# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 22, 2009

# **ACTUANT CORPORATION**

(Exact name of registrant as specified in its charter)

Wisconsin (State or other jurisdiction of incorporation 1-11288 (Commission File Number) 39-0168610 (IRS Employer Identification No.)

13000 West Silver Spring Drive Butler, Wisconsin 53007

Mailing address: P.O. Box 3241, Milwaukee, Wisconsin 53201 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (414) 352-4160

 $\label{eq:NA} N/A$  (Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 8.01 Other Items.

During the second quarter of fiscal 2009, the financial reporting segments of Actuant Corporation ("Actuant" or the "Company") were modified to reflect changes in the portfolio of businesses, due to acquisitions, as well as changes in business reporting lines. The Company considered these changes as part of its ongoing assessment of segment reporting, and changed its operating and reportable segments to reflect four reportable segments: Industrial, Energy, Electrical and Engineered Solutions. The Company is filing this Current Report on Form 8-K to update the historical financial statements and management's discussion and analysis of financial condition and results of operations included in the Company's Annual Report on Form 10-K for the year ended August 31, 2008 ("2008 Form 10-K") and the Company's Quarterly Report on Form 10-Q for the quarter ended November 30, 2008 ("First Quarter Form 10-Q"), to reflect a change in segment reporting.

This update has no effect on the Company's previously reported consolidated revenues, net income, financial position or cash flow.

The Company's Quarterly Report on Form 10-Q for the quarter ended February 28, 2009, filed with the SEC on April 9, 2009, reflects the new segment structure.

Our historical segment financial information and related disclosures in our 2008 Form 10-K and First Quarter Form 10-Q have been reclassified to reflect our current segment structure as reflected in the Exhibits attached to this Current Report. All information contained in this Current Report with respect to the 2008 Form 10-K is as of October 29, 2008, the original filing date of our 2008 Form 10-K, and with respect to the First Quarter 10-Q is as of January 8, 2009, the original filing date of our First Quarter Form 10-Q. We have not updated the disclosures contained in our 2008 Form 10-K or First Quarter Form 10-Q to reflect any other events that have occurred after their respective filing dates (e.g. new accounting pronouncements, acquisitions and other developments). Accordingly, Actuant's Quarterly Reports on Form 10-Q for the quarter ended February 28, 2009, which describes significant developments since the filing of the 2008 Form 10-K and First Quarter 10-Q should be considered when reviewing this document.

# Item 9.01 Financial Statements and Exhibits.

(d) The following exhibits are filed as part of this report:

Exhibit	Description
23.1	Consent of Independent Registered Public Accounting Firm.
99.1	Revised Item 1. Financial Statements, Quarterly Report on Form 10-Q for the period ended November 30, 2008, filed January 8, 2009.
99.2	Revised Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, Quarterly Report on Form 10-Q for the period ended November 30, 2008, filed January 8, 2009.
99.3	Revised Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, Annual Report on Form 10-K for the year ended August 31, 2008, filed October 29, 2008.
99.4	Revised Item 8. Financial Statements and Supplementary Data, Annual Report on Form 10-K for the year ended August 31, 2008, filed October 29, 2008.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

# ACTUANT CORPORATION

Date: June 22, 2009

/s/ Andrew G. Lampereur

Name: Andrew G. Lampereur

Title: Executive Vice President and Chief Financial Officer

# CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statements on Form S-3 (Nos. 333-47493, 333-11836, 333-126638, 333-145197 and 333-156735) and Form S-8 (Nos. 33-39719, 33-38720, 33-62658, 333-42353, 333-46469, 333-61279, 333-61281, 333-53702, 333-53704, 333-60564, 333-61389, 333-89068, 333-102523, 333-102524, 333-112008, 333-118811, 333-131186, 333-131187 and 333-156734) of our report dated October 29, 2008, except as to Notes 5 and 13 that reflect the change in reportable segments, which is as of June 22, 2009, relating to the financial statements, the financial statement schedule and the effectiveness of internal control over financial reporting, which appears in this Form 8-K.

/s/ PricewaterhouseCoopers LLP Milwaukee, Wisconsin June 22, 2009

# <u>Item 1—Financial Statements</u>

# ACTUANT CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share amounts) (Unaudited)

	Three Months Ended November 30,			vember 30,
		2008		2007
Net sales	\$	379,980	\$	415,143
Cost of products sold		248,088		274,309
Gross profit		131,892		140,834
Selling, administrative and engineering expenses		76,218		81,296
Restructuring charge		_		5,521
Impairment charge		26,553		_
Amortization of intangible assets		4,457		3,257
Operating profit		24,664		50,760
Financing costs, net		12,235		9,300
Other income, net		(534)		(1,110)
Earnings before income tax expense and minority interest		12,963		42,570
Income tax expense		1,370		15,149
Minority interest, net of income taxes		(5)		(6)
Net earnings	\$	11,598	\$	27,427
Earnings per share:				
Basic	\$	0.21	\$	0.49
Diluted	\$	0.19	\$	0.43
Weighted average common shares outstanding:				
Basic		56,022		55,609
Diluted		64,395		64,654

See accompanying Notes to Condensed Consolidated Financial Statements

# ACTUANT CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share amounts) (unaudited)

	November 30, 2008	August 31, 2008
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 30,218	\$ 122,549
Accounts receivable, net	211,576	226,564
Inventories, net	223,450	215,391
Deferred income taxes	11,729	11,870
Prepaid expenses and other current assets	15,901	16,092
Total Current Assets	492,874	592,466
Property, Plant and Equipment		
Land, buildings, and improvements	59,931	48,496
Machinery and equipment	246,038	254,262
Gross property, plant and equipment	305,969	302,758
Less: Accumulated depreciation	(164,769)	(168,208)
Property, Plant and Equipment, net	141,200	134,550
Goodwill	698,446	639,862
Other Intangibles, net	381,749	292,359
Other Long-term Assets	13,512	9,145
Total Assets	\$1,727,781	\$ 1,668,382
LIABILITIES AND SHAREHOLDERS' EQUITY	<u>+ -,,,</u>	<del>+ 1,000,00</del>
Current Liabilities  Current Liabilities		
Short-term borrowings	s —	\$ 339
Trade accounts payable	145,426	166,863
Accrued compensation and benefits	33,189	59,023
Income taxes payable	24,136	24,867
Current maturities of long-term debt	4,336	24,007
Other current liabilities	66,829	60,033
Total Current Liabilities	273,916	311,125
Long-term Debt, less Current Maturities	696,049	573,818
Deferred Income Taxes	125,152	99,634
Pension and Postretirement Benefit Liabilities	25,902	27,641
Other Long-term Liabilities	26,062	26,658
Shareholders' Equity	20,002	20,038
Class A common stock, \$0.20 par value per share, authorized 84,000,000 shares, issued and outstanding 56,382,000 and 56,002,228 shares,		
respectively	11,276	11,200
Additional paid-in capital	(318,627)	(324,898)
Retained earnings	947.641	936.055
Accumulated other comprehensive (loss) income	(59,590)	7,149
Stock held in trust	(2,336)	(2,081)
Deferred compensation liability	2,336	2,081
Total Shareholders' Equity	580,700	629,506
Total Liabilities and Shareholders' Equity	\$1,727,781	\$ 1,668,382

See accompanying Notes to Condensed Consolidated Financial Statements

# ACTUANT CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

Three Months Ended

	Novemb	
	2008	2007
Operating Activities		
Net earnings	\$ 11,598	\$ 27,427
Adjustments to reconcile net earnings to cash provided by operating activities:		
Depreciation and amortization	12,747	10,464
Stock-based compensation expense	1,537	1,603
Deferred income tax (benefit) provision	(10,360)	6,220
Impairment charge	26,553	_
Other	63	192
Changes in components of working capital and other:		
Accounts receivable	4,974	(22,767)
Accounts receivable securitization	483	4,924
Inventories	(5,332)	(7,024)
Prepaid expenses and other assets	(38)	948
Trade accounts payable	(19,683)	238
Income taxes payable	1,895	2,452
Accrued compensation and benefits	(21,074)	(8,298)
Other accrued liabilities	9,155	12,345
Net cash provided by operating activities	12,518	28,724
Investing Activities		
Proceeds from sale of property, plant and equipment	94	8,321
Capital expenditures	(7,634)	(9,036)
Cash paid for business acquisitions, net of cash acquired	(231,768)	(47,437)
Net cash used in investing activities	(239,308)	(48,152)
Financing Activities	( , )	( - , - ,
Net borrowings on revolver and other debt	187,995	134
Principal repayments on term loans	(155,000)	(994)
Proceeds from issuance of term loans	115,000	
Debt issuance costs	(5,333)	_
Cash dividend	(2,251)	(2,221)
Stock option exercises, related tax benefits, and other	2,479	2,013
Net cash provided by (used in) financing activities	142,890	(1,068)
Effect of exchange rate changes on cash	(8,431)	2,557
Net decrease in cash and cash equivalents	(92,331)	(17,939)
Cash and cash equivalents – beginning of period	122,549	86,680
Cash and cash equivalents – end of period	\$ 30,218	\$ 68,741
Cash and Cash equivalents – end of period	\$ 30,218	\$ 00,741

See accompanying Notes to Condensed Consolidated Financial Statements

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except share and per share amounts)

# Note 1. Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements of Actuant Corporation ("Actuant," or the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial reporting, and with the instructions of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The condensed consolidated balance sheet data as of August 31, 2008 was derived from the Company's audited financial statements, but does not include all disclosures required by generally accepted accounting principles. The Company's significant accounting policies are disclosed in its fiscal 2008 Annual Report on Form 10-K. For additional information, refer to the consolidated financial statements and related footnotes in the Company's fiscal 2008 Annual Report on Form 10-K.

In the opinion of management, all adjustments considered necessary for a fair presentation of financial results have been made. Such adjustments consist of only those of a normal recurring nature. Prior year amounts have been reclassified where appropriate to conform to current year presentations. During the second quarter of 2009, the Company's financial reporting segments were modified to reflect changes in the portfolio of businesses, due to acquisitions, as well as, changes in business reporting lines. All amounts and disclosures in these financial statements have been adjusted to reflect the current reportable segments: Industrial, Energy, Electrical and Engineered Solutions.

Operating results for the three months ended November 30, 2008 are not necessarily indicative of the results that may be expected for the entire fiscal year ending August 31,

#### **New Accounting Pronouncements**

In September 2006, the FASB issued SFAS No. 157, 'Fair Value Measurements.' SFAS No. 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. The Company adopted SFAS No. 157 on September 1, 2008; see Note 9, "Fair Value Measurement" for disclosures required under SFAS No. 157. The Company has not adopted SFAS No. 157 for non-financial assets and liabilities as permitted by FASB Staff Position No. FAS 157-2, which provides a deferral of such provisions until the Company's 2010 fiscal year.

In February 2007, the FASB issued SFAS No. 159, 'The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115". This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. The fair value option permits a company to choose to measure eligible items at fair value at specified election dates. A company will report unrealized gains and losses on items for which the fair value option has been elected in earnings after adoption. The adoption of SFAS No. 159 on September 1, 2008 did not have any impact on the Company's consolidated results of operations, financial position or cash flows.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), "Business Combinations." The objective of SFAS No. 141(R) is to improve the information provided in financial reports about a business combination and its effects. SFAS No. 141(R) requires an acquirer to recognize the assets acquired, the liabilities assumed, and any non-controlling interest in the acquiree at the acquiriet of the acquiree at acquiree at the acquiree at the acquiree at the acquiree at the acquiree at ac

In March 2008, the FASB issued SFAS No. 161, 'Disclosures about Derivative Instruments and Hedging Activities—an amendment of FASB Statement No. 133." SFAS No. 161 is intended to improve financial reporting by requiring transparency about the nature, purpose, location and amounts of derivative instruments in an entity's financial statements; how derivative instruments and related hedged items are accounted for under SFAS No 133; and how derivative instruments and related hedged items affect its financial position, financial performance and cash flows. SFAS No. 161 will be effective for the Company beginning in the second quarter of fiscal 2009. The adoption of SFAS No. 161 is not expected to have a significant impact on the Company's consolidated financial statements.

# Note 2. Acquisitions

The Company completed one business acquisition during the first quarter of fiscal 2009 and two during the fiscal year ended August 31, 2008, all of which resulted in the recognition of goodwill in the Company's Condensed Consolidated Financial Statements. The Company is continuing to evaluate the initial purchase price allocations for acquisitions completed within the past 12 months, and will adjust the allocations as additional information relative to the fair values of the assets and liabilities of the acquired businesses become known.

On September 26, 2008, the Company completed the acquisition of the stock of The Cortland Companies ("Cortland") for approximately \$231.0 million in cash, net of cash acquired. Headquartered in Cortland, New York, Cortland is a global designer, manufacturer and distributor of custom-engineered electro-mechanical cables and umbilicals, high performance synthetic ropes and value-added steel cable assemblies. The majority of the Cortland businesses are included in the Energy segment while the steel

cable assembly business (Sanlo) is included in the Other product line within the Engineered Solutions segment. The preliminary purchase price allocation resulted in \$115.0 million assigned to goodwill (a portion of which is deductible for tax purposes), \$19.7 million to tradenames, \$2.3 million to non-compete agreements, \$3.4 million to patents and \$89.2 million to customer relationships. The amounts assigned to non-compete agreements, patents and customer relationships are being amortized over 4, 8 and 15 years, respectively.

On March 3, 2008, the Company acquired Superior Plant Services, LLC, ("SPS") for approximately \$57.7 million of cash. Headquartered in Terrytown, Louisiana, SPS is a specialized maintenance services company serving the North American oil & gas and nuclear power industries. Its services include field machining, flange weld testing, line isolation, bolting, heat treating and metal disintegration. SPS is included in the Energy segment. The purchase price allocation resulted in \$22.9 million assigned to goodwill (which is deductible for tax purposes), \$0.2 million to trademarks, \$1.5 million to non-compete agreements and \$25.3 million to customer relationships. The amounts assigned to trademarks, non-compete agreements and customer relationships are being amortized over 1, 5 and 15 years, respectively.

On September 13, 2007, the Company acquired Templeton, Kenly & Co, Inc. ("TK") for approximately \$47.3 million of cash. Headquartered in Broadview, Illinois, TK manufactures hydraulic pumps and tools, mechanical jacks, wrenches and actuators. TK is included in the Industrial segment. The purchase price allocation resulted in \$14.4 million assigned to goodwill (which is deductible for tax purposes), \$1.7 million to tradenames, \$0.3 million to non-compete agreements, \$0.3 to patents and \$19.2 million to customer relationships. The amounts assigned to non-compete agreements, patents and customer relationships are being amortized over 3, 5 and 15 years, respectively.

The following unaudited pro forma results of operations of the Company for the three months ended November 30, 2008 and 2007, respectively, give effect to these three acquisitions as though the transactions and related financing activities had occurred on September 1, 2007 (in thousands, except per share amounts):

	Three Mont	Three Months Ended		
	November 30, 2008	No	vember 30, 2007	
Net sales				
As reported	\$ 379,980	\$	415,143	
Pro forma	384,079		443,723	
Net earnings				
As reported	\$ 11,598	\$	27,427	
Pro forma	10,968		25,853	
Basic earnings per share				
As reported	\$ 0.21	\$	0.49	
Pro forma	0.20		0.46	
Diluted earnings per share				
As reported	\$ 0.19	\$	0.43	
Pro forma	0.18		0.41	

#### **Note 3. Restructuring**

The Company initiated plans to restructure its European Electrical business (Electrical segment) during fiscal 2006. These plans were designed to reduce operating costs and improve profitability. The Company completed the restructuring activities in the second quarter of fiscal 2008, at a cumulative pre-tax cost of \$20.8 million. A rollforward of the European Electrical restructuring reserve is as follows (in thousands):

Accrued restructuring costs as of August 31, 2008	\$5,063
Cash payments	(212)
Impact of changes in foreign currency rates	(662)
Accrued restructuring costs as of November 30, 2008	\$4,189

The remaining \$4.2 million of accrued restructuring costs at November 30, 2008 primarily represent severance costs and a reserve for minimum lease payments related to exited facilities. All remaining severance costs will be paid during fiscal 2009 while the facility costs will be paid over the term of the lease.

# Note 4. Accounts Receivable Securitization

The Company maintains an accounts receivable securitization program whereby it sells certain of its trade accounts receivable to a wholly owned, bankruptcy-remote special purpose subsidiary which, in turn, sells participating interests in its pool of receivables to a third-party financial institution (the "Purchaser"). The Purchaser receives an ownership and security interest in the pool of receivables. New receivables are purchased by the special purpose subsidiary and participation interests are resold to the Purchaser as collections reduce previously sold participation interests. The Company has retained collection and administrative responsibilities on the participation interests sold. The Purchaser has no recourse against the Company for uncollectible receivables; however, the Company's retained interest in the receivable pool is subordinate to the Purchaser and is recorded at fair value. Due to a short average collection cycle of approximately 60 days for such accounts receivable and the Company's collection history, the fair value of the Company's retained interest approximates book value. Book value of accounts receivable in the accompanying Condensed Consolidated Balance Sheet is comprised of the gross accounts receivable retained interest less a reserve for doubtful accounts, which is calculated based on a review of the specific receivable issues and supplemented by a general reserve based on past collection history. The retained interest recorded at November 30, 2008 and August 31, 2008 was \$44.0 million and \$47.7 million, respectively, and is included in accounts receivable, net in the accompanying Condensed Consolidated Balance Sheets. The securitization program, which has a final maturity date in September 2009, was amended in December 2008 to decrease available capacity from \$65.0 million to \$60.0 million. Trade accounts receivables sold and being serviced by the Company totaled \$53.4 million and \$52.9 million at November 30, 2008 and August 31, 2008, respectively.

Sales of trade receivables from the special purpose subsidiary totaled \$111.2 million and \$114.0 million for the three months ended November 30, 2008 and 2007, respectively. Cash collections of trade accounts receivable balances in the total receivable pool (including both sold and retained portions) totaled \$187.1 million and \$196.1 million for the three months ended November 30, 2008 and 2007, respectively.

The accounts receivables securitization program is accounted for as a sale in accordance with FASB Statement No. 140 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities – A Replacement of FASB Statement No. 125." Sales of trade receivables are reflected as a reduction of accounts receivable in the accompanying Condensed Consolidated Balance Sheets and the proceeds received are included in cash flows from operating activities in the accompanying Condensed Consolidated Statements of Cash Flows.

The following table provides additional information about delinquencies and net credit losses for trade accounts receivable subject to the accounts receivable securitization program (in thousands).

		Balance Outstanding 60		tanding 60	Net Credit Losses			
	Balance Outstanding		Days or More Past Due		Three Months Ended			
	November 30, August 31, 2008 2008		November 30, 2008	August 31, 2008	November 30, 2008	November 30, 2007		
Trade accounts receivable subject to securitization program	\$ 97,429	\$100,603	\$ 6,514	\$ 8,251	\$ 565	\$ 485		
Trade accounts receivable balances sold	53,426	52,943						
Retained interest	\$ 44,003	\$ 47,660						

Accounts receivable financing costs of \$0.4 million and \$0.6 million for the three months ended November 30, 2008 and 2007, respectively, are included in financing costs in the accompanying Condensed Consolidated Statements of Earnings.

#### Note 5. Goodwill and Other Intangible Assets

The Company's goodwill is tested for impairment annually, or more frequently if events or changes in circumstances indicate that goodwill might be impaired. The Company performs impairment reviews for its reporting units using the discounted cash flow method based on management's judgments and assumptions. The estimated fair value of the reporting unit is compared to the carrying amount of the reporting unit, including goodwill. If the carrying value of the reporting unit exceeds its fair value, the goodwill of the reporting unit is potentially impaired and the Company then determines the implied fair value of goodwill, which is compared to the carrying value of goodwill to determine if impairment exists.

Indefinite lived intangible assets are also subject to an annual impairment test. On an annual basis, or more frequently if events or changes in circumstances indicate that the asset might be impaired, the fair value of the indefinite lived intangible assets are evaluated by the Company to determine if an impairment charge is required.

The Company also reviews long-lived assets for impairment when events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable. If such indicators are present, the Company performs an undiscounted operating cash flow analyses to determine if an impairment exists. If an impairment is determined to exist, any related impairment loss is calculated based on the estimated fair value of the long-lived assets.

Significant adverse developments in the recreational vehicle (RV) market in the first quarter of fiscal 2009 have had a dramatic effect on the operations of the RV reporting unit (included in the Engineered Solutions segment). The financial results for the RV reporting unit have been negatively impacted by lower wholesale motorhome shipments by OEM's, decreased consumer confidence and the lack of financing as a result of the continued global credit crisis. These factors caused us to significantly reduce projected sales, operating profits and cash flows of the RV reporting unit, and resulted in a \$26.6 million non-cash asset impairment charge during the three months ended November 30, 2008. The asset impairment charge includes a goodwill impairment charge of \$22.2 million and, as a result, there is no remaining goodwill in the RV reporting unit at November 30, 2008. In addition, a \$0.8 million impairment was recognized related to indefinite lived intangibles (tradenames) of the RV reporting unit. Due to the existing impairment indicators, management assessed the recoverability of the RV reporting unit's fixed assets and amortizable intangible assets (customer relationships, patents and trademarks). An impairment charge of \$3.6 million was recognized for the difference between the fair value and carrying value of such assets during the three months ended November 30, 2008.

A considerable amount of management judgment and assumptions are required in performing the impairment tests and in measuring the fair value of goodwill, indefinite lived intangibles and long-lived assets. While the Company believes its judgments and assumptions are reasonable, different assumptions could change the estimated fair values or the amount of the recognized impairment losses.

The changes in the carrying amount of goodwill for the three months ended November 30, 2008 are as follows (in thousands):

				Engineered	
	Industrial	Energy	Electrical	Solutions	Total
Balance as of August 31, 2008	\$ 65,337	\$ 133,157	\$ 214,407	\$ 226,961	\$ 639,862
Business acquired	_	90,978	_	24,045	115,023
Purchase accounting adjustments	_	260	_	750	1,010
Impairment charges	_	_	_	(22,205)	(22,205)
Impact of changes in foreign currency rates	(2,387)	(23,350)	(4,835)	(4,672)	(35,244)
Balance as of November 30, 2008	\$ 62,950	\$ 201,045	\$ 209,572	\$ 224,879	\$ 698,446

The gross carrying amount and accumulated amortization of the Company's intangible assets that have defined useful lives and are subject to amortization are as follows (in thousands):

	November 30, 2008			August 31, 2008								
	Gross	Gross Carrying			a Accumulated						Accumulated	Net Book
	Amount	Accumulated Amortization	Value	Amount	Amortization	Value						
Customer relationships	\$240,910	\$ 26,972	\$213,938	\$163,956	\$ 24,529	\$ 139,427						
Patents	46,701	23,371	23,330	44,200	21,289	22,911						
Trademarks	6,409	4,794	1,615	6,556	3,640	2,916						
Non-compete agreements	5,837	1,857	3,980	3,914	1,784	2,130						
Other	611	338	273	656	318	338						
	\$300,468	\$ 57,332	\$243,136	\$219,282	\$ 51,560	\$ 167,722						

The gross carrying amount of the Company's intangible assets that have indefinite lives and are not subject to amortization as of November 30, 2008 and August 31, 2008 are \$138.6 million and \$124.7 million, respectively. These assets are comprised of acquired tradenames.

Amortization expense recorded on the intangible assets listed above was \$4.5 million and \$3.3 million for the three months ended November 30, 2008 and 2007, respectively. The Company estimates that amortization expense will approximate \$15.4 million for the remainder of the fiscal year ending August 31, 2009. Amortization expense for future years is estimated to be as follows: \$20.3 million in fiscal 2010, \$19.9 million in fiscal 2011, \$19.6 million in 2012, \$18.4 million in fiscal 2013 and \$149.6 million thereafter. These future amortization expense amounts represent estimates, which may change based on future acquisitions or changes in foreign currency exchange rates.

