Payments under the SERP will be made in accordance with the terms thereof. Payments under the DCP, including disposition of RSU deferrals, will be made pursuant to the terms of the DCP and the deferral elections thereunder.

8. **Transition Bonus.** The Corporation will pay Employee a transition bonus of Twenty Five Thousand and 00/100 dollars (\$25,000) (the "**Transition Bonus**") payable, in a lump sum and subject to all applicable payroll taxes and withholdings, on first payroll date following the Separation Date given that Employee has agreed to provide transition assistance as set forth in Section 19 hereof.

# 9. <u>Benefits</u>

(a) <u>Group Health Insurance Benefits and COBRA Allowance</u>. The Corporation will continue to provide medical, dental, and vision coverage through the end of the month of Separation Date. COBRA continuation for coverage under the Corporation's Medical/Dental/Vision Plans will become available for election

by Employee on the first day of the calendar month next following the Separation Date. Employee will be offered COBRA continuation for the medical, dental and vision coverage.

(b) Should Employee elect COBRA coverage, Employee will continue to be eligible for coverage under the group medical plans of Corporation at active employee rates (which coverage, for avoidance of doubt, shall run concurrent with required COBRA coverage) during the Severance Period.

(c) Employee understands that the special benefits that Employee will receive by the timely signing and not revoking this release, the Corporation will pay the cost of COBRA coverage, in excess of the current monthly contribution for active employees, for the twelve (12) months following the Separation Date, provided Employee continues to make timely payments in the amount of Employee's current contribution during the foregoing period (the "**COBRA Supplement**"). Thereafter, starting for the month after the month in which the first anniversary of the Separation Date occurs, Employee shall be responsible for paying the full cost of any continued coverage under COBRA. Employee understands that the coverage contributions must be paid directly to the COBRA Administrator and that contributions are not deducted from Severance Payments. Employee understands that in October or November 2017, Employee will elect benefits during the 2018 Benefits Open Enrollment and that benefit rates may change starting January 1, 2018 based on new calendar year Corporation rates. The Corporation makes no representations as to employment or income tax consequences (including related penalties and interest) of any payments to Employee. Employee acknowledges that any future employment or income tax consequences (including related penalties and interest) that may arise to Employee do not provide a basis to set aside or in any way alter this Agreement.

10. Other Severance Benefits. Except as provided herein, Employee's eligibility for coverage under the benefit plans of the Corporation, as may be applicable, will end on the Separation Date. More specifically, Employee is not eligible to participate in any Corporation bonus plan except as otherwise outlined in this Agreement. To the extent provided for under the terms of certain benefit plans, Employee's benefits may continue until the end of the month during which Employee's employment terminates, or longer, depending on Employee's eligibility to continue to receive benefits pursuant to the terms of the respective plans or applicable federal or state law, which may, depending on the terms of the applicable plans, be at Employee's own expense. Notwithstanding the foregoing, nothing in this Agreement shall reduce or eliminate vested rights or benefits under any retirement plan (qualified or nonqualified), medical plan or any other employee welfare benefit plan. The Corporation will pay for outplacement **Cap**") for a period of up to twelve (12) consecutive months following the Separation Date provided Employee begins participation within thirty (30) days after the Separation Date. The Corporation's payment for outplacement shall terminate upon the earliest of the following dates: (a) the first anniversary of the Separation Date; (b) Employee accepts alternative full-time employment; (c) Employee stops using the outplacement services for sixty (60) consecutive days, unless because of illness or disability; or (d) the Outplacement Cap is reached.

11. <u>Stock Transactions</u>. Employee agrees that as a former executive of the Corporation, he may be subject to insider trading restrictions and guidelines for six (6) months following the Separation Date, including 401(k) transactions, sales of stock, and transactions with regard to stock options. During this period, all stock transactions must be approved by the Executive Vice President and Chief Financial Officer, Rick Dillon.

12. <u>Compliance with Section 409A</u>. The Severance Payment, the Transition Bonus, the COBRA Supplement and the Outplacement Services are intended to be exempt from Section 409A of the Internal Revenue Code of 1986, as amended ("Section 409A") to the maximum extent possible, under either the separation pay exemption pursuant to Treasury Regulation §1.409A-1(b)(9)(ii) or as short-term deferrals pursuant to Treasury Regulation §1.409A-1(b)(4), and for such purposes, each installment of the Severance Payment or any other installment payment to Employee under this Agreement shall be considered a separate payment. The treatment of equity awards under subsections (a) and (b) of Section 6 of this Agreement is intended to be exempt from Section 409A. Notwithstanding any other provisions of this Agreement to the contrary and to the extent applicable, it is intended that this Agreement be exempt from or otherwise comply with the requirements of Section 409A, and this Agreement shall be interpreted, construed and administered in accordance with this intent, so as to avoid the

imposition of fines, penalties, taxes or other monetary consequences on Employee pursuant to Section 409A. However, the Corporation shall not have any liability to Employee, Employee's beneficiaries or otherwise if this Agreement or any amounts paid or payable hereunder are subject to the additional tax and penalties under Section 409A. The Parties agree that if any payment, distribution or other benefit under this Agreement fails to satisfy the requirements of Section 409A and an amendment would be effective for purposes of Section 409A in order to avoid any fines, penalties, taxes or other monetary consequences, they will agree to an amendment to comply with Section 409A so long as it does not increase the liability of the Corporation under this Agreement. Such amendment shall be retroactive to the extent permitted by Section 409A. For purposes of any provision of this Agreement providing for the payment of any amounts or benefits subject to Section 1.409A-1(h) of the Treasury Regulations promulgated under Section 409A. Notwithstanding anything in this Agreement to the contrary, if any amount or benefit that would constitute non-exempt "deferred compensation" for purposes of Section 409A of the Code would otherwise be payable or distributable under this Agreement by reason of Employee's termination during a period in which he is a Specified Employee (as defined below), then the amount of such non-exempt deferred compensation that would otherwise be payable during the six-month period immediately following Employee's termination of employment will be accumulated and Employee's right to receive payment or distribution of such accumulated amount will be delayed until the earlier of Employee's death or the first day of the seventh month following Employee's termination of employment, whereupon the accumulated amount will be paid or distributed to Employee and the normal payment or distribution schedule for any remaining payments or distributions will resume. For purposes of this Agreement, the term "Specified Emp

13. <u>General Release by Employee</u>. Employee, for himself, his successors, administrators, heirs, and assigns, hereby releases the Corporation, all of its related and affiliated entities, and all of their respective current and former officers, directors, shareholders, managers, employees, attorneys, agents, successors, heirs, assigns, and insurers ("**Released Parties**") from any and all claims for sums of money, accounts, claims for attorneys' fees, costs or expenses, causes of action, demands, damages, obligations, promises, agreements, controversies, suits, rights, losses, debts, or liabilities of any kind or character whatsoever ("**Claims**"), whether known or unknown, which Employee has, had, or might have been able to assert or make based on any action, omission, or conduct of any kind on the part of the Released Parties from the beginning of time up to Employee's execution of this Agreement.

Without limiting the generality of the foregoing, this Release specifically applies to:

- (a) Any and all Claims for wrongful discharge, misrepresentation, defamation, fraudulent concealment, negligent supervision, negligent or intentional infliction of emotional distress, tortious interference with contractual relations, restitution, payment of monies such as wages, vacation pay, and other paid time, payment of attorneys' fees or costs, outrageous behavior, breach of express or implied contract, promissory estoppel, breach of fiduciary duty, violation of corporate bylaws or corporate governance documents, violation of statute, breach of the implied duty of good faith, or under any other theory of recovery; and
- (b) Any and all Claims under or pursuant to the Americans with Disabilities Act, the Age Discrimination in Employment Act (which protects persons 40 and over against age discrimination), Title VII of the Civil Rights Act of 1964, as amended, the Genetic Information Nondiscrimination Act of 2008, the Family and Medical Leave Act, the Equal Pay Act, the Reconstruction Era Civil Rights Acts, United States Executive Orders 11246 and 11375, 42 U.S.C. § 1981, as amended, and § 1985, the Occupational Safety and Health Act, the Consolidated Omnibus Budget Reconciliation Act of 1985, the Employee Retirement Income Security Act of 1974, the Fair Labor Standards Act, federal, state, or local wage payment laws, federal, state, or local whistleblower laws, federal, state, or local family and/or medical leave laws, or any other federal, state, or local law, statute, ordinance, rule, regulation, or executive order relating to employment and/or discrimination in employment, and/or any Claims to attorneys' fees or costs thereunder.

Further, Employee confirms that, as of the date of this Agreement, Employee has not suffered any on-the-job or work-related accident, injury, occupational disease, or disability, whether temporary, permanent, partial, or total.

In addition to the above release, Employee promises not to sue any Released Party in court. This is different from the general release above. Besides releasing claims covered by that general release, Employee agrees never to sue Released Parties for any reason covered by that release. Despite this promise not to sue however, Employee may file suit to enforce this Agreement or to challenge its validity under the ADEA or the Older Workers' Benefit Protection Act ("OWBPA"), which he may do without penalty under this Agreement. If Employee sues any Released Party in violation of this Agreement, Employee will be required to pay Released Parties' reasonable attorneys' fees and other litigation costs incurred in defending such claims.

This Section 13 is essential and material to this Agreement and without such general releases, no agreement would have been reached by the Parties.

Notwithstanding the foregoing or anything else in this Agreement, this Agreement shall not preclude Employee from filing a complaint or charge with any governmental agency, or from participating in an investigation by a governmental agency, or from reporting possible violations of law or regulation to any governmental agency or entity, including but not limited to the Department of Justice, the Securities and Exchange Commission, the Congress, and any agency Inspector General, to the extent Employee's right to do so is not subject to waiver. This Agreement also does not waive or release (i) any claims that Employee might have that arise after Employee's execution of this Agreement; (ii) Employee's right to enforce the terms of this Agreement; (iii) any rights which cannot be waived as a matter of law; (iv) any rights or claims for indemnification or advancement of expenses Employee may have (A) under applicable laws, (B) under the applicable constituent documents (including bylaws and articles of incorporation) of Corporation, (C) under any applicable insurance policy Corporation may maintain, or (D) under any other agreement Employee may have with Corporation relating to his service as a Director and/or Officer (as such terms are defined in the Corporation's bylaws as in effect on the Separation Date); (v) vested rights or benefits under any Corporation retirement plan (qualified or nonqualified), medical plan or any other employee welfare benefit plan, the SERP or the DCP or (vi) vested rights or benefits under any Corporation equity plan or associated grant agreements.