# Note 6. Product Warranty Costs

The Company recognizes the cost associated with its product warranties at the time of sale. The amount recognized is based on historical claims rates and current claim cost experience. The following is a reconciliation of the changes in accrued product warranty (in thousands):

		iber 30,
	2008	2007
Beginning balance	\$ 9,309	\$10,070
Warranty reserves of acquired business	278	72
Provision for warranties	2,652	3,420
Warranty payments and costs incurred	(2,180)	(2,450)
Impact of changes in foreign currency rates	(527)	308
Ending balance	\$ 9,532	\$11,420

Three Months Ended

# Note 7. Debt

The following is a summary of the Company's long-term indebtedness (in thousands):

	November 30, 2008	August 31, 2008
Senior Credit Facility:		
Commercial paper borrowings	\$ 33,215	\$ —
Revolver	153,008	_
Term loan	115,000	155,000
6.875% Senior notes	249,162	249,137
Fair value of cross currency interest rate swap		19,681
Sub-total—Senior indebtedness	550,385	423,818
Convertible subordinated debentures ("2% Convertible Notes")	150,000	150,000
Total debt, excluding short-term borrowings	700,385	573,818
Less: current maturities of long-term debt	(4,336)	
Total long-term debt, less current maturities	\$ 696,049	\$573,818

On November 10, 2008, the Company amended and extended its existing Senior Credit Facility, extending the maturity to November 10, 2011 and increasing total capacity by \$110 million. The amended Senior Credit Facility provides for a \$400 million revolving credit facility, a \$115 million term loan, and an optional \$300 million expansion feature. The term loan initially bears interest at LIBOR plus 2.5% (4.313% at November 30, 2008), while borrowings under the revolver bear interest at either LIBOR plus a borrowing spread of 2.5% (aggregating 4.313% at November 30, 2008) or a base borrowing rate of prime plus 1.25% (aggregating 5.250% at November 30, 2008). The term loan will be repaid in eight quarterly installments of \$1.4 million beginning March 31, 2009 through December 31, 2010, and four quarterly payments of \$25.9 million beginning March 31, 2011. All amended Senior Credit Facility borrowings are subject to a pricing grid, which can result in increases or decreases to the borrowing spread on a quarterly basis, depending on the Company's debt to EBIDTA leverage ratios. In addition, a non-use fee is payable quarterly on the average unused credit line under the revolver. At November 30, 2008, the non-use fee was 0.40%. The amended Senior Credit Facility contains customary limits and restrictions concerning investments, sales of assets, liens on assets, fixed charge coverage ratios, maximum leverage, dividends and other restricted payments. As of November 30, 2008, the Company was in compliance with all debt covenants.

There were \$33.2 million of commercial paper borrowings outstanding at November 30, 2008. Total commercial paper outstanding cannot exceed \$100.0 million under the terms of the amended Senior Credit Facility. Since the revolver provides the liquidity backstop for outstanding commercial paper, the combined outstanding balance of the revolver and any outstanding commercial paper cannot exceed \$400.0 million. The unused and available credit line under the revolver at November 30, 2008 was approximately \$213.8 million.

On June 12, 2007, the Company issued \$250.0 million of 6.875% Senior Notes (the "Senior Notes") at an approximate \$1.0 million discount, generating net proceeds of \$249.0 million. The Senior Notes were issued at a price of 99.607% to yield 6.93%, and require no principal installments prior to their June 15, 2017 maturity. The approximate \$1.0 million initial issuance discount is being amortized through interest expense over the 10 year life of the Senior Notes.

In November 2003, the Company issued \$150.0 million of Senior Subordinated Convertible Debentures due November 15, 2023 (the "2% Convertible Notes"). The 2% Convertible Notes bear interest at a rate of 2.0% annually which is payable on November 15 and May 15 of each year. Beginning with the six-month interest period commencing November 15, 2010, holders will receive contingent interest if the trading price of the 2% Convertible Notes equals or exceeds 120% of their underlying principal amount over a specified trading period. If payable, the contingent interest shall equal 0.25% of the average trading price of the 2% Convertible Notes during the five days immediately preceding the applicable six-month interest periods. The Company has the right to force conversion of all or part of the 2% Convertible Notes on or after November 20, 2010. The 2% Convertible Notes are convertible into shares of the Company's Class A common stock at a conversion rate of 50.1126 shares per \$1,000 of principal amount, which equals a conversion price of approximately \$19.96 per share (subject to adjustment).

In November 2008, the Company terminated its then existing cross-currency interest rate swap agreement (the "swap agreement"). At August 31, 2008 the fair value of the swap agreement was a \$19.7 million liability, which was included in long-term debt in the accompanying Consolidated Balance Sheets. As a result of the strengthening of the U.S. dollar since August 31, 2008, the Company received \$2.1 million of cash from the counterparties upon termination of the swap agreement.

# Note 8. Employee Benefit Plans

The Company provides pension benefits to certain employees of acquired domestic businesses, that were entitled to those benefits prior to acquisition, or existing and former employees of foreign businesses. Most of the U.S. defined benefit pension plans are frozen, and as a result, the majority of the plan participants no longer earn additional benefits, while most non-U.S. defined benefit plans continue to earn benefits. The following table provides detail on the Company's net periodic benefit costs for the three months ended November 30 (in thousands):

	Non-U.S Pension Plans			ans	U.S Pension Plans	
	2	008	2	2007	2008	2007
Service cost	\$	128	\$	122	\$ —	\$ 21
Interest cost		389		355	601	563
Expected return on assets		(143)		(80)	(716)	(702)
Amortization of actuarial loss		1		1	19	2
Net periodic benefit cost (credit)	\$	375	\$	398	\$ (96)	\$(116)

The Company anticipates contributing \$0.2 million to U.S. pension plans and \$1.3 million to non-U.S. pension plans in fiscal 2009.

#### Note 9. Fair Value Measurement

The Company adopted SFAS No. 157 on September 1, 2008, which requires expanded disclosure for financial assets and liabilities measured at fair value. The Company assesses the inputs used to measure fair value using a three-tier hierarchy. Level 1 inputs include quoted prices for identical instruments and are the most observable. Level 2 inputs include quoted prices for similar assets and observable inputs such as interest rates, foreign currency exchange rates, commodity rates and yield curves. Level 3 inputs are not observable in the market and include management's own judgments about the assumptions market participants would use in pricing the asset or liability. At November 30, 2008, the financial assets and liabilities included in the Condensed Consolidated Balance Sheet that are measured at fair value, on a recurring basis, include cash equivalents of \$0.4 million (Level 1), investments of \$1.1 million (Level 1) and a liability for the fair value of derivative instruments of \$1.8 million (Level 2). The Company has no financial assets or liabilities that are recorded at fair value using significant unobservable inputs (Level 3).

# Note 10. Earnings Per Share

The reconciliations between basic and diluted earnings per share are as follows (in thousands, except per share amounts):

	Three Months Ended Nove		ember 30,	
		2008		2007
Numerator:				
Net earnings	\$	11,598	\$	27,427
Plus: 2% Convertible Notes financings costs, net of taxes		611		611
Net earnings for diluted earnings per share	\$	12,209	\$	28,038
Denominator (in thousands):				
Weighted average common shares outstanding for basic earnings per share		56,022		55,609
Net effect of dilutive securities-employee stock compensation plans		856		1,528
Net effect of 2% Convertible Notes based on the if-converted method		7,517		7,517
Weighted average common and equivalent shares outstanding for diluted earnings per share		64,395		64,654
Basic Earnings Per Share:	\$	0.21	\$	0.49
Diluted Earnings Per Share:	\$	0.19	\$	0.43

#### Note 11. Income Taxes

The Company's income tax expense is impacted by a number of factors, including the amount of taxable earnings derived in foreign jurisdictions with tax rates that are higher or lower than the U.S. federal statutory rate, permanent items, state tax rates and our ability to utilize various tax credits and net operating loss carryforwards. The effective income tax rate for the three months ended November 30, 2008 was 10.6%. The decrease in the effective tax rate in the most recent period, relative to the prior year, reflects the tax benefit on the impairment charge (Note 5, "Goodwill and Other Intangible Assets") being recognized at a 38.0% rate, consistent with the underlying combined U.S. federal and state income tax rate. This rate is much higher than the Company's consolidated global effective tax rate. Excluding the impairment charge, the effective income tax rate for the three months ended November 30, 2008 would have been 29.0%. The effective income tax rate of 35.6% for the three months ended November 30, 2007 was relatively higher, primarily the result of restructuring charges for which no tax benefits were recorded.

As a result of a review of current tax positions, the liability for unrecognized tax benefits increased from \$29.9 million at August 31, 2008 to \$30.4 million at November 30, 2008. Substantially all of these unrecognized tax benefits, if recognized, would impact the effective income tax rate. Within the next twelve months, the Company expects the settlement of a foreign tax item, which will reduce the liability for unrecognized tax benefits by approximately \$1.0 million. In addition, as of November 30, 2008 and August 31, 2008, the Company has accrued \$3.6 million and \$3.2 million, respectively, for the payment of interest and penalties related to its unrecognized tax benefits.

# **Note 12. Other Comprehensive Income (Loss)**

The Company's comprehensive income (loss) during the three months ended November 30, 2008 was significantly impacted by the strengthening of the US dollar versus other global currencies, most notably the Euro and British Pound. The following table sets forth the reconciliation of net income to comprehensive income (loss) (in thousands):

	Th	Three Months Ended November 30		
		2008	2007	
Net income	\$	11,598	\$	27,427
Foreign currency translation adjustment		(64,940)		7,606
Changes in net unrealized gains/(losses), net of tax		(1,799)		(714)
Comprehensive (loss) income	\$	(55,141)	\$	34,319

# Note 13. Segment Information

During the second quarter of fiscal 2009, the Company's financial reporting segments were modified to reflect changes in the portfolio of businesses, due to acquisitions, as well as changes in business reporting lines. The Company considered these changes as part of its ongoing assessment of segment reporting, and changed its operating and reportable segments to reflect four reportable segments: Industrial, Energy, Electrical and Engineered Solutions. All prior period amounts and disclosures have been adjusted to reflect the current reportable segments. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment is primarily involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, wholesale, OEM, utility and marine markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle and other industrial markets, as well as other engineered industrial products. The Company has not aggregated individual operating segments within these reportable segments. The Company evaluates segment performance based primarily on net sales and operating profit.

The following tables summarize financial information by reportable segment and product line (in thousands):

	Three Mon	ns Ended	
	November 30, 2008	November 30, 2007	
Net Sales by Segment:			
Industrial	\$ 90,523	\$ 87,412	
Energy	73,782	49,677	
Electrical	108,058	140,293	
Engineered Solutions	107,417	137,761	
	\$ 379,980	\$ 415,143	
Net Sales by Reportable Product Line:			
Industrial	\$ 90,524	\$ 87,412	
Energy	73,982	49,677	
Electrical Tools & Supplies	63,195	79,326	
Harsh Environment Electrical	18,336	29,604	
Power Transformation	26,526	31,363	
Vehicle Systems	72,749	103,419	
Other	34,668	34,342	
	\$ 379,980	\$ 415,143	
Operating Profit:	<del></del>		
Industrial	\$ 26,007	\$ 25,662	
Energy	15,537	12,314	
Electrical	4,648	6,093	
Engineered Solutions	(18,329)	13,106	
General Corporate	(3,197)	(6,415	
	<u>\$ 24,664</u>	\$ 50,760	
	November 30, 2008	August 31, 2008	
Assets:			
Industrial	\$ 223,312	\$ 251,384	
Energy	473,115	306,833	
Electrical	441,449	464,105	
Engineered Solutions	496,132	520,579	
General Corporate	93,773	125,481	
	\$1,727,781	\$1,668,382	

In addition to the impact of changes in foreign currency exchange rates, the comparability of the segment and product line data is impacted by the acquisitions discussed in Note 2, "Acquisitions" and the asset impairment charge of \$26.6 million included in the Engineered Solutions segment for the three months ended November 30, 2008, as discussed in Note 5, "Goodwill and Other Intangibles."

Corporate assets, which are not allocated, principally represent cash and cash equivalents, capitalized debt issuance costs, deferred income taxes, the fair value of derivative instruments and the retained interest in trade accounts receivable (subject to the accounts receivable program discussed in Note 4, "Accounts Receivable Securitization.")

#### Note 14. Contingencies and Litigation

The Company had outstanding letters of credit of \$7.2 million and \$6.4 million at November 30, 2008 and August 31, 2008, respectively, which secure self-insured workers compensation liabilities.

The Company is a party to various legal proceedings that have arisen in the normal course of its business. These legal proceedings typically include product liability, environmental, labor, patent claims and other disputes. The Company has recorded reserves for loss contingencies based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred as of the balance sheet date and such loss can be reasonably estimated. In the opinion of management, the resolution of these contingencies will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

The Company, in the normal course of business, enters into certain real estate and equipment leases or guarantees such leases on behalf of its subsidiaries. In conjunction with the spin-off of a former subsidiary in fiscal 2000, the Company assigned its rights in the leases used by the former subsidiary, but was not released as a responsible party from all such leases by the lessors. All of these businesses were subsequently sold. The Company remains contingently liable for those leases if any of these businesses are unable to fulfill their obligations thereunder. The discounted present value of future minimum lease payments for such leases totals, assuming no offset for sub-leasing, approximately \$5.1 million at November 30, 2008. The future undiscounted minimum lease payments for these leases are as follows: \$0.3 million in the balance of calendar 2008; \$1.1 million in calendar 2009; \$1.1 million in calendar 2010; \$1.2 million in calendar 2011; \$1.2 million in calendar 2012 and \$3.7 million thereafter.

The Company has facilities in numerous geographic locations that are subject to a range of environmental laws and regulations. Environmental costs that have no future economic value are expensed. Liabilities are recorded when environmental remediation is probable and the costs are reasonably estimable. Environmental expenditures over the last two years have not been material. Management believes that such costs will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

#### Note 15. Guarantor Subsidiaries

On June 12, 2007, Actuant Corporation (the "Parent") issued \$250.0 million of 6.875% Senior Notes. All of our material domestic 100% owned subsidiaries (the "Guarantors") fully and unconditionally guarantee the 6.875% Senior Notes on a joint and several basis. There are no significant restrictions on the ability of the Guarantors to make distributions to the Parent. The following tables present the condensed results of operations, financial position and cash flows of Actuant Corporation and its subsidiaries, the Guarantor and non-Guarantor entities, and the eliminations necessary to arrive at the information for the Company on a consolidated basis.

General corporate expenses have not been allocated to subsidiaries, and are all included under the Parent heading. As a matter of course, the Company retains certain assets and liabilities at the corporate level (Parent column in the following tables) which are not allocated to subsidiaries including, but not limited to, certain employee benefits, insurance, financing, and tax liabilities. Income tax provisions for domestic subsidiaries are typically recorded using an estimate and finalized in total with an adjustment recorded at the Parent level. Net sales reported for each of the headings only includes sales to third parties; sales between entities are not significant. Additionally, substantially all of the indebtedness of the Company is carried at the corporate level and is therefore included in the Parent column in the following tables. Substantially all accounts receivable of the Parent and Guarantors are sold into the accounts receivable program described in Note 4, "Accounts Receivable Securitization." Allowances for doubtful accounts remains recorded at the Parent and Guarantors. Intercompany balances include receivables/payables incurred in the normal course of business in addition to investments and loans transacted between subsidiaries of the Company or with Actuant.

# CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS (In thousands)

	Three Months Ended November 30, 2008				
	' <u>'</u>		Non-		
	Parent	Guarantors	Guarantors	Eliminations	Consolidated
Net sales	\$43,562	\$140,926	\$195,492	\$ —	\$ 379,980
Cost of sales	14,835	100,029	133,224		248,088
Gross profit	28,727	40,897	62,268	_	131,892
Selling, administrative and engineering expenses	11,879	26,932	37,407	_	76,218
Impairment charge	_	23,774	2,779	_	26,553
Amortization of intangible assets		3,471	986		4,457
Operating profit	16,848	(13,280)	21,096	_	24,664
Financing costs, net	12,021	(2)	216	_	12,235
Intercompany expense (income), net	(5,817)	2,294	3,523	_	_
Other expense (income), net	186	(502)	(218)		(534)
Earnings (loss) before income tax expense and minority interest	10,458	(15,070)	17,575	_	12,963
Income tax expense (benefit)	3,033	(6,510)	4,847	_	1,370
Minority interest, net of income taxes			(5)		(5)
Net earnings (loss) before equity in earnings of subsidiaries	7,425	(8,560)	12,733	_	11,598
Equity in earnings of subsidiaries	4,173	6,672	(2,946)	(7,899)	
Net earnings	\$11,598	\$ (1,888)	\$ 9,787	\$ (7,899)	\$ 11,598

	Three Months Ended November 30, 2007				
	· <u> </u>		Non-		
	Parent	Guarantors	Guarantors	Eliminations	Consolidated
Net sales	\$40,910	\$150,983	\$223,250	\$ —	\$ 415,143
Cost of sales	15,890	109,805	148,614		274,309
Gross profit	25,020	41,178	74,636	_	140,834
Selling, administrative and engineering expenses	16,716	27,159	37,421	_	81,296
Restructuring charges	_	_	5,521	_	5,521
Amortization of intangible assets		2,272	985		3,257
Operating profit	8,304	11,747	30,709	_	50,760
Financing costs, net	8,573	(3)	730	_	9,300
Intercompany expense (income), net	(5,619)	4,981	638	_	_
Other expense (income), net	403	1	(1,514)		(1,110)
Earnings before income tax expense and minority interest	4,947	6,768	30,855	_	42,570
Income tax expense	1,761	2,408	10,980	_	15,149
Minority interest, net of income taxes			(6)		(6)
Net earnings before equity in earnings of subsidiaries	3,186	4,360	19,881	_	27,427
Equity in earnings of subsidiaries	24,241	14,938	(168)	(39,011)	
Net earnings	\$27,427	\$ 19,298	\$ 19,713	\$ (39,011)	\$ 27,427

# CONDENSED CONSOLIDATING BALANCE SHEETS (In thousands)

			Nov	ember 30, 2008			
	Parent	Guarantors	antors Non-Guara		Eliminations	Consolidated	
ASSETS							
Current Assets							
Cash and cash equivalents	\$ 927	\$ —	\$	29,291	\$ —	\$ 30,218	
Accounts receivable	1,462	<i>y-</i> -		197,191	_	211,576	
Inventories	26,517	100,492		96,441	_	223,450	
Deferred income taxes	12,899			(1,207)	_	11,729	
Prepaid expenses	4,902	2,649		8,350		15,901	
Total Current Assets	46,707	116,101		330,066	_	492,874	
Property, Plant & Equipment, net	9,769	57,493		73,938	_	141,200	
Goodwill	68,968	410,242		219,236	_	698,446	
Other Intangibles, net	_	279,902		101,847	_	381,749	
Investment in Subsidiaries	1,524,560	262,901		153,836	(1,941,297)	_	
Other Long-term Assets	12,665	218		629		13,512	
Total Assets	\$1,662,669	\$1,126,857	\$	879,552	<u>\$(1,941,297)</u>	\$ 1,727,781	
LIABILITIES & SHAREHOLDERS' EQUITY							
Current Liabilities							
Short-term borrowings	\$ —	\$ —	\$	_	\$ —	\$ —	
Trade accounts payable	19,424	43,800		82,202	_	145,426	
Accrued compensation and benefits	7,073			20,439	_	33,189	
Income taxes payable (receivable)	1,147	(6,345)		29,334	_	24,136	
Current maturities of long-term debt	4,313	3		20	_	4,336	
Other current liabilities	20,991	17,466		28,372		66,829	
Total Current Liabilities	52,948	60,601		160,367	_	273,916	
Long-term Debt, less Current Maturities	696,049	_		_	_	696,049	
Deferred Income Taxes	106,601	(413)		18,964	_	125,152	
Pension and Post-retirement Benefit Liabilities	9,163	381		16,358	_	25,902	
Other Long-term Liabilities	18,086	2,412		5,564	_	26,062	
Intercompany Payable (Receivable)	199,122	(193,313)		(5,809)	_	_	
Shareholders' Equity	580,700	1,257,189		684,108	(1,941,297)	580,700	
Total Liabilities and Shareholders' Equity	\$1,662,669	\$1,126,857	\$	879,552	\$(1,941,297)	\$ 1,727,781	

# CONDENSED CONSOLIDATING BALANCE SHEETS (In thousands)

			Augu	ıst 31, 2008		
	Parent	Guarantors	Non-C	Guarantors	Eliminations	Consolidated
ASSETS						
Current Assets						
Cash and cash equivalents	\$ 43,132	\$ 213	\$	79,204	\$ —	\$ 122,549
Accounts receivable	325	9,039		217,200	_	226,564
Inventories	26,273	87,835		101,283	_	215,391
Deferred income taxes	12,835	36		(1,001)	_	11,870
Prepaid expenses	4,651	2,541		8,900		16,092
Total Current Assets	87,216	99,664		405,586	_	592,466
Property, Plant & Equipment, net	9,463	46,209		78,878	_	134,550
Goodwill	65,062	390,306		184,494	_	639,862
Other Intangibles, net	_	228,099		64,260	_	292,359
Investment in Subsidiaries	1,345,395	250,953		42,212	(1,638,560)	_
Other Long-term Assets	8,185	220		740		9,145
Total Assets	\$1,515,321	\$1,015,451	\$	776,170	\$(1,638,560)	\$ 1,668,382
LIABILITIES & SHAREHOLDERS' EQUITY						
Current Liabilities						
Short-term borrowings	\$ —	\$ 4	\$	335	\$ —	\$ 339
Trade accounts payable	23,394	45,408		98,061	_	166,863
Accrued compensation and benefits	19,431	10,664		28,928	_	59,023
Income taxes payable (receivable)	(6,702)	278		31,291	_	24,867
Other current liabilities	16,461	17,829		25,743		60,033
Total Current Liabilities	52,584	74,183		184,358	_	311,125
Long-term Debt, less Current Maturities	573,815	1		2	_	573,818
Deferred Income Taxes	80,744	(286)		19,176	_	99,634
Pension and Post-retirement Benefit Liabilities	9,628	_		18,013	_	27,641
Other Long-term Liabilities	19,012	1,218		6,428	_	26,658
Intercompany Payable (Receivable)	150,032	(229,662)		79,630	_	_
Shareholders' Equity	629,506	1,169,997		468,563	(1,638,560)	629,506
Total Liabilities and Shareholders' Equity	\$1,515,321	\$1,015,451	\$	776,170	\$(1,638,560)	\$ 1,668,382

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

		Three Months Ended November 30, 2008					
	Parent	Guarantors	Non- Guarantors	Eliminations	Consolidated		
Operating Activities		Guntantors	<u>Guniumors</u>	<u> </u>	Consonance		
Net cash provided by (used in) operating activities	\$ (7,570)	\$ 7,716	\$ 18,849	\$ (6,477)	\$ 12,518		
Investing Activities							
Proceeds from sale of property, plant & equipment	_	17	77	_	94		
Capital expenditures	(159)	(1,445)	(6,030)	_	(7,634)		
Changes in intercompany receivables (payable)	56,925	(663)	(56,262)	_	_		
Business acquisitions, net of cash acquired	(234,600)	639	2,193	_	(231,768)		
Cash used in investing activities	(177,834)	(1,452)	(60,022)		(239,308)		
Financing Activities							
Net borrowings (repayments) on revolver and other debt	188,304	_	(309)	_	187,995		
Proceeds from term loan	115,000	_	_	_	115,000		
Principal repayments on term loans	(155,000)	_	_	_	(155,000)		
Debt issuance and amendment costs	(5,333)	_	_	_	(5,333)		
Intercompany dividends paid	(2,251)	(6,477)	_	6,477	(2,251)		
All other	2,479				2,479		
Cash provided by (used in) financing activities	143,199	(6,477)	(309)	6,477	142,890		
Effect of exchange rate changes on cash	_	_	(8,431)	_	(8,431)		
Net decrease in cash and cash equivalents	(42,205)	(213)	(49,913)		(92,331)		
Cash and cash equivalents - beginning of period	43,132	213	79,204		122,549		
Cash and cash equivalents - end of period	\$ 927	\$ —	\$ 29,291	\$	\$ 30,218		

# CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

		Three Months Ended November 30, 2007					
	Parent	Guarantors	Non- Guarantors	Eliminations	Consolidated		
Operating Activities							
Net cash provided by operating activities	\$ 14,481	\$ 1,633	\$ 19,087	\$ (6,477)	\$ 28,724		
Investing Activities							
Proceeds from sale of property, plant & equipment	704	5,473	2,144	_	8,321		
Capital expenditures	(601)	(1,950)	(6,485)	_	(9,036)		
Changes in intercompany receivables (payable)	17,915	1,628	(19,543)	_	_		
Business acquisitions, net of cash acquired	(47,464)	27			(47,437)		
Cash provided by (used in) investing activities	(29,446)	5,178	(23,884)	_	(48,152)		
Financing Activities							
Net borrowings on revolver and other debt	_	_	134	_	134		
Principal repayments on term loans	_	_	(994)	_	(994)		
Intercompany dividends paid	(2,221)	(6,477)	_	6,477	(2,221)		
All other	2,013				2,013		
Cash used in financing activities	(208)	(6,477)	(860)	6,477	(1,068)		
Effect of exchange rate changes on cash			2,557		2,557		
Net increase (decrease) in cash and cash equivalents	(15,173)	334	(3,100)	_	(17,939)		
Cash and cash equivalents - beginning of period	25,601	_	61,079	_	86,680		
Cash and cash equivalents - end of period	\$ 10,428	\$ 334	\$ 57,979	<u> </u>	\$ 68,741		

# Item 2-Management's Discussion and Analysis of Financial Condition and Results of Operations

We are a diversified global manufacturer of a broad range of industrial products and systems, organized into four reportable segments: Industrial, Energy, Electrical and Engineered Solutions. During the second quarter of fiscal 2009, the Company's financial reporting segments were modified to reflect changes in the portfolio of businesses, due to acquisitions, as well as changes in business reporting lines. The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and services, as well as, umbilical, rope and cable solutions to the global oil & gas, power generation and energy markets. The Electrical segment is primarily involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, wholesale, OEM, utility and marine markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle and other industrial markets, as well as, other industrial products.

Our long-term goal is to grow annual diluted earnings per share ("EPS"), excluding unusual or non-recurring items, faster than most multi-industry peers. We intend to leverage our leading market positions to generate annual internal sales growth that exceeds the annual growth rates of the gross domestic product in the geographic regions in which we operate. In addition to internal sales growth, we are focused on acquiring complementary businesses (tuck-in acquisitions). Following an acquisition, we seek to drive cost reductions, develop additional cross-selling opportunities and deepen customer relationships. We also focus on profit margin expansion and cash flow generation to achieve our EPS growth goal. Our LEAD ("Lean Enterprise Across Disciplines") process utilizes various continuous improvement techniques to drive out costs and improve efficiencies across all locations and functions worldwide, thereby expanding profit margins. Strong cash flow generation is achieved by maximizing returns on assets and minimizing primary working capital needs. The cash flow that results from efficient asset management and improved profitability is used to reduce debt and fund additional acquisitions and internal growth opportunities.

# Results of Operations for the Three Months Ended November 30, 2008 and 2007

The comparability of the operating results for the three months ended November 30, 2008 to the prior year has been impacted by acquisitions. Listed below are the acquisitions completed since September 1, 2007.

Business	Segment	Product Line	Acquisition Date
Templeton, Kenly & Co., Inc.	Industrial	Industrial	September 13, 2007
Superior Plant Services, LLC	Energy	Energy	March 3, 2008
The Cortland Companies			September 26, 2008
Cortland Cable Company	Energy	Energy	_
Sanlo, Inc.	Engineered Solutions	Other	

The operating results of acquired businesses are included in the Company's consolidated results only since their respective acquisition dates. Currency translation rates can also influence our results since approximately half of our sales are denominated in currencies other than the US dollar. The strengthening of the US dollar during the three months ended November 30, 2008 has negatively impacted comparisons of fiscal 2009 results to the prior year due to the translation of non-US dollar denominated subsidiary results. In addition, our financial results have been, and will continue to be, impacted by the economic conditions that exist in the end markets we serve.

Consolidated net sales decreased by \$35 million, or 8%, from \$415 million for the three months ended November 30, 2007 to \$380 million for the three months ended November 30, 2008. Excluding the \$23 million impact of sales from acquired businesses and the \$15 million unfavorable impact of foreign currency exchange rate changes on translated results, fiscal 2009 first quarter consolidated core sales decreased 11% as compared to the fiscal 2008 first quarter.

Operating profit for the three months ended November 30, 2008 was \$25 million, compared with \$51 million for the three months ended November 30, 2007. Operating profit for the three months ended November 30, 2008 included a non-cash impairment charge of \$27 million related to the goodwill, indefinite lived intangibles and long-lived assets of the RV reporting unit (see Note 5 "Goodwill and Other Intangible Assets"). The comparability between periods is also impacted by acquisitions, foreign currency exchange rate changes and the European Electrical restructuring provisions of \$6 million recorded during the three months ended November 30, 2007. The changes in operating profit at the segment level are discussed in further detail below.

# **Segment Results**

# Net Sales (in millions)

	Three Mo	onths Ended
	November 30, 2008	November 30, 2007
Industrial	\$ 91	\$ 87
Energy	74	50
Electrical	108	140
Engineered Solutions	107	138
	\$ 380	\$ 415

# Industrial Segment

Industrial segment net sales increased by \$4 million, or 4%, from \$87 million for the three months ended November 30, 2007 to \$91 million for the three months ended November 30, 2008. Excluding sales from the Templeton, Kenly & Co. Inc. (Simplex) acquisition and the \$3 million unfavorable impact of foreign currency rate changes, core sales grew 9%. The core sales increase reflects a continuation of strong global demand in the industrial, maintenance and production automation markets.

# **Energy Segment**

Energy segment net sales increased by \$24 million, or 49%, from \$50 million for the three months ended November 30, 2007 to \$74 million for the three months ended November 30, 2008, reflecting core sales growth and the acquisitions of Superior Plant Services, LLC in March 2008 and Cortland Cable Company in September 2008. Excluding sales from acquisitions and the \$5 million unfavorable impact of foreign currency rate changes, core sales increased 18%, reflecting the continued expansion of our products, rental assets and services into the global energy market.

# Electrical Segment

Electrical net sales decreased by \$32 million, or 23%, from \$140 million for the three months ended November 30, 2007 to \$108 million for the three months ended November 30, 2008. Excluding the \$3 million unfavorable impact of foreign currency rate changes, core sales declined 21%. This decline is the result of lower demand in the retail DIY and residential construction markets and a substantial decline in products sold into the marine market, both reflecting weak consumer confidence. Additionally, year-over-year comparisons were negatively affected by our strategic decision to exit low margin products in the European Electrical product line.

# **Engineered Solutions Segment**

Engineered Solutions net sales decreased by \$31 million, or 22%, from \$138 million for the three months ended November 30, 2007 to \$107 million for the three months ended November 30, 2008. Excluding sales from the Sanlo acquisition and the \$4 million unfavorable impact of foreign currency rate changes, core sales declined 22% as a result of sharp declines in sales to vehicle OEM's serving truck, automotive, RV, off-highway, construction and agricultural markets.

# **Operating Profit (in millions)**

		Three Months Ended				
	November 2008	80, November 30, 2007				
Industrial	\$	\$ 26				
Energy		16				
Electrical		4 6				
Engineered Solutions	(	18) 13				
General Corporate	· ·	$(3) \qquad \qquad (6)$				
-	\$ 2	<u>\$ 51</u>				

# Industrial Segment

Industrial operating profit was \$26 million for the three months ended November 30, 2007 and 2008. Excluding the unfavorable impact of foreign currency rate changes on translated results, operating profit grew 4% as a result of increased sales volumes, higher production levels (resulting in increased absorption of fixed costs), price increases and operating efficiencies.

# **Energy Segment**

Energy operating profit increased by \$4 million, or 26%, from \$12 million for the three months ended November 30, 2007 to \$16 million for the three months ended November 30, 2008. Excluding the unfavorable impact of foreign currency rate changes, operating profit grew 21% as a result of increased sales volumes from both existing and acquired businesses and operating efficiencies, which were partially offset by unfavorable product mix due to acquisitions and higher intangible asset amortization.

# Electrical Segment

Electrical operating profit decreased by \$2 million, or 24%, from \$6 million for the three months ended November 30, 2007 to \$4 million for the three months ended November 30, 2008. Excluding the European Electrical restructuring charges of \$6 million in the three months ended November 30, 2007 and the unfavorable impact of foreign currency rate charges on translated results, operating profit declined 60% as a result of lower sales, unfavorable sales mix and costs associated with facility consolidations and headcount reductions.

# **Engineered Solutions Segment**

Engineered Solutions operating profit comparison is impacted by the aforementioned \$27 million impairment charge related to the RV reporting unit. Excluding this charge, operating profit declined from \$13 million for the three months ended November 30, 2007 to \$8 million for the three months ended November 30, 2008, due to the unfavorable impact of foreign currency rate changes, lower sales and costs associated with headcount reductions.

# General Corporate

General corporate expenses decreased by approximately 50%, to \$3 million for the three months ended November 30, 2008, compared to \$6 million for the three months ended November 30, 2007. This reduction resulted from lower incentive compensation expense and the benefit of other Corporate cost reduction efforts.

# Financing Costs, net

All debt is considered to be for general corporate purposes, and financing costs, therefore, have not been allocated to the reportable segments. The \$3 million year-over-year increase in financing costs reflects higher debt levels resulting from acquisitions, higher borrowing spreads during the three months ended November 30, 2008, resulting from the senior credit agreement amendment, as well as interest rate swap agreement costs (see Note 7, "Debt").

#### **Income Taxes**

The Company's income tax expense is impacted by a number of factors, including the amount of taxable earnings derived in foreign jurisdictions with tax rates that are higher or lower than the U.S. federal statutory rate, permanent items, state tax rates and our ability to utilize various tax credits and net operating loss carryforwards. The effective income tax rate for the three months ended November 30, 2008 was 10.6%. The decrease in the effective tax rate in the most recent period, relative to the prior year, reflects the tax benefit on the impairment charge (Note 5, "Goodwill and Other Intangible Assets") being recognized at a 38.0% rate, consistent with the underlying combined U.S. federal and state tax rate. This rate is much higher than the Company's consolidated global effective tax rate. Excluding the impairment charge, the effective income tax rate for the three months ended November 30, 2008 would have been 29.0%. The effective income tax rate of 35.6% for the three months ended November 30, 2007 was relatively higher, primarily the result of restructuring charges for which no tax benefits were recorded.

# Restructuring

The Company initiated plans to restructure its European Electrical business (Electrical segment) during fiscal 2006. These plans were designed to reduce operating costs and improve profitability. The Company completed the restructuring activities in the second quarter of fiscal 2008, at a cumulative pre-tax cost of \$20.8 million. See Note 3, "Restructuring" in the Notes to the Condensed Consolidated Financial Statements for further discussion.

# Impairment Charge

Significant adverse developments in the RV market including reduced wholesale motorhome shipments by OEM's, declining consumer confidence and the lack of financing available to RV dealers and retail customers have negatively impacted the financial results of the RV reporting unit. As a result, during the three months ended November 30, 2008, we recognized a \$26.6 million non-cash impairment charge related to the goodwill and long-lived assets included in the RV reporting unit. See Note 5, "Goodwill and Other Intangible Assets" in the Notes to the Condensed Consolidated Financial Statements for further discussion.

# Liquidity and Capital Resources

The following table summarizes the cash flows from operating, investing and financing activities for the three month period ended November 30 (in millions):

	2008	2007
Net cash provided by operating activities	\$ 13	\$ 29
Net cash used in investing activities	(239)	(48)
Net cash provided by (used in) financing activities	143	(1)
Effect of exchange rates on cash	<u>(9)</u>	2
Net decrease in cash and cash equivalents	\$ (92)	\$(18)

First quarter fiscal 2009 cash provided by operations was \$13 million, driven by net earnings of \$12 million, which included non-cash expenses (principally the RV impairment charge and related tax benefit and depreciation and amortization expense) of \$31 million. These net earnings were offset by additional working capital requirements of \$30 million, primarily related to the payment of fiscal 2008 accrued incentive compensation and the timing of cash disbursements. During the first quarter of fiscal 2009, the Company invested \$8 million in capital expenditures and \$231 million in the acquisition of The Cortland Companies. Total cash provided from financing activities for the first quarter of fiscal 2009 was \$143 million, resulting from increased borrowings to fund the Cortland acquisition.

In the three months ended November 30, 2007 the Company generated \$29 million of cash from operating activities. This reflected \$27 million of net earnings including \$19 million of non-cash expenses, offset by the payment of fiscal 2007 incentive compensation and an increase in accounts receivable due to increased sales levels. These cash flows from operating activities and existing cash funded the \$47 million purchase price for the September 2007 acquisition of Simplex. Additionally, we deployed \$9 million on capital expenditures for ERP system upgrades and the construction of a new facility in China. Some of these additions were funded with approximately \$8 million of proceeds received from sale and lease back transactions.

The Company amended and extended its existing Senior Credit Facility on November 10, 2008. The amended Credit Facility provides for \$110 million of additional borrowing capacity, to a total of \$515 million, and includes a \$400 million revolver and a \$115 million term loan. See Note 3, "Debt" in the Notes to the Condensed Consolidated Financial Statements for further discussion of the refinancing. We believe that the availability under the amended Senior Credit Facility, combined with our existing cash on hand and funds generated from operations, will be adequate to meet operating, debt service and capital expenditure requirements for the foreseeable future.

# **Primary Working Capital Management**

The Company uses primary working capital as a percentage of sales (PWC%) as a key indicator of working capital management. We define this metric as the sum of net accounts receivable, outstanding balances on the accounts receivable securitization facility, and net inventory less accounts payable, divided by the past three months sales annualized. The following table shows the components of the metric (in millions):

	November 30,		November 30,	
	2008	PWC %	2007	PWC %
Accounts receivable, net	\$ 211.5		\$ 224.4	
Accounts receivable securitization	53.4		61.4	
Total accounts receivable	264.9	17.2%	285.8	16.6%
Inventory, net	223.5	14.5%	218.5	12.7%
Accounts payable	(145.4	(9.5)%	(159.5)	(9.2)%
Net primary working capital	\$ 343.0	22.2%	\$ 344.8	20.0%

Our working capital management performance in the first quarter of fiscal 2009 was not strong as our PWC% increased to 22.2% of sales from 20.0% in the comparable prior year period. While our receivables declined in total as a result of lower sales during the quarter, the businesses that did generate year-over-year core sales growth have relatively longer sales to collection cycles than most of our other units. Our inventory levels in base business units (excluding business acquisitions) increased as a result of our customers reducing orders faster than we were able to adjust our own supply chain. We expect to see improvement in working capital management in future quarters.

# **Commitments and Contingencies**

The Company leases certain facilities, computers, equipment and vehicles under various operating lease agreements, generally over periods from one to twenty years. Under most arrangements, the Company pays the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable the Company to renew the lease based upon fair value rental rates on the date of expiration of the initial lease. See the "Contractual Obligations" table below for further information.

The Company, in the normal course of business, enters into certain real estate and equipment leases or guarantees such leases on behalf of its subsidiaries. In conjunction with the spin-off of a former subsidiary in fiscal 2000, the Company assigned its rights in the leases used by the former subsidiary, but was not released as a responsible party from all such leases by the lessors. All of these businesses were subsequently sold. The Company remains contingently liable for those leases if any of these businesses are unable to fulfill their obligations thereunder. The discounted present value of future minimum lease payments for such leases totals, assuming no offset for sub-leasing, approximately \$5.1 million at November 30, 2008. The future undiscounted minimum lease payments for these leases are as follows: \$0.3 million in the balance of calendar 2008; \$1.1 million in calendar 2009; \$1.1 million in calendar 2010; \$1.2 million in calendar 2011; \$1.2 million in calendar 2012 and \$3.7 million thereafter.

The Company had outstanding letters of credit of \$7.2 million and 6.4 million at November 30, 2008 and August 31, 2008, respectively, which secure self-insured workers compensation liabilities.

#### **Off-Balance Sheet Arrangements**

As more fully discussed in Note 4, "Accounts Receivable Securitization," in the Notes to Condensed Consolidated Financial Statements, the Company is party to an accounts receivable securitization program. Trade receivables sold and being serviced by the Company were \$53.4 million and \$52.9 million at November 30, 2008 and August 31, 2008, respectively. If the Company had discontinued this securitization program at November 30, 2008 it would have been required to borrow approximately \$53.4 million to finance the working capital increase. The securitization agreement, which matures in September 2009, was amended in December 2008 to decrease available capacity from \$65.0 million to \$60.0 million.

# **Contractual Obligations**

The timing of payments due under contractual commitments, as of November 30, 2008, for the remainder of fiscal 2009 and thereafter are summarized as follows (in millions):

	Payments Due						
	2009	2010	2011	2012	2013	Thereafter	Total
Long-term debt	\$ 2.9	\$ 5.8	\$204.6	\$237.9	\$ —	\$ 249.2	\$ 700.4
Interest on long-term debt	24.5	32.5	29.3	18.7	17.2	65.2	187.4
Operating leases	18.2	20.1	15.1	11.5	8.9	40.7	114.5
	\$45.6	\$58.4	\$249.0	\$268.1	\$26.1	\$ 355.1	\$1,002.3

The contractual obligation schedule for long-term debt assumes we will require conversion of the 2% Convertible Notes in 2011. Interest for floating rate debt instruments, as calculated above, assumes November 30, 2008 interest rates remain constant.

The Company's purchase obligations generally relate to amounts due under contracts with third party service providers. These contracts are primarily for real estate leases, information technology services, including software and hardware support services

and leases, and telecommunications services. Those purchase obligations, such as leases, that are not cancelable are included in the table. The Company routinely issues purchase orders to numerous vendors for the purchase of inventory and other supplies. These purchase orders are generally cancelable with reasonable notice to the vendor, and as such, they are excluded from the contractual obligations table.

The Company also has unrecognized tax benefits of \$30.4 million at November 30, 2008. The liability for unrecognized tax benefits is not included in the table of contractual obligations above because the timing of the settlements of these uncertain tax positions cannot be reasonably estimated at this time.

# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

# Background

As discussed in Item 1, "Business", we are a diversified global provider of a broad range of industrial products and systems organized under four operating segments.

The Industrial segment is primarily involved in the design, manufacture and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure, and production automation markets. The Energy segment provides joint integrity products and services to the global oil and gas, power generation and energy markets. The Electrical segment is primarily involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, wholesale, OEM, utility and marine markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as, a variety of other industrial products. The Company has not aggregated individual operating segments within these reportable segments. The Company evaluates segment performance based primarily on net sales and operating profit.

Our long-term goal is to grow annual diluted earnings per share ("EPS"), excluding unusual or non-recurring items, faster than most multi-industry peers. We intend to leverage our leading market positions to generate annual internal sales growth that exceeds the annual growth rates of the gross domestic product in the geographic regions in which we operate. In addition to internal sales growth, we are focused on acquiring complementary businesses. Following an acquisition, we seek to drive cost reductions, develop additional cross-selling opportunities and deepen customer relationships. We also focus on profit margin expansion and cash flow generation to achieve our EPS growth goal. Our LEAD ("Lean Enterprise Across Disciplines") process utilizes various continuous improvement techniques to drive out costs and improve efficiencies across all locations and functions worldwide, thereby expanding profit margins. Strong cash flow generation is achieved by maximizing returns on assets and minimizing primary working capital needs. The cash flow that results from efficient asset management and improved profitability is used to reduce debt and fund additional acquisitions and internal growth opportunities. Our application of this strategy has generated profitable growth over the past eight years.

# Results of Operations Historical Financial Data

		Year Ended August 31,			
	2008	2007 (in millions)	2006		
Statements of Earnings Data:					
Net sales	\$1,663.9	\$1,458.7	\$1,201.2		
Cost of products sold	1,089.9	974.6	796.7		
Gross profit	574.0	484.1	404.5		
Gross profit margin	34.5%	33.2%	33.7%		
Selling, administration, and engineering ("SAE") expenses	337.4	282.3	237.9		
SAE as a percentage of net sales	20.3%	19.4%	19.8%		
Restructuring charge	10.5	5.4	4.9		
Amortization of intangible assets	14.8	10.9	7.7		
Amortization as a percentage of net sales	0.9%	0.7%	0.6%		
Operating profit	211.3	185.5	154.0		
Operating profit margin	12.7%	12.7%	12.8%		
Financing costs, net	36.4	33.0	26.1		
Other (income) expense, net	(3.0)	0.8	2.1		
Earnings before income tax expense and minority interest	\$ 177.9	\$ 151.7	\$ 125.8		
Earnings margin	10.7%	10.4%	10.5%		
Other Financial Data:					
Depreciation	\$ 29.9	\$ 25.1	\$ 20.1		
Capital expenditures	44.4	31.5	19.7		

The comparability of the operating results for the fiscal years ended August 31, 2008, 2007, and 2006 has been significantly impacted by acquisitions. The results of operations for acquired businesses are included in our results of operations only since their respective acquisition dates. See Note 2, "Acquisitions" in Notes to Consolidated Financial Statements for further discussion. In addition to the impact of acquisitions on operating results, currency translation rates can influence our reported results approximately 51% of our sales are denominated in currencies other than the US dollar. The weakening of the US dollar over the past two fiscal years has favorably impacted results of operations due to the translation of non-US dollar denominated subsidiary results.

Consolidated net sales increased by approximately \$205 million, or 14%, from \$1,459 million in fiscal 2007 to \$1,664 million in fiscal 2008. Excluding the \$115 million of sales from acquired businesses and the \$77 million favorable impact of foreign currency exchange rate changes on translated results, fiscal 2008 consolidated core sales increased approximately 1%. Consolidated net sales increased by approximately \$258 million, or 21%, from \$1,201 million in fiscal 2006 to \$1,459 million in fiscal 2007. Excluding the \$139 million of sales from acquired businesses and the \$41 million favorable impact of foreign currency exchange rate changes on translated results, fiscal 2007 consolidated core sales increased approximately 6%. Changes in net sales at the segment level are discussed in further detail below.

Consolidated operating profit for fiscal year 2008 was \$211 million, compared with \$186 million and \$154 million for fiscal year 2007 and 2006, respectively. The comparability between periods is impacted by acquisitions and pre-tax restructuring charges of \$10 million, \$5 million and \$5 million recognized in fiscal 2008, 2007 and 2006, respectively (see Note 3, "Restructuring" in Notes to Consolidated Financial Statements for further discussion). The changes in consolidated operating profit at the segment level are discussed in further detail below.

# Segment Results

Net Sales (in millions)

	Year	Year Ended August 3			
	2008	2007	2006		
Industrial	\$ 375	\$ 279	\$ 228		
Energy	212	160	110		
Electrical	530	528	450		
Engineered Solutions	547	492	413		
	\$1,664	\$1,459	\$1,201		

Fiscal 2008 compared to Fiscal 2007

# Industrial Segment

Industrial segment net sales in fiscal 2008 increased approximately \$96 million, or 34%, to \$375 million from \$279 million in fiscal 2007. Excluding sales from the three acquisitions completed since the beginning of fiscal 2007 and the \$17 million favorable impact of foreign currency rate changes, core sales grew 12% in 2008. The sales increase reflects a continuation of strong global demand for high force hydraulic and mechanical tools provided across all markets served, along with modest price increases.