14. <u>Claims Released Include Age Discrimination Claims</u>. Without limiting the scope of this Release in any way, Employee also certifies that this Release constitutes a knowing and voluntary waiver of any and all rights or claims that exist or that Employee has or may claim to have under the Federal Age Discrimination in Employment Act ("ADEA"), as amended by the Older Workers Benefit Protection Act of 1990 ("OWBPA"), which is set forth at 29 U.S.C. §§ 621, et seq. This Release does not govern any rights or claims that may arise under the ADEA after the date this Agreement is signed by Employee.

15. No Pending Claim/Release Condition. As of the date of this Agreement, Employee has no current charge, complaint, grievance or other proceeding pending against the Released Parties before any local, state or federal agency or court.

16. <u>Persons Eligible for Program</u>. Employee understands that he is being terminated as part of the September 2017 Severance Program. <u>The "unit" considered in the Program consisted of executive vice presidents. Hereafter, the unit considered will be referred to as the</u> <u>"Considered Group." The employees eligible for the severance pay under the Program are the employees in the Considered Group.</u>

The employees actually selected for the severance pay under this Program are those employees in the Considered Group whose employment is being terminated. To actually receive the severance pay under the Program, they must timely sign and not revoke this Agreement according to the timeline described below.

Employee understands that Sections 17 and 18 below describe the applicable timelines within which Employee must elect to receive the severance payment provided for in this release. Employee also acknowledges that on the Separation Date, he was provided with Appendix A, which is a list, categorized by job title and age, of: (a) employees

who were considered for the Program and who have been or will be offered severance benefits in exchange for signing a release; and (b) those employees who were not selected for the Program.

Decisions about who would be retained and who would be separated as part of the Program were made based on the Company's determination as to need for the individual's position, future planning needs, and salary grade.

#### 17. <u>Opportunity to Consider this Agreement; Consultation with Attorney. Employee is hereby being offered forty-five (45)</u> calendar days following the date he received this Agreement to consider this Agreement. Employee is hereby advised in writing to consult with an attorney before signing this Agreement and has done so or has had the opportunity to do so.

18. <u>Time to Revoke</u>. After Employee signs this Agreement, Employee has seven (7) days to revoke it by providing written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. This Agreement, and Employee's entitlement to the consideration identified in this Agreement, is not effective or enforceable until the revocation period expires. If Employee revokes this Agreement, Employee will not receive the consideration identified herein.

19. **Transition Assistance During Severance Period**. During the Severance Period, Employee will provide reasonable cooperation and assistance with transitional issues to the Corporation, at reasonable times and places and in reasonable amounts as agreed by both Parties, taking into account other demands on Employee's time, including work-related obligations from subsequent employment. The Corporation acknowledges and agrees that Employee may provide services remotely from his home or work location. These transitional assistance services shall be provided without additional payment to Employee beyond the Severance Payment and other benefits outlined in this Agreement except for reimbursement of pre-approved (in writing) reasonable expenses, including without limitation any travel costs incurred by Employee traveling to and from his home or work location on Corporation business, in accordance with the Corporation's expense reimbursement policies and practices.

20. <u>Restrictive Covenants</u>. As a member of the Corporation's executive leadership, during Employee's employment with the Corporation, Employee had access to and in-depth knowledge of Confidential Information regarding the Corporation and its affiliates, including about customers, strategy, product development, finances and business plans.

(a) Definitions: For the purposes of this Agreement, the following definitions shall apply:

(i) "Actuant Industrial" means Actuant Corporation's Industrial Segment, including any and all Actuant Corporation direct and indirect subsidiaries within Actuant's Industrial Segment as of the date of this Agreement, including but not limited to Precision Hayes International, Inc., and the following business units within Actuant Corporation: Enerpac, Heavy Lifting Technology, Milwaukee Cylinder, Simplex, Larzep Hydraulic.

(ii) "**Competing Company**" means any division, unit, affiliate or subsidiary of the following entities that produce or sell products competitive with Actuant Industrial: SPX Flow, Inc., UNEX Corporation's HyTorc, Shinn Fu Company of America, Inc.'s (aka SFA Companies) BVA Hydraulics, New World Technologies, Inc.'s RAD Torque Systems, Maschinenfabrik Wagner GmbH & Co. KG's Plarad Torque & Tension Systems, Hi-Force, IDEX Corporation's Lukas Industrial, General Technologies, Inc., STS Systems Pty Ltd., TorcUP, Dorman Long Technology, Atlas Copco and Snap-On. The aforementioned list of Competing Companies was discussed and negotiated between the Parties and agreed to be direct competitors of Actuant Industrial.

(iii) **"Competing Product**" means any product or service which is sold or provided in competition with a product or service that is, as of the end of Employee's employment with Corporation, either (a) sold or provided by Actuant Industrial or (b) is in the process of development for sale by Actuant Industrial within twelve months after the end of Employee's employment with Corporation; provided, however, the term Competing Product is limited to products or services sold or provided in competition with products or services which:

(1) Employee sold or provided on behalf of Actuant Industrial;

behalf of Actuant Industrial;

(2)

(3) were designed, developed, tested, distributed, marketed, provided or produced by Employee (individually or in collaboration with other Corporation or Actuant Industrial employees) or one or more Corporation or Actuant Industrial employees or business units managed or directed by Employee; or

one or more Corporation employees or business units managed or directed by Employee sold or provided on

(4) which were designed, tested, developed, distributed, marketed, produced, sold or provided by the Corporation or Actuant Industrial with management or executive support from Employee, at any time during the twelve months immediately preceding the end of Employee's employment with the Corporation.

(iv) "**Confidential Information**" means information (to the extent it is not a Trade Secret), whether oral, written, recorded, magnetically or electronically or otherwise stored, and whether originated by the Employee or otherwise coming into the possession or knowledge of the Employee, which is possessed by or developed for the Corporation or Actuant Industrial which relates to the Corporation's or Actuant Industrial's existing or potential business, which information is not reasonably ascertainable by the Corporation's or Actuant Industrial's competitors or by the general public through lawful means, and which information the Corporation or Actuant Industrial treats as confidential, including information regarding the Corporation's or Actuant Industrial's business affairs, plans, strategies, products, designs, finances, computer programs, research, customers, purchasing, marketing, and other information

(v) **"Key Employee**" means any person who at the Separation Date is employed or engaged by Corporation or Actuant Industrial, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person is in possession of Confidential Information and/or Trade Secrets of Corporation or Actuant Industrial.

(vi) **"Key Services**" means services of the type performed by a Management Employee, Key Employee or Supervised Employee for the Corporation or Actuant Industrial during the twelve (12) months preceding the Separation Date, but shall not include clerical, menial, or manual labor.

(vii) **"Management Employee**" means any person who at the Separation Date is employed or engaged by Corporation or Actuant Industrial, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person is a manager, officer, director, or executive of Corporation or Actuant Industrial.

(viii) "**Restricted Customer**" means a customer of the Corporation or Actuant Industrial to which Employee, or one or more individuals or Corporation or Actuant Industrial business units supervised, managed, or directed by Employee, sold or provided products or services on behalf of or as part of Employee's employment with the Corporation or Actuant Industrial during the twelve-month period immediately preceding the last date of Employee's employment with the Corporation.

(ix) "Strategic Customer" means a customer of the Corporation or Actuant Industrial that purchased a product or service from the Corporation or Actuant Industrial during the twelve-month period immediately preceding the last date of Employee's employment with the Corporation, but is limited to individuals and entities concerning which Employee learned, created or reviewed Confidential Information or Trade Secrets on behalf of the Corporation and/or Actuant Industrial during the twelve-month period immediately preceding the last date of Employee's employee's employment with the Corporation.

(x) "**Supervised Employee**" means any person who at the Separation Date is employed or engaged by Corporation or Actuant Industrial, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person was directly managed by or reported to Employee during the last 12 months prior to the Separation Date.

(xi) **"Third Party Confidential Information**" means information received by the Corporation or Actuant Industrial from others that Corporation or Actuant Industrial has an obligation to treat as confidential.

(xii) "Trade Secret" means a Trade Secret as that term is defined under Wisconsin law.

(xiii) **"Restricted Territory**" means states, provinces or territories within the United States or other countries in which the Corporation or Actuant Industrial:

- (1) provided products or services; or
- (2) sold or solicited the sale of products or services.

Notwithstanding the above, the term "Restricted Territory" is limited to states, provinces or territories within the United States or other countries in which the Corporation or Actuant Industrial sold or provided in excess of \$100,000 worth of products or services in the twelve-month period immediately preceding the end of Employee's employment with Corporation.

(b) Limited Restriction on Misuse of Goodwill. For twelve months following the end of Employee's employment with the Corporation, for whatever reason, Employee shall not sell or solicit the sale of a Competing Product to a Restricted Customer. This Paragraph shall not bar Employee from performing clerical, menial or manual labor, and shall apply to Employee only if Employee was engaged in or managed or directed sales activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(c) <u>Limited Restriction on Assisting Misuse of Goodwill</u>. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not manage, direct or assist another person or entity in selling or soliciting the sale of a Competing Product to a Restricted Customer. This Paragraph shall not bar Employee from performing clerical, menial or manual labor and shall apply to Employee only if Employee was engaged in or managed or directed sales activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(d) Limited Restriction on Misuse of Information. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not sell or solicit the sale of a Competing Product to a Strategic Customer. This Paragraph shall not bar Employee from performing clerical, menial or manual labor, and shall apply to Employee only if Employee was engaged in or managed or directed sales activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(e) <u>Limited Restriction on Assisting Misuse of Information</u>. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not manage, direct or assist another person or entity in selling or soliciting the sale of a Competing Product to a Strategic Customer. This Paragraph shall not bar Employee from performing clerical, menial or manual labor and shall apply to Employee only if Employee was engaged in sales activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(f) Limited Territorial Restriction - Executive and Management Activities. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not

perform services of the type Employee performed for the Corporation or Actuant Industrial during the twelve-month period immediately preceding the end of Employee's employment with the Corporation as part of the business of selling, soliciting the sale of or providing Competing Products in the Restricted Territory for a Competing Company, or as part of the business of designing, testing, developing or producing Competing Products for sale in Restricted Territory for a Competing Company. This Paragraph shall not bar Employee from performing clerical, menial or manual labor, and shall apply to Employee only if Employee was engaged in executive or management activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(g) Limited Territorial Restriction - Marketing Activities. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not perform services of the type Employee performed for the Corporation or Actuant Industrial during the twelve-month period immediately preceding the end of Employee's employment with the Corporation for a Competing Company as part of the business of marketing Competing Products for sale in the Restricted Territory. This Paragraph shall not bar Employee from performing clerical, menial or manual labor, and shall apply to Employee only if Employee was engaged in marketing activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

(h) Limited Territorial Restriction - Design, Development, Production and Testing Activities. For twelve months following the end of his/her employment with the Corporation, for whatever reason, Employee shall not perform services of the type Employee performed for the Corporation or Actuant Industrial during the twelve-month period immediately preceding the end of Employee's employment with the Corporation for Competing Company as part of the business of designing, testing, developing or producing Competing Products for sale in the Restricted Territory for a Competing Company. This Paragraph shall not bar Employee from performing clerical, menial or manual labor and shall apply to Employee only if Employee was engaged in or managed or directed product design, development, production or testing activities on behalf of the Corporation or Actuant Industrial during the final twelve months of Employee's employment with the Corporation.