#### **Energy Segment**

Energy segment net sales for 2008 increased approximately \$52 million, or 32%, to \$212 million from \$160 million in fiscal 2007, reflecting core sales growth and sales from the two acquisitions completed since the beginning of fiscal 2007. Excluding acquisitions and the \$5 million favorable impact of foreign currency rate changes, core sales increased 18%, reflecting the continued increase in demand for our joint integrity products, rental assets and manpower services across the global energy market.

#### Electrical Segment

Electrical segment net sales in fiscal 2008 increased approximately \$2 million, to \$530 million from \$528 million in fiscal 2007. Excluding sales from the BH Electronics, Inc. acquisition and the \$24 million favorable impact of foreign currency rate changes, core sales declined 9% in 2008. The decline is the result of lower demand in the retail Do-It-Yourself ("DIY"), transformer and marine markets. Approximately 65% of the Electrical segment sales are generated in North America, where economic conditions have deteriorated since August 31, 2007, partially reflecting a sharp decline in consumer confidence. Year-over-year comparisons were also negatively affected by the loss of business with a major North American DIY customer, a slowdown in the OEM boat building market and our strategic decision to exit low margin products in our European Electrical business as part of a restructuring program.

# **Engineered Solutions**

Engineered Solutions segment net sales in fiscal 2008 increased approximately \$55 million, or 11%, to \$547 million from \$492 million in fiscal 2007. Excluding the \$32 million favorable impact of foreign currency rate changes and sales from the Maxima Technologies acquisition, core sales were flat. This was the net impact of lower vehicle market sales volume, offset by strong demand in the aerospace, container hardware and truck markets. Vehicle market sales volume declined as a result of lower sales to RV OEM's, due to weak consumer demand, which was partially offset by strong truck demand in Europe.

# Fiscal 2007 compared to Fiscal 2006

# Industrial Segment

Industrial segment net sales in fiscal 2007 increased approximately \$51 million, or 23%, to \$279 million from \$228 million in fiscal 2006. Excluding sales from the three acquisitions completed since the beginning of fiscal 2006 and the \$7 million favorable impact of foreign currency rate changes, core sales grew 11%. The core sales increase reflects price increases and strong demand in the industrial, maintenance and production automation markets.

# **Energy Segment**

Energy segment net sales for 2007 increased by \$50 million, or 45%, to \$160 million from \$110 million in fiscal 2006. Excluding sales from the two acquisitions completed since the beginning of fiscal 2006 and the \$7 million favorable impact of foreign currency rate changes, core sales grew 14%. The core sales increase reflects price increases and strong demand in the oil and gas, power generation and global energy markets.

# Electrical Segment

Electrical segment net sales in fiscal 2007 increased approximately \$78 million, or 17%, to \$528 million from \$450 million in fiscal 2006. Excluding sales from the three acquisitions completed since the beginning of fiscal 2006 and the \$13 million favorable impact of foreign currency rate changes, core sales grew 3%. This increase was due to strong original equipment manufacturer demand in the professional electrical product line and the net effect of price increases to offset rising copper prices. Partially offsetting these factors were slow downs in the North American residential construction market (impacting the Electrical Tools & Supplies product line) and OEM boat building markets (impacting the Harsh Environment product line).

# **Engineered Solutions**

Net sales in the Engineered Solutions segment increased approximately \$79 million, or 19%, in fiscal 2007 to \$492 million. Excluding the \$14 million favorable impact of foreign currency rate changes and sales from the Maxima acquisition, core sales grew 5% as a result of higher shipments of actuation systems to the vehicle markets. In particular, excluding the impact of foreign currency rate changes, vehicle systems product line sales increased due to additional convertible top platform launches and a robust European truck market.

# **Operating Profit (in millions)**

	Year	Year Ended August 31,			
	2008	2007	2006		
Industrial	\$ 114	\$ 86	\$ 66		
Energy	48	35	20		
Electrical	26	38	39		
Engineered Solutions	54	47	45		
General Corporate	(31)	(21)	(16)		
	<u>\$ 211</u>	\$ 185	\$ 154		

Fiscal 2008 compared to Fiscal 2007

# Industrial Segment

Industrial segment operating profit in fiscal 2008 increased approximately \$28 million, or 32%, to \$114 million from \$86 million in fiscal 2007. Excluding the favorable impact of foreign currency rate changes, operating profit rose by 25%. Operating profit grew as a result of increased sales volumes from existing businesses, higher production levels resulting in increased absorption of fixed costs, customer price increases, acquisitions, operating efficiencies resulting from continuous improvement initiatives and the favorable impact of foreign exchange rates. Partially offsetting these improvements were unfavorable sales and acquisition mix, higher intangible asset amortization and incentive compensation expense, increased cost of certain raw materials and investments in sales and marketing initiatives.

# **Energy Segment**

Energy Segment operating profit in fiscal 2008 increased approximately \$13 million, or 37%, to \$48 million from \$35 million in fiscal 2007. Excluding the favorable impact of foreign currency rate changes, operating profit rose by 32%. Operating profit grew as a result of acquisitions, increased sales volumes in existing businesses, favorable sales mix and operating efficiencies, which were partially offset by higher intangible amortization, incentive compensation and investments in growth initiatives.

#### Electrical Segment

Electrical segment operating profit was \$26 million in fiscal 2008, a \$12 million decline from fiscal 2007. Excluding the favorable impact of foreign currency rate changes on translated results, operating profit declined by 14%. The lower profit resulted from lower sales, decreased production levels, increased European Electrical restructuring costs and other downsizing costs and unfavorable sales mix, despite margin improvements in the European Electrical market. While we expect continued short term weakness in the Electrical segment due to weak consumer demand, we are continuing to reduce costs to counter the impact of lower volumes.

The European Electrical restructuring program was completed during the second quarter of fiscal 2008 at a cumulative pre-tax cost of \$20.8 million. This program is expected to generate annual pre-tax savings of approximately \$7 million (See Note 3 "Restructuring").

# **Engineered Solutions**

Engineered Solutions operating profit increased by \$7 million, or 13%, from \$47 million in fiscal 2007 to \$54 million for fiscal 2008. The operating profit growth was due to higher sales volumes, the Maxima acquisition, customer price increases and increased low cost country sourcing. Partially offsetting these items were facility consolidation costs, material cost increases and higher incentive compensation costs. Excluding the favorable impact of foreign currency rate changes, operating profit increased

# General Corporate

General corporate expenses increased by approximately \$10 million, to \$31 million in fiscal 2008, the result of business expansion, training expenses, higher incentive compensation expense, tax consulting fees and start-up costs related to our new facility in China.

Fiscal 2007 compared to Fiscal 2006

# Industrial Segment

Industrial segment operating profit in fiscal 2007 increased approximately \$20 million, or 30%, to \$86 million from \$66 million in fiscal 2006. Excluding the favorable impact of foreign currency rate changes on translated results, operating profit grew by 27%. The increase was a result of 23% sales growth, higher production levels resulting in increased absorption of fixed costs, operating efficiencies, successful cost reduction actions and customer price increases.

# **Energy Segment**

Energy Segment operating profit in fiscal 2007 increased approximately \$15 million, or 73%, to \$35 million from \$20 million in fiscal 2006. Excluding the favorable impact of foreign currency rate changes, operating profit rose by 71%. Operating profit grew as a result of acquisitions, increased sales volumes in existing businesses, successful cost reduction actions and customer price increases.

# Electrical Segment

Electrical segment operating profit was \$38 million in fiscal 2007, a \$1 million reduction from fiscal 2006. The decline resulted from inefficiencies in the European Electrical business related to restructuring activities, higher product buyback expense in the Do-It-Yourself (DIY) channel, lower absorption due to a reduction in inventories and manufacturing facility downsizing costs.

The European Electrical restructuring program commenced in 2006, resulting in restructuring costs of \$5 million in each of fiscal 2007 and 2006.

# Engineered Solutions

Engineered Solutions operating profit increased by \$2 million, or 6%, from \$45 million in fiscal 2006 to \$47 million in fiscal 2007. Excluding the favorable impact of foreign currency rate changes on translated results, operating profit increased 3%, due to core sales growth of 5%, material cost reductions resulting from increased low cost country sourcing and improved customer pricing, partially offset by unfavorable product line sales mix (higher auto and RV actuation systems volumes and lower production levels of truck actuation systems) and higher research & development expenses to support future truck growth initiatives.

# General Corporate

General corporate expenses increased by approximately \$5 million, to \$21 million in fiscal 2007, the result of higher staffing levels to support business expansion, additional training program expenses, investments to grow our presence in emerging markets and tax professional fees.

#### Restructuring

The Company initiated plans to restructure its European Electrical business (Electrical segment) during the fourth quarter of fiscal 2006. These plans were designed to reduce operating costs and improve profitability. During the second quarter of fiscal 2008, we completed these restructuring activities, resulting in pre-tax restructuring charges of \$10 million, \$5 million and \$5 million in fiscal 2008, 2007 and 2006, respectively. See Note 3, "Restructuring" in the Notes to the Consolidated Financial Statements for further discussion.

# Financing Costs, Net

Financing costs increased in both fiscal 2008 and 2007 due to higher interest rates on variable rate debt and higher debt levels resulting from the funding of acquisitions.

# **Income Tax Expense**

The Company's income tax expense is impacted by a number of factors, including the amount of taxable earnings derived in foreign jurisdictions with tax rates that are higher or lower than the U.S. federal statutory rate, state tax rates in the jurisdictions where we do business, tax minimization planning, and our ability to utilize various tax credits and net operating loss carryforwards. The Company's effective income tax rate in fiscal 2008 was 31.1%, compared to 30.8% in fiscal 2007 and 26.5% in fiscal 2006. The effective income tax rate was lower in fiscal 2006 than fiscal 2007 primarily as a result of the realization of a \$5 million tax benefit in fiscal 2006 for certain state net operating losses that previously had not been benefited.

# Liquidity and Capital Resources

The following table summarizes the cash flow attributable to operating, investing and financing activities for the three years ended August 31, 2008 (in millions):

	Year	t 31,	
	2008	2007	2006
Net cash provided by operating activities	\$ 170	\$ 177	\$ 122
Net cash used in investing activities	(140)	(190)	(147)
Net cash provided by financing activities	5	72	40
Effect of exchange rates on cash	1	2	
Net increase in cash and cash equivalents	\$ 36	\$ 61	\$ 15
The more and and each equivalence	<b>#</b> 50	Ψ 01	Ψ 10

In 2008, the Company continued to generate substantial cash from operating activities and remained in a strong financial position, with resources available for reinvestment in existing businesses and strategic acquisitions. Fiscal 2008 cash provided by operations was \$170 million, driven by net earnings of \$122 million, which included non-cash expenses (principally depreciation and amortization) of \$57 million. The net earnings were somewhat offset by additional working capital requirements of \$9 million. These operating cash flows funded the Company's \$44 million of capital expenditures and \$110 million of capital deployment in two strategic acquisitions. Cash provided by financing activities was \$5 million in fiscal 2008, consisting primarily of proceeds and the related tax benefits from stock option exercises. Borrowings on the revolving credit facility during fiscal 2008 were repaid by August 31, 2008.

In fiscal 2007 cash and cash equivalents increased \$61 million as a result of strong free cash flow conversion. Cash flows from operating activities of \$177 million and the \$72 million of cash provided from financing activities funded the \$31 million of capital expenditures and the \$163 million of cash the Company used to consummate strategic acquisitions. Operating cash flows benefited from \$104 million of net earnings including \$51 million of non-cash expenses and a \$22 million reduction in working capital. The financing activities in fiscal 2007 primarily included proceeds from term loans and the \$250 million Senior Note offering, offset by repayments of term loans.

In fiscal 2006 cash and cash equivalents increased \$15 million as a result of strong cash flows from operating activities and \$40 million of cash provided from financing activities. We used \$20 million of such cash flow for capital expenditures and another \$129 million to consummate strategic acquisitions. Operating cash flows benefited from \$93 million of net earnings, including \$36 million of non-cash expenses and favorable changes in working capital accounts. Net cash provided by financing activities of \$40 million in fiscal 2006 consisted primarily of borrowings on revolving credit facilities and short-term borrowings.

At August 31, 2008, we had approximately \$250 million of availability under our bank revolving credit line. As discussed in Note 16, "Subsequent Events," on September 26, 2008 the Company completed the acquisition of the stock of the Cortland Companies, which was partially funded through a combination of available cash and revolving credit facility borrowings. We intend to replace our exiting revolver (which expires in February 2009) and term loans with a larger facility in the first quarter of fiscal 2009, which will provide additional borrowing capacity for future growth. We believe that such availability, combined with our existing cash on hand and funds generated from operations, will be adequate to meet operating, debt service and capital expenditure requirements for the foreseeable future.

# **Primary Working Capital Management**

We use primary working capital ("PWC") as a percentage of sales as a key indicator of working capital management. We define this metric as the sum of net accounts receivable, outstanding balances on the accounts receivable securitization facility, and net inventory less accounts payable, divided by the past three months sales annualized. The following table shows the components of the metric (amounts in millions):

	August 3	1, 2008	August 3	August 31, 2007		
	\$	PWC %	\$	PWC %		
Accounts receivable, net	\$ 226.6		\$ 194.8			
Accounts receivable securitization	52.9		56.5			
Total accounts receivable	279.5	17.3%	251.3	16.0%		
Inventory, net	215.4	13.3%	197.5	12.6%		
Accounts payable	(166.9)	-10.3%	(153.2)	<u>-9.8</u> %		
Net primary working capital	\$ 328.0	20.3%	\$ 295.6	18.8%		

Our net primary working capital percentage increased year-over-year from 18.8% to 20.3%. Our accounts receivable percentage increased from 16.0% to 17.3% due to longer collection cycles in our growing business units. Inventory, as a percentage of the last three months sales annualized, has increased primarily due to higher inventory levels to support the Industrial segment sales growth. Accounts payable levels as a percentage of sales have increased as a result of the increased inventory levels and the benefit of longer negotiated payment terms.

# Seasonality and Working Capital

We have met our working capital and capital expenditure requirements through a combination of operating cash flow and availability under our accounts receivable securitization and revolving credit facility. Although there are modest seasonal factors within certain of our businesses, on a consolidated basis, we do not experience material changes in seasonal working capital or capital resource requirements.

Our receivables are derived from a diverse customer base in a number of industries. We have no single customer which generated 5% or greater of fiscal 2008 net sales.

# Capital Expenditures

The majority of our manufacturing activities consist of the assembly of components which are sourced from a variety of vendors. We believe that our capital expenditure requirements are not as extensive as many other industrial companies given the assembly nature of our operations. Capital expenditures for the fiscal years ended August 31, 2008, 2007, and 2006 were \$44 million, \$31 million, and \$20 million, respectively. Capital expenditures have historically been funded by operating cash flows and borrowings under revolving credit facilities. Increased capital expenditures in fiscal 2008 primarily related to the construction of our new China manufacturing facility and the implementation of several ERP systems. Capital expenditures for fiscal 2009 are estimated at \$40-45 million.

# **Commitments and Contingencies**

The Company leases certain facilities, computers, equipment and vehicles under various operating lease agreements, generally over periods from one to twenty years. Under most arrangements, the Company pays the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable the Company to renew the lease based upon fair value rental rates on the date of expiration of the initial lease. See Note 7, "Leases," in the Notes to Consolidated Financial Statements and the "Contractual Obligations" table below for further information.

The Company is contingently liable for certain lease agreements held by businesses included in its former Electronics segment, which was spun-off to shareholders in fiscal 2000. Some of these businesses were subsequently sold to third parties. If any of these businesses do not fulfill their obligations under the leases, the Company could be liable for such leases. The present value of future minimum lease payments for such leases totals approximately \$5.2 million at August 31, 2008. The future undiscounted minimum lease payments for these leases are as follows: \$0.4 million in the balance of calendar 2008; \$1.1 million in both calendar 2009 and calendar 2010, \$1.2 million in each of calendar 2011 and calendar 2012; and an aggregate \$3.7 million thereafter.

We had outstanding letters of credit of \$6.4 million and \$6.5 million at August 31, 2008 and 2007, respectively. The majority of the letters of credit secure self-insured workers compensation liabilities.

# **Off-Balance Sheet Arrangements**

As more fully discussed in Note 4, "Accounts Receivable Securitization" in the Notes to Consolidated Financial Statements, we are a party to an accounts receivable securitization arrangement. Trade receivables sold and being serviced by the Company were \$53 million and \$57 million at August 31, 2008 and 2007, respectively. If we were to discontinue this securitization program, at August 31, 2008 we would have been required to borrow approximately \$53 million to finance the increase in working capital. Total capacity under the program, which matures in September 2009, is \$65 million.

# **Contractual Obligations**

The timing of payments due under our contractual commitments is as follows (in millions):

	Payments Due							
Contractual Obligations	2009 2010 2011 2012 2013 Therea			after	er Total			
Long-term debt	\$ -	\$ 175	\$ 150	\$ -	\$ -	\$	249	\$ 574
Interest on long-term debt	25	22	18	17	17		65	164
Operating leases	23	19	14	10	8		31	105
	\$ 48	\$ 216	\$ 182	\$ 27	\$ 25	\$	345	\$ 843

The above table excludes the additional payments for acquisition earn-out payments, as the exact amount and timing of payments is not known. The Company made earn-out payments on past acquisitions totaling \$5.1 million, \$2 million, and \$2 million in fiscal 2008, 2007, and 2006, respectively. For further information see Note 2, "Acquisitions."

The Company has long-term obligations related to its deferred compensation, pension and postretirement plans at August 31, 2008. The Company's expected future contributions to these plans are provided in Note 8 "Employee Benefit Plans."

The contractual obligation schedule for long-term debt assumes we will require conversion of the 2% Convertible Notes in 2011. Interest for floating rate debt instruments, as calculated above, assumes August 31, 2008 interest rates remain constant.

The Company's purchase obligations generally relate to amounts due under contracts with third party service providers. These contracts are primarily for real estate leases, information technology services, including software and hardware support services and leases, and telecommunications services. Those purchase obligations, such as leases, that are not cancelable are included in the table. The Company routinely issues purchase orders to numerous vendors for the purchase of inventory and other supplies. These purchase orders are generally cancelable with reasonable notice to the vendor, and as such, they are excluded from the contractual obligations table.

As discussed in Note 9 "Income Taxes" the Company has unrecognized tax benefits of \$30 million at August 31, 2008. The liability for unrecognized tax benefits was not included in the table of contractual obligations above because the timing of the settlements of these uncertain tax positions cannot be reasonably estimated at this time.

#### Raw Material Costs and Inflation

We source a wide variety of materials and components from a network of global suppliers. While such materials are typically available from numerous suppliers, commodity raw materials, such as steel, plastic resin and copper, are subject to price fluctuations, which could have a negative impact on the Company's results. The Company strives to offset such cost inflation by price increases to customers and driving operational cost reductions and improvements. We also selectively utilize commodity derivative contracts to hedge against changing raw material prices. The Company did not have any significant derivative contracts in place at August 31, 2008, 2007 or 2006 to hedge its exposure to commodity risk. See our Risk Factors for additional information on the Company's commodity risks.

No meaningful measures of inflation are available because we have significant operations in countries with diverse rates of inflation and currency rate movements. However, we believe that the overall rate of inflation in recent years has been relatively low and has not had a significant effect on our results of operations, after factoring in price increases and other manufacturing cost reductions.

#### **Critical Accounting Policies**

The Company prepares its consolidated financial statements in conformity with U.S. generally accepted accounting principles ("GAAP"). This requires management to make estimates and assumptions that affect reported amounts and related disclosures. Actual results could differ from those estimates. The following policies are considered by management to be the most critical in understanding the judgments that are involved in the preparation of the Company's consolidated financial statements and the uncertainties that could impact the Company's results of operations, financial position and cash flows.

Inventories: Inventories are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of U.S. owned inventory (approximately 21% and 19% of total inventories at August 31, 2008 and 2007, respectively). The first-in, first-out or average cost method is used for all other inventories. If the LIFO method were not used, the inventory balance would be higher than the amount in the Consolidated Balance Sheet by approximately \$7 million and \$5 million at August 31, 2008 and 2007, respectively. The Company performs an analysis of the historical sales usage of the individual inventory items on hand and a reserve is recorded to adjust inventory cost to market value. The inventory valuation assumptions used are based on historical experience. The Company believes that such estimates are made with consistent and appropriate methods; however, actual results may differ from these estimates under different assumptions or conditions.

Goodwill and Long-Lived Assets: The Company's goodwill is tested for impairment annually, or more frequently if events or changes in circumstances indicate that the asset might be impaired. The Company performs impairment reviews for its reporting units using a fair-value method based on management's judgments and assumptions. The fair value represents the amount at which a reporting unit could be bought or sold in a current transaction between willing parties on an arms-length basis. In estimating the fair value, the Company uses discounted cash flow. The estimated fair value is then compared with the carrying amount of the reporting unit, including goodwill. Independent appraisers are retained to perform additional fair value calculations in situations where the carrying value of the reporting unit exceeds our fair value calculations. The impairment testing performed by the Company at August 31, 2008 indicated that the estimated fair value of each reporting unit exceeded its corresponding carrying amount, and, as such, no impairment existed. Indefinite lived intangible assets are subject to annual impairment testing, as well. On an annual basis, the fair value of the indefinite lived assets are evaluated by the Company to determine if an impairment charge is required.

The Company reviews long-lived assets for impairment when events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable. If such indicators are present, the Company performs undiscounted operating cash flow analyses to determine if an impairment exists. If an impairment is determined to exist, any related impairment loss is calculated based on fair value.

A considerable amount of management judgment and assumptions are required in performing the impairment tests, principally in determining the fair value of each reporting unit and the indefinite lived intangible assets. While the Company believes its judgments and assumptions were reasonable, different assumptions could change the estimated fair values and, therefore, impairment charges could be required.

Employee Benefit Plans: The Company provides a variety of benefits to its employees, including in some cases, pensions and postretirement health care. Plan assets and obligations are recorded based on the Company's measurement date utilizing various actuarial assumptions such as discount rates, assumed rates of return, and health care cost trend rates as of that date. The discount rate used by the Company is based on the interest rate of non-callable high-quality corporate bonds, with appropriate consideration of local market factors for foreign benefit plans and the Company's benefit plans' participants' demographics and benefit payment terms. At August 31, 2008 and 2007, the Company's weighted-average discount rate on domestic benefit plans was 6.50% and 6.25%, respectively. A change in the discount rate by 25 basis points would impact the Company's domestic benefit plan expense in fiscal 2009 by less than \$0.1 million. At August 31, 2008 and 2007, the Company's weighted-average discount rate on foreign benefit plans was 5.59% and 5.21%, respectively. In estimating the expected return on plan assets, the Company considers the historical returns on plan assets, adjusted for forward-looking considerations; inflation assumptions and the impact of the management of the plans' invested assets. Domestic benefit plan assets consist primarily of participating units in common stock, index funds, and bond funds. The Company assumed its expected return on domestic benefit plan assets to be 8.50% at both August 31, 2008 and 2007. A 25 basis point change in this assumption would impact fiscal 2009 domestic benefit plan expense by less than \$0.1 million. Due to the low amount of foreign benefit plan assets, the expected return on plan assets does not materially impact the Company's results of operations.

The Company reviews its actuarial assumptions on an annual basis and makes modifications based on current rates and trends when appropriate. As required by U.S. GAAP, the effects of the modifications are recorded currently or amortized over future periods. Based on information provided by its independent actuaries and other relevant sources, the Company believes that the assumptions used are reasonable; however, changes in these assumptions could impact the Company's financial position, results of operations or cash flows. See Note 8, "Employee Benefit Plans" for further discussion.