# (i) <u>Non-solicitation of Employees</u>.

(i) Non-solicitation of Management Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation or Actuant Industrial, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Management Employee to terminate their employment with Corporation or Actuant Industrial, unless such Management Employee has already been terminated by the Corporation or Actuant Industrial.

(ii) Non-solicitation of Key Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation or Actuant Industrial, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Key Employee to terminate their employment with Corporation or Actuant Industrial unless such Key Employee has already been terminated by the Corporation or Actuant Industrial.

(iii) Non-solicitation of Supervised Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation or Actuant Industrial, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Supervised Employee to terminate their employment with Corporation or Actuant Industrial, unless such Supervised Employee has already been terminated by the Corporation or Actuant Industrial.

(j) **Obligation Not to Disclose Trade Secrets.** Prior to and after the Separation Date, Employee shall not use or disclose the Corporation's or Actuant Industrial's Trade Secrets so long as they remain Trade Secrets. Nothing in this Agreement shall limit Employee's statutory and other duties not to use or disclose the Corporation's or Actuant Industrial's Trade Secrets, or the Corporation's or Actuant Industrial's remedies in the event Employee uses or discloses the Corporation's or Actuant Industrial's Trade Secrets. Pursuant to 18

U.S.C. § 1833(b)(1): "An individual shall not be held criminally or civilly liable under any Federal or State trade secret law for the disclosure of a trade secret that (A) is made (i) in confidence to a Federal, State, or local government official, either directly or indirectly, or to an attorney; and (ii) solely for the purpose of reporting or investigating a suspected violation of law; or (B) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal." Any employee, contractor, or consultant who is found to have wrongfully misappropriated trade secrets may be liable for, among other things, exemplary damages and attorneys' fees.

(k) **Obligations Not to Disclose or Use Confidential Information**. During the two (2) year period commencing at the Separation Date, Employee will not use or disclose any Confidential Information, whether such Confidential Information is in Employee's memory or it is set forth electronically, in writing or other form. This prohibition does not prohibit Employee's disclosure of information after it ceases to meet the definition of "Confidential Information," or Employee's use of general skills and know-how acquired during and prior to employment by the Corporation, as long as such use does not involve the use or disclosure of Confidential Information; nor does this prohibition restrict Employee from providing prospective employers with an employment history or description of Employee's duties with the Corporation, so long as Employee does not use or disclosure Confidential Information. Notwithstanding the foregoing, if Employee learns information in the course of employment with the Corporation which is subject to a law governing confidentiality or non-disclosure, Employee shall keep such information confidential at least for so long as required by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters within the agency's jurisdiction.

Employee acknowledges and agrees that the restrictions contained in this Section 20 with respect to time, geographical area, (1)and scope of activity are reasonable and do not impose a greater restraint than is necessary to protect the goodwill and other legitimate business interests of the Corporation and Actuant Industrial and that Employee has had the opportunity to review the provisions of this Agreement with his legal counsel. In particular, the Employee agrees and acknowledges that the Corporation and Actuant Industrial are currently engaging in business and actively marketing their services and products throughout the Restricted Territory, the Corporation and Actuant Industrial expend significant time and effort developing and protecting the confidentiality of its Confidential Information and trade secrets, which have significant value, and that the Corporation and Actuant Industrial would suffer irreparable harm if Employee breached this Section 20. However, if, at the time of enforcement of this Section 20, a court holds that the duration, geographical area or scope of activity restrictions stated herein are unreasonable under circumstances then existing or impose a greater restraint than is necessary to protect the goodwill and other business interests of the Corporation and Actuant Industrial, the Parties agree that the maximum duration, scope or area reasonable under such circumstances will be substituted for the stated duration, scope or area and that the court will be allowed to revise the restrictions contained herein to cover the maximum duration, scope and area permitted by law, in all cases giving effect to the intent of the Parties that the restrictions contained herein be given effect to the broadest extent possible. The existence of any claim or cause of action by Employee against the Corporation, whether predicated on this Agreement or otherwise, will not constitute a defense to the enforcement by the Corporation of the provisions of this Section 20, which will be enforceable notwithstanding the existence of any breach by the Corporation. Notwithstanding the foregoing, Employee will not be prohibited from pursuing such claims or causes of action against the Corporation. Employee consents to the Corporation notifying any future employer of Employee of Employee's obligations under this Section 20 of this Agreement.

21. **Return of Property**. No later than 5:00p.m. on the Separation Date, Employee shall provide to Andre Williams, Executive Vice President Human Resources, any and all originals and copies in Employee's possession, custody, or control of any and all Corporation and Actuant Industrial property, including but not limited to keys, key cards, files and records, documents, electronically stored information or writings, software, computer hardware, printers, wireless handled devices, phones, identification cards, credit cards, and any material of any kind that contain confidential information of the Corporation and Actuant Industrial or their customers or clients ("Company Property"). Employee shall not make, retain, or transfer to any third party any copies of Company Property. Should Employee inadvertently retain and later realize that Employee has retained any such Company

Property, Employee shall notify and return such Company Property to the Corporation within two (2) calendar days of Employee's discovery. Notwithstanding the foregoing, Employee may retain his Corporation issued company issued iPad, cell phone and cell phone number provided Employee first delivers his iPad and cell phone to the Corporation for the removal of all Corporation data. No later than five (5) business days after the Effective Date, Employee will complete, execute and deliver to the cell phone service provider such documents as may be required to affect the transfer of the cell phone service, cell phone and cell phone number to Employee.

22. <u>No Admission</u>. This Agreement is entered into for the sole purpose of concluding all matters between Employee and the Corporation based upon defined rights and obligations. Neither this Agreement nor its contents is an admission of any liability by the Corporation, or any of the Released Parties. Any such liability is expressly and vigorously denied.

23. <u>No Other Compensation</u>. Employee is not owed nor shall Employee accrue or be entitled to receive any other wages, salary, benefits, bonuses, incentives, fees, stock options, commissions or any other form of benefits, compensation or remuneration of any kind from the Corporation and/or the Released Parties, except as set forth in this Agreement. Notwithstanding the above, Employee shall continue to be eligible for the Change in Control benefits under the Change in Control Agreement for Stephen Rennie dated August 13, 2017 (the "CIC Agreement") should the Corporation experience a Change in Control within six (6) months after the Separation Date, provided any and all requirements under that CIC Agreement are met, except all payments and other benefits paid by the Corporation pursuant to this Agreement shall be offset against any payments and benefits that may become due under the CIC Agreement. Any other change in control agreements to which Employee may be a party with the Corporation are hereby terminated.

24. <u>Confidentiality</u>. Unless required or protected by law, pursuant to a lawfully issued subpoena, or otherwise disclosed by the Corporation, Employee may not and will not disclose to nor discuss with any person other than Employee's spouse, accountant, or attorney(s), any information regarding the negotiation, existence, and terms of this Agreement. Employee shall advise Employee's spouse, accountant, or attorney(s) of Employee's obligations under this Section 24 at the time any disclosure is made. Disclosure of the negotiation, existence, and terms of this Agreement by Employee's spouse, accountant or attorney(s) shall be deemed to be disclosure by Employee for purposes of this Section.

25. <u>Non-Disparagement</u>. Employee shall not publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity, or business practices of the Corporation, its officers, directors, managers, supervisors, employees, or agents. Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony as required by law or from engaging in any activities protected by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters that are within the agency's jurisdiction. Corporation agrees that no officer or director of Corporation will publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity or business practices of Employee, unless compelled to do so as part of the judicial process as part of any litigation between the Parties related to this Agreement.

26. Litigation Cooperation. Upon reasonable notice by the Corporation and subject to Employee's reasonable availability taking into account other demands on Employee's time, including work-related obligations from subsequent employment, Employee will reasonably cooperate with Corporation with respect to any litigation or other matter related to Employee's employment with Corporation and will provide assistance during the Severance Period at reasonable times and places and in reasonable amounts as agreed by both Parties, including but not limited to, participation in meetings, depositions, conference calls, trial testimony, and consultation with outside counsel. Corporation agrees that Employee may generally provide services remotely from his home or work location. Employee may not and will not discuss with anyone outside the Corporation, other than his separate counsel, if any, any litigation or the subject matter thereof or related thereto without prior consultation with and approval of the Corporation. Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony arequired by law or from engaging in any activities protected by law. Corporation will pay for (a) separate counsel for Employee if he reasonably requests separate representation and (b) pre-approved (in writing)

reasonable expenses, if any, in accordance with the Corporation's expense reimbursement policies and practices, including, without limitation, any travel costs incurred by Employee traveling to and from his home or work location in connection with services to be provided under this Section 26.

27. **Post-Employment References.** Employee will direct prospective employers seeking information concerning Employee's employment with the Corporation to send their inquiries, in writing, to the attention of Andre Williams, Executive Vice President Human Resources, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. The Corporation will respond only to written inquiries and, in accordance with its policy, will limit its response to Employee's dates of employment and last position held.

28. **Forum Selection**. Any dispute between the Parties arising out of or related to this Agreement shall be heard only by the Circuit Court of Waukesha County, Wisconsin, or by the United States District Court for the Eastern District of Wisconsin; and the Parties hereby consent to the Circuit Court of Waukesha County, Wisconsin, or the United States District Court for the Eastern District of Wisconsin, as the exclusive venues for resolving any such disputes.

29. <u>Applicable Law</u>. Except to the extent governed by federal law, this Agreement shall be governed by and construed in accordance with the internal laws of the State of Wisconsin, without regard to its conflict of laws provisions.