Income Taxes: The Company recognizes deferred tax assets and liabilities for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and other loss carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Income tax expense recognized by the Company also reflects its best estimates and assumptions regarding, among other things, the level of future taxable income and effect of the Company's various tax planning strategies. Future tax authority rulings and changes in tax laws, changes in projected levels of taxable income, and future tax planning strategies could affect the actual effective tax rate and tax balances recorded by the Company.

Use of Estimates: The Company has recorded reserves or allowances for customer returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental issues, warranty claims, workers compensation claims, product and non-product litigation, and incentive compensation. These reserves require the use of estimates and judgment. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. The Company believes that such estimates are made with consistent and appropriate methods. However, actual results may differ from these estimates under different assumptions or conditions.

#### **New Accounting Pronouncements**

In September 2006, the FASB issued SFAS No. 157, 'Fair Value Measurements'. SFAS No. 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities,

the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS No. 157 is effective for us beginning in fiscal 2009. We are currently assessing the potential impact of SFAS No. 157 on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities—Including an Amendment of FASB Statement No. 115". This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. The fair value option permits a company to choose to measure eligible items at fair value at specified election dates. A company will report unrealized gains and losses on items for which the fair value option has been elected in earnings after adoption. SFAS No. 159 will be effective for us beginning in fiscal 2009. We do not anticipate any impact on our consolidated financial statements upon adoption of SFAS No. 159.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), "Business Combinations" ("SFAS No. 141(R)"). The objective of SFAS No. 141(R) is to improve the information provided in financial reports about a business combination and its effects. SFAS No. 141(R) requires an acquirer to recognize the assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree at the acquiriet at their fair values as of that date. SFAS No. 141(R) also requires the acquirer to recognize and measure the goodwill acquired in a business combination or a gain from a bargain purchase and how to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) will be effective for us beginning in fiscal 2010.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements-an amendment of ARB No. 51". The objective of SFAS No. 160 is to improve the financial information provided in consolidated financial statements. SFAS No. 160 amends ARB No. 51 to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. SFAS No. 160 also changes the way the consolidated income statement is presented, establishes a single method of accounting for changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation, requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Expanded disclosures in the consolidated financial statements that clearly identify and distinguish between the interests of the parent's owners and the interest of the noncontrolling owners of a subsidiary are also required. SFAS No. 160 will be effective for us beginning in fiscal 2010.

In March 2008, the FASB issued SFAS No. 161, 'Disclosures about Derivative Instruments and Hedging Activities—an amendment of FASB Statement No. 133' ("SFAS No. 161"). SFAS No. 161 is intended to improve financial reporting by requiring transparency about the nature, purpose, location and amounts of derivative instruments in an entity's financial statements; how derivative instruments and related hedged items are accounted for under SFAS No 133; and how derivative instruments and related hedged items affect its financial position, financial performance and cash flows. SFAS No. 161 will be effective for us beginning in fiscal 2009. The adoption of SFAS No. 161 is not expected to have a significant impact on our consolidated financial statements.

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and Board of Directors of Actuant Corporation:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Actuant Corporation and its subsidiaries at August 31, 2008 and August 31, 2007, and the results of their operations and their cash flows for each of the three years in the period ended August 31 2008 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule (not included herein) listed in the index appearing under Item 8 of the Company's 2008 Annual Report on Form 10-K presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of August 31, 2008, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in management's report on internal control over financial reporting (not presented herein) appearing under Item 9A of the Company's 2008 Annual Report on Form 10-K. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As discussed in Note 9 to the consolidated financial statements, the Company changed the manner in which it accounts for liabilities related to unrecognized tax benefits in 2008.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As described in management's report on internal control over financial reporting (not presented herein) appearing under Item 9A of the Company's 2008 Annual Report on Form 10-K, management has excluded Superior Plant Services, LLC and Templeton, Kenly & Co., Inc. from its assessment of internal control over financial reporting as of August 31, 2008 because they were acquired by the Company in separate purchase business combinations during the year ended August 31, 2008. We have also excluded Superior Plant Services, LLC and Templeton, Kenly & Co., Inc. from our audit of internal control over financial reporting. Superior Plant Services, LLC and Templeton, Kenly & Co., Inc. are wholly-owned subsidiaries whose total assets and total revenues represent 6% and 3%, respectively, of the related consolidated financial statement amounts as of and for the year ended August 31, 2008.

PRICEWATERHOUSECOOPERS LLP

Milwaukee, WI

October 29, 2008, except as to Notes 5 and 13 that reflect the change in reportable segments, as to which the date is June 22, 2009.

## CONSOLIDATED STATEMENTS OF EARNINGS (in thousands, except per share amounts)

	Year Ended August 31,				
	 2008		2007		2006
Net sales	\$ 1,663,943	\$	1,458,748	\$	1,201,158
Cost of products sold	 1,089,888		974,654		796,653
Gross profit	574,055		484,094		404,505
Selling, administrative and engineering expenses	337,396		282,326		237,868
Restructuring charge	10,473		5,395		4,910
Amortization of intangible assets	 14,837		10,900		7,662
Operating profit	211,349		185,473		154,065
Financing costs, net	36,409		33,001		26,146
Other expense (income), net	 (2,991)	_	782		2,070
Earnings before income tax expense and minority interest	177,931		151,690		125,849
Income tax expense	55,365		46,781		33,386
Minority interest, net of income taxes	 22	_	(43)	_	(125)
Net earnings	\$ 122,544	\$	104,952	\$	92,588
Basic earnings per share:	\$ 2.20	\$	1.92	\$	1.71
Diluted earnings per share:	\$ 1.93	\$	1.69	\$	1.50
Weighted average common shares outstanding:					
Basic	55,813		54,751		54,261
Diluted	64,833		63,628		63,201

The accompanying notes are an integral part of these financial statements.

CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

	Augu	st 31,
ASSETS	2008	2007
Current Assets		
Cash and cash equivalents	\$ 122,549	\$ 86,680
Accounts receivable, net	226,564	194,775
Inventories	215,391	197,539
Deferred income taxes	11,870	14,827
Prepaid expenses and other current assets	16,092	11,459
Total Current Assets	592,466	505,280
Property, Plant and Equipment		
Land, buildings, and improvements	48,496	43,034
Machinery and equipment	254,262	224,238
Gross property, plant and equipment	302,758	267,272
Less: Accumulated depreciation	(168,208)	(144,455)
Property, Plant and Equipment, net	134,550	122,817
Goodwill	639,862	599,841
Other Intangibles, net	292,359	260,418
Other Long-term Assets	9,145	12,420
Total Assets	\$ 1,668,382	\$ 1,500,776
LIABILITIES AND SHAREHOLDERS' EQUITY	+ 1,000,000	<del>+ 1,000,110</del>
Current Liabilities		
Short-term borrowings	\$ 339	s —
Trade accounts payable	166,863	153,205
Accrued compensation and benefits	59,023	52,345
Income taxes payable	24,867	20,309
Current maturities of long-term debt	_	519
Other current liabilities	60,033	64,449
Total Current Liabilities	311,125	290,827
Long-term Debt, less Current Maturities	573,818	561,138
Deferred Income Taxes	99,634	103,589
Pension and Postretirement Benefit Liabilities	27,641	27,437
Other Long-term Liabilities	26,658	17,864
Shareholders' Equity		
Class A common stock, \$0.20 par value per share, authorized 84,000,000 shares, issued and outstanding 56,002,228 and 55,348,718		
shares, respectively	11,200	11,070
Additional paid-in capital	(324,898)	(349,190)
Retained earnings	936,055	825,165
Accumulated other comprehensive income	7,149	12,876
Stock held in trust	(2,081)	(1,744)
Deferred compensation liability	2,081	1,744
Total Shareholders' Equity	629,506	499,921
Total Liabilities and Shareholders' Equity	\$ 1,668,382	\$ 1,500,776

The accompanying notes are an integral part of these financial statements.

# ACTUANT CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

		Year Ended August 31,		
	2008	2007	2006	
Operating activities				
Net Earnings	\$ 122,544	\$ 104,952	\$ 92,588	
Adjustments to reconcile net earnings to cash provided by operating activities:				
Depreciation and amortization	44,709	35,974	27,773	
Amortization of debt discount and debt issuance costs	1,372	2,413	1,471	
Stock-based compensation expense	6,847	5,475	5,074	
(Gain)/Loss on disposal of assets	(1,576)	(1,182)	458	
Provision for deferred income taxes	5,912	8,341	1,391	
Changes in components of working capital and other:				
Accounts receivable	(13,929)	(2,261)	(27,416)	
Accounts receivable securitization	(3,576)	6,460	6,106	
Inventories	(5,697)	(4,900)	(17,937)	
Prepaid expenses and other assets	429	(1,024)	(2,163)	
Trade accounts payable	7,586	14,740	23,568	
Income taxes payable	(576)	(646)	2,105	
Other liabilities	6,052	8,768	9,143	
Cash provided by operating activities	170,097	177,110	122,161	
Investing activities				
Proceeds from sale of property, plant and equipment	14,065	4,570	1,487	
Capital expenditures	(44,407)	(31,491)	(19,705)	
Business acquisitions, net of cash acquired	(110,109)	(162,981)	(128,767)	
Cash used in investing activities	(140,451)	(189,902)	(146,985)	
Financing activities				
Proceeds from Senior Note offering, net of discount	_	249,039	_	
Proceeds from issuance of term loans	_	155,737	_	
Principal repayments on term loans	(1,015)	(251,737)	(126)	
Net (repayments) borrowings on revolver and short-term borrowings	246	(80,355)	37,680	
Debt issuance costs	(265)	(4,599)	(355)	
Cash dividend	(2,221)	(2,187)	(2,164)	
Stock option exercises, tax benefits and other	8,294	6,279	4,802	
Cash provided by financing activities	5,039	72,177	39,837	
Effect of exchange rate changes on cash	1,184	1,636	290	
Net increase in cash and cash equivalents	35,869	61,021	15,303	
Cash and cash equivalents—beginning of year	86,680	25,659	10,356	
Cash and cash equivalents—end of year	\$ 122,549	\$ 86,680	\$ 25,659	
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The accompanying notes are an integral part of these financial statements.

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (in thousands)

	Class A Co	mmon S	Stock			Acc	umulated					
	Shares	Amı	ount	Additional Paid-in Capital	Retained Earnings	Comp	Other prehensive me (Loss)	Stock Held in Trust	Compe	erred ensation oility	Total Shareholde Equity	
Balance at August 31, 2005	54,094		10,820	\$ (377,737)	\$632,032	\$	(20,282)	\$(1,166)	\$	1,166	\$ 244,	
Net earnings		-	_	_	92,588	-	(==,===)	_		_		588
Currency translation adjustments	_		_	_	_		10,240	_		_		240
Fair value of interest rate swaps	_		_	_	_		1,924	_		_	1,	924
Additional minimum pension liability adjustment, net of taxes	_		_	_	_		3,537	_		_	3,	537
Total comprehensive income											108,	289
Company stock contribution to employee benefit plans	130		28	2,848	_		_	_		_	2,	876
Restricted stock awards	84		16	(16)	_		_	_		_	ĺ.	_
Cash dividend	_		_	<u> </u>	(2,181)		_	_		_	(2,	181)
Stock based compensation expense	_		_	5,074	`		_	_		_	5,0	074
Stock option exercises	276		56	1,706	_		_	_		_	1,	762
Excess tax benefit on stock option exercises	_		_	2,152	_		_	_		_	2,	152
Stock issued to, acquired for and distributed from rabbi trust	6		_	160	_		_	(189)		189		160
Balance at August 31, 2006	54,590		10,920	(365,813)	722,439		(4,581)	(1,355)		1,355	362,	965
Net earnings	_		_	_	104,952		_	_		_	104,	
Currency translation adjustments	_		_	_			12,800	_		_	12,	800
Fair value of interest rate swaps	_		_	_	_		(971)	_		_	(	971)
Additional minimum pension liability adjustment, net of taxes	_		_	_	_		2,802	_		_	2,	802
Total comprehensive income											119,	583
Effects of SFAS No. 158 adoption, net of taxes	_		_	_	_		2,826	_		_	2.5	826
Company stock contribution to employee benefit plans	210		40	4,767	_		_,	_		_		807
Restricted stock awards	98		20	(20)	_		_	_		_	ĺ.	
Cash dividend	_		_		(2,226)		_	_		_	(2,	226)
Stock based compensation expense	_		_	5,475			_	_		_	5,	475
Stock option exercises	440		88	1,866	_		_	_		_	1,	954
Excess tax benefit on stock option exercises	_		_	4,324	_		_	_		_	4,	324
Stock issued to, acquired for and distributed from rabbi trust	11		2	211	_		_	(389)		389		213
Balance at August 31, 2007	55,349		11,070	(349,190)	825,165		12,876	(1,744)		1,744	499,	921
Net earnings	_		_		122,544		_	_		_	122,	544
Currency translation adjustments	_		_	_	_		(1,777)	_		_	(1,	777)
Fair value of interest rate swaps, net of taxes	_		_	_	_		(600)	_		_	(	600)
Pension and postretirement plan funded status adjustment, net of taxes	_		_	_	_		(3,350)	_		_	(3,	350)
Total comprehensive income											116,	817
Effect of FIN 48 adoption	_		_	_	(9,408)		_	_		_	(9,	408)
Company stock contribution to employee benefit plans	313		62	9,832			_	_		_		894
Restricted stock awards	20		4	(4)	_		_	_		_	ĺ.	_
Cash dividend	_		_		(2,246)		_	_		_	(2,	246)
Stock based compensation expense	_		_	6,847	`-		_	_		_	6,	847
Stock option exercises	306		61	3,249	_		_	_		_	3,	310
Excess tax benefit on stock option exercises	_		_	3,900	_		_	_		_	3,	900
Stock issued to, acquired for and distributed from rabbi trust	14		3	468	_		_	(337)		337		471
Balance at August 31, 2008	56,002	\$	11,200	\$ (324,898)	\$936,055	\$	7,149	\$(2,081)	\$	2,081	\$ 629,	506

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except share and per share amounts)

#### Note 1. Summary of Significant Accounting Policies

Nature of Operations: Actuant is a global manufacturer and marketer of a broad range of industrial products and systems, organized into four reportable segments. The Industrial segment provides branded hydraulic and mechanical tools through various distribution channels. The Energy segment provides joint integrity services and products to the global energy market. The Electrical segment provides a broad range of electrical products to retail DIY, wholesale, original equipment manufacturer ("OEM"), utility and marine markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEM's in various vehicle markets, as well as a variety of other industrial products.

Consolidation and Presentation: The Consolidated Financial Statements include the accounts of Actuant Corporation and its consolidated subsidiaries ("Actuant" or the "Company"). Actuant consolidates companies in which it owns or controls more than fifty percent of the voting shares. The results of companies acquired or disposed of during the fiscal year are included in the Consolidated Financial Statements from the effective date of acquisition or until the date of disposal. All intercompany balances, transactions and profits have been eliminated in consolidation.

On October 18, 2007, the Company announced that its board of directors had approved a two-for-one stock split of its Class A common stock payable on November 8, 2007 to shareholders of record on October 29, 2007. The split was in the form of a stock dividend. All prior periods presented have been adjusted to reflect the stock split.

Prior year amounts have been reclassified where appropriate to conform to current year presentations. During the second quarter of 2009, the Company's financial reporting segments were modified to reflect changes in the portfolio of businesses, due to acquisitions, as well as changes in business reporting lines. All amounts and disclosures in these financial statements have been adjusted to reflect the current reportable segments: Industrial, Energy, Electrical and Engineered Solutions.

Cash Equivalents: The Company considers all highly liquid investments with original maturities of 90 days or less to be cash equivalents.

Inventories: Inventories are comprised of material, direct labor and manufacturing overhead, and are stated at the lower of cost or market. Inventory cost is determined using the last-in, first-out ("LIFO") method for a portion of the U.S. owned inventory (approximately 21% and 19% of total inventories in 2008 and 2007, respectively). The first-out or average cost methods are used for all other inventories. If the LIFO method were not used, inventory balances would be higher than the amounts in the Consolidated Balance Sheets by approximately \$7 million and \$5 million at August 31, 2008 and 2007, respectively.

The nature of the Company's products is such that they generally have a very short production cycle. Consequently, the amount of work-in-process at any point in time is minimal. In addition, many parts or components are ultimately either sold individually or assembled with other parts making a distinction between raw materials and finished goods impractical to determine. Other locations maintain and manage their inventories using a job cost system where the distinction of categories of inventory by state of completion is also not available. As a result of these factors, it is neither practical nor cost effective to segregate the amounts of raw materials, work-in-process or finished goods inventories at the respective balance sheet dates, as segregation would only be possible as the result of physical inventories which are taken at dates different from the balance sheet dates.

Property, Plant and Equipment: Property, plant and equipment are stated at cost. Plant and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets, ranging from ten to twenty-five years for buildings and improvements and two to seven years for machinery and equipment. Leasehold improvements are amortized over the life of the related asset or the term of the lease, whichever is shorter.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Impairment of Long-lived Assets: The Company reviews long-lived assets for impairment whenever events or changes in business circumstances indicate that the carrying amount of the assets may not be fully recoverable. In those cases, the Company performs undiscounted operating cash flow analyses to determine if an impairment exists for property, plant and equipment and other long-lived assets, excluding indefinite lived intangible assets. If an impairment is determined to exist, any related impairment loss is calculated based on fair value.

Goodwill and Other Intangible Assets: Other intangible assets with definite lives, consisting primarily of purchased customer relationships, patents, trademarks and non-compete agreements, are amortized over periods from three to twenty-five years. Goodwill and other intangible assets with indefinite lives are not subject to amortization, but are subject to annual impairment testing.

Product Warranty Costs: The Company recognizes the cost associated with its product warranties at the time of sale. The amount recognized is based on historical claims rates and current claim cost experience. The following is a reconciliation of the changes in accrued product warranty for fiscal years 2008 and 2007 (in thousands).

	2008	2007
Beginning balance	\$ 10,070	\$ 6,888
Warranty reserves of acquired businesses	50	1,723
Provision for warranties	9,720	8,819
Warranty payments and costs incurred	(10,725)	(7,575)
Impact of changes in foreign currency rates	<u>194</u>	215
Ending balance	\$ 9,309	\$10,070

Revenue Recognition: Customer sales are recognized as revenue when the risk of loss and title pass to the customer, which is generally upon shipment. Customer sales are recorded net of allowances for returns and discounts, which are recognized as a deduction from sales at the time of sale. The Company commits to one-time or on-going trade discounts and promotions with customers that require the Company to estimate and accrue the ultimate costs of such programs. The Company maintains an accrual at the end of each period for the earned, but unpaid costs related to the programs. The Company provides for an allowance for doubtful accounts based on historical experience and a review of its existing receivables. Accounts Receivable are presented net of an allowance for doubtful accounts of \$6.8 million and \$7.9 million at August 31, 2008 and 2007, respectively.

Shipping and Handling Costs: The Company records costs associated with shipping its products within cost of products sold.

Research and Development Costs: Research and development costs are expensed as incurred. Such costs incurred in the development of new products or significant improvements to existing products totaled approximately \$17.3 million, \$11.6 million and \$9.7 million in fiscal 2008, 2007 and 2006, respectively.

Other Income/Expense: Other income and expense primarily consists of foreign exchange gains and losses and royalties.

Financing Costs: Financing costs represent interest expense, financing fees, amortization of debt issuance costs and accounts receivable financing costs, net of interest income earned.

Income Taxes: The provision for income taxes includes federal, state, local and non-U.S. taxes on income. Tax credits, primarily for non-U.S. earnings and export programs, are recognized as a reduction of the provision for income taxes in the year in which they are available for tax purposes. Deferred taxes are provided on temporary differences between assets and liabilities for

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

financial and tax reporting purposes as measured by enacted tax rates expected to apply when temporary differences are settled or realized. Future tax benefits are recognized to the extent that realization of those benefits is considered to be more likely than not. A valuation allowance is established for deferred tax assets for which realization is not more likely than not of being realized. The Company has not provided for any residual U.S. income taxes on unremitted earnings of non-U.S. subsidiaries as such earnings are intended to be indefinitely reinvested.

See Note 9 "Income Taxes" for a discussion of the impact of Financial Accounting Standards Board ("FASB") Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48").

Foreign Currency Translation: The financial statements of the Company's foreign operations are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities and an appropriate weighted average exchange rate for each applicable period for revenues, expenses, and gains and losses. Translation adjustments are reflected in the Consolidated Balance Sheets and Consolidated Statements of Shareholders' Equity caption "Accumulated other comprehensive income (loss)." Net (gains)/losses resulting from foreign currency transactions were \$(3.2) million, \$0.7 million, and \$2.0 million in fiscal 2008, 2007 and 2006, respectively, and are included in "Other expense (income), net" in the Consolidated Statements of Earnings.

Use of Estimates: The Company has recorded reserves or allowances for customer returns and discounts, doubtful accounts, inventory, incurred but not reported medical claims, environmental issues, warranty claims, workers compensation claims, product and non-product litigation, and incentive compensation. These reserves require the use of estimates and judgment. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. The Company believes that such estimates are made with consistent and appropriate methods. Actual results may differ from these estimates under different assumptions or conditions.

Accounting for Derivatives and Hedging Activities: All derivatives are recognized on the balance sheet at their estimated fair value. On the date a derivative contract is entered into, the Company designates the derivative as a hedge of a recognized asset or liability ("fair value" hedge), a hedge of a forecasted transaction or of the variability of cash flows to be received or paid related to a recognized asset or liability ("cash flow" hedge), or a hedge of the net investment in a foreign operation. The Company does not enter into derivatives for speculative purposes. Changes in the fair value of a derivative that qualifies as a fair value hedge are recorded in earnings along with the gain or loss on the hedged asset or liability. Changes in the fair value of a derivative that qualifies as a cash flow hedge are recorded in accumulated other comprehensive income, until earnings are affected by the variability of cash flows. Changes in the fair value of a derivative used to hedge the net investment in a foreign operation are also recorded in accumulated other comprehensive income.

Fair Value of Financial Instruments: The fair value of the Company's cash and cash equivalents, accounts receivable, accounts payable, short-term borrowings and its variable rate long-term debt approximated book value as of August 31, 2008 and 2007 due to their short-term nature and the fact that the interest rates approximated year-end market rates of interest. The fair value of the Company's outstanding \$150.0 million 2% Convertible Senior Subordinated Debentures at August 31, 2008 was estimated to be \$245.7 million based on the quoted market prices. The fair value of the Company's outstanding \$250.0 million of Senior Notes at August 31, 2008 was estimated to be \$245.0 million based on the quoted market price. The fair value of the Company's cross-currency interest rate swap agreements, with a notional value of £125.0 million, was \$19.7 million and \$6.5 million, at August 31, 2008 and 2007, respectively, as determined based on market prices.

New Accounting Pronouncements: In July 2006, the FASB issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" (FIN 48). FIN 48 clarifies the way companies are to account for uncertainty in income tax reporting and filing and prescribes a consistent recognition threshold and measurement attribute for recognizing, derecognizing, and measuring the tax benefits of a tax

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

position taken, or expected to be taken, on a tax return. The adoption of FIN 48 on September 1, 2007 increased the amount recorded by the Company for uncertain tax positions by approximately \$9.4 million. This increase was recorded as a reduction to fiscal 2008 opening retained earnings. See Note 9, "Income Taxes" for further discussion.

In September 2006, the FASB issued SFAS No. 157, 'Fair Value Measurements.' SFAS No. 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS No. 157 is effective for the Company beginning in fiscal 2009. The Company is currently assessing the potential impact of SFAS No. 157 on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, 'The Fair Value Option for Financial Assets and Financial Liabilities—Including an Amendment of FASB Statement No. 115." This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. A company will report unrealized gains and losses on items for which the fair value option has been elected in earnings after adoption. SFAS No. 159 will be effective for the Company beginning in fiscal 2009. The Company does not anticipate any impact on the consolidated financial statements upon adoption of SFAS No. 159.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), "Business Combinations" ("SFAS No. 141(R)"). The objective of SFAS No. 141(R) is to improve the information provided in financial reports about a business combination and its effects. SFAS No. 141(R) requires an acquirer to recognize the assets acquired, the liabilities assumed, and any noncontrolling interest in the acquired company at the acquisition date, measured at their fair values as of that date. SFAS No. 141(R) also requires the acquirer to recognize and measure the goodwill acquired in a business combination or a gain from a bargain purchase and how to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) will be effective for us beginning in fiscal 2010.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements—an amendment of ARB No. 51". The objective of SFAS No. 160 is to improve the financial information provided in consolidated financial statements. SFAS No. 160 amends ARB No. 51 to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. SFAS No. 160 also changes the way the consolidated income statement is presented, establishes a single method of accounting for changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation, requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated. Expanded disclosures in the consolidated financial statements that clearly identify and distinguish between the interests of the parent's owners and the interest of the noncontrolling owners of a subsidiary are also required. SFAS No. 160 will be effective for the Company beginning in fiscal 2010. The adoption of SFAS No. 160 is not expected to have a significant impact on the consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, 'Disclosures about Derivative Instruments and Hedging Activities—an amendment of FASB Statement No. 133' ("SFAS No. 161"). SFAS No. 161 is intended to improve financial reporting by requiring transparency about the nature, purpose, location and amounts of derivative instruments in an entity's financial statements; how derivative instruments and related hedged items are accounted for under SFAS No 133; and how derivative instruments and related hedged items affect its financial position, financial performance and cash flows. SFAS No. 161 will be effective for the Company beginning in fiscal 2009. The adoption of SFAS No. 161 is not expected to have a significant impact on the Company's consolidated financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 2. Acquisitions

The Company completed several business acquisitions during each of the last three years. All of these transactions were accounted for using the purchase method of accounting; therefore, the results of operations are included in the accompanying Consolidated Financial Statements only since their acquisition dates. Additionally, all of the acquisitions resulted in the recognition of goodwill in the Company's Consolidated Financial Statements because the purchase prices reflect the future earnings and cash flow potential of these companies, as well as the complementary strategic fit and resulting synergies these businesses bring to existing operations. The Company is continuing to evaluate the initial purchase price allocations for the acquisitions completed during fiscal 2008, and will adjust the allocations as additional information relative to the fair values of the assets and liabilities of the acquired businesses become known.

#### Fiscal 2008

On March 3, 2008, the Company acquired Superior Plant Services, LLC, ("SPS") for approximately \$57.7 million of cash. Headquartered in Terrytown, Louisiana, SPS is a specialized maintenance services company serving the North American oil & gas and nuclear power industries. Its services include field machining, flange weld testing, line isolation, bolting, heat treating, and metal disintegration. SPS is included in the Energy segment. The preliminary purchase price allocation resulted in \$22.6 million assigned to goodwill (which is deductible for tax purposes), \$0.2 million assigned to tradenames, \$1.5 million assigned to non-compete agreements, and \$25.3 million assigned to customer relationships. The amounts assigned to tradenames, non-compete agreements, and customer relationships are being amortized over 1, 5 and 15 years, respectively.

On September 13, 2007, the Company acquired Templeton, Kenly & Co, Inc. ("TK") for approximately \$47.3 million of cash. Headquartered in Broadview, Illinois, TK manufactures hydraulic pumps and tools, mechanical jacks, wrenches, and actuators. TK is included in the Industrial segment. The preliminary purchase price allocation resulted in \$14.4 million assigned to goodwill (which is deductible for tax purposes), \$1.7 million assigned to tradenames, \$0.3 million assigned to non-compete agreements, \$0.3 assigned to patents and \$19.2 million assigned to customer relationships. The amounts assigned to non-compete agreements, patents and customer relationships are being amortized over 3, 5 and 15 years, respectively.

The following table summarizes the estimated fair values of the assets acquired and the liabilities assumed at the date of acquisition for the two businesses acquired during the fiscal year ended August 31, 2008 (in thousands):

	Total
Accounts receivable, net	\$ 7,806
Inventories	7,284
Other current assets	467
Property, plant & equipment	8,622
Goodwill	36,989
Other intangible assets	48,490
Trade accounts payable	(1,945)
Other current liabilities	(2,672)
Cash paid, net of cash acquired	\$ 105,041

In addition to the \$105.0 million of cash used for these two acquisitions in 2008, the Company paid approximately \$5.1 million in earn-out and other related payments for previous acquisitions, which resulted in additional goodwill.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Fiscal 2007

On June 29, 2007, the Company acquired BH Electronics, Inc. ("BH") for approximately \$30.0 million of cash. Headquartered in Munford, Tennessee, BH produces dashboard control panels and electronic assembly systems, primarily for the recreational boating market. BH is included in the Harsh Environment Electrical product line of our Electrical segment. The preliminary purchase price allocation resulted in \$14.4 million assigned to goodwill (which is not currently deductible for tax purposes), \$2.8 million assigned to tradenames, \$0.1 million assigned to non-compete agreements and \$9.3 million assigned to customer relationships. The amounts assigned to non-compete agreements and customer relationships will be amortized over 3 and 15 years, respectively.

On April 16, 2007, the Company acquired T.T. Fijnmechanica B.V. ("TTF") for approximately \$23.0 million of cash. Headquartered in Roermond, The Netherlands, TTF supplies products and systems for use in the bridge building, infrastructure, and heavy lifting markets. Products include wedges, anchor heads, multi-strand jacks, and heavy lifting systems. TTF is included in the Industrial segment. The preliminary purchase price allocation resulted in \$11.8 million assigned to goodwill (which is not currently deductible for tax purposes), \$2.7 million assigned to tradenames, \$0.7 million assigned to non-compete agreements and \$6.8 million assigned to customer relationships. The amounts assigned to non-compete agreements and customer relationships are being amortized over 3 and 15 years, respectively.

On January 22, 2007, the Company acquired all of the outstanding stock of Injectaseal Deutschland GmbH ("Injectaseal") for \$13.0 million of cash. Headquartered in Kerpen, Germany, Injectaseal provides leak management, on-site machining, pipeline intervention, and safety valve testing services primarily to Western European oil & gas and power generation companies. Injectaseal is included in the Energy segment. The preliminary purchase price allocation resulted in \$11.2 million assigned to goodwill (which is not currently deductible for tax purposes), \$0.1 million assigned to non-compete agreements and \$1.8 million assigned to customer relationships. The amounts assigned to the non-compete agreements and the customer relationships are being amortized over 3 years and 15 years, respectively.

On January 5, 2007, the Company acquired all of the outstanding stock of Veha Haaksbergen B.V. ("Veha") for \$5.0 million of cash. Headquartered in Haaksbergen, The Netherlands, Veha manufactures a wide range of machined products, including hydraulic cylinders. Veha is included in the Industrial segment. The preliminary purchase price allocation resulted in \$2.2 million assigned to goodwill (which is not currently deductible for tax purposes), \$0.2 million to non-compete agreements and \$0.5 million assigned to customer relationships. The amounts assigned to the non-compete agreements and customer relationships are being amortized over 3 years and 10 years, respectively.

On December 22, 2006, the Company acquired all of the outstanding stock of Maxima Technologies ("Maxima") for \$91.0 million, including the assumption of approximately \$1.9 million of Maxima's debt. Maxima, headquartered in Lancaster, Pennsylvania, is a global electronics company specializing in custom-engineered and standard vehicle instrumentation, controls, components, and systems for low-to-medium volume severe-duty applications. Maxima serves the marine, agricultural, construction equipment, industrial, specialty vehicle, and automotive aftermarket. Maxima is included in the Other product line of the Engineered Solutions segment. The preliminary purchase price allocation resulted in \$45.9 million assigned to goodwill (which is not currently deductible for tax purposes), \$7.7 million assigned to tradenames, \$6.8 million assigned to patents and \$19.3 million assigned to customer relationships. The amounts assigned to patents and customer relationships are being amortized over periods of 10 and 15 years, respectively.

#### Fiscal 2006

On August 17, 2006, the Company acquired all of the outstanding stock of Actown-Electrocoil, Inc. for \$23.8 million, net of cash acquired. Actown, based in Spring Grove, Illinois, produces custom transformers, coils, neon transformers and LED lighting systems to global OEMs including low-voltage lighting, construction, factory automation, wireless communication and power generation. Actown is included in the Power Transformation product line of our Electrical segment. The purchase price allocation resulted in \$12.0 million assigned to goodwill (which is not currently deductible for tax purposes), \$5.4 million assigned to tradenames, and \$1.1 million assigned to customer relationships which is being amortized over 10 years.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

On April 28, 2006, the Company acquired all of the outstanding stock of Precision Sure-Lock ("PSL") for \$42.3 million, net of cash acquired. PSL, based in Dallas, Texas, produces concrete pre- and post-tensioning products including chucks and wedges, stressing jacks, and anchors used in residential, commercial, and public works concrete construction, underground mining, and ground stabilization. PSL is included in the Industrial segment. The purchase price allocation resulted in \$26.5 million assigned to goodwill (which is not currently deductible for tax purposes), \$8.5 million assigned to tradenames and \$7.8 million assigned to customer relationships which is being amortized over 15 years.

On April 21, 2006, the Company acquired all of the outstanding stock of D. L. Ricci ("Ricci") for \$52.4 million, net of cash acquired. Ricci, based in Red Wing, Minnesota, sells and rents portable machining equipment and provides industrial field service for power plants, refineries, chemical plants, offshore drilling rigs, mines and other industrial applications. Ricci is included in the Energy segment. The purchase price allocation resulted in \$27.5 million assigned to goodwill (which is deductible for tax purposes), \$5.0 million assigned to tradenames, \$5.1 million assigned to patents, \$0.4 million assigned to non-compete agreements and \$8.4 million assigned to customer relationships. The amounts assigned to patents, non-compete agreements and customer relationships are being amortized over periods of 15, 5 and 20 years, respectively.

On December 16, 2005, the Company acquired all of the outstanding stock of B.E.P. Marine Limited ("B.E.P. Marine" or the "B.E.P. acquisition") for \$7.6 million of cash. B.E.P. Marine, based in Auckland, New Zealand, provide control panels, digital monitoring systems, battery switches and battery distribution products, waterproof switch panels, and gas detectors primarily to original equipment manufacturer (OEM) boat builders and the marine aftermarket. B.E.P.'s product offering complements the existing product line offered by and included in the Harsh Environment Electrical product line of our Electrical segment. The purchase price allocation resulted in \$3.9 million assigned to goodwill (which is not currently deductible for tax purposes), \$0.9 million assigned to tradenames, \$0.6 million assigned to patents and \$0.7 million assigned to customer relationships. The amounts assigned to patents and customer relationships are being amortized over periods of 11 years and 10 years, respectively.

The following unaudited pro forma results of operations of the Company give effect to all acquisitions completed since September 1, 2005 as though the transactions and related financing activities had occurred on September 1, 2005 (in thousands, except per share amounts).

		Fiscal Year Ended August 31,				
	_	2008		2007		2006
Net sales						
As reported	\$	1,663,943	\$ 1	,458,748	\$ 1	1,201,158
Pro forma		1,677,236	1	,580,383	1	1,447,014
Net earnings						
As reported	\$	122,544	\$	104,952	\$	92,588
Pro forma		121,991		106,884		96,164
Basic earnings per share						
As reported	\$	2.20	\$	1.92	\$	1.71
Pro forma		2.19		1.95		1.77
Diluted earnings per share						
As reported	\$	1.93	\$	1.69	\$	1.50
Pro forma		1.92		1.72		1.56

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 3. Restructuring

The Company initiated plans to restructure its European Electrical business (Electrical segment) during the fourth quarter of fiscal 2006. These plans were designed to reduce operating costs and increase profitability. The Company completed the restructuring activities in the second quarter of fiscal 2008, at a cumulative pre-tax cost of \$20.8 million. A rollforward of the European Electrical restructuring reserve follows (in thousands):

	2008	2007
Beginning balance	\$ 2,150	\$ 4,404
Restructuring charges	10,473	5,395
Cash payments	(5,321)	(4,027)
Product line rationalization	(2,575)	(3,512)
Impact of changes in foreign currency rates	336	(110)
Ending balance	\$ 5,063	\$ 2,150

The remaining \$5.1 million of accrued restructuring costs at August 31, 2008 primarily represent severance costs and holding costs for idle facilities. The severance costs will be paid over the next fiscal year while the facility costs will be paid over the term of the lease.

#### Note 4. Accounts Receivable Securitization

The Company maintains an accounts receivable securitization program whereby it sells certain of its trade accounts receivable to a wholly owned, bankruptcy-remote special purpose subsidiary which, in turn, sells participating interests in its pool of receivables to a third-party financial institution (the "Purchaser"). The Purchaser receives an ownership and security interest in the pool of receivables. New receivables are purchased by the special purpose subsidiary and participation interests are resold to the Purchaser as collections reduce previously sold participation interests. The Company has retained collection and administrative responsibilities on the participation interests sold. The Purchaser has no recourse against the Company for uncollectible receivables; however, the Company's retained interest pool is subordinate to the Purchaser and is recorded at fair value. Due to a short average collection cycle of approximately 60 days for such accounts receivable and the Company's collection history, the fair value of the Company's retained interest approximates book value. Book value of accounts receivable in the accompanying Consolidated Balance Sheets is comprised of the gross accounts receivable retained interest less a reserve for doubtful accounts, which is calculated based on a review of the specific receivable issues and supplemented by a general reserve based on past collection history. The retained interest recorded at August 31, 2008 and 2007 was \$47.7 million and \$47.2 million, respectively, and is included in accounts receivable in the accompanying Consolidated Balance Sheets. The Company amended its securitization program in May 2007 to increase capacity from \$60 million to \$65 million and then again in September 2008 to extend the final maturity date to September 2009. Trade accounts receivables sold and being serviced by the Company totaled \$52.9 million at August 31, 2008 and August 31, 2007, respectively.

Sales of trade receivables from the special purpose subsidiary totaled \$457.9 million, \$403.2 million, and \$367.5 million for the years ended August 31, 2008, 2007, and 2006, respectively. Cash collections of trade accounts receivable balances in the total receivable pool (including both sold and retained portions) totaled \$803.4 million, \$709.2 million, and \$597.7 million for the years ended August 31, 2008, 2007, and 2006, respectively.

The accounts receivables securitization program is accounted for as a sale in accordance with FASB Statement No. 140 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities—a Replacement of FASB Statement No. 125." Sales of trade receivables are reflected as a reduction of accounts receivable in the accompanying Consolidated Balance Sheets and the proceeds received are included in cash flows from operating activities in the accompanying Consolidated Statements of Cash Flows.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table provides additional information about delinquencies and net credit losses for trade accounts receivable subject to the accounts receivable securitization program (in thousands).

		utstanding	•			dit Losses Ended	
	Augu 2008	st 31, 2007	Past Due	August 31, 2007	August 31, 2008 2007		
T							
Trade accounts receivable subject to securitization program	\$ 100,603	\$ 103,706	\$ 8,251	\$ 6,963	\$ 790	\$ 968	
Trade accounts receivable balances sold	52,943	56,518					
Retained interest	\$ 47,660	\$ 47,188					

Accounts receivable financing costs of \$2.6 million, \$3.2 million, and \$2.4 million for the years ended August 31, 2008, 2007 and 2006, respectively, are included in financing costs, net in the accompanying Consolidated Statements of Earnings.

#### Note 5. Goodwill and Other Intangible Assets

The changes in the carrying amount of goodwill for the years ended August 31, 2008 and 2007 are presented in the following table (in thousands):

				Engineered	
	Industrial	Energy	Electrical	Solutions	Total
Balance as of August 31, 2006	\$ 33,464	\$ 100,346	\$ 194,195	\$ 177,423	\$ 505,428
Businesses acquired	14,526	10,852	14,380	45,872	85,630
Purchase accounting adjustments	29	_	1,172	(198)	1,003
Currency impact	2,140	2,533	1,744	1,363	7,780
Balance as of August 31, 2007	50,159	113,731	211,491	224,460	599,841
Businesses acquired	14,416	22,573	_	_	36,989
Purchase accounting adjustments	(116)	2,212	1,019	_	3,115
Currency impact	878	(5,359)	1,897	2,501	(83)
Balance as August 31, 2008	\$ 65,337	\$ 133,157	\$ 214,407	\$ 226,961	\$ 639,862

The gross carrying amount and accumulated amortization of the Company's intangible assets that have defined useful lives and are subject to amortization as of August 31, 2008 and 2007 are as follows (in thousands):

	Gross Carrying Amount	Accumulated Amortization														Net Book Value	Gross Carrying Amount		mulated rtization	Net Book Value
Customer Relationships	\$163,956	\$	24,529	\$139,427	\$120,505	\$	15,181	\$ 105,324												
Patents	44,200		21,289	22,911	44,922		18,284	26,638												
Trademarks	6,556		3,640	2,916	6,437		3,061	3,376												
Non-compete agreements	3,914		1,784	2,130	1,930		1,133	797												
Other	656		318	338	656		211	445												
	\$219,282	\$	51,560	\$167,722	\$174,450	\$ 3	37,870	\$ 136,580												

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The gross carrying amount of the Company's intangible assets that have indefinite lives and are not subject to amortization as of August 31, 2008 and 2007 are \$124.7 million and \$123.8 million, respectively. These assets are comprised of acquired tradenames.

The increase in the gross carrying amounts of goodwill and other intangible assets is the result of acquisitions completed in fiscal 2008 and the impact of changes in foreign currency rates. See Note 2, "Acquisitions," for additional details.

Amortization expense recorded on intangible assets for the years ended August 31, 2008, 2007 and 2006 was \$14.8 million, \$10.9 million and \$7.7 million respectively. Amortization expense for future years is estimated to be as follows: \$15.3 million in fiscal 2009, \$14.9 million in fiscal 2010, \$14.3 million in fiscal 2011, \$13.8 million in fiscal 2012, \$12.6 million in fiscal 2013, and \$96.8 million thereafter.

## Note 6. Debt

Long-term Debt: The Company's long-term indebtedness at the end of its two most recently completed fiscal years was as follows (in thousands):

	Aug	ust 31,
	2008	2007
Senior Credit Facility		
Commercial paper	\$ —	\$ —
Revolver	_	_
Term loan	155,000	155,000
6 <sup>7</sup> /8 Senior notes	249,137	249,039
Other	19,681	7,618
Sub-total—Senior indebtedness	423,818	411,657
Senior subordinated convertible debentures ("2% Convertible Notes"), due 2023	150,000	150,000
Total debt, excluding short-term borrowings	573,818	561,657
Less: current maturities of long-term debt		(519)
Total long-term debt, less current maturities	\$ 573,818	\$ 561,138

The Company's senior credit facility provides for \$155.0 million of term loans in addition to a \$250.0 million revolver. The term loans mature on December 22, 2009, while the revolver matures on February 19, 2009. At August 31, 2008, the term loans bore an interest rate of 3.349%, which represented LIBOR plus a 0.875% borrowing spread. All senior credit facility borrowings (term loans and revolver) are subject to a pricing grid, which can result in further increases or decreases to the borrowing spread on a quarterly basis, depending on the Company's debt to EBIDTA leverage ratios. In addition, a non-use fee is payable quarterly on the average unused credit line under the revolver. At August 31, 2008, the non-use fee was 0.20%. The senior credit facility contains customary limits and restrictions concerning investments, sales of assets, liens on assets, fixed charge coverage ratios, maximum leverage, dividends and other restricted payments. As of August 31, 2008, the Company was in compliance with all debt covenants.

There were no commercial paper borrowings outstanding at August 31, 2008. Total commercial paper outstanding cannot exceed \$100.0 million under the terms of the senior credit facility. The revolver provides the liquidity backstop for outstanding commercial paper. The combined outstanding balance of the revolver and any outstanding commercial paper cannot exceed \$250.0 million. The unused and available credit line under the revolver at August 31, 2008 was approximately \$250.0 million, but we subsequently borrowed funds to complete the acquisition of the Cortland Companies on September 26, 2008 (see Note 16, "Subsequent Events").

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

On June 12, 2007, the Company issued \$250.0 million of 6.875% Senior Notes (the "Senior Notes") at an approximate \$1.0 million discount, generating net proceeds of \$249.0 million. The Senior Notes were issued at a price of 99.607% to yield 6.93%, and require no principal installments prior to their June 15, 2017 maturity. The approximate \$1.0 million initial issuance discount is being amortized through interest expense over the 10 year life of the Senior Notes. The net proceeds from the Senior Notes were used to reduce the outstanding term loans under the senior credit facility from \$400.0 million to \$155.0 million.

In November 2003, the Company sold \$150.0 million aggregate principal amount of Senior Subordinated Convertible Debentures due November 15, 2023 (the "2% Convertible Notes"). The 2% Convertible Notes bear interest at a rate of 2.0% annually which is payable on November 15 and May 15 of each year. Beginning with the sixmonth interest period commencing November 15, 2010, holders will receive contingent interest if the trading price of the 2% Convertible Notes equals or exceeds 120% of their underlying principal amount over a specified trading period. If payable, the contingent interest shall equal 0.25% of the average trading price of the 2% Convertible Notes during the five days immediately preceding the applicable six-month interest periods. The Company has the right to force conversion of all or part of the 2% Convertible Notes on or after November 20, 2010. The 2% Convertible Notes are convertible into shares of the Company's Class A common stock at a conversion rate of 50.1126 shares per \$1,000 of principal amount, which equals a conversion price of approximately \$19.96 per share (subject to adjustment).

Derivative Instruments: In January 2005, the Company entered into interest rate swap contracts that have a total notional value of \$100.0 million and have maturity dates of December 22, 2009. These interest rate swap contracts paid the Company variable interest at the three month LIBOR rate, and the Company paid the counterparties a fixed interest rate of 4.10%. On October 9, 2007, the Company terminated these interest rate swap agreements in order to reduce its mix of fixed rate debt to total debt. The Company received \$1.4 million on the termination as payment for full settlement of the fair value, which is being amortized into income over the remaining life of the original contracts.

The Company has significant investments in foreign subsidiaries, and the net assets of these subsidiaries are exposed to currency exchange rate volatility. In August 2006 and May 2007, the Company entered into cross-currency interest rate swap agreements (the "swap agreements") between the U.S. dollar and the Euro to hedge its net investment in European subsidiaries. The swap agreements have a total notional value of €125.0 million (\$183.4 million equivalent) and a maturity date of November 30, 2009. All swap agreements contain an embedded interest rate swap for which the counterparty pays the Company a variable interest at the three month LIBOR rate, and the Company will pay the counterparties variable interest at the three month EURIBOR rate. At the fiscal years ended August 31, 2008 and 2007, \$19.7 million and \$6.5 million of net losses related to the hedge of the net investment in foreign operations were included in long-term debt in the accompanying Consolidated Balance Sheets.

Short-term Borrowings: Short-term borrowings consist of foreign subsidiary overdraft borrowings. Certain of the Company's foreign subsidiaries are parties to unsecured non-committed lines of credit with various banks. Interest rates vary depending on the currency being borrowed.

The Company made cash interest payments of \$35.0 million, \$28.3 million, and \$23.1 million in fiscal 2008, 2007 and 2006, respectively.

#### Note 7. Leases

The Company leases certain facilities, computers, equipment and vehicles under various lease agreements generally over periods of one to twenty years. Under most arrangements, the Company pays the property taxes, insurance, maintenance and expenses related to the leased property. Many of the leases include provisions that enable the Company to renew the lease based upon fair value rental rates on the date of expiration of the initial lease.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Future obligations under non-cancelable operating leases in effect at August 31, 2008 are as follows: \$23.1 million in fiscal 2009; \$18.7 million in fiscal 2010; \$13.7 million in fiscal 2011; \$10.1 million in fiscal 2012; \$7.5 million in fiscal 2013; and \$30.7 million thereafter. Total rental expense under operating leases was \$31.5 million, \$25.0 million and \$20.3 million in fiscal 2008, 2007 and 2006, respectively. The Company is also contingently liable for certain leases entered into by a former subsidiary. See Note 14, "Contingencies and Litigation," for further information.