30. <u>Severability</u>. The provisions of this Agreement are severable. If any provision(s) of this Agreement are adjudged void, unenforceable or contrary to law, the balance of the Agreement nonetheless will remain in full force and effect.

31. **Complete Agreement**. This Agreement and any agreement between the Corporation and Employee restricting Employee's postemployment activities constitute the entire agreement between the Parties. Any and all prior or contemporaneous agreements or understandings that are not embodied or incorporated by reference into this Agreement are of no force or effect. Notwithstanding the foregoing or anything contained to the contrary in this Agreement, and for reasons of clarity, the following agreements remain in force in the manner and terms as described in this Agreement: the CIC Agreement, the terms of all retirement plans (qualified and nonqualified), welfare benefit plans, the SERP, the DCP, and equity plans and grant agreements thereunder pursuant to which Employee has vested benefits that survive his termination of employment, and any plan, policies or agreements pursuant to which Employee has indemnification rights. Nothing in this Agreement shall prevent the Corporation from making amendments or restatements of general applicability or as required by law to the listed plans, policies or agreements, except that any provisions of such agreements that require Employee's consent to modifications shall remain in full force and effect. The terms of this Agreement may not be modified, except by written agreement signed by both Parties.

32. <u>Counterparts</u>. This Agreement may be executed in multiple counterparts, each of which shall constitute an original but all of which together shall constitute one and the same instrument. The Parties further agree that facsimile or .pdf signatures shall be treated as originals.

33. <u>Acknowledgments</u>. The Parties to this Agreement, and each of them, represent that no promise, inducement, or agreement not herein expressed has been made regarding the Agreement; that in executing this Agreement, they have had the opportunity to consult with receive advice from an attorney; that they have executed this Agreement freely and voluntarily, with full knowledge of all material facts after independent investigation and without fraud, duress, or undue influence of any kind or nature whatsoever, that they have read the Agreement and fully understand each and every provision contained therein, and, in the case of the Corporation, that it has the corporate authority to enter into this Agreement, including any required approval by its Board of Directors or any committee thereof.

34. **<u>Binding Agreement</u>**. This Agreement and each provision hereof shall be binding upon and inure to the benefit of the Parties hereto and their respective heirs, executors, successors, and assigns.

35. <u>Section Headings</u>. The section headings in the Agreement are solely for convenience of reference and shall not in any way affect the interpretation of this Agreement.

36. Medicare Secondary Payer Act. Employee warrants that he is aware of the requirements of the Medicare Secondary Payer Act ("MSP"). Employee understands that Medicare has an interest in recovering any benefits paid when it is used as a source of secondary payment. Employee attests that the claims made and released in this Agreement are not related to any illness or injury for which Employee could apply or receive Medicare benefits. Employee further attests that he has neither sought nor received, nor intends to seek or receive, any medical evaluation or treatment related to his employment at the Corporation, his separation from the Corporation, or any claims he has raised against the Corporation for which he could apply or receive Medicare benefits. Employee understands that he is required by law to describe this information to the Corporation and its attorneys in connection with this Agreement, and that failure to do so may result in penalties being assessed against him. In the event that any of the above information provided by him is false or in any way inaccurate, Employee shall be solely liable for any and all penalties, claims, costs, services, compensation, or the like, and Employee further agrees to release, hold harmless, and indemnify the Corporation for any cost (including penalties) resulting from any inaccuracies. Employee waives any claims for damages, including a private cause of action provided under MSP, 42 U.S.C. § 1395y(b)(3)(A), should Medicare deny coverage for any reason, including the failure to establish a set aside allocation to protect Medicare's interest.

37. Additional Acknowledgments by Employee. Employee further acknowledges that:

(a) Employee is receiving the Severance Payment and other benefits in exchange for Employee's execution of this Agreement, which Employee would not otherwise be entitled to receive.

(b) Employee is hereby advised to consult with an attorney prior to signing this Agreement.

(c) Employee has forty-five (45) days in which to consider whether to sign this Agreement.

(d) After Employee signs this Agreement, Employee shall have seven (7) days in which to revoke acceptance of this Agreement by delivering written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051.

(e) This Agreement is not enforceable and effective, and no payments will be made hereunder, until the seven (7) day revocation period has expired without revocation by Employee.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as an acceptance of its terms.

/s/ Stephen Rennie DATE: STEPHEN RENNIE

ACTUANT CORPORATION

By: /s/ Andre Williams DATE: ANDRE WILLIAMS

October 6, 2017

October 6, 2017

September 11, 2017 Andre Williams 2649 N Lake Dr Milwaukee, WI 53211

#### Dear Andre:

I am pleased to confirm our offer of employment to you for the position of Executive Vice President, Human Resources for Actuant Corporation. You will be paid \$12,692.31 bi-weekly, which annualizes to \$330,000. The effective date of this position will be September 11, 2017 and in this position you will be appointed an officer of Actuant Corporation and will be a member of the Actuant Executive Council (EC) reporting to me.

#### Annual Bonus

You will also be eligible for participation in the Actuant Fiscal Year (September 1-August 31) Bonus Program with an individual bonus target of 60% of your annualized base salary. For fiscal year 2018, your bonus will be based on Actuant Consolidated results and your bonus goals will be communicated to you separately. You must be employed at the end of the fiscal year to be eligible to receive the bonus.

### Equity Grants (LTI)

This position is also eligible to participate in the Actuant Corporation Long Term Incentive Program. The grants under this program, which are made at the discretion of the Board of Directors, are generally awarded in January of each year. For Executive Committee members, the grants will be combination of 50% Restricted Stock Units and 50% Performance Shares. For the 2018 fiscal year, your target participation in the Program is at \$250,000.

# Benefits and Perquisites

You will be eligible to participate in the employee benefit plans and programs generally available to the Company's senior executives, including group medical, dental, vision and life insurance, Supplemental Executive Retirement Program, 401K, automobile allowance, financial planning services, annual executive physical, disability benefits and personal use of the company plane, subject to the terms and conditions of such plans and programs. You will be entitled to four (4) weeks of paid vacation per year. The Company reserves the right to amend, modify or terminate any of its benefit plans or programs at any time and for any reason. A summary of Actuant's Executive program is enclosed for your reference.

#### Stock Ownership Requirements

As EVP HR of the Company, you will be required to comply with the Company's Stock Ownership Requirements applicable to executive officers, which requires the EVP HR to maintain stock ownership equal in value to at least three times base salary within five years of the Start Date.

# At-will Employment

Your employment with the Company will be for no specific period of time. Rather, your employment will be at-will, meaning that you or the Company may terminate the employment relationship at any time, with or without cause, and with or without notice and for any reason or no particular reason. Although your compensation and benefits may change from time to time, the at-will nature of your employment may only be changed by an express written agreement signed by an authorized officer of the Company.

#### <u>Clawback</u>

Any amounts payable hereunder are subject to any policy (whether currently in existence or later adopted) established by the Company providing for clawback or recovery of amounts that were paid to you. The Company will make any determination for clawback or recovery in its sole discretion and in accordance with any applicable law or regulation.

# Governing Law

This offer letter shall be governed by the laws of Wisconsin, without regard to any state's conflict of law principles.

Andre, I am very enthused about your appointment to this key role in the Company. You have a tremendous track record of success and I know you are the right person to lead the Human Resources at Actuant. To indicate your understanding and acceptance of this offer, please sign and return a copy of this letter to me. Sincerely,

/s/ Randal Baker

Randal Baker President & CEO Actuant Corporation

I hereby accept this offer for the position Executive Vice President HR

| ANDRE L. WILLIAMS 9/13/2017 | /s/ Andre L. Williams |
|-----------------------------|-----------------------|
| Printed Name and Date       | Signature             |

Exhibit 10.24

# GROUP SEPARATION AGREEMENT AND RELEASE SEPTEMBER 2017 SEVERANCE PROGRAM

THIS SEPARATION AGREEMENT AND RELEASE ("Agreement") is entered into by and between Actuant Corporation and its parent, subsidiary, and affiliate entities (collectively the "Corporation"), and Theodore Wozniak, an individual ("Employee") (collectively, the "Parties") and in connection with the September 2017 Severance Program ("Program").

## **RECITALS**

WHEREAS, Employee is the Executive Vice President, Business Development of the Corporation; and

WHEREAS, Corporation and Employee desire to enter into this Agreement in connection with Employee's termination of employment.

NOW, THEREFORE, in consideration of the promises contained herein and for good and valuable consideration, the sufficiency of which is acknowledged, the Parties agree as follows:

#### **AGREEMENT**

1. **Recitals**. The foregoing recitations are true, correct, and incorporated herein.

2. **Separation of Employment**. Employee will remain Executive Vice President - Business Development until January 1, 2018 (the "Separation Date"). Employee will receive the final paycheck for wages earned by Employee through the Separation Date on the first payroll date following the Separation Date. This final paycheck will include payment for four (4) weeks of accrued but unused vacation.

3. **Resignation of all Officer and Director Positions**. Employee resigns any and all officer and/or director positions Employee holds for the Corporation and its subsidiaries effective on the Separation Date, unless the Corporation determines otherwise. Employee shall willingly cooperate with the Corporation's reasonable requests to effectuate Employee's resignation, including executing resignation letters, should additional information and/or execution of documents be necessary or desirable.

4. **Severance Payments**. The Corporation will pay Employee fifty-two (52) weeks of severance pay, totaling Four Hundred Fifteen Thousand and 00/100 Dollars (\$415,000) ("Severance Payment"), subject to all applicable payroll taxes and withholdings. Corporation will pay the Severance Payment in a lump sum on the Corporation's March 9, 2018 payroll date. This Severance Payment is made in lieu of any other agreement or policy which may convey any right to Employee to severance pay, including any Corporation severance policy. Employee shall have no right to any severance other than outlined in this Agreement. The "**Severance Period**" is the twelve (12) month period following the Separation Date.

5. **Bonus Pay**. The Corporation will pay Employee a fiscal year 2017 bonus based on consolidated Actuant results (the "Bonus Payment"). The Bonus Payment will be determined consistent with the executive bonus plan described in the proxy. The Bonus Payment, subject to all applicable payroll taxes and withholdings, shall be payable on the same payment schedule as all other US employees, but in no event later than December 31, 2017. Employee will not be eligible for any Bonus Pay in fiscal year 2018 and beyond.

6. **Equity Awards**. The treatment of Employee's outstanding equity awards shall be as follows:

(a) **Stock Options**. All outstanding stock options held by Employee on the Separation Date shall become fully vested as of the Separation Date, and each stock option shall be exercisable until the tenth anniversary of its date of grant.

(b) **Restricted Stock and Restricted Stock Units**. All outstanding shares of restricted stock and Restricted Stock Units ("**RSU's**") held by Employee on the Separation Date, shall become fully vested as of the Separation Date.

| Equity Vehicle | Treatment   | # of Shares |
|----------------|---|-------------|
| Stock Options  | All unvested options vest on the Separation Date.       | 38,135      |
| RSUs           | All unvested RSUs vest on the Separation Date.          | 32,771      |
| Matching RSUs  | All unvested Matching RSUs vest on the Separation Date. | 884         |

7. **Supplemental Executive Retirement Plan; Deferred Compensation Plan**. No further contributions will be made to Employee's account in the Corporation's Supplemental Executive Retirement Plan ("**SERP**") with respect to any period after the Separation Date, it being agreed that Corporation will make a company contribution to the Employee's account in the SERP for the plan year ending August 31, 2017, and that Employee's account in the SERP will be vested on the Separation Date. No further contributions will be made to Employee's account in the Corporation's Deferred Compensation Plan ("**DCP**") with respect to any period after the Separation Date, it being understood that Corporation will make a non-qualified core and restoration contribution for Employee for the plan year ending August 31, 2017 and that Employee's account in the SERP will be made in accordance with the terms thereof. Payments under the DCP, including disposition of RSU deferrals, will be made pursuant to the terms of the DCP and the deferral elections thereunder. Employee will remain a participant in the SERP and the DCP until all distributions owing to him thereunder have been made to him. For the avoidance of doubt, any amounts held for Employee's benefit in the Seuend Interest Crediting Option (as defined in the DCP) shall continue to accrue interest at the Deemed Interest Rate (as defined in the DCP) until such amounts are distributed to Employee in accordance with the DCP terms and his elections thereunder. In the interests of clarity, payments will not commence to Employee until he has had a "separation from service" from the Company as defined in Treas. Reg. §1.409A-1(h).

8. **Transition Bonus**. The Corporation will pay Employee a transition bonus of One Hundred Thousand and 00/100 dollars (\$100,000), payable in a lump sum, and subject to all applicable payroll taxes and withholdings (the "**Transition Bonus**"). This payment will be made on the first payroll date that occurs after February 22, 2018, given that Employee has agreed to provide transitional assistance as set forth in Section 19 hereof.

9. <u>Additional Lump Sum</u>. Employee will be paid the sum of Sixteen Thousand One Hundred Fifteen and 00/100 Dollars (\$16,115.00) for payment of insurance premiums or such other use as Employee determines (the "**Benefit Bonus**"). This amount shall be subject to applicable tax withholdings, and will be paid in a lump sum on the first payroll date that occurs after February 22, 2018.

10. **Other Severance Benefits**. Except as provided herein, Employee's eligibility for coverage under the qualified or nonqualified retirement and benefit plans of the Corporation, as may be applicable, will end on the Separation Date. More specifically, Employee is not eligible to participate in any Corporation bonus plan except as otherwise outlined in this Agreement. To the extent provided for under the terms of certain benefit plans, Employee's benefits may continue until the end of the month during which Employee's employment terminates, or longer, depending on Employee's eligibility to continue such benefits at Employee's own expense pursuant to the terms of the applicable plans or federal and state law. Notwithstanding the foregoing, (a) nothing in this Agreement shall reduce or eliminate vested rights or benefits under any retirement plan (qualified or nonqualified), medical plan or any other employee welfare benefit plan, (b) Employee will qualify for an executive physical during the Severance Period as if he had remained an officer of the Corporation, and (c) the Corporation will pay to relocate Employee to Charlotte, NC.

11. **Stock Transactions**. Employee agrees that as a former executive of the Corporation, he may be

subject to insider trading restrictions and guidelines for six (6) months following the Separation Date, including 401(k) transactions, sales of stock, and transactions with regard to stock options. During this period, all stock transactions must be approved by the Executive Vice President and Chief Financial Officer, Rick Dillon.

Compliance with Section 409A. The Severance Payment, Transition Bonus, the Benefit Bonus are intended to be exempt from 12 Section 409A of the Internal Revenue Code of 1986, as amended (**"Section 409A"**) to the maximum extent possible, under either the separation pay exemption pursuant to Treasury Regulation §1.409A-1(b)(9)(iii) or as short-term deferrals pursuant to Treasury Regulation §1.409A-1(b)(4), and for such purposes, each installment of the Severance Payment or any other installment payment to Employee under this Agreement shall be considered a separate payment. The treatment of equity awards under subsections (a) and (b) of Section 6 of this Agreement is intended to be exempt from Section 409A. Notwithstanding any other provisions of this Agreement to the contrary and to the extent applicable, it is intended that this Agreement be exempt from or otherwise comply with the requirements of Section 409A, and this Agreement shall be interpreted, construed and administered in accordance with this intent, so as to avoid the imposition of fines, penalties, taxes or other monetary consequences on Employee pursuant to Section 409A. However, the Corporation shall not have any liability to Employee, Employee's beneficiaries or otherwise if this Agreement or any amounts paid or payable hereunder are subject to the additional tax and penalties under Section 409A. The Parties agree that if any payment, distribution or other benefit under this Agreement fails to satisfy the requirements of Section 409A and an amendment would be effective for purposes of Section 409A in order to avoid any fines, penalties, taxes or other monetary consequences, they will agree to an amendment to comply with Section 409A so long as it does not increase the liability of the Corporation under this Agreement. Such amendment shall be retroactive to the extent permitted by Section 409A. For purposes of any provision of this Agreement providing for the payment of any amounts or benefits subject to Section 409A, references to a "termination," "termination of employment" or like terms shall mean "separation from service" within the meaning of Section 1.409A-1(h) of the Treasury Regulations promulgated under Section 409A. Notwithstanding anything in this Agreement to the contrary, if any amount or benefit that would constitute non-exempt "deferred compensation" for purposes of Section 409A of the Code would otherwise be payable or distributable under this Agreement by reason of Employee's termination during a period in which he is a Specified Employee (as defined below), then the amount of such non-exempt deferred compensation that would otherwise be payable during the six-month period immediately following Employee's termination of employment will be accumulated and Employee's right to receive payment or distribution of such accumulated amount will be delayed until the earlier of Employee's death or the first day of the seventh month following Employee's termination of employment, whereupon the accumulated amount will be paid or distributed to Employee and the normal payment or distribution schedule for any remaining payments or distributions will resume. For purposes of this Agreement, the term "Specified Employee" has the meaning of "specified employee," as such term in Section 409A of the Code and the final regulations thereunder.

13. **General Release by Employee**. Employee, for himself, his successors, administrators, heirs, and assigns, hereby releases the Corporation, all of its related and affiliated entities, and all of their respective current and former officers, directors, shareholders, managers, employees, attorneys, agents, successors, heirs, assigns, and insurers ("**Released Parties**") from any and all claims for sums of money, accounts, claims for attorneys' fees, costs or expenses, causes of action, demands, damages, obligations, promises, agreements, controversies, suits, rights, losses, debts, or liabilities of any kind or character whatsoever ("**Claims**"), whether known or unknown, which Employee has, had, or might have been able to assert or make based on any action, omission, or conduct of any kind on the part of the Released Parties from the beginning of time up to Employee's execution of this Agreement.

Without limiting the generality of the foregoing, this Release specifically applies to:

(a) Any and all Claims for wrongful discharge, misrepresentation, defamation, fraudulent concealment, negligent supervision, negligent or intentional infliction of emotional distress, tortious interference with contractual relations, restitution, payment of monies such as wages, vacation pay, and other paid time, payment of attorneys' fees or costs,

outrageous behavior, breach of express or implied contract, promissory estoppel, breach of fiduciary duty, violation of corporate bylaws or corporate governance documents, violation of statute, breach of the implied duty of good faith, or under any other theory of recovery; and

(b) Any and all Claims under or pursuant to the Americans with Disabilities Act, the Age Discrimination in Employment Act (which protects persons 40 and over against age discrimination), Title VII of the Civil Rights Act of 1964, as amended, the Genetic Information Nondiscrimination Act of 2008, the Family and Medical Leave Act, the Equal Pay Act, the Reconstruction Era Civil Rights Acts, United States Executive Orders 11246 and 11375, 42 U.S.C. § 1981, as amended, and § 1985, the Occupational Safety and Health Act, the Consolidated Omnibus Budget Reconciliation Act of 1985, the Employee Retirement Income Security Act of 1974, the Fair Labor Standards Act, federal, state, or local wage payment laws, federal, state, or local family and/or medical leave laws, or any other federal, state, or local law, statute, ordinance, rule, regulation, or executive order relating to employment and/or discrimination in employment, and/or any Claims to attorneys' fees or costs thereunder.

Further, Employee confirms that, as of the date of this Agreement, Employee has not suffered any on-the-job or work-related accident, injury, occupational disease, or disability, whether temporary, permanent, partial, or total.

In addition to the above release, Employee promises not to sue any Released Party in court. This is different from the general release above. Besides releasing claims covered by that general release, Employee agrees never to sue Released Parties for any reason covered by that release. Despite this promise not to sue however, Employee may file suit to enforce this Agreement or to challenge its validity under the ADEA or the Older Workers' Benefit Protection Act ("OWBPA"), which he may do without penalty under this Agreement. If Employee sues any Released Party in violation of this Agreement, Employee will be required to pay Released Parties' reasonable attorneys' fees and other litigation costs incurred in defending such claims.

This Section 13 is essential and material to this Agreement and without such general releases, no agreement would have been reached by the Parties.

Notwithstanding the foregoing or anything else in this Agreement, this Agreement shall not preclude Employee from filing a complaint or charge with any governmental agency, or from participating in an investigation by a governmental agency, or from reporting possible violations of law or regulation to any governmental agency or entity, including but not limited to the Department of Justice, the Securities and Exchange Commission, the Congress, and any agency Inspector General, to the extent Employee's right to do so is not subject to waiver. This Agreement also does not waive or release (i) any claims that Employee might have that arise after Employee's execution of this Agreement; (ii) Employee's right to enforce the terms of this Agreement; (iii) any rights which cannot be waived as a matter of law; (iv) any rights or claims for indemnification or advancement of expenses Employee may have under applicable laws, under the applicable constituent documents (including bylaws and articles of incorporation) of Corporation, under any applicable insurance policy the Corporation may maintain, or any other agreement Employee may have with the Corporation relating to his service as a Director and/or Officer (as such terms are defined in the Corporation's bylaws as in effect on the Separation Date); (v) vested rights or benefits under any Corporation retirement plan (qualified or nonqualified), medical plan or any other welfare benefit plan, the SERP or the DCP; or (vi) vested rights or benefits under any Corporation equity plan or associated grant agreements.