#### Note 8. Employee Benefit Plans

Defined Benefit Pension Plans

The Company has several defined benefit pension plans which cover certain existing and former employees of domestic businesses it acquired, that were entitled to those benefits prior to acquisition, or existing and former employees of foreign businesses. Most of the U.S. defined benefit pension plans are frozen, and as a result, the majority of the plan participants no longer earn additional benefits, while most non-U.S. defined benefit plans continue to earn additional benefits. The following table provides detail of changes in the projected benefit obligations, the fair value of plan assets and the funded status of the Company's defined benefit pension plans as of the Company's August 31 measurement date (in thousands).

	U.S. Pensi		Non-U.S. Pension Plans		
	Year Ended		Year Ended		
	2008	2007	2008	2007	
Reconciliation of benefit obligations:					
Benefit obligation at beginning of year	\$ 36,959	\$ 37,494	\$ 26,845	\$ 27,033	
Service cost	83	83	493	619	
Interest cost	2,254	2,200	1,519	1,337	
Actuarial gain (loss)	(574)	(876)	63	(2,641)	
Benefits paid	(2,030)	(1,942)	(1,045)	(893)	
Curtailments and settlements	_	_	(941)	(267)	
Foreign exchange impact			1,283	1,657	
Benefit obligation at end of year	\$ 36,692	\$ 36,959	\$ 28,217	\$ 26,845	
Reconciliation of plan assets:					
Fair value of plan assets at beginning of year	\$ 33,453	\$ 30,854	\$ 6,035	\$ 5,499	
Actual return on plan assets	(2,189)	3,777	(524)	40	
Company contributions	1,808	764	5,436	1,045	
Benefits paid from plan assets	(2,030)	(1,942)	(1,045)	(893)	
Foreign exchange impact			(311)	344	
Fair value of plan assets at end of year	\$ 31,042	\$ 33,453	\$ 9,591	\$ 6,035	
Funded status of the plans	\$ (5,650)	\$ (3,506)	\$ (18,626)	\$ (20,810)	
Amounts recognized in the balance sheet:	' <u></u>		' <u></u>		
Non-current assets	\$ —	\$ —	\$ 13	\$ —	
Current liabilities	(210)	(275)	(11)	(817)	
Non-current liabilities	(5,440)	(3,231)	(18,628)	(19,993)	
Net liabilities	\$ (5,650)	\$ (3,506)	\$ (18,626)	\$ (20,810)	

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table provides detail on the Company's net periodic benefit costs (in thousands):

	U.S. Pension Plans Year ended August 31,			Non-U.S. Pension Plans			
				Year ended August 31,			
	2008	2007	2006	2008	2007	2006	
Components of net periodic benefit cost:							
Service cost	\$ 83	\$ 83	\$ 76	\$ 493	\$ 619	\$ 644	
Interest cost	2,254	2,200	2,096	1,519	1,337	1,113	
Expected return on assets	(2,807)	(2,524)	(2,427)	(526)	(266)	(264)	
Amortization of actuarial loss	8	147	444	4	26	105	
Other					(130)		
Benefit cost (credit)	\$ (462)	\$ (94)	\$ 189	\$1,490	\$1,586	\$1,598	

At August 31, 2008 and 2007, \$4.9 million and \$1.4 million, respectively, related to pension plan actuarial gains and losses, which have not yet been recognized in net periodic benefit cost, were included in accumulated other comprehensive income, net of income taxes. During 2009, \$0.1 million of these actuarial gains and losses are expected to be recognized in net periodic benefit cost, net of tax.

Weighted-average assumptions used to determine benefit obligations as of August 31 and weighted-average assumptions used to determine net periodic benefit cost for the years ended August 31 are as follows:

	U.S	U.S. Pension Plans		Non-U.S. Pension Pla		ans	
	2008	2007	2006	2008	2007	2006	
Assumptions for benefit obligations:							
Discount rate	6.50%	6.25%	6.00%	5.59%	5.21%	4.75%	
Rate of compensation increase	n/a	n/a	n/a	2.25%	1.98%	1.96%	
Assumptions for net periodic benefit cost:							
Discount rate	6.25%	6.00%	5.25%	5.21%	4.75%	3.99%	
Expected return on plan assets	8.50%	8.50%	8.50%	5.26%	5.19%	5.19%	
Rate of compensation increase	n/a	n/a	n/a	1.98%	1.96%	1.75%	

The accumulated benefit obligation is the actuarial present value of benefits based on service rendered and current and past compensation levels. This differs from the projected benefit obligation in that it includes no assumption about future compensation levels. There is no difference between the accumulated and projected benefit obligations of the Company's domestic defined benefit pension plans because the majority of these plans are frozen and plan participants do not earn future benefits. For the limited number of employees who do earn future benefits, the benefit is not based on future salary levels, and therefore, compensation changes do not impact the liability.

The following table summarizes information related to the Company's Non-U.S. pension plans with an accumulated benefit obligation (ABO) in excess of the fair value of plan assets as of August 31:

	2008	2007
Pension plans with ABOs in excess of fair value of plan assets:		
Accumulated benefit obligation	\$ 25,819	\$ 24,673
Fair value of plan assets	\$ 7,513	\$ 4,280
Number of plans	8	8

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table summarizes information related to the Company's Non-U.S. pension plans with a projected benefit obligation (PBO) in excess of the fair value of plan assets as of August 31:

	2008	2007
Pension plans with PBOs in excess of fair value of plan assets:		
Projected benefit obligation	\$ 26,152	\$ 26,845
Fair value of plan assets	\$ 7,513	\$ 6,035
Number of plans	8	9

The Company employs a total return investment approach whereby a mix of equities and fixed income investments are used to maximize the long-term return for U.S. pension plan assets, at a prudent level of risk. The investment portfolio contains a diversified blend of equity and fixed income investments. Within the equity allocation, a blend of growth and value investments are maintained in a variety of market capitalizations and diversified between U.S. and non-U.S. stocks. The Company's targeted asset allocation as a percentage of total market value is 60% to 80% equity securities and the remainder fixed income securities and cash. Additionally, cash balances are maintained at levels adequate to meet near-term plan expenses and benefit payments. Investment risk is measured and monitored on an ongoing basis through semi-annual investment portfolio reviews.

The Company's overall expected long-term rate of return for assets in U.S. pension plans is 8.50%. The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The return is based on historical returns adjusted to reflect the current view of the long-term investment market. The Company's U.S. pension plan asset investment allocations at August 31, 2008 and 2007, by asset category are summarized below (in thousands):

	August 31, 2008	August 31, 2007
Equity securities	\$ 20,813	\$ 23,780
Fixed income securities	9,243	9,328
Cash	986	345
Total	\$ 31,042	\$ 33,453

The plan assets of Non-U.S. pension plans consist primarily of participating units in common stock and bond funds. The Company's overall expected long-term rate of return on assets is 5.26%. This expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories.

Projected benefit payments to participants in the Company's pension plans are as follows (in thousands):

		U.S. Defined
	U.S. Defined	Pension
Years Ended August 31,	Pension Plans	Plans
2009	\$ 2,120	\$ 987
2010	2,170	1,061
2011	2,214	1,077
2012	2,256	1,697
2013	2,345	1,349
2014-2018 (in total)	13.080	9.398

During 2009, the Company anticipates contributing \$0.2 million to U.S. pension plans and \$1.3 million to Non-U.S. pension plans.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Other Post-Retirement Health Benefit Plans

The Company provides other post-retirement health benefits ("OPEB") to certain existing and former employees of domestic businesses it acquired, that were entitled to those benefits prior to acquisition. These unfunded plans had a benefit obligation of \$3.5 million and \$3.8 million at August 31, 2008 and 2007, respectively. The valuation of these obligations utilized assumptions consistent with those used for U.S. defined pension plans and a health care cost trend rate of 8%, trending downward to 5% by the year 2014, and remaining level thereafter. A one percentage-point increase or decrease in the assumed health care cost trend rate would increase or decrease the postretirement benefit obligation by approximately \$0.1 million and would not have a material effect on aggregate service and interest cost components. Net periodic benefit costs for the other post retirement benefits were \$(0.2) million, \$(0.2) million, and \$(0.1) million for the years ended August 31, 2008, 2007, and 2006, respectively. Benefit payments from the plan are funded through participant contributions and Company contributions which are expected to be \$0.4 million for the year ended August 31, 2009.

#### Defined Contribution Benefit Plans

The Company maintains a 401(k) Plan for substantially all full time U.S. employees (the "401(k) Plan"). Under plan provisions, the Company issues new shares of Class A Common Stock for its contributions and allocates such shares to accounts set aside for each employee's retirement. Employees generally may contribute up to 50% of their compensation to individual accounts within the 401(k) Plan. While contributions vary, the Company makes core contributions to employee accounts that generally equal 3% of each employee's annual cash compensation, subject to IRS limitations. In addition, the Company matches approximately 25% of each employee's contribution up to the employee's first 6% earnings. Company common stock contributions to defined contribution benefit plans totaled approximately \$4.9 million, \$3.9 million and \$3.7 million during the years ended August 31, 2008, 2007 and 2006, respectively.

#### Deferred Compensation Plan

The Company maintains a deferred compensation plan to allow eligible U.S. employees to defer receipt of current compensation in order to provide future saving benefits. Eligibility is limited to employees that earn compensation that exceeds certain pre-defined levels. Participants have the option to invest their deferrals in a fixed income investment at a specified interest rate, in Actuant Common Stock, or a combination of the two. The fixed income portion of the plan is currently unfunded, and therefore all compensation deferred under the plan is held by the Company and commingled with its general assets. Liabilities of \$9.5 million and \$7.1 million are included in "Other long-term liabilities" on the Consolidated Balance Sheets at August 31, 2008 and 2007, respectively, to reflect the unfunded portion of the deferred compensation liability. The Company recorded expense of \$0.7 million, \$0.5 million and \$0.3 million for the years ended August 31, 2008, 2007 and 2006, respectively, related to interest on participant deferrals in the fixed income investment option. Actuant Common Stock issued by the Company to fund the plan is held in a rabbi trust. Company shares held by the rabbi trust are accounted for in a manner similar to treasury stock and are recorded at cost in "Stock held in trust" within shareholders' equity with the corresponding deferred compensation liability also recorded within shareholders' equity. Since no investment diversification is permitted within the trust, changes in fair value are not recognized. The shares held in the trust are included in both the basic and diluted earnings per share calculations. The cost of the shares held in the trust was \$0.8 million and \$0.6 million at August 31, 2008 and 2007, respectively.

### Long Term Incentive Plan

The Company adopted a long term incentive plan in July 2006 to provide certain executive officers with an opportunity to receive a lump sum cash incentive payment based on the attainment of a \$50 per share Actuant Common Stock price appreciation target over an 8 year period. The Company recorded expense of \$1.7 million, \$1.1 million and \$0.3 million for the years ended August 31, 2008, 2007 and 2006, respectively. A liability of \$3.1 million and \$1.4 million is included in "Other long-term liabilities" on the Consolidated Balance Sheets at August 31, 2008 and 2007, respectively. The minimum and maximum payments under the plan, depending on the attainment of the \$50 per share stock price appreciation target, are \$0 million and \$20 million, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Other Non-U.S. Benefit Plans

The Company contributes to a number of other retirement programs, primarily government mandated, for employees outside the United States. Benefit expense under these programs amounted to approximately \$5.2 million, \$4.6 million and \$3.1 million in fiscal 2008, 2007 and 2006, respectively.

#### Note 9. IncomeTaxes

Income tax expense is summarized below (in thousands):

	Y	Year ended August 31,			
	2008	2007	2006		
Currently payable:					
Federal	\$23,607	\$21,284	\$14,925		
Foreign	23,570	14,562	15,589		
State	2,276	2,594	1,481		
	49,453	38,440	31,995		
Deferred:					
Federal	4,633	6,623	1,315		
Foreign	1,226	1,666	114		
State	53	52	(38)		
	5,912	8,341	1,391		
Income tax expense	\$55,365	\$46,781	\$33,386		

Income tax expense recognized in the accompanying Consolidated Statements of Earnings differs from the amounts computed by applying the Federal income tax rate to earnings before income tax expense. A reconciliation of income taxes at the Federal statutory rate to the effective tax rate is summarized in the following table:

	Ye		
	2008	2007	2006
Federal statutory rate	35.0%	35.0%	2006 35.0%
State income taxes, net of Federal effect	1.3%	1.7%	1.2%
Net effect of foreign tax rates and credits	(10.6)%	(7.6)%	(6.2)%
Foreign restructuring and valuation allowance	1.9%	0.7%	(3.7)%
Other items	3.5%	1.0%	0.2%
Effective income tax rate	31.1%	30.8%	<u>26.5</u> %

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Temporary differences and carryforwards that gave rise to deferred tax assets and liabilities include the following items (in thousands):

	Year ende	ed August 31,
	2008	2007
Deferred income tax assets:		
Operating loss and tax credit carryforwards	\$ 26,958	\$ 22,692
Compensation related reserves	6,010	6,824
Postretirement benefit accruals	4,402	5,084
Inventory items	3,990	3,498
Restructuring expenses	212	601
Deferred income	888	657
Book reserves and other items	15,139	9,820
Total deferred income tax assets	57,599	49,176
Valuation allowance	(21,952)	(17,993)
Net deferred income tax assets	35,647	31,183
Deferred income tax liabilities:		
Depreciation and amortization	(105,768)	(107,935)
2% Convertible Notes interest	(17,563)	(11,915)
Other items	(80)	(95)
Deferred income tax liabilities	(123,411)	(119,945)
Net deferred income tax liability	\$ (87,764)	\$ (88,762)

The valuation allowance primarily represents a reserve for foreign and domestic state loss carryforwards for which utilization is uncertain. The majority of the foreign losses may be carried forward indefinitely. The state loss carryforwards expire in various years through 2020.

The deductibility for tax purposes of the 2% Convertible Notes interest may have to be recaptured, in part or in whole, if the notes are redeemed for cash instead of converted into the Company's Class A common stock. If the 2% Convertible Notes are ultimately converted into the Company's Class A common stock, the deferred tax liability would be eliminated through an adjustment to the Company's shareholders' equity and would not impact current tax accounts.

As discussed in Note 1, "Summary of Significant Accounting Policies," the Company adopted the provisions of FIN 48 on September 1, 2007. As a result of the implementation of FIN 48, the Company recognized a \$9.4 million increase in the liability for unrecognized tax benefits, which was accounted for as a reduction to September 1, 2007 retained earnings. Changes in the Company's gross liability for unrecognized tax benefits, excluding interest and penalties, were as follows (in thousands):

	2008
Unrecognized tax benefits, September 1, 2007	\$20,801
Increase in unrecognized tax benefits for tax positions taken in a prior period	9,158
Decrease in unrecognized tax benefits for tax positions taken in a prior period	(63)
Decrease due to lapsing of statute of limitations	(24)
Unecognized tax benefits, August 31, 2008	\$29,872

Substantially all of these unrecognized tax benefits, if recognized, would affect the effective income tax rate. The Company recognizes interest and penalties related to unrecognized tax benefits in income tax expense.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

As of August 31, 2008 and September 1, 2007 we had accrued approximately \$3.2 million and \$3.1 million, respectively for the payment of interest and penalties related to unrecognized tax benefits. With few exceptions, we are no longer subject to U.S. federal, state and local, and foreign income tax examinations by tax authorities in our major tax jurisdictions for years before fiscal 2003.

The Company's policy is to remit earnings from foreign subsidiaries only to the extent any resultant foreign income taxes are creditable in the United States. Accordingly, the Company does not currently provide for the additional United States and foreign income taxes which would become payable upon remission of undistributed earnings of foreign subsidiaries. Undistributed earnings on which additional income taxes have not been provided amounted to approximately \$231.9 million at August 31, 2008. If all such undistributed earnings were remitted, an additional income tax provision of approximately \$22.9 million would have been necessary as of August 31, 2008.

Earnings before income taxes related to non-United States operations were \$105.3 million, \$70.5 million and \$64.0 million for the years ended August 31, 2008, 2007 and 2006, respectively. Cash paid for income taxes (net of refunds) was \$43.4 million, \$39.1 million, and \$27.7 million during the years ended August 31, 2008, 2007 and 2006, respectively.

#### Note 10. Capital Stock

The authorized common stock of the Company as of August 31, 2008 consisted of 84,000,000 shares of Class A Common Stock, \$0.20 par value, of which 56,002,228 shares were issued and outstanding; 1,500,000 shares of Class B Common Stock, \$0.20 par value, none of which were issued and outstanding; and 160,000 shares of Cumulative Preferred Stock, \$1.00 par value ("Preferred Stock"), none of which have been issued. Holders of both classes of the Company's Common Stock are entitled to dividends, as the Company's board of directors may declare out of funds legally available, subject to any contractual restrictions on the payment of dividends or other distributions on the Common Stock. If the Company were to issue any of its Preferred Stock, no dividends could be paid or set apart for payment on shares of Common Stock, unless paid in Common Stock, until dividends on all of the issued and outstanding shares of Preferred Stock had been paid or set apart for payment and provision had been made for any mandatory sinking fund payments.

On July 7, 2006 at a special meeting of shareholders of the Company, the shareholders of the Company approved an amendment to the Company's Articles of Incorporation to increase the number of shares of Class A Common Stock authorized from 42,000,000 to 84,000,000.

The Company's 2% Convertible Notes are convertible into 7,516,890 shares of the Company's Class A Common Stock if certain stock price targets or other conditions are met. See Note 6, "Debt" for more information.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share amounts):

		Year Ended August 31,				
		2008 2007		2006		
Numerator:						
Net earnings	\$	122,544	\$	104,952	\$	92,588
Plus: 2% Convertible Notes financings costs, net of taxes		2,444		2,444		2,444
Net earnings for diluted earnings per share	\$	124,988	\$	107,396	\$	95,032
Denominator:						
Weighted average common shares outstanding for basic earnings per share		55,813		54,751		54,261
Net effect of dilutive securities—employee stock compensation plans		1,503		1,360		1,423
Net effect of 2% Convertible Notes based on the if-converted method		7,517		7,517		7,517
Weighted average common and equivalent shares outstanding for diluted earnings per share	_	64,833	_	63,628	_	63,201
Basic Earnings Per Share:	\$	2.20	\$	1.92	\$	1.71
Diluted Earnings Per Share:	\$	1.93	\$	1.69	\$	1.50

## Note 11. Stock Plans

Stock options may be granted to officers and key employees under the Actuant Corporation 2002 Stock Plan (the "2002 Plan") and the Actuant Corporation 2001 Stock Plan (the "2001 Plan"). At August 31, 2008, 6,000,000 shares of Class A Common Stock were authorized for issuance under the 2002 Plan (212,865 shares of which have been issued) and 1,600,000 shares of Class A Common Stock were authorized for issuance under the 2001 Plan (440,106 shares of which have been issued). At August 31, 2008, 24,784 shares and 2,067,071 shares are available for future award grants under the 2001 plan and the 2002 plan, respectively. Options generally have a maximum term of ten years and an exercise price equal to 100% of the fair market value of the Company's common stock at the date of grant. Options generally vest 50% after three years and 100% after five years.

The 2001 Plan and 2002 Plan also permit the Company to grant shares of restricted stock to employees. The recipients of restricted shares have all of the rights of a stockholder of the Company, subject to certain restrictions on transferability and a risk of forfeiture. The provisions of restricted stock awards may vary from grant to grant with respect to vesting period and forfeitures, among other things. The Company generally records compensation expense equal to the market value of the restricted shares on the date of grant over the vesting period.

At August 31, 2008, a total of 640,000 shares of Class A Common Stock were authorized for issuance under the Director Plan, 160,000 shares of which have been issued through exercises of option grants. At August 31, 2008, 480,000 shares were reserved for issuance under the Actuant Corporation 2001 Director Stock Option Plan (the "Directors Plan"), consisting of 384,000 shares subject to outstanding options and 96,000 shares available for future option grants. Director stock options vest eleven months after date of grant and expire ten years from the option grant date. The options have an exercise price equal to 100% of the fair market value of the Company's common stock at the date of grant.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

A summary of stock option activity under all plans as of August 31, 2008, and changes during the fiscal year then ended is presented below:

	Shares	A E	Weighted- Average Average Exercise Remaining Price Contractual Per Share) Term		Aggregate Intrinsic Value	
Outstanding on September 1, 2007	4,644,220	\$	16.52			
Granted	1,014,815		28.58			
Exercised	(305,650)		10.83			
Forfeited	(137,052)		23.64			
Outstanding on August 31, 2008	5,216,333	\$	19.01	6.2 years	\$	66.6 million
Exercisable on August 31, 2008	2,336,293	\$	11.01	4.0 years	\$	48.9 million

Intrinsic value is the difference between the market value of the stock at year end and the exercise price which is aggregated for all options outstanding and exercisable. A summary of the weighted-average grant-date fair value of options, total intrinsic value of options exercised, and cash receipts from options exercised is shown below (in thousands, except per share amounts):

	Yea	Year Ended August 31,			
	2008	2007	2006		
Weighted-average fair value of options granted (per share)	\$ 10.39	\$ 9.43	\$ 10.75		
Intrinsic value gain of options exercised	\$ 6,575	\$ 11,478	\$ 6,276		
Cash receipts from exercise of options	\$3,310	\$ 1,911	\$ 1,805		

A summary of the status of the Company's restricted shares as of August 31, 2008, and changes during the year then ended, is presented below:

	Number of Shares	Weighted- Average Fair Value at Grant Date (Per Share)
Restricted Stock September 1, 2007	238,032	\$ 29.45
Granted	20,751	29.04
Forfeited	(6,230)	32.11
Vested	(39,688)	20.75
Restricted Stock August 31, 2008	212,865	\$ 29.58

As of August 31, 2008, there was \$21.0 million of total unrecognized compensation cost related to share-based compensation for stock options and restricted stock outstanding. That cost is expected to be recognized over a weighted average period of 3.0 years. The total fair value of shares vested during the fiscal years ended August 31, 2008 and 2007 was \$3.4 million and \$4.0 million, respectively. The Company issues previously unissued shares of Class A common stock to satisfy stock option exercises and restricted stock vesting.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Stock based compensation expense was calculated using the Black-Scholes option pricing model for options granted in the first half of fiscal 2005 and a binomial pricing model for options granted thereafter. Assumptions used to determine the fair value of each option were based upon historical data and standard industry valuation practices and methodology. The following weighted-average assumptions were used in each fiscal year:

	Fiscal	Fiscal Year Ended August 31,			
	2008	2007	2006		
Dividend yield	0.14%	0.17%	0.14%		
Expected volatility	32.77%	32.66%	35.10%		
Risk-free rate of return	3.24%	5.99%	4.30%		
Expected forfeiture rate	15%	15%	15%		
Expected life	6.0 years	6.0 years	5.8 years		

#### Outside Director Deferred Compensation Plan

The Company has a deferred compensation plan that enables outside members of the Company's board of directors to defer the receipt of fees earned for their services in exchange for Company common stock (which is placed in a rabbi trust). The amount deferred was used to purchase shares of Company stock on the open market. In 2007, the Company began issuing shares, which are placed in a rabbi trust. All distributions from the trust are required to be made in Company stock. Company shares held by the rabbi trust are accounted for in a manner similar to treasury stock and are recorded at cost as "stock held in trust" within shareholders' equity with the corresponding deferred compensation liability also recorded within shareholders' equity. Since no investment diversification is permitted within the trust, changes in fair value are not recognized. The shares held in the trust are included in both the basic and diluted earnings per share calculations. The cost of the shares held in the trust at August 31, 2008 and 2007 was \$1.3 million, respectively.