14. **Claims Released Include Age Discrimination Claims.** Without limiting the scope of this Release in any way, Employee also certifies that this Release constitutes a knowing and voluntary waiver of any and all rights or claims that exist or that Employee has or may claim to have under the Federal Age Discrimination in Employment Act ("ADEA"), as amended by the Older Workers Benefit Protection Act of 1990

("OWBPA"), which is set forth at 29 U.S.C. §§ 621, et seq. This Release does not govern any rights or claims that may arise under the ADEA after the date this Agreement is signed by Employee.

15. **No Pending Claim/Release Condition**. As of the date of this Agreement, Employee has no work-related current charge, complaint, grievance or other proceeding pending against the Released Parties before any local, state or federal agency or court.

16. **Persons Eligible for Program**. Employee understands that he is being terminated as part of the September 2017 Severance Program. The "unit" considered in the Program consisted of executive vice presidents. Hereafter, the unit considered will be referred to as the "Considered Group." The employees eligible for the severance pay under the Program are the employees in the Considered Group.

The employees actually selected for the severance pay under this Program are those employees in the Considered Group whose employment is being terminated. To actually receive the severance pay under the Program, they must timely sign and not revoke this Agreement according to the timeline described below.

Employee understands that Sections 17 and 18 below describe the applicable timelines within which Employee must elect to receive the severance payment provided for in this release. Employee also acknowledges that on the Separation Date, he was provided with Appendix A, which is a list, categorized by job title and age, of: (a) employees who were selected for the Program and who have been or will be offered severance benefits in exchange for signing a release; and (b) those employees who were not selected for the Program.

Decisions about who would be retained and who would be separated as part of the Program were made based on the Company's determination as to need for the individual's position, future planning needs, and salary grade.

17. **Opportunity to Consider this Agreement; Consultation with Attorney.** Employee is hereby being offered forty-five (45) calendar days following the date he received this Agreement to consider this Agreement. Employee is hereby advised in writing to consult with an attorney before signing this Agreement and has done so or has had the opportunity to do so.

18. **Time to Revoke**. After Employee signs this Agreement, Employee has seven (7) days to revoke it by providing written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. This Agreement, and Employee's entitlement to the consideration identified in this Agreement, are not effective or enforceable until the revocation period expires. If Employee revokes this Agreement, Employee will not receive the consideration identified herein.

19. **Transition Assistance During Severance Period**. During the Severance Period, Employee will provide reasonable cooperation and assistance with transitional issues to the Corporation, at reasonable times and places and in reasonable amounts as agreed by both Parties, taking into account other demands on Employee's time, including work-related obligations from subsequent employment. The Corporation acknowledges and agrees that Employee may provide services remotely from his home or work location. These transitional assistance services shall be provided without additional payment to Employee beyond the Severance Payment and other benefits outlined in this Agreement except for reimbursement of pre-approved (in writing) reasonable expenses, including without limitation any travel costs incurred by Employee traveling to and from his home or work location on Corporation business, in accordance with the Corporation's expense reimbursement policies and practices.

20. **Restrictive Covenants**. As a member of the Corporation's executive leadership, during Employee's employment with the Corporation, Employee had access to and in-depth knowledge of Confidential Information regarding the Corporation and its affiliates, including about customers, strategy, product development, finances and business plans.

**Definitions**: For the purposes of this Agreement, the following definitions shall apply: (a)

"Competing Company" means the following companies: GKN Walterscheid, Comer Industries, Bondioli & Pavesi, (i) SPX FLOW, Snap-On, HyTorc, Weber- Hydraulik, Hoerbiger, Team Industries, Intermoor and JDR Cable Systems. Notwithstanding the foregoing, Employee shall not be in default of his obligations under this Section 21 if one of the enumerated companies is acquired by a public company subsequent to the time when Employee commences employment by such public company or serving on the Board of Directors of such public company.

"Confidential Information" means information (to the extent it is not a Trade Secret), whether oral, written, recorded, (ii) magnetically or electronically or otherwise stored, and whether originated by the Employee or otherwise coming into the possession or knowledge of the Employee, which is possessed by or developed for the Corporation which relates to the Corporation's existing or potential business, which information is not reasonably ascertainable by the Corporation's competitors or by the general public through lawful means, and which information the Corporation treats as confidential, including information regarding the Corporation's business affairs, plans, strategies, products, designs, finances, computer programs, research, customers, purchasing, marketing, and other information

"Key Employee" means any person who at the Separation Date is employed or engaged by Corporation in a (iii) Corporate HR, Segment HR, finance, tax, IT or legal function, and with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person is in possession of Confidential Information and/or Trade Secrets of the Corporation.

(iv) "Key Services" means services of the type performed by a Management Employee, Key Employee or Supervised Employee for the Corporation during the twelve (12) months preceding the Separation Date, but shall not include clerical, menial, or manual labor.

"Management Employee" means any person who at the Separation Date is employed or engaged by Corporation, and (v) with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person is a manager, officer, director, or executive of Corporation.

"Supervised Employee" means any person who at the Separation Date is employed or engaged by Corporation, and (vi) with whom Employee has had material contact in the course of employment during the twelve (12) months immediately preceding the Separation Date, and such person was directly managed by or reported to Employee during the last 12 months prior to the Separation Date.

"Third Party Confidential Information" means information received by the Corporation from others that (vii) Corporation has an obligation to treat as confidential. (viii)

"Trade Secret" means a Trade Secret as that term is defined under Wisconsin law.

"Restricted Territory" means states, provinces or territories within the United States or other countries in which the

Corporation:

(ix)

(1)provided products or services;

or

(2) sold or solicited the sale of products or services.

Notwithstanding the above, the term "Restricted Territory" is limited to states, provinces or territories within the United States or other countries in which the Corporation sold or provided in excess of \$100,000 worth of products or services in the twelve-month period immediately preceding the end of Employee's

employment with Corporation.

(b) **Limited Territorial Restriction - Executive and Management Activities**. For twelve (12) months following the Separation Date, and within the Restricted Territory, Employee shall not perform services of the type Employee performed for the Corporation during the twelve-month period immediately preceding the Separation Date for a Competing Company (refer to Section 20(a)(i) for the list of Competing Companies).

### (c) <u>Non-solicitation of</u> <u>Employees</u>.

(i) Non-solicitation of Management Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Management Employee to terminate their employment with Corporation to provide Key Services in competition with the Corporation unless such Management Employee has already been terminated by the Corporation.

(ii) Non-solicitation of Key Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Key Employee to terminate their employment with Corporation unless such Key Employee has already been terminated by the Corporation.

(iii) Non-solicitation of Supervised Employees. For twelve (12) months following the Separation Date, Employee shall not, without the prior written consent of Corporation, encourage, cause, or solicit, or assist others in encouraging, causing, or soliciting, a Supervised Employee to terminate their employment with Corporation to provide Key Services in competition with Corporation, unless such Supervised Employee has already been terminated by the Corporation.

(d) **Obligation Not to Disclose Trade Secrets**. Prior to and after the Separation Date, Employee shall not use or disclose the Corporation's Trade Secrets so long as they remain Trade Secrets. Nothing in this Agreement shall limit Employee's statutory and other duties not to use or disclose the Corporation's Trade Secrets, or the Corporation's remedies in the event Employee uses or discloses the Corporation's Trade Secrets. Pursuant to 18 U.S.C. § 1833(b)(1): "An individual shall not be held criminally or civilly liable under any Federal or State trade secret law for the disclosure of a trade secret that (A) is made (i) in confidence to a Federal, State, or local government official, either directly or indirectly, or to an attorney; and (ii) solely for the purpose of reporting or investigating a suspected violation of law; or (B) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal." Any employee, contractor, or consultant who is found to have wrongfully misappropriated trade secrets may be liable for, among other things, exemplary damages and attorneys' fees.

(c) **Obligations Not to Disclose or Use Confidential Information**. During the two (2) year period commencing at the Separation Date, Employee will not use or disclose any Confidential Information, whether such Confidential Information is in Employee's memory or it is set forth electronically, in writing or other form. This prohibition does not prohibit Employee's disclosure of information after it ceases to meet the definition of "Confidential Information," or Employee's use of general skills and know-how acquired during and prior to employment by the Corporation, as long as such use does not involve the use or disclosure of Confidential Information, nor does this prohibition restrict Employee from providing prospective employers with an employment history or description of Employee's duties with the Corporation, so long as Employee does not use or disclose Confidential Information. Notwithstanding the foregoing, if Employee shall keep such information confidential at least for so long as required by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters within the agency's jurisdiction.

(f) Employee acknowledges and agrees that the restrictions contained in this Section 20 with respect to time, geographical area, and scope of activity are reasonable and do not impose a greater restraint than is necessary to protect the goodwill and other legitimate business interests of the Corporation and that Employee has had the opportunity to review the provisions of this Agreement with his legal counsel. In particular, the Employee agrees and acknowledges that the Corporation is currently engaging in business and actively marketing their services and products throughout the Restricted Territory, the Corporation expends significant time and effort developing and protecting the confidentiality of its Confidential Information and trade secrets, which have significant value, and that the Corporation would suffer irreparable harm if Employee breached this Section 20. However, if, at the time of enforcement of this Section 20, a court holds that the duration, geographical area or scope of activity restrictions stated herein are unreasonable under circumstances then existing or impose a greater restraint than is necessary to protect the goodwill and other business interests of the Corporation, the Parties agree that the maximum duration, scope or area reasonable under such circumstances will be substituted for the stated duration, scope or area and that the court will be allowed to revise the restrictions contained herein to cover the maximum duration, scope and area permitted by law, in all cases giving effect to the intent of the Parties that the restrictions contained herein be given effect to the broadest extent possible. The existence of any claim or cause of action by Employee against the Corporation, whether predicated on this Agreement or otherwise, will not constitute a defense to the enforcement by the Corporation of the provisions of this Section 20, which will be enforceable notwithstanding the existence of any breach by the Corporation. Notwithstanding the foregoing, Employee will not be prohibited from pursuing such claims or causes of action against the Corporation. Employee consents to the Corporation notifying any future employer of Employee of Employee's obligations under this Section 20 of this Agreement.

21. **Return of Property**. No later than 5:00p.m. on the Separation Date, Employee shall provide to Andre Williams, Executive Vice President Human Resources, any and all originals and copies in Employee's possession, custody, or control of any and all Corporation property, including but not limited to keys, key cards, files and records, documents, electronically stored information or writings, software, computer hardware, printers, wireless handled devices, phones, identification cards, credit cards, and any material of any kind that contain confidential information of the Corporation or its customers or clients ("Company Property"). Employee shall not make, retain, or transfer to any third party any copies of Company Property. Should Employee inadvertently retain and later realize that Employee has retained any such Company Property, Employee shall notify and return such Company Property to the Corporation within two (2) calendar days of Employee's discovery. Notwithstanding the foregoing, Employee may retain his Corporation issued computer, iPad, cell phone and cell phone number provided Employee first delivers his cell, computer, iPad and phone to the Corporation for the removal of all Corporation data. No later than five (5) business days after the Separation Date, Employee will complete, execute and deliver to the cell phone service provider such documents as may be required to affect the transfer of the cell phone service, cell phone and cell phone number to Employee.

22. **No Admission**. This Agreement is entered into for the sole purpose of concluding all matters between Employee and the Corporation based upon defined rights and obligations. Neither this Agreement nor its contents is an admission of any liability by the Corporation, or any of the Released Parties. Any such liability is expressly and vigorously denied.

23. No Other Compensation. Employee is not owed nor shall Employee accrue or be entitled to receive any other wages, salary, benefits, bonuses, incentives, fees, stock options, commissions or any other form of benefits, compensation or remuneration of any kind from the Corporation and/or the Released Parties, except as set forth in this Agreement. Notwithstanding the above, Employee shall continue to be eligible for the Change in Control benefits under the Change in Control Agreement for Theodore Wozniak dated July 31, 2017 (the "CIC Agreement") should the Corporation experience a Change in Control within six (6) months after the Separation Date, provided any and all requirements under that CIC Agreement are met, except all payments and other benefits paid by the Corporation pursuant to this Agreement shall be offset against any payments and benefits that may become due under the CIC Agreement. Any other change in control agreements to which Employee may be a party with the Corporation are hereby terminated.

24. **Confidentiality**. Unless required or protected by law, pursuant to a lawfully issued subpoena or otherwise disclosed by the Corporation, Employee may not and will not disclose to nor discuss with any person other than Employee's spouse, accountant, or attorney(s), any person any information regarding the negotiation of this Agreement. Employee shall advise Employee's spouse, accountant, or attorney(s) of Employee's obligations under this Section at the time any disclosure is made. Disclosure of the negotiation by Employee's spouse, accountant or attorney(s) shall be deemed to be disclosure by Employee for purposes of this Section.

25. **Non-Disparagement**. Employee shall not publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity, or business practices of the Corporation, its officers, directors, managers, supervisors, employees, or agents. Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony as required by law or from engaging in any activities protected by law. Nothing in this release shall be construed to prevent Employee from communicating with any United States government agency regarding matters that are within the agency's jurisdiction. Corporation agrees that no officer or director of Corporation will publish or utter, whether in writing or orally, any disparaging statements about the character, competence, integrity or business practices of Employee, unless compelled to do so as part of the judicial process as part of any litigation between the Parties related to this Agreement.

26. Litigation Cooperation. Upon reasonable notice by the Corporation and subject to Employee's reasonable availability taking into account other demands on Employee's time, including work-related obligations from subsequent employment, Employee will reasonably cooperate with Corporation with respect to any litigation or other matter related to Employee's employment with Corporation and will provide assistance during the Severance Period at reasonable times and places and in reasonable amounts as agreed by both Parties, including but not limited to, participation in meetings, depositions, conference calls, trial testimony, and consultation with outside counsel. Corporation agrees that Employee may generally provide services remotely from his home or work location. Employee may not and will not discuss with anyone outside the Corporation, Nothing in this Agreement, however, shall prevent Employee from providing truthful testimony as required by law or from engaging in any activities protected by law. Corporation will pay for (a) separate counsel for Employee if he reasonably requests separate representation and (b) pre-approved (in writing) reasonable expenses, if any, in accordance with the Corporation's expense reimbursement policies and practices, including, without limitation, any travel costs incurred by Employee traveling to and from his home or work location in connection with services to be provided under this Section 26.

27. **Post-Employment References**. Employee will direct prospective employers seeking information concerning Employee's employment with the Corporation to send their inquiries, in writing, to the attention of Andre Williams, Executive Vice President Human Resources, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051. The Corporation will respond only to written inquiries and, in accordance with its policy, will limit its response to Employee's dates of employment and last position held.

28. **Forum Selection**. Any dispute between the Parties arising out of or related to this Agreement shall be heard only by the Circuit Court of Waukesha County, Wisconsin, or by the United States District Court for the Eastern District of Wisconsin; and the Parties hereby consent to the Circuit Court of Waukesha County, Wisconsin, or the United States District Court for the Eastern District of Wisconsin, as the exclusive venues for resolving any such disputes.

29. **Applicable Law**. Except to the extent governed by federal law, this Agreement shall be governed by and construed in accordance with the internal laws of the State of Wisconsin, without regard to its conflict of laws provisions.

30. **Severability**. The provisions of this Agreement are severable. If any provision(s) of this Agreement are adjudged void, unenforceable or contrary to law, the balance of the Agreement nonetheless will remain in full force and effect.

31. **Complete Agreement**. This Agreement and any agreement between the Corporation and Employee restricting Employee's postemployment activities constitute the entire agreement between the Parties. Any and all prior or contemporaneous agreements or understandings that are not embodied or incorporated by reference into this Agreement are of no force or effect. Notwithstanding the foregoing or anything contained to the contrary in this Agreement, and for reasons of clarity, the following agreements remain in force in the manner and on the terms described in this Agreement: the CIC Agreement, the terms of all retirement plans (qualified and nonqualified), welfare benefit plans, the SERP, the DCP, and equity plans and grant agreements thereunder pursuant to which Employee has vested benefits that survive his termination of employment, and any plan, policies or agreements pursuant to which Employee has indemnification rights. Nothing in this Agreement shall prevent the Corporation from making amendments or restatements of general applicability or as required by law to the listed plans, policies or agreements, except that any provisions of such agreements that require Employee's consent to modifications shall remain in full force and effect. Moreover, the terms of this Agreement may not be modified, except by written agreement signed by both Parties.

32. **Counterparts**. This Agreement may be executed in multiple counterparts, each of which shall constitute an original but all of which together shall constitute one and the same instrument. The Parties further agree that facsimile or .pdf signatures shall be treated as originals.

33. Acknowledgments. The Parties to this Agreement, and each of them, represent that no promise, inducement, or agreement not herein expressed has been made regarding the Agreement; that in executing this Agreement, they have had the opportunity to consult with receive advice from an attorney; that they have executed this Agreement freely and voluntarily, with full knowledge of all material facts after independent investigation and without fraud, duress, or undue influence of any kind or nature whatsoever, that they have read the Agreement and fully understand each and every provision contained therein, and, in the case of the Corporation, that it has the corporate authority to enter into this Agreement, including any required approval by its Board of Directors or any committee thereof.

34. **Binding Agreement**. This Agreement and each provision hereof shall be binding upon and inure to the benefit of the Parties hereto and their respective heirs, executors, successors, and assigns.

35. Section Headings. The section headings in the Agreement are solely for convenience of reference and shall not in any way affect the interpretation of this Agreement.

36. **Medicare Secondary Payer Act**. Employee warrants that he is aware of the requirements of the Medicare Secondary Payer Act ("MSP"). Employee understands that Medicare has an interest in recovering any benefits paid when it is used as a source of secondary payment. Employee attests that the claims made and released in this Agreement are not related to any illness or injury for which Employee could apply or receive Medicare benefits. Employee further attests that he has neither sought nor received, nor intends to seek or receive, any medical evaluation or treatment related to his employment at the Corporation, his separation from the Corporation, or any claims he has raised against the Corporation for which he could seek Medicare benefits. Employee understands that he is required by law to describe this information to the Corporation and its attorneys in connection with this Agreement, and that failure to do so may result in penalties being assessed against him. In the event that any of the above information provided by him is false or in any way inaccurate, Employee shall be solely liable for any and all penalties, claims, costs, services, compensation, or the like, and Employee further agrees to release, hold harmless, and indemnify the Corporation for any cost (including penalties) resulting from any inaccuracies. Employee waives any claims for damages, including a private cause of action provided under MSP, 42 U.S.C. § 1395y(b)(3)(A), should Medicare deny coverage for any reason, including the failure to establish a set aside allocation to protect Medicare's interest.

#### 37. Additional Acknowledgements by Employee. Employee further acknowledges that:

Employee is receiving the Severance Payment and other benefits in exchange for Employee's execution of this Agreement, (a) which Employee would not otherwise be entitled to receive.

Employee is hereby advised to consult with an attorney prior to signing this Agreement. Employee has forty-five (45) days in which to consider whether to sign this Agreement. (b)

(d) After Employee signs this Agreement, Employee shall have seven (7) days in which to revoke acceptance of this Agreement by delivering written notice to Andre Williams, Executive Vice President Human Resources Actuant Corporation, N86 W12500 Westbrook Crossing, Menomonee Falls, WI 53051.

This Agreement will become an effective and enforceable Agreement upon Employee signing and returning this Agreement to (e) Andre Williams and not revoking the Agreement. However, as a condition precedent to Employer providing the payments/benefits described in Sections 4, 6, 8, 9 and 10, Employee must sign and return to Andre Williams on or after the Separation Date, and not revoke during the applicable rescission period, the Release attached as Appendix B hereto (the "**Release**"), which covers the time period between Employee's signing of this Agreement and the Separation Date. Employee has forty-five (45) days after the Separation Date in which to consider whether to sign the Release, and Employee has seven (7) days after he signs in which to revoke acceptance of the Release by following the procedure set forth in subsection (d) hereof.

IN WITNESS WHEREOF, the undersigned have executed this Agreement as an acceptance of its terms.