#### Note 12. Accumulated Other Comprehensive Income

Accumulated other comprehensive income in the accompanying Consolidated Balance Sheets and Consolidated Statements of Shareholders Equity consists of the following (in thousands):

	Augu	st 31,
	2008	2007
Currency translation adjustments, net of tax	\$ 9,195	\$10,972
Unrecognized pension and OPEB actuarial gains (losses), net of tax	(2,566)	784
Other items, net of tax	520	1,120
Accumulated other comprehensive income	\$ 7,149	\$12,876

During the fourth quarter of fiscal 2008, the Company recorded a \$2.5 million reduction to cumulative translation adjustment (CTA) related to the recognition of the income tax benefits on unrealized losses (related to changes in the fair value of the hedge of the net investment in foreign operations) which should have been recorded in CTA in prior years. The adjustment was not material to the Company's financial position and had no impact on the Company's net earnings for the current or prior periods.

#### Note 13. Business Segment, Geographic and Customer Information

The Company is a manufacturer of a broad range of industrial products and systems and is organized into four reportable segments: Industrial, Energy, Electrical and Engineered Solutions.

The Industrial segment is primarily involved in the design, manufacture, and distribution of branded hydraulic and mechanical tools to the maintenance, industrial, infrastructure and production automation markets. The Energy segment provides joint integrity products and manpower services to the global oil and gas, power generation and energy markets. The Electrical segment is primarily involved in the design, manufacture and distribution of a broad range of electrical products to the retail DIY, wholesale, OEM, utility and marine markets. The Engineered Solutions segment provides highly engineered position and motion control systems to OEMs in various vehicle markets, as well as, a variety of other industrial products. The Company evaluates segment performance based primarily on net sales and operating profit.

## ACTUANT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following tables summarize financial information by reportable segment (in thousands).

		31,	
	2008 2007		2006
Net Sales:			
Industrial	\$ 374,49	7 \$ 278,732	\$ 227,504
Energy	212,40	0 160,410	110,461
Electrical	529,96	5 527,847	450,559
Engineered Solutions	547,08	491,759	412,634
	\$ 1,663,94	\$ 1,458,748	\$ 1,201,158
Operating Profit:			
Industrial	\$ 113,80	8 \$ 86,344	\$ 66,536
Energy	47,98	34,941	20,217
Electrical	26,86	37,897	38,902
Engineered Solutions	53,60	3 47,370	44,777
General Corporate	(30,91	(21,079)	(16,367)
	\$ 211,34	9 \$ 185,473	\$ 154,065
Depreciation and Amortization:			
Industrial	\$ 5,22	2 \$ 3,035	\$ 1,886
Energy	11,46	8,563	6,529
Electrical	9,33	4 8,784	7,593
Engineered Solutions	17,36	5 14,701	11,066
General Corporate	1,32	2 891	699
	\$ 44,70	\$ 35,974	\$ 27,773
Capital Expenditures:			
Industrial	\$ 6,20	3 \$ 3,003	\$ 1,487
Energy	9,22	8 7,700	3,084
Electrical	4,82	3,823	2,660
Engineered Solutions	10,64	2 10,873	9,391
General Corporate	13,50	6,092	3,083
	\$ 44,40	\$ 31,491	\$ 19,705
Assets:		<del></del>	
Industrial	\$ 251,38	4 \$ 180,652	\$ 123,629
Energy	306,83	3 242,932	215,850
Electrical	464,10	5 471,410	427,254
Engineered Solutions	520,57	9 486,693	370,598
General Corporate	125,48	1 119,089	76,044
	\$ 1,668,38	\$ 1,500,776	\$ 1,213,375

The comparability of the segment data is impacted by acquisitions in each fiscal year. See Note 2, "Acquisitions".

Corporate assets, which are not allocated, principally represent capitalized debt issuance costs, deferred income taxes, the fair value of derivative instruments and the retained interest in trade accounts receivable (subject to the accounts receivable securitization program discussed in Note 4, "Accounts Receivable Securitization").

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following tables summarize financial information by geographic region (in thousands).

	Year Ended August 31,					
	2008		2007			2006
Net Sales:				_		
United States	\$	815,482	\$	757,280	\$	633,555
Netherlands		270,234		227,193		184,986
Germany		139,394		125,980		109,058
United Kingdom		111,010		93,152		77,949
All Other		327,823		255,143		195,610
	\$	1,663,943	\$	1,458,748	\$	1,201,158

		August 31,				
	2	008		2007		
Long-Lived Assets:						
United States	\$	776,398	\$	709,031		
United Kingdom		106,653		116,936		
Netherlands		86,088		79,634		
Germany		21,266		20,263		
All Other		85,511		69,633		
	\$ 1.	,075,916	\$	995,496		

The following table summarizes net sales by product line (in thousands):

	Year Ended August 31,						
	2008		2007			2006	
Industrial	\$	374,497	\$	278,732	\$	227,504	
Energy		212,400		160,410		110,461	
Electrical Tools & Supplies		295,719		300,772		286,463	
Harsh Environment Electrical		111,177		89,874		77,650	
Power Transformation		123,069		137,202		86,446	
Vehicle Systems		407,963		384,986		353,440	
Other		139,118		106,772		59,194	
	\$	1,663,943	\$	1,458,748	\$	1,201,158	

The Company's largest customer accounted for 3.0%, 3.1%, and 4.4% of its sales in fiscal 2008, 2007 and 2006, respectively. Export sales from domestic operations were less than 8.1% of total net sales in each of the periods presented.

## Note 14. Contingencies and Litigation

The Company had outstanding letters of credit of \$6.4 million and \$6.5 million at August 31, 2008 and 2007, respectively. The letters of credit secure self-insured workers compensation liabilities.

The Company is party to various legal proceedings that have arisen in the normal course of its business. These legal proceedings typically include product liability, environmental, labor, patent claims, and divestiture disputes. The Company has recorded reserves for loss contingencies based on the specific circumstances of each case. Such reserves are recorded when it is probable that a loss has been incurred as of the balance sheet date and such loss can be reasonably estimated. In the opinion of management, the resolution of these contingencies will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The Company, in the normal course of business, enters into certain real estate and equipment leases or guarantees such leases on behalf of its subsidiaries. In conjunction with the spin-off of a former subsidiary in fiscal 2000, the Company assigned its rights in the leases used by the former subsidiary, but was not released as a responsible party from all such leases by the lessors. All of these businesses were subsequently sold, or are in the process of being sold to third parties. The Company remains contingently liable for those leases if any of these businesses are unable to fulfill their obligations thereunder. The discounted present value of future minimum lease payments for such leases totals, assuming no offset for sub-leasing, approximately \$5.2 million at August 31, 2008. The future undiscounted minimum lease payments for these leases are as follows: \$0.4 million in the balance of calendar 2008; \$1.1 million in calendar 2009; \$1.1 million in calendar 2010; \$1.2 million in calendar 2011; \$1.2 million in calendar 2012 and \$3.7 million thereafter

The Company has facilities in numerous geographic locations that are subject to a range of environmental laws and regulations. Environmental costs that have no future economic value are expensed. Liabilities are recorded when environmental remediation is probable and the costs are reasonably estimable. Environmental expenditures over the last three years have not been material. Management believes that such costs will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

#### Note 15. Guarantor Subsidiaries

On June 12, 2007, Actuant Corporation (the "Parent") issued \$250.0 million of 6.875% Senior Notes. All of our material domestic 100% owned subsidiaries (the "Guarantors") fully and unconditionally guarantee the 6.875% Senior Notes on a joint and several basis. There are no significant restrictions on the ability of the Guarantors to make distributions to the Parent. The following tables present the condensed results of operations, financial position and cash flows of Actuant Corporation and its subsidiaries, the Guarantor and non-Guarantor entities, and the eliminations necessary to arrive at the information for the Company on a consolidated basis.

General corporate expenses have not been allocated to subsidiaries, and are all included under the Parent heading. As a matter of course, the Company retains certain assets and liabilities at the corporate level (Parent column in the following tables) which are not allocated to subsidiaries including, but not limited to, certain employee benefits, insurance, financing, and tax liabilities. Income tax provisions for domestic subsidiaries are typically recorded using an estimate and finalized in total with an adjustment recorded at the Parent level. Net sales reported for each of the headings only includes sales to third parties; sales between entities are not significant. Additionally, substantially all of the indebtedness of the Company has historically been, and continues to be, carried at the corporate level and is therefore included in the Parent column in the following tables. Substantially all accounts receivable of the Parent and Guarantors are sold into the accounts receivable program described in Note 4. "Accounts Receivable Securitization." Allowances for doubtful accounts remains recorded at the Parent and Guarantors. Intercompany balances include receivables/payables incurred in the normal course of business in addition to investments and loans transacted between subsidiaries of the Company or with Actuant.

## $NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS — (Continued)$

## CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS

(In thousands)

Net sales	Parent		Year Ended August 31, 2008					
Net sales	1 ai ciit	Guarantors Non-Guarantors		Eliminations	Consolidated			
	\$ 247,060	\$ 503,884	\$ 912,999	\$ —	\$ 1,663,943			
Cost of sales	106,332	376,540	607,016		1,089,888			
Gross profit	140,728	127,344	305,983	_	574,055			
Selling, administrative and engineering expenses	87,266	91,194	158,936	_	337,396			
Restructuring charges	_	_	10,473	_	10,473			
Amortization of intangible assets	2,365	6,848	5,624		14,837			
Operating profit	51,097	29,302	130,950	_	211,349			
Financing costs, net	34,000	73	2,336	_	36,409			
Intercompany expense (income), net	(29,379)	19,638	9,741	_	_			
Other expense, net	429	8,877	(12,297)		(2,991)			
Earnings before income tax expense and minority interest	46,047	714	131,170	_	177,931			
Income tax expense	13,964	387	41,014	_	55,365			
Minority interest, net of income taxes			22		22			
Net earnings before equity in earnings of subsidiaries	32,083	327	90,134	_	122,544			
Equity in earnings of subsidiaries	90,461	115,807	14,509	(220,777)				
Net earnings	\$ 122,544	\$ 116,134	\$ 104,643	<u>\$ (220,777)</u>	\$ 122,544			
			Year Ended August 31, 20	07				
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated			
Net sales	\$ 192,777	\$ 541,595	\$ 724,376	\$ —	\$ 1,458,748			
Cost of sales	85,302	398,382	490,970		974,654			
Gross profit	107,475	143,213	233,406	_	484,094			
Selling, administrative and engineering expenses	68,612	85,535	128,179	_	282,326			
Restructuring charges	_	_	5,395	_	5,395			
Amortization of intangible assets	976	6,212	3,712		10,900			
Operating profit	37,887	51,466	96,120	_	185,473			
Financing costs, net	29,840	5	3,156	_	33,001			
Intercompany expense (income), net	(20,441)	20,948	(507)	_	_			
Other expense, net	65	10	707		782			
Earnings before income tax expense and minority interest	28,423	30,503	92,764	_	151,690			
Income tax expense	8,773	9,416	28,592	_	46,781			
Minority interest, net of income taxes			(43)		(43)			
Net earnings before equity in earnings of subsidiaries	19,650	21,087	64,215	_	104,952			
Equity in earnings of subsidiaries	85,302	81,952	1,042	(168,296)				

\$ 104,952

Net earnings

\$ 103,039

65,257

\$ (168,296)

\$ 104,952

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## ${\color{blue} \textbf{CONDENSED CONSOLIDATING STATEMENTS OF EARNINGS} } \\ {\color{blue} \textit{(In thousands)}}$

		Year Ended August 31, 2006							
	Parent			Eliminations	Consolidated				
Net sales	\$ 167,026	\$ 447,213	\$ 586,919	\$ —	\$ 1,201,158				
Cost of sales	89,461	317,733	389,459		796,653				
Gross profit	77,565	129,480	197,460	_	404,505				
Selling, administrative and engineering expenses	58,241	74,729	104,898	_	237,868				
Restructuring charges	_	_	4,910	_	4,910				
Amortization of intangible assets	346	4,380	2,936		7,662				
Operating profit	18,978	50,371	84,716	_	154,065				
Financing costs, net	23,445	42	2,659	_	26,146				
Intercompany expense (income), net	(21,094)	17,669	3,425	_	_				
Other expense, net	(826)	75	2,821		2,070				
Earnings before income tax expense and minority interest	17,453	32,585	75,811	_	125,849				
Income tax expense	4,655	8,642	20,089	_	33,386				
Minority interest, net of income taxes			(125)		(125)				
Net earnings before equity in earnings of subsidiaries	12,798	23,943	55,847	_	92,588				
Equity in earnings of subsidiaries	79,790	60,006	1,934	(141,730)					
Net earnings	\$ 92,588	\$ 83,949	\$ 57,781	\$ (141,730)	\$ 92,588				

## $NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS — (Continued)$

## CONDENSED CONSOLIDATING BALANCE SHEETS (In thousands)

	August 31, 2008									
	Parent		G	uarantors	Non-	Non-Guarantors		ninations	Consolidated	
ASSETS										
Current Assets										
Cash and cash equivalents	\$	43,309	\$	_	\$	79,240	\$	_	\$	122,549
Accounts receivable		260		2,479		223,825		_		226,564
Inventories		33,528		80,518		101,345		_		215,391
Deferred income taxes		12,834		37		(1,001)		_		11,870
Other current assets		5,091		1,778		9,223				16,092
Total Current Assets		95,022		84,812		412,632		_		592,466
Property, Plant & Equipment, net		16,810		32,983		84,757		_		134,550
Goodwill		105,089		323,453		211,320		_		639,862
Other Intangibles, net		36,665		164,777		90,917		_		292,359
Investment in Subsidiaries	1,	230,791		250,953		42,213	(1	,523,957)		_
Other Long-term Assets		8,190		216		739		_		9,145
Total Assets	\$ 1,	492,567	\$	857,194	\$	842,578	\$ (1	,523,957)	\$ 1	,668,382
LIABILITIES & SHAREHOLDERS' EQUITY										
Current Liabilities										
Short-term borrowings	\$	_	\$	4	\$	335	\$	_	\$	339
Trade accounts payable		27,628		40,464		98,771		_		166,863
Accrued compensation and benefits		21,118		8,385		29,520		_		59,023
Income taxes payable (receivable)		(6,703)		279		31,291		_		24,867
Current maturities of long-term debt		_		_		_		_		_
Other current liabilities		17,967		15,983		26,083				60,033
Total Current Liabilities		60,010		65,115		186,000		_		311,125
Long-term Debt, less Current Maturities		573,815		1		2		_		573,818
Deferred Income Taxes		80,744		(286)		19,176		_		99,634
Pension and Postretirement Benefit Liabilities		9,628		_		18,013		_		27,641
Other Long-term Liabilities		19,100		1,130		6,428		_		26,658
Intercompany Payable (Receivable)		119,764		(253,056)		133,292		_		_
Shareholders' Equity		629,506	_ 1	,044,290		479,667	(1	,523,957)		629,506
Total Liabilities and Shareholders' Equity	\$ 1,	492,567	\$	857,194	\$	842,578	\$ (1	,523,957)	\$ 1	,668,382

## $NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS — (Continued)$

## CONDENSED CONSOLIDATING BALANCE SHEETS (In thousands)

	August 31, 2007									
	Parent		Gua	rantors	Non-Guarantors		Eliminations		Consolidated	
ASSETS										
Current Assets										
Cash and cash equivalents	\$	25,605	\$	_	\$	61,075	\$	_	\$	86,680
Accounts receivable		(2,008)		(1,463)		198,246		_		194,775
Inventories		23,078	8	32,704		91,757		_		197,539
Deferred income taxes		14,088		37		702		_		14,827
Other current assets		4,126		1,044		6,289				11,459
Total Current Assets		64,889	8	32,322		358,069		_		505,280
Property, Plant & Equipment, net		13,919	2	12,807		66,091		_		122,817
Goodwill		47,389	30	66,729		185,723		_		599,841
Other Intangibles, net		17,538	11	71,626		71,254		_		260,418
Investment in Subsidiaries	1,1	67,055	2	74,894		67,400	(1	,509,349)		_
Other Long-term Assets		11,483		197		740		_		12,420
Total Assets	\$ 1,3	322,273	\$ 93	38,575	\$	749,277	\$ (1	,509,349)	\$ 1	1,500,776
LIABILITIES & SHAREHOLDERS' EQUITY										
Current Liabilities										
Short-term borrowings	\$	_	\$	_	\$	_	\$	_	\$	_
Trade accounts payable		21,955	2	16,964		84,286		_		153,205
Accrued compensation and benefits		17,783		8,462		26,100		_		52,345
Income taxes payable (receivable)		(7,962)	1	0,728		17,543		_		20,309
Current maturities of long-term debt		_		4		515		_		519
Other current liabilities		15,563	1	8,272		30,614		_		64,449
Total Current Liabilities		47,339	8	34,430		159,058		_		290,827
Long-term Debt, less Current Maturities	5	60,604		4		530		_		561,138
Deferred Income Taxes		83,459		(286)		20,416		_		103,589
Pension and Postretirement Benefit Liabilities		7,171		_		20,266		_		27,437
Other Long-term Liabilities		14,053		1,525		2,286		_		17,864
Intercompany Payable (Receivable)	1	09,726	(9	98,504)		(11,222)		_		_
Shareholders' Equity	4	199,921	9:	1,406		557,943	(1	,509,349)		499,921
Total Liabilities and Shareholders' Equity	\$ 1,3	322,273	\$ 93	38,575	\$	749,277	\$ (1	,509,349)	\$ 1	1,500,776

## $NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS — (Continued)$

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS $(In\ thousands)$

	Year Ended August 31, 2008						
	Parent	Guarantors	Non-Guarantors		Eliminations	Consolidated	
Operating Activities							
Net cash provided by operating activities	\$ 113,953	\$ 66,389	\$	100,366	\$(110,611)	\$ 170,097	
Investing Activities							
Proceeds from sale of property, plant & equipment	1,491	8,328		4,246	_	14,065	
Capital expenditures	(4,016)	(6,254)		(34,137)	_	(44,407)	
Changes in intercompany receivables (payable)	(52,169)	15,914		36,255	_	_	
Business acquisitions, net of cash acquired	(47,363)	(237)		(62,509)		(110,109)	
Cash used in investing activities	(102,057)	17,751		(56,145)	_	(140,451)	
Financing Activities							
Net borrowings on revolving credit facilities and short-term borrowings	_	_		246	_	246	
Principal repayments on term loans	_	_		(1,015)	_	(1,015)	
Intercompany dividends paid	(2,221)	(84,140)		(26,471)	110,611	(2,221)	
All other	8,029			_		8,029	
Cash provided by financing activities	5,808	(84,140)		(27,240)	110,611	5,039	
Effect of exchange rate changes on cash				1,184		1,184	
Net increase in cash and cash equivalents	17,704	_		18,165	_	35,869	
Cash and cash equivalents—beginning of period	25,605			61,075		86,680	
Cash and cash equivalents—end of period	\$ 43,309	\$ —	\$	79,240	\$ —	\$ 122,549	

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (In thousands)

		Year Ended August 31, 2007						
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated			
Operating Activities								
Net cash provided by operating activities	\$ 83,584	\$ 38,226	\$ 96,656	\$ (41,356)	\$ 177,110			
Investing Activities								
Proceeds from sale of property, plant & equipment	2,454	160	1,956	_	4,570			
Capital expenditures	(4,573)	(3,734)	(23,184)	_	(31,491)			
Changes in intercompany receivables (payable)	(10,286)	(4,073)	14,359	_	_			
Business acquisitions, net of cash acquired	(119,452)		(43,529)		(162,981)			
Cash used in investing activities	(131,857)	(7,647)	(50,398)	_	(189,902)			
Financing Activities								
Net repayments on revolving credit facilities and short-term borrowings	(80,229)	_	(126)	_	(80,355)			
Proceeds from Senior Note offering, net of discount	249,039	_	_	_	249,039			
Proceeds from issuance of term loans	150,000	_	5,737	_	155,737			
Principal repayments on term loans	(245,000)	_	(6,737)	_	(251,737)			
Intercompany dividends paid	(2,187)	(30,579)	(10,777)	41,356	(2,187)			
All other	1,680				1,680			
Cash provided by financing activities	73,303	(30,579)	(11,903)	41,356	72,177			
Effect of exchange rate changes on cash			1,636		1,636			
Net increase in cash and cash equivalents	25,030	_	35,991	_	61,021			
Cash and cash equivalents—beginning of period	575		25,084		25,659			
Cash and cash equivalents—end of period	\$ 25,605	<u>\$</u>	\$ 61,075	<u> </u>	\$ 86,680			

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

(In thousands)

	Year Ended August 31, 2006						
	Parent	Guarantors	Non-Guarantors	Eliminations	Consolidated		
Operating Activities							
Net cash provided by operating activities	\$ 20,343	\$ 47,251	\$ 96,605	\$ (42,038)	\$ 122,161		
Investing Activities							
Proceeds from sale of property, plant & equipment	1,487	_	_	_	1,487		
Capital expenditures	(4,985)	(5,010)	(9,710)	_	(19,705)		
Changes in intercompany receivables (payable)	39,176	14,736	(53,912)	_	_		
Business acquisitions, net of cash acquired	(95,509)	(23,801)	(9,457)		(128,767)		
Cash used in investing activities	(59,831)	(14,075)	(73,079)	_	(146,985)		
Financing Activities							
Net borrowings on revolving credit facilities and short-term borrowings	37,680	_	_	_	37,680		
Principal repayments on term loans	_	_	(126)	_	(126)		
Intercompany dividends paid	(2,164)	(33,990)	(8,048)	42,038	(2,164)		
All other	4,447				4,447		
Cash provided by financing activities	39,963	(33,990)	(8,174)	42,038	39,837		
Effect of exchange rate changes on cash			290		290		
Net increase in cash and cash equivalents	475	(814)	15,642	_	15,303		
Cash and cash equivalents—beginning of period	101	814	9,441		10,356		
Cash and cash equivalents—end of period	\$ 576	<u> </u>	\$ 25,083	<u>s — </u>	\$ 25,659		

## Note 16. Subsequent Events

On September 26, 2008, the Company completed the acquisition of the stock of the Cortland Companies ("Cortland") for approximately \$230 million in cash, \$15 million of which was placed in escrow for 12 months following the closing. The purchase consideration was funded from the Company's cash and revolving credit facility. Headquartered in Cortland, New York, Cortland is a global designer, manufacturer and distributor of custom-engineered electro-mechanical cables and umbilicals, high performance synthetic ropes and value-added steel cable and assemblies.

## $NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS — (Continued)$

## Note 17. Quarterly Financial Data (Unaudited)

Quarterly financial data for fiscal 2008 and fiscal 2007 is as follows:

		Year Ended August 31, 2008								
	_	First		Second		Third		Fourth		Total
Net sales	\$	415,143	\$	399,629	\$	444,656	\$	404,515	\$	1,663,943
Gross profit		140,834		133,840		153,972		145,409		574,055
Net earnings		27,427		22,239		38,635		34,243		122,544
Net earnings per share										
Basic	\$	0.49	\$	0.40	\$	0.69	\$	0.61	\$	2.20
Diluted		0.43		0.35		0.60		0.54		1.93
		Year Ended August 31, 2007								
		First		Second		Third		Fourth		Total
Net sales	\$	342,983	\$	341,020	\$	385,090	\$	389,655	\$	1,458,748
Gross profit		113,045		110,245		129,586		131,218		484,094
Net earnings		25,101		18,919		29,581		31,351		104,952
Net earnings per share										
Basic	\$	0.46	\$	0.35	\$	0.54	\$	0.57	\$	1.92
Diluted		0.41		0.31		0.47		0.50		1.69

The sum of the quarters may not equal the total of the respective year's earnings per share on either a basic or diluted basis due to changes in the weighted average shares outstanding during the year.