/s/ Theodore Wozniak

DATE:

DATE:

October 26, 2017

October 26, 2017

THEODORE WOZNIAK

(c)

### ACTUANT CORPORATION

By: /s/ Andre Williams ANDRE WILLIAMS, EVP

## ACTUANT CORPORATION

## CODE OF ETHICS APPLICABLE TO SENIOR FINANCE EXECUTIVES

It is critical to the success of the Company and in the best interests of its shareholders that its employees conduct themselves honestly and ethically. In particular, the Chief Executive Officer, the Chief Financial Officer, the principal accounting officer and the Controller or persons performing similar functions (the "Executive Team"), are required to observe the highest standards of ethical business conduct, including strict adherence to this Code of Ethics Applicable to Senior Executives and the Company's Compliance Plan and Code of Conduct applicable to all employees. Accordingly, each member of the Executive Team must comply with the letter and spirit of the following:

- I. Each member of the Executive Team will act at all times honestly and ethically, including the ethical handling of actual or apparent conflicts of interest between personal and professional relationships. For purposes of this Code, the phrase "actual or apparent conflict of interest" shall be broadly construed and include, for example, direct conflicts, indirect conflicts, potential conflicts, apparent conflicts and any other personal, business or professional relationship or dealings that have a reasonable possibility of creating even the appearance of impropriety.
- II. Each member of the Executive Team must ensure that all reasonable and necessary steps within his or her areas of responsibility are taken to provide full, fair, accurate, timely and understandable disclosure in reports and documents that the Company files with or submits to the Securities and Exchange Commission or state regulators, and in all other regulatory filings. In addition, each member of the Executive Team must provide full, fair, accurate and understandable information whenever communicating with the Company's shareholders or the general public.
- III. All members of the Executive Team must conduct Company business in compliance with all applicable federal, state, foreign and local laws and regulations.
- IV. It is each Executive Team member's responsibility to notify promptly the Outside General Counsel or Chairman of the Board of Director's Audit Committee regarding any actual or potential violation of this Code by any member of the Executive Team. It is the duty of the Outside General Counsel or the Chairman of the Board of Director's Audit Committee to conduct or seek an appropriate investigation of the alleged violation by an appropriate disinterested party. All members of the Executive Team are responsible for ensuring that their own conduct complies with this Code.
- V. Anyone who violates the provisions of this Code by engaging in unethical conduct, failing to report conduct potentially violative of this Code or refusing to participate in any investigation of such conduct, will be subject to disciplinary actions, up to and including termination of service with the Company.
- VI. The Board of Directors of the Company shall be responsible for the administration of this Code and shall have the sole authority to grant waivers of its provisions.

# ACKNOWLEDGMENT

The undersigned member of the Executive Team (the "Member") hereby acknowledges that the Member has received a copy of the Company's Code of Ethics Applicable to Senior Finance Executives. The Member agrees that he or she has read and understood this Code in its entirety and to abide by it. The Member further acknowledges that it is his or her responsibility to seek clarification from the office of the Company's Outside General Counsel if any application of the Code to a particular circumstance is not clear. The Member acknowledges that the Member's continued service with the Company requires the Member to fully adhere to this Code and that failure to do can result in disciplinary action up to and including termination of the Member's employment by the Company.

/s/ Randal W. Baker Name: Randal W. Baker

Dated: July 31, 2017

/s/ Rick T. Dillon Name: Rick T. Dillon

Dated: July 31, 2017

/s/ Robert A. Wrocklage

Name: Robert A. Wrocklage Dated: July 31, 2017 NAME OF SUBSIDIARY:

Hydratight Angola Lda Actuant Australia Pty. Ltd

Actuant Energy Pty. Ltd. Cortland Company Australia Pty. Ltd. Hydratight (Asia Pacific) Pty. Ltd. Viking SeaTech (Australia) Pty. Ltd. Hydratight Equipamentos Servicos e Industria Ltda. Power Packer do Brazil Ltda. Turotest Medidores Ltda. Actuant Canada Corporation Actuant Changchun Co. Ltd. Actuant China Industries Co. Ltd. Actuant China Ltd. Actuant Shanghai Trading Co. Ltd. Actuant Cyprus Ltd Actuant International Holdings, Inc. Actuant UK Holdings, LLC ASCP Weasler Holdings, Inc. Cortland Company, Inc ATU Worldwide Holdings II LLC Hydratight Operations, Inc. Maxima Holding Company Inc. Maxima Holdings Europe, Inc Maxima Technologies & Systems, LLC. Power Packer North America, Inc. Precision-Hayes International Inc.

Versa Technologies, Inc. Weasler Engineering, Inc CrossControl OY Actuant Europe Holdings SAS Actuant France SAS Hydratight SAS Yvel SAS Actuant GmbH Hydratight Injectaseal Deutschland GmbH Actuant Global Sourcing, Ltd. Actuant International Services, Ltd. Mastervolt Asia Ltd. Actuant Hungary Holding Kft. Actuant Hungary Kft. ATU Hungary Holding Kft. Weasler Engineering Kft. Actuant India Pvt. Ltd. Engineered Solutions LP PT Viking SeaTech Indonesia Enerpac SpA

### STATE/COUNTRY OF INCORPORATION:

Angola

Australia Australia Australia Australia Australia Brazil Brazil Brazil Canada China China China China Cyprus Delaware Finland France France France France Germany Germany Hong Kong Hong Kong Hong Kong Hungary Hungary Hungary Hungary India Indiana Indonesia Italy

Enerpac Co. Ltd AE Investments I Ltd. AE Investments II Ltd. MT&S Europe, S.a.r.l. CrossControl Sdn. Bhd. Actuant Mexico Holdings S. de R.L. de C.V. Instrumentos Stewart Warner de Mexico S.A. de C.V. Actuant Europe CV Applied Power Europa BV ATU Euro Finance BV ATU Global Holdings CV ATU Global Holdings II BV BML Global Holdings CV Enerpac BV Enerpac Heavy Lifting Technology BV Hydratight BV Power Packer Europa BV Weasler Engineering BV Actuant Investments, Inc. ATU M.E. Investments, LLC ATU Worldwide Holdings I Inc. BW Elliott Mfg. Co., LLC Hydratight Norge AS Selantic AS Viking SeaTech Holdings AS Viking SeaTech Norge AS Actuant Russia LLC Actuant Asia Pte. Ltd. Enerpac Asia Pte. Ltd. Hydratight Pte. Ltd. Viking SeaTech (Singapore) Pte Ltd. Viking SeaTech Holdings (Singapore) Pte Ltd. Enerpac Africa (Pty) Ltd. Actuant Korea Ltd. Actuant Middle East Holdings, S.L. Enerpac Spain, S.L. Larzep, S.A. Maxima Spain Holdings, S.L. Maxima Technologies, S.L. Actuant Holdings AB Actuant Sweden HB CrossCo Investment AB CrossControl AB Enerpac Scandinavia AB PSL Holdings, Inc. Hydratight Ltd. Ergun Hidrolik Sanayi VE Ticaret A.S. Actuant Acquisitions Ltd. Actuant Acquisitions Finance Ltd. Actuant Energy Ltd.

Japan Jersey Jersey Luxembourg Malaysia Mexico Mexico Netherlands Nevada Nevada New York New York Norway Norway Norway Norway Russia Singapore Singapore Singapore Singapore Singapore South Africa South Korea Spain Spain Spain Spain Spain Sweden Sweden Sweden Sweden Sweden Texas Trinidad Turkey UK UK UK

| Actuant Finance Ltd              | UK                   |
|----------------------------------|----------------------|
| Actuant Global Financing Limited | UK                   |
| Actuant Ltd.                     | UK                   |
| Actuant International Ltd.       | UK                   |
| AE Holdings Ltd.                 | UK                   |
| ATU Asia Holdings Ltd.           | UK                   |
| ATU Investments Ltd              | UK                   |
| BML PN Ltd                       | UK                   |
| CAM 1 Ltd                        | UK                   |
| Cortland Fibron BX Ltd.          | UK                   |
| Cortland UK Holdings Ltd.        | UK                   |
| D.L. Ricci Ltd.                  | UK                   |
| Energise IT Ltd.                 | UK                   |
| Enerpac Ltd.                     | UK                   |
| Hedley Purvis Group Ltd.         | UK                   |
| Hedley Purvis Holdings Ltd.      | UK                   |
| Hedley Purvis International Ltd. | UK                   |
| Hedley Purvis Ventures Ltd.      | UK                   |
| Hydratight Ltd.                  | UK                   |
| Hydratight Operations, Ltd.      | UK                   |
| Venice Fundco Ltd.               | UK                   |
| Venice Topco Ltd.                | UK                   |
| Viking SeaTech Ltd.              | UK                   |
| Enerpac Middle East FZE          | United Arab Emirates |
| Hydratight FZE                   | United Arab Emirates |
|                                  |                      |

### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statement on Form S-3 (No. 333-201670) and Form S-8 (Nos. 333-215592, 333-53704, 333-89068, 333-102523, 333-102524, 333-112008, 333-118811, 333-131186, 333 131187, 333-156734, 333-179007, 333-186146, 333-164304, 333-164303) of Actuant Corporation of our report dated October 26, 2017 relating to the financial statements, financial statement schedules and the effectiveness of internal control over financial reporting, which appears in this Form 10-K.

/s/ PricewaterhouseCoopers LLP Milwaukee, Wisconsin October 26, 2017

### CERTIFICATION

I, Randal W. Baker, certify that:

- 1. I have reviewed this annual report on Form 10-K of Actuant Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that
    material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during
    the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluations; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting

Date: October 26, 2017

/s/ Randal W. Baker

Randal W. Baker President and Chief Executive Officer

### CERTIFICATION

I, Rick T. Dillon, certify that:

- 1. I have reviewed this annual report on Form 10-K of Actuant Corporation;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that
    material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during
    the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting

Date: October 26, 2017

/s/ Rick T. Dillon

Rick T. Dillon Executive Vice President and Chief Financial Officer

### WRITTEN STATEMENT OF THE CHIEF EXECUTIVE OFFICER

Pursuant to 18 U.S.C. ss.1350, I, the undersigned President and Chief Executive Officer of Actuant Corporation (the "Company"), hereby certify, based on my knowledge, that the Annual Report on Form 10-K of the Company for the annual period ended August 31, 2017 (the "Report") fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the periods covered in the Report.

Date: October 26, 2017

/s/ Randal W. Baker

Randal W. Baker

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Actuant Corporation and will be retained by Actuant Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Form 10-K and shall not be considered filed as part of the Form 10-K.

### WRITTEN STATEMENT OF THE CHIEF FINANCIAL OFFICER

Pursuant to 18 U.S.C. ss.1350, I, the undersigned Executive Vice President and Chief Financial Officer of Actuant Corporation (the "Company"), hereby certify, based on my knowledge, that the Annual Report on Form 10-K of the Company for the annual period ended August 31, 2017 (the "Report") fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the periods covered in the Report.

Date: October 26, 2017

/s/ Rick T. Dillon

Rick T. Dillon

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Actuant Corporation and will be retained by Actuant Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Form 10-K and shall not be considered filed as part of the Form 10-K